

2020/2021

THEMBISILE HANI LOCAL MUNICIPALITY ANNUAL REPORT

Chapter 1

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CHAPTER 1 – MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

1. EXECUTIVE MAYOR'S FOREWORD



The year 2021 marks the 150th anniversary of struggle icon and human rights campaigner Charlotte Maxeke. She was amongst other selfless women at the forefront of fighting for the freedom that we enjoy today. She helped organise the anti-pass movement in Bloemfontein in 1913 and spearheaded the fight for social justice. As we celebrate our freedom, we dare not forget those who sacrificed everything for us to be free. Through their sacrifices, we now live in a country which recognises women as equal citizens, with equal rights and responsibilities.

As a nation, we are stronger together and have more in common than that which divides us. When we are united and stand together, we can achieve anything. Let us use our freedom and our unity to build a nation that is stronger together. The National Development Plan describes a nation that is more conscious of their commonalities than their differences. Each citizen has a responsibility to take charge and play an active role in building the South Africa we want.

When we started our term of office, we were a team of men and women from the length and breadth of the Municipality without knowing each other's strength and capacity. The ANC deployed us on various portfolios in the Municipal Council, and gave us a mandate to implement its election manifesto without a failure. The ANC election manifesto reflected the needs of our people, because when we engaged with our community meetings on the needs of our people to develop the Municipal five year plan (the Integrated Development Plan), we got similar needs in the ANC Manifesto. This thus symbolises the ANC is the people's organization, it cares and listen to its people. In 2016/17 financial year, the Municipality outlined its 12 service delivery priority areas as part of the Integrated Development Plan, which are as follows:-

- Water;
- Sanitation;
- Public lighting;
- Roads and storm water;
- Environment and waste management;
- Municipal facilities;
- Spatial planning and land use management;

- Local economic development and job creation;
- Institutional development;
- Good governance and public participation and
- Youth Development.

These priority areas derives from the motto of the Municipality – "Ituthuko Enzinzikelo" and our vision – "to better the lives of our people through equitable, sustainable service delivery and economic development". We went further to formulate 5 focal points as key drivers of our service delivery five year plan, which are as follows –

- Good governance;
- Service delivery;
- Economic development;
- Sound financial management
- Revenue collection

All these plans were set by the Municipality to achieve the ultimate noble goal of the ANC of "Better lives for all" and for many years we have not changed our goal but we have changed plans many times for the same goal. One of the writer once said (open quote) "If the plan doesn't work, change the plan but never change the goal" (close quote).Through the plans we have set as the Municipality, and the combination of great minds of men and women both in the political leadership and the administration we have been able to achieve a lot and our achievements are Capital projects are outlined below.

- The Municipality commissioned a multi-year project of Bundu Weir to abstract 5 Mega Litres of water a day from Moses River to increase bulk water supply in the areas of Bundu, Machipe, Boekenhouthoek and Mathyszensloop. The Construction of Bundu Weir has started to yield fruits for the people of BOMANDU areas. We are the first Municipality in the Nkangala District and the Province of Mpumalanga, since the dawn of democracy to construct such a state of art dam with high quality of water with the budget of R 271 million, and the expenditure to-date stands at R 271 million. Constructed and completed water projects which includes KwaMhlanga 10ML and Pipeline, Vlaklaagte and Kwaggafontein Water Infrastructure, Upgrading of Sun City A and Moloto Reservoirs and a Construction of New Gantries at the total budget of R 99, 3 million.

- We are continuing with our multi-year water projects to ensure water supply in Moloto with the construction of Moloto ground water, Moloto Water Infrastructure, Verena Water Infrasructure, BOMANDU Water Infrastructure, Mabhoko Water Infrastructure, Entokozweni Water Infrastructure, Tweefontein C, D and K Water Infrastructure, Sheldon Water Infrastructure all at the total budget of R 94, 2 million , these are incomplete projects. We have refurbished 25 boreholes, drilled and equipped 38 boreholes to augment water supply in some areas within the Municipality.

- Construction of both Luthuli and Tweefontein K WWTW, Luthuli with the expenditure of R 7. 8 million and Tweefontein K with the expenditure of R 15. 4 million to date

- Sun City AA Bus route (ward 20) with the budget of R 9, 9 million

- Moloto North Bus route (ward 02) with the budget of R 7, 7 million

- Chris Hani Bus route (ward 18) with the budget of R 8, 3 million

- Luthuli Bus link road phase 1 and 2 (ward 22) with the budget of R 10, 4 million

- Kwa-Mhlanga B link route (ward 32) with budget of R 8, 2 million

- The Municipality acquired a licence for Kwaggafontein landfill site, the landfill site is partially completed with some minor works that are still ongoing on site. The Municipality has constructed this project at the total cost of R 72, 7 million.

PARTICIPATION

The Municipality uses Ward Committee meetings, Mayoral outreach meetings, Budget and IDP indaba, radio interviews, and loud-hailing and stakeholder meetings to engage the public in decision making process like budget consultation meetings and to improve accountability to communities.

AGREEMENTS / PARTNERSHIPS

Local Development and job creation has always been at the centre of our planning, it is for that reason we are allocating our budget for infrastructure development. The infrastructure development has offered employment to our people, although, it does not offer many sustainable employment. Through our infrastructure development we have created 1 437 job opportunities, with 193 local SMMEs sub-construction opportunities. We have been able to create 500 job opportunities to date with the support of the Department of Public Works and Infrastructure.

During this hard times of the Covid 19 pandemic, many SMMEs suffered and they were in a serious financial distress. The Municipality could not sit back without doing anything. In the last financial year 2020/2021 we set aside the budget of 1, 2 million for a grant to our SMMEs, which benefited a total number of 42 SMMEs owned by youth, women and people living with disability. The Municipality is in the process of engaging commercial farmers to enter into the Service Level Agreement for the commercial use of the Municipal farm and the beneficiaries will be NERPRO.

CONCLUSION

Let me take this opportunity once again thank the political leadership of the ANC for the support they gave us during our term of office, also commend the working relations of the political leadership of the municipality, the administration of the municipality, Nkangala District, and other government departments both in the province and national government.

Cllr. N.S. Mtsweni
Executive Mayor

Chapter 1

COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW



MUNICIPAL MANAGER'S OVERVIEW

The 2020/2021 Annual Report will reflect on the progress made in achieving the objectives of Thembisile Hani Local Municipality (THLM) as outlined in our Service Standards, the Integrated Development Plan (IDP), Budget and Service Delivery and Budget Implementation Plan (SDBIP). There are various factors that were considered in our planning, the primary ones being the population size and households. The population size and number of households is proving to be increasing rapidly as compared to the statistics of 2011. This rapid growth affects the planning of the Municipality as the demand for service delivery increases.

During the year under review our budget expectations were not fully realised. We budgeted for property rates amounting to R 41.4 million and we generated R 31.3 million, service charges R 115.4.1 million and we received R 2.7 million and we budgeted for other revenue amounting to R 50.1 million and we received R 49.6 million. This calls on us to intensify our revenue enhancement strategies and embark on extensive awareness campaigns to educate our people about the importance of paying for Municipal services. All our grants were received as budgeted except for the Municipal Infrastructure Grant which was decreased by 1.2 percent. The Municipality has obtained a Qualified Audit opinion for the 2019/2020 financial year with a number of matters being emphasized by the Auditor General of South Africa (AGSA). Based on the AGSA's opinion a detailed audit action plan has been developed and it is monitored on a regular basis to track compliance and implementation of AGSA's recommendations.

To ensure accurate financial reporting the management of the Municipality, the Internal Auditors and other quality assures are working together with the Audit Committee and on a regular basis the committee provides guidance on the Municipality's financial matters. The Audit Committee also monitors the implementation of the Audit Action Plan (AAP) to assist the Municipality to improve audit outcomes.

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The Municipality is financially stable, however we are still encountering challenges with revenue collection. We are currently implementing the revenue enhancement strategy and it is yielding good results. We are seeing an improvement in the collection rate since we have introduced the Amnesty (90% discount) for consumers as per the strategy. We have also extended our pay points. Consumers can now pay for Municipal services at Spar, Shoprite, Checkers, Pep, Boxer and Post Office. We strongly believe that with all these measures in place in this regard our communities will be encouraged to pay for Municipal services.

During the year under review the Municipality has been consistent in assisting council to carry out its obligations with distinction. Council committees that were established at the beginning of this administration have been meeting accordingly and providing the necessary oversight. Key amongst these committees is the Municipal Public Accounts Committee (MPAC) which has been doing very well to an extent that it was recognized by the department of Cooperative Governance and Traditional Affairs (COGTA) as the best MPAC in the province and the relationship between the Executive and MPAC is cordial and collaborative.

Covid- 19 has affected the Municipality's operations and the overall budget. Some funds had to be channelled towards procurement of Personal Protective Clothing for Municipal employees. Public Participation was also affected, we had to put measures in place to ensure that communication is maintained using different digital platforms such as radio, social media and Microsoft Teams application.

Water in Thembisile Hani Local Municipality remains our main challenge, however during the 2020/2021 financial year we can proudly report that we are now able abstract 5 mega litres from Bundu Weir. The communities of Matheyzensloop, Boekenhouthoek, Bundu and Machipe are now receiving clean drinking water from Bundu Weir. These areas are now isolated from our two main water sources which are Rand Water and City of Tswane (CoT) which means we will now be able to channel the water to other areas. The Moloto Ground Water Scheme Development project is at practical completion stage. We believe that these projects and other water related projects that we are implementing will yield good results in alleviating water challenges in THLM.

In addition, we continue to engage and consult members of the public through various platforms such as Mayoral Outreach programmes, IDP and budget consultative meetings. During the year under review we had to adapt to other means of ensuring that we consult our communities due to the Covid -19 pandemic. Where possible the meetings were held in clusters and we had to use other platforms such as radio and social media to try and reach all of our people.

The Expanded Public Works Programme (EPWP) is central in our waste collection programme. The programme assists us in ensuring that our environment is clean and healthy for the people of THLM. Waste is collected in all the 32 wards, however the frequency of waste collection is low due to lack of resources. During the year under review we managed to procure two (2) Compactor trucks and Two (2) Skip loader trucks with the aim of increasing the frequency of waste collection and keeping our environment clean.

On behalf of the administration of Thembisile Hani Local Municipality, I wish to express my profound gratitude to the political leadership provided by the Executive Mayor and Members of the Mayoral Committee. We also wish to thank all Councillors, Officials and our different stakeholder for their role in improving the lives of the people of THLM. Let us grow THLM together.

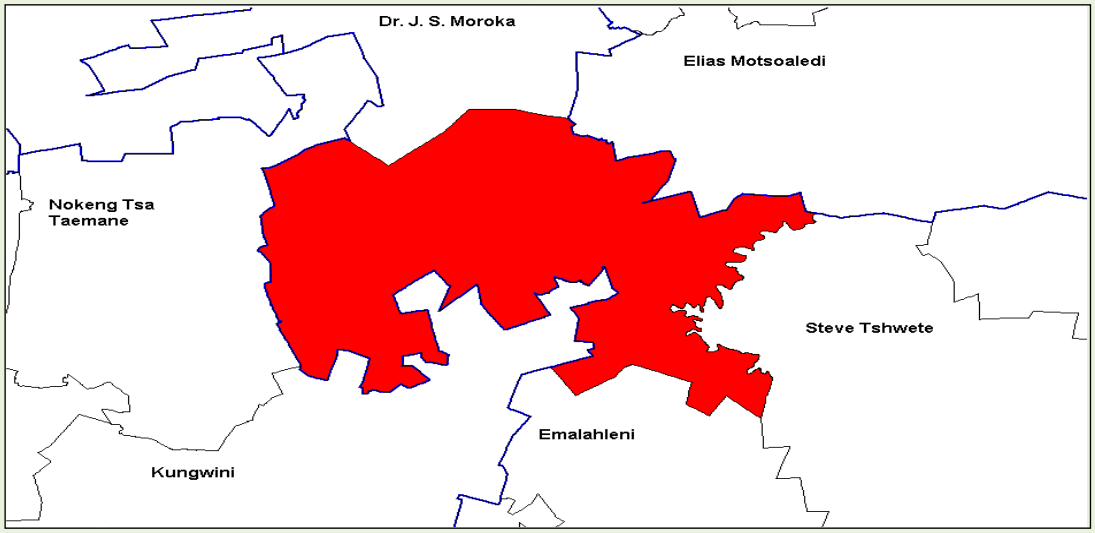
Mr. O.N. Nkosi
Municipal Manager

Chapter 1

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

ABOUT THEMBISILE HANI LOCAL MUNICIPALITY

LOCALITY MAP – ADJACENT LOCAL MUNICIPALITIES



SOCIO-ECONOMIC OVERVIEW

Mathyzensloop, Boekenhouthoek, Bundu, Enkeldoornoog, Goederede, Moloto North & South, Sun CityA-C, Phola Park, Buhlebesizwe, Vlaklaagte 1, Mzimuhle, Sybrandskraal, Vlakfontein, Witnek, Skoongesight, Modderfontein, Valchspruit, Blesbokfontein, Taaifontein, Rietfontein A, Rietfontein(Bly N Bietjie), Papskuil, Vandykspruit, Loopspruit, Nooitgedaght, Serengkop, Rooipoort, Swaartkoppies, Waterval Farm, Rooiground, Gemsbokfontein.

The majority of the urban areas are informal settlements with limited infrastructure. Urban sprawl due to un-contained and unplanned extensions of settlements is apparent and leads to challenges in providing bulk and reticulation infrastructure. Population density in urban areas is high and low in rural residential areas. Mathyzensloop, Kwaggafontein, Verena, Milliva, Kwamhlanga and Moloto can be regarded as principal business nodes with a neighbourhood shopping centre with some anchor tenants such as chain stores in each node. Secondary nodes exist along the R573 provincial road leading to Marble Hall. Similar nodes exist along the R25 provincial road which links Kempton Park, Bronkhorstspruit and Verena to Groblersdal. To some extent, the two above mentioned Provincial Roads Act as regional activity spines.

Most of the urban, peril-urban and agricultural settlements are situated along the R573 provincial road also known as the Moloto road. The road serves as a major communication and transportation route for the Municipality, linking it with Marble hall and Groblersdal to the east and Gauteng to the south- west. Many future residential and economic developments in the region are planned along the Moloto road.

The economic analysis of the area indicates that Thembisile Hani Local Municipality's local economy is dominated by community services, trade (formal & informal, with the latter performing higher than the former) and manufacturing. The remaining sectors are all relatively small. The Municipal area's economy is very small when its gap is compared to that of the other Municipalities. Agriculture has a high potential and needs to be nurtured. So is eco-tourism encompassed with rehabilitation of dilapidating tourist destinations and formation of a tourist belt? Therefore specific actions need to be undertaken to broaden the tax base and improve participation in these activities.

There are a few mining activities around the area and these contribute to the creation of jobs and their service levels programs need to contribute to the upliftment of the community of THLM. This issue is pursued by both Council and Municipality. There is a need to sign MOU's by the Municipality and mine owners. The application for expansion of the Palesa mine is receiving the attention of the Municipality and the Department of Energy.

VISION AND MISSION

VISION

"To better the lives of our people through equitable, sustainable service delivery and economic development ".

MISSION

Thembisile Hani Local Municipality aims to work towards achieving its long-term vision by:

- Participative Integrated Development Planning
- Sustainable and accountable, accelerated service delivery
- Promotion of socio-economic development
- Intensified community participation
- Shared economic growth
- Allocate resources within annual budgetary constraints

DEMOGRAPHIC PROFILE

Population Size

According to Stats SA (2011 census), 310 458 people were recorded in 2011 which accounts for 23.7% of nkangala's population. The population grew by 1.9% pa between 2001 & 2011. The population number is estimated to be in the area of 447 250 people by 2030 given the historic population growth rate per annum. Of the total population 52.4% are female and 47.6% are male and approximately 99.2% are Africans. Youth up to 34 years of age is estimated at 68.7% of the population and the number of households is 75 634 which amounts to 4 people per household and 21.2% of the total households in Nkangala. Female headed households are estimated at 46.1% and child headed (10-17 years) households at 0.9 % in 2011. The Municipality's population has increased by about an additional 33 000 households in 2015. To date the total number of households in Thembisile is 109 282. According to the Community survey 2016 the population growth now stands at 333 331 and is estimated to reach 416 282

Table: 2.1: population size

Demographic indicators	Stats SA Census	Stats SA census	Share of nkangala's figure	Share of Mpumalanga's figure	Ranking: highest (1) – lowest (18)
	2001	2011	2011	2011	
Population number	258 871	310 458	23.7%	7.7%	5
Number of households	58 797	75 634	21.2%	7.0%	6
Area size – km²		2 385	14.2%	3.1%	15
Population per km²		130			

Source: statistic South Africa, 2011.

Population Composition

The gender composition

The gender composition of the Municipality indicates that 47.6 % of the population is male and 52.4 % is female. The dominance of the female population is evident over the whole age spectrum. Figure 3.2.2a below shows that there is an increased distortion in gender composition in the age groups ranging between 15 and 54 where there are noticeably less males as compared to females. This can be attributed to the migration of the male populace to the Gauteng region to seek better employment opportunities.

Table 3.2.2.1a: geography by gender

Geography	Year	Male	Female	Total
Thembisile	2001	119 928	138 944	258 872
	2011	147 659	162 775	310 434
Nkangala	2001	491 225	529 363	1 020 588
	2011	656 247	651 882	1 308 129
Mpumalanga	2001	1 497 325	1 625 661	3 122 986
	2011	1 974 055	2 065 883	4 039 938

Source: statistic South Africa, 2011.

Table 3.2.2.1b: geography by gender (percentages)

Geography	Year	Male	Female	Total
Thembisile	2001	46.3%	53.7%	100.0%
	2011	47.6%	52.4%	100.0%
Nkangala	2001	48.1%	51.9%	100.0%
	2011	50.2%	49.8%	100.0%
Mpumalanga	2001	47.9%	52.1%	100.0%
	2011	48.9%	51.1%	100.0%

Source: statistic South Africa, 2011.

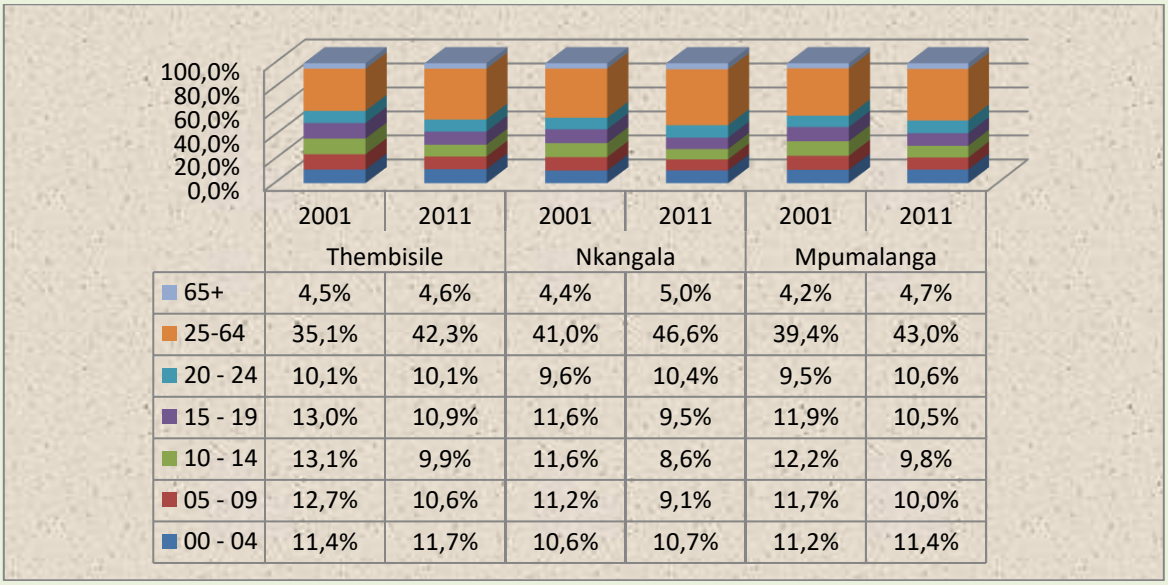
The age structure

The age structure of the Municipality shows a youthful population distribution. In 2001, there was strong evidence of declining fertility, which is indicated by a steady decline in the population groups 10-14, 5-9 and 0-4, this is also evident in 2011. It is also evident that the population of the Municipality is concentrated in the younger age groups, with the population group between 10 and 19 being the largest. The distribution is similar for both males and females, except for the notable larger female population at all age groups. It is further evident from the graph that there is a noticeable decline in both men and women in the age category 15 – 20 years. The economically active population is standing at 62, 9%, and these are people between the ages of 15 and 64. The Municipality also has a dependency ratio of 58, 9% because the rest of the population is either too young or too old to generate income. (See figure 3.2.2c below)

Table 3.2.2.2: Age structure

Geography	Year	00 - 04	05 - 09	10 - 14	15 - 19	20 - 24	25-64	65+	total
Thembisile	2001	29 611	32 806	33 817	33 671	26 242	90 929	11 775	258 851
	2011	36 232	32 859	30 643	33 778	31 337	131 333	14 124	310 306
Nkangala	2001	108 079	114 044	118 592	118 038	98 433	418 671	44 597	1 020 454
	2011	140 505	119 150	113 132	124 098	136 115	609 710	65 419	1 308 129

Mpumalanga	2001	348 681	364 704	379 895	370 283	295 409	1 231 135	132 662	3 122 769
	2011	461 559	402 772	396 348	424 278	427 541	1 737 728	189 714	4 039 940



	2001	2011	2001	2011	2001	2011
	Thembisile		Nkangala		Mpumalanga	
65+	4,5%	4,6%	4,4%	5,0%	4,2%	4,7%
25-64	35,1%	42,3%	41,0%	46,6%	39,4%	43,0%
20 - 24	10,1%	10,1%	9,6%	10,4%	9,5%	10,6%
15 - 19	13,0%	10,9%	11,6%	9,5%	11,9%	10,5%
10 - 14	13,1%	9,9%	11,6%	8,6%	12,2%	9,8%
05 - 09	12,7%	10,6%	11,2%	9,1%	11,7%	10,0%
00 - 04	11,4%	11,7%	10,6%	10,7%	11,2%	11,4%

Socio-economic development

Employment and unemployment indicators

About 97 744 people are economically active out of these 37% which is 36 165 are unemployed, 61 579 which is 63% are economically active youth (between age of 15 – 34 years) almost half which is 30 790 are unemployed.Out of the 37% unemployment rate the highest is the female population as a result of the loss of jobs and the decline in new job opportunities in the neighbouring urban areas such as Witbank, Middelburg and Pretoria exacerbate the unemployment rate. The Socio Economic Report and Outlook further indicates the following about the Municipality:

- Unemployment rate of 37.0% (strict definition) in 2011 amounted 36 139 unemployed as a percentage of the year of 97 744 - decreasing trend (estimated 2013 unemployment figure by IHS global insight 36.4%).
- Unemployment rate for females 39.9% and males 34.1% - youth unemployment rate of 49.4% in 2011.
- Highest unemployment in Ward 30 (50.1%) & lowest unemployment in Ward 1 (29.0%).
- Employment number 17.3% of nkangala's employed.
- Employment increased by 27 468 between 2001 & 2011 according to the census – almost 3 000 new jobs per annum – 4% of provincial job creation target.
- Formal employment 54.3% & informal employment 22.5%.

Table 3.2.3.1: Thembisile Hani labor indicators

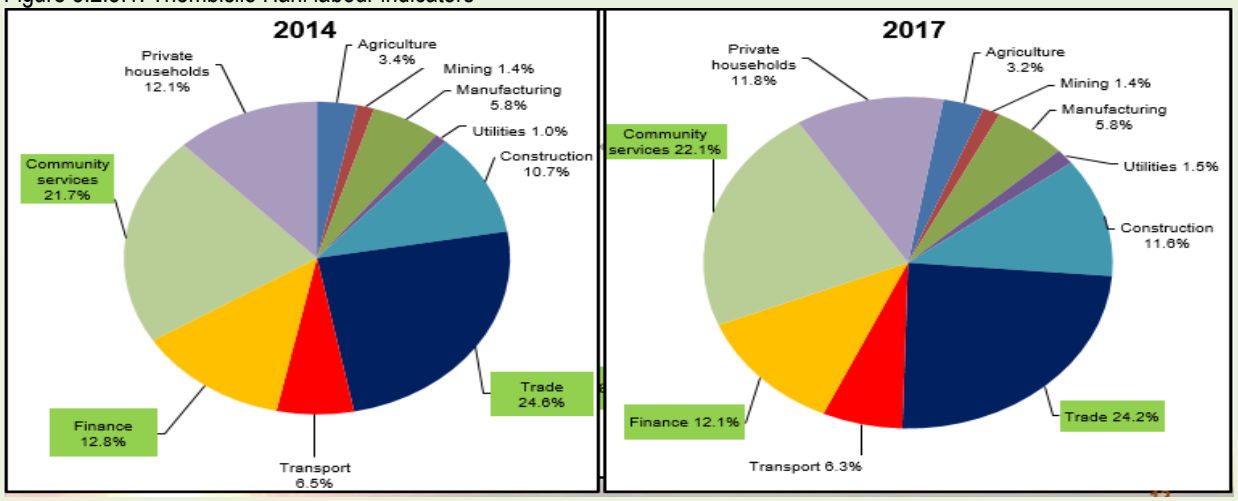
Labour Indicators	**Census**	**Census**	**Share Of Nkangala's Figure**	**Ranking: Best (1) – Worst (18)**
	2001	2011	2011	
Working Age Population	151 714	195 457		

Economically Active Population (Eap)/Labour Force	69 910	97 744		
Number Of Employed	34 137	61 605	17.3%	
Number Of Unemployed	35 773	36 139	23.7%	
Unemployment Rate (%)	51.2%	37.0%		15

Source: socio-economic report and outlook for Mpumalanga, 2014

The Socio-economic report and outlook (sero) report further illustrated that the leading employment industries within the Municipality are community services at 21.2% and trade at 24.2%. Prevailing trends have also shown a decreasing role/share of manufacturing and trade and increasing role/share of community services & finance as the main employers. These figures appear to be declining as they went down from 21.7% and 24.6% respectively.

Figure 3.2.3.1: Thembisile Hani labour indicators



Source: socio-economic report and outlook for Mpumalanga,

Poverty rate

Thembisile's poverty rate is estimated at around 40% or 128 890 poor people and this makes the Municipality the poorest in the district and forth poorest in the entire province, this is however a declining trend. The bottom 40% of households shared 12.2% of the total income in 2013. Statssa's multidimensional poverty index (sampi) in Thembisile Hani has improved from 0.07 in 2001 to 0.02 in 2011.

Table 3.2.3a poverty and inequality

Indicators	**Trend**			**Latest figure**	**Better (+) or worse (-) than nkangala**	**Better (+) or worse (-) than province**	**Ranking: best (1) – worst (18)**
	2001	**2004**	**2009**	**2012**			
Poverty rate	53.3%	52.8%	47.7%	40.8%	(-) (30.6%)	(-) (36.9%)	15
Number of people in poverty	145 068	145 708	142 877	128 890			15
Poverty gap (r million)	r176	r240	r339	r346			14

Source: Mpumalanga socio-economic outlook report, Mpumalanga department of finance, 2014

Individual income

Table 3.2.3b: geography by individual income (R)

		No income	1-400	401 - 800	801 - 1 600	1 601 - 3 200	3 201 - 6 400	6 401 - 12 800	12 801 - 25 600	25 601 - 51 200	51 201 +	Total	Average
Thembisile	2001	880	4 498	9 169	1 1259	5 132	2 254	747	210	0	0	34 149	1 589
	2011	131 799	85 110	8 946	39 693	19 563	8 613	4 344	2 025	429	225	300 747	907
Nkangala	2001	4 137	22 046	40 579	49 193	41 283	24 612	12 732	5 272	0	0	199 854	2 644
	2011	401 493	44 643	29 014	96 955	80 664	62 900	48 168	33 747	12 323	4 826	814 733	3 182
Mpumalanga	2001	12 619	134 766	139 875	131 103	100 495	64 222	32 064	14 831			629 975	2 239
	2011	1 243 674	159 802	103 097	310 187	211 586	150 589	122 607	84 152	30 239	12 436	2 428 369	2 720

Source: statistic South Africa, 2011.

Education indicators

In the Municipality citizens that are 20 years of age and older with no schooling account for 18.0% (31 711) total population of the Municipality (34.4% of nkangala's district), and this is one of the highest in the province. The total population that are 20 years of age and older with matric & higher qualification account for the 31.6% of the total population and this has shown an improvement but is still however lower than both district and provincial averages (third lowest in the province). The functional literacy rate (15+ with grade 7+) is also improving but is still lower than the district and provincial averages. The matric pass rate was sitting at 73.0 % in 2013 and the university/degree admission rate was only 18.0% in 2013. Thembisile Hani Municipal area has 72 government funded ecd (early childhood development) centers in 2014/15 financial year.

Table 3.2.3.4: education indicators

Education indicators	Trend	Latest figure	Better (+) or worse (-) than nkangala	Better (+) or worse (-) than province	Ranking: best (1) – worst (18)
	2001	2011			
Number of people 20+ with no schooling	43 736	31 711			15
Population 20+ with no schooling (%)	33.9%	18.0%	(-) (11.5%)	(-) (14.0%)	13
Population 20+ with matric & higher (%)	19.6%	31.6%	(-) (40.2%)	(-) (38.8%)	16
Functional literacy rate (%)	57.5%	71.8%	(-) (79.0%)	(-) (76.9%)	14

Source: socio-economic report and outlook for Mpumalanga, 2014

Population groups

Thembisile Hani Local Municipality has a total population of 310 458 people, of whom 99, 2% are black African, and 0, 3% are Indian/Asian. The other population groups make up the remaining 0, 5%. Based on the aforementioned, it is evident that the Municipal population is predominantly composed of black Africans.

Percentage distribution of Thembisile Hani Local Municipality

Group	Percentage
Black african	99,2%
Coloured	0,2%
Indian/asian	0,3%
White	0,1%
Other	0,2%

Household trends

The number of households in Thembisile Hani Local Municipality have increased by about 13.5%, from 65 394 in 2007 to 75 634 in 2011. The average household size is 4 persons per household and 46, 1% of households are headed by females. only 16,3% of households have access to piped water inside the dwelling, 72,1% of households have access to piped water inside the yard and 4,6% have no access to piped water. Table 2.2.2 below shows the current household trends in the Municipality.

Household trends (source s statistics South Africa, 2011)

Enumeration type	Figures and percentages
Number of households	75,634
Average household size	4,1
Female headed households	46,1%
Formal dwellings	85,6%
Housing owned/paying off	76,1%
Flush toilet connected to sewerage	6,8%
Weekly refuse removal	4,6%
Piped water inside dwelling	16,3%
Electricity for lighting	92,3%

Population languages: source: stats SA

Language	Percentage
Afrikaans	0,4%
English	1,2%
Isindebele	58,4%
Isixhosa	1%
Isizulu	12,5%
Sepedi	12,6%
Sesotho	4,8%
Setswana	1,9%
Sign language	0,3%
Siswati	2,9%
Tshivenda	0,4%
Xitsonga	2,6%
Other	0.9%
Not applicable	0,1%

Education profile

The attainment of education is a key indicator of a developing society. The level of education of a society influences its welfare through its indirect influence on health, fertility and life expectancy. in Thembisile, of those aged 20 years and older, 18,3% have completed some primary school, 32,4% have some secondary education, 26,2% have completed matric, and 5,2% have some form of higher education, while 18% have no form of schooling. considering that the labor absorbing market requires at least some level of skilled labour for decent work, the Municipality's population is largely unskilled with only 5,2% of the population having some form of higher education and training. This therefore, further exacerbates unemployment rates.

Highest educational levels

Group	Percentage
No schooling	2,6%
Some primary	44,8%
Completed primary	6,5%
Some secondary	33%
Completed secondary	11,7%
Higher education	1,3%
Not applicable	0,1

Employment profile

About 97 744 people are economically active (employed or unemployed but looking for work), and of these, 37% are unemployed. of the 48 741 economically active youth (15 – 34 years) in the area, almost half (49, 4%) are unemployed. the unemployment rate in the Municipality is currently standing at 37% with the female population accounting for most of the unemployment status. the loss of jobs and the decline in new job opportunities in neighbouring urban areas such as Witbank, Middelburg and Pretoria exacerbate the unemployment rate.

Employment status	Number
Employed	61 605
Unemployed	36 139
Discouraged work seeker	13 477
Not economically active	84 188

Source: Statistics South Africa, 2011

Income categories

The main labour absorbing markets in the Municipality are social services, business services, retail, trade and agriculture. These markets provide the basis for employment and income within the Municipality and suggest that the Municipality must concentrate on labour intensive programmes and skills development when rendering services. Approximately 13, 8 % of the households within the Municipality have no income and more than 50% of the households earn less than r 50 000 per annum.

Household income

Income	Percentage
None income	13,8%
R1 - R4,800	5,6%
R4,801 - R9,600	9,7%
R9,601 - R19,600	20,3%
R19,601 - R38,200	23,6%

R38,201 - R76,400	15,2%
R76,401 - R153,800	7,4%
R153,801 - R307,600	2,9%
R307,601 - R614,400	1%
R614,001 - R1,228,800	0,2%
R1,228,801 - R2,457,600	0,1%
R2,457,601+	0,1%

Economic analysis

The City of Tshwane and areas such as Bronkhorstspruit and Witbank provide a regional function to areas in Thembisile (e.g. trade services, banking, manufacturing, storage, transport, etc.), because of its size and level of sophistication. The economy is unable to generate a significant number of direct employment opportunities for the local communities. The economies of surrounding townships and rural areas comprise mostly of informal activities and largely serve the immediate consumption needs of local people.

The Municipality is further characterised by limited job opportunities and high levels of unemployment and illiteracy. As a result, there are very limited industrial activities and high levels of dependency and poverty. The dependency on neighboring towns and cities to provide job opportunities has necessitated a culture were a significant amount of the population commutes on a daily or regular basis to areas such as Tshwane, Ekurhuleni, Johannesburg and Emalahleni.

Economic activities within the Municipality are dominated by public services and informal trade particularly those found at main intersections in Moloto, Kwamhlanga, Tweefontein, Verena and Kwaggafontein. The Municipality also has potential for mining, agriculture and eco-tourism. The Municipal area is largely suitable to agriculture, both for ploughing and stock farming. The indigenous knowledge of communities within the Municipality should also be sustained. These include knowledge and skills in bead work, traditional painting, weaving, and grass work.

The small industrial parks that were developed by the Kwandebele government are now in disuse. There is a need for the Municipality to resuscitate these small industrial parks in order to contribute to sustainable employment within the Municipal area.

Employment status comparison with district and province

Area	Employed	Unemployed	Discouraged work seekers
Thembisile	61 611	36 141	13 476
Nkangala	355 478	152 250	42 554
Mpumalanga	969 771	448 126	150 844

Economic sectors and activities

Agriculture

Apart from the urban settlements highlighted above, the rural parts of the Thembisile Hani Local Municipality are predominantly utilized for agricultural purposes. The agricultural land towards the east of Verena is predominantly utilized by large scale farmers while the agricultural land to the west of Verena in the Thembisile Hani area is utilized by local and emerging farmers. Extensive agriculture, particularly cattle and game farming is the predominant form of farming.

Mining

There are currently limited mining activities occurring in the southern portions of the Municipality along the R568 road. A number of external stakeholders have shown interest in developing mining opportunities within the Municipality.

Tourism

The tourism attraction sites in the Municipality include the Zithabiseni holiday resort in the Mabusa nature reserve (to be restored to its former glory) and the main tourism node: the Kgodwana village and Loopspruit winery at Schoongezicht, just east of the R568 between Kwamhlanga and Ekangala in the south.

Trade and local business

The economic activity around the intersection of routes R568 and R573 in the vicinity of Kwamhlanga represents the highest order activity node in the Municipality this is probably the most strategic intersection in the entire Municipal area, and it is surrounded by a fairly large number of households (formal and informal). The result is a fairly high concentration of economic activity with a variety of shopping facilities (formal and informal), a taxi rank, and community facilities which include, amongst others, the Solomon Mahlangu stadium and the former Kwandebele government offices.

The second most significant activity node in the Thembisile Hani area is found in Kwaggafontein b at the intersection between route R573 and the link road between Kwaggafontein and Verena where a large shopping Centre (Kwaggafontein Mall) exists. The Thembisile Hani Local Municipality offices are also located in this precinct.

There are about five other emerging/secondary activity nodes that can be distinguished in the Thembisile Hani area: the first is in the vicinity of Moloto, the second at Enkeldoornoog b, the third one at Vlaklaagte 2, the fourth at mathys zyn loop to the North, and the fifth at Verena around the intersection between routes R25 and R544 in the southern parts of the Thembisile Hani Local Municipality. These are all smaller nodes (second order) that are still in the process of development, and comprise a mixture of formal and informal retail, commercial and service industry activities.

Job creation initiatives

The Municipality must focus on maximizing its contribution to job creation, by ensuring that service delivery and capital projects implementation use labor intensive methods wherever appropriate. The Municipality furthermore supports job creation initiatives through the community works programme and the pew programmes.

Social analysis

Integrated and sustainable human settlements and housing

The lack of housing has been highlighted as one of the key challenges facing communities during many community outreach meetings. A housing survey conducted in 2009 indicated a huge backlog in housing delivery. Many people within the Municipality live in informal houses (mud houses and shacks) which are either too old to be inhabited or a structurally weak and are thus vulnerable to being destroyed by bad weather (storm/rain during the summer). The housing survey revealed that there was a housing backlog of about 9764 units, and there are currently no recent statics to gauge whether or not this backlog has increased or subsided.

The unavailability of an integrated human settlements plan and the retention of land for integrated human settlements have over time resulted in the eruption of informal settlements in almost all the Municipal areas. This is exacerbated by the allocation of land by some traditional authorities without having considered the necessary impact.

The Municipality has also participated in housing delivery programmes with national and provincial departments of human settlements over the years. The programmes that were used to fund some of the housing development projects in the Municipality include:

- Projects link programme (Greenfields programme)
- Peoples housing programme
- Community based rural subsidy programme
- Disaster/emergency programme
- Community based individual programme

Health

Thembisile is served with health care facilities such as clinics and visiting points. The following health facilities are provided within the Municipality:

Facility name	Location	Number
Kwamhlanga hospital	Kwamhlanga	1
Community health center (24 hour service)	Buhlebesizwe / Vlaklaagte 2, Kwaggafontein, Moloto, Verena, Kwamhlanga and Thembalethu	6
Clinics (8 hour service)	Empilweni, Gemsbokspruit / Mzimuhle, Goederede, Vlaklaagte 1, Kameelpoortnek, Tweefontein C, Tweefontein D, Tweefontein A, Tweefontein M, Vriesgewacht,, Tweefontein H, Boekenhouthoek/ Zithabiseni and Kwagga A, Tweefontein G clinic	15
Mobile clinics	Verena CHC mobile, Thembalethu CHC mobile, Kwaggafontein CHC mobile and Moloto CHC mobile table: 37 time table for mobile clinics	4

Both primary and secondary health care facilities are problematic in certain areas due to limited resources, which make it difficult to ensure that all the communities are provided with the minimum acceptable levels of health services. Most of the clinics do not provide a 24-hour service due to lack of staff and resources, but the Municipality is fairly well served with health facilities.

Sports, Art and Culture

Thembisile Hani Local Municipality has two stadiums namely, Solomon Mahlangu stadium and the Kwaggafontein stadium, located in Kwamhlanga and Kwaggafontein respectively. The Solomon Mahlangu stadium has an array of facilities to support different sporting codes including netball, tennis, basketball and boxing. In order to fortify the potential of the sporting hub all sporting facilities in the vicinity of the stadium should be upgraded, maintained and integrated to the existing hub. the regional sport and recreation master plan conducted for the Nkanngala District Municipality in 2003 provides an assessment of the type of facilities currently in the Municipal area (e.g. soccer, netball, athletics etc.), together with their location and condition. (See Municipal SDF for further detail). The four libraries in the Municipality need to be maintained and furnished with books in order to encourage the community to read and write. There is a need for a mobile library needed in Loopspruit.

Some of the challenges relating to sport, arts and culture include:

- Lack of a funding model for the naming, renaming and signage of geographical features, streets, heritage sites and settlements;
- Heritage sites and tourist attraction sites in the Municipality are not formalised and promoted;
- Shortage and minimal access to sporting facilities by the local community;
- Sport committees at ward level exist but are dysfunctional;

- There is a need for an additional community gymnasium to encourage the wellness of community;
- The community gymnasium facility at Kwaggafontein stadium need to be professional run;
- The lack of art and development centre

Telecommunication and postal services

There are four post offices within the Municipality. These are located at Kwaggafontein, Verena, Kwamhlanga and Somarobogo. There were 24 lobby post boxes serving the community, two were removed from Verena and one from Somarobogo by the South African post office. These where removed because of the ineffectiveness of the service and were consequently replaced by street delivery service. The street delivery system might be effective but might be hindered by the lack of street names and proper house numbering. The Municipality and the post office must develop the mechanism of ensuring that farm communities have access to this service. On average the Municipality is well serviced with telecommunication services including cellphone networks. Approximately 68, 2% of the households reported that they had access to telephone facilities at home or nearby, while 27, 8% had access to a cell phone only. Only 1, 4% of the population had no access to any form of telecommunication.

The following problems have been raised by the community:

The delivery of letters is delayed due to contradicting stand numbers.

Public transport

Most of the residents of the Municipality work in Gauteng and commute to Tshwane and the surrounding areas on a daily basis. Buses and taxis are used as a staple mode of transport to work. This makes the R573 (Moloto road) very busy during peak hours and poses a higher risk of motor car accidents. Transport infrastructure in the form of bus/taxi terminals are also not adequately provided to cater for the business. Existing infrastructure is dilapidated and needs to be restored or upgraded. The public transport traffic volumes put considerable strain on the road infrastructure.

Moloto rail corridor development initiative

The Moloto rail corridor development initiative was launched at national and provincial government level and enjoys the full support of the Nkangala District Municipality and local Municipalities in the district. The main focus of the initiative is to replace the bus commuter system along the Moloto road with a rail commuter system. The objective is to provide safer, faster and more efficient rail transport, while buses and taxis will be used as part of a feeder system to the railway stations along the Moloto rail corridor.

The railway line and stations will form the basis for the nodal system, which will be used as a tool to promote the development of retail and community facilities at stations. Stations will be developed in accordance with the concept of transit orientated development, which promotes high density, mixed land use within walking distance from stations. These toads will create the critical mass required to stimulate viable economic activity. Through careful planning, a range of community services can be provided along the railway line, ensuring that the community has access to a full range of community services through use of the railway system.

Chapter 1

1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

The Municipality provided communities with potable water and sanitation. The portable water is purchased from three external water source and the Municipality has recently commissioned the Bundu Weir source which its own by the Municipality. The water and sanitation systems are operated and maintained according to the blue and green drop requirements. The Municipality is committed to achieve blue and green drop status in future.

The Municipality provides waste management services that include waste collection, street cleaning, clearing of illegal dumping, health care risk waste management. Regular solid waste collection service is provided to business, institutions and households within the jurisdiction of the Municipality. Waste collection from residential premises is carried out on fortnight basis. The growing Municipal population is exacerbating the demand on resources and services, and increasing the generation of waste to meet many of these demands.

The Municipality has recorded the below amount of services and the receipt of the water quality

- Provided 82 653 households with access to basic water
- Provided 32 675 households with access to basic refuse removal
- Provided 80 028 households with access to basic electricity
- Provided 2 282 households with access to basic sanitation (water borne system)
- Provided 82 653 households with access to free basic water (6 kl)

CHALLENGES

- The provision of free basic electricity in Thembisile Hani Local Municipality where Eskom is the supplier.
- No proper indigent register
- Community of Thembisile Hani Local Municipality requires water borne sanitation system and not the VIP toilets anymore
- Inadequate and inconsistent water supply
- Shortfall of 36.1 mega litres per day in water supply water supply
- Lack of own water source
- Inadequate water storage in Moloto
- Huge backlog on gravel roads
- High level of informal settlements mushrooming rapidly which add to the already housing

1.4. FINANCIAL HEALTH OVERVIEW

Financial Overview - 2020/2021			
R			**R**
Details	**Original budget"000**	**Adjustment Budget**	**Actual**
Income			
Property Rates	52 059 000	41 359 000	27 517 000
Grants	618 327 000	700 496 000	697 121 000
Service Charges	112 680 000	115 443 000	258 289 000

Public Contribution & Donation	0	0	0
Fines, Penalties & Forfeits	9 201 000	10 344 000	1 948 000
Other Revenue	66 987 000	108 331 000	104 663 000
Sub Total	859 254 000	975 973 000	1 089 538 000
Less Expenditure	(954 417 000)	(913 502 000)	(801 308 000)
Net Total*	**-95 163 000**	**62 471 000**	208 230 000
* Note: surplus/(- deficit)	Note: operational and capital included on the expenditure		T1.4.2

2019/2020 Operating Ratios (adjusted budget)0	
Detail	**%**
Employee Cost	25%
Councillors Cost	4%
Repairs & Maintenance	2.50%
Finance Charges & Depreciation	0%
	T1.4.3

LIQUIDITY RATIO

Liquidity ratio for 2019/2020 is 2.55 and for 2020/2021 is 3:4

COMMENT ON OPERATING RATIOS

Employee costs is within the acceptable norm of approximately 14.80% plus 2.77% for Councillors costs which is equals to 17.57% to total operating cost. Repairs and maintenance constitute 4.0%. Although the percentage is below the norm, there are no major repair and maintenance backlogs. Finance charges and depreciation is 19.04% to total operating cost. This medium percentage informs that the Municipality is in a position to take up additional external funding.

Total Capital Expenditure			
	R		
Detail	**2018/2019**	**2019/2020**	**2020/2021**
Original Budget	153 982 751	167 646 750	174 846 000
Adjustment Budget	163 005 000	199 443 408	238 173 000
Actual Expenditure	164 949 725	196 058 218	218 012 000
%	80.29%	98.30%	91%

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

Chapter 1

Thembisile Hani Local Municipality has an organizational structure which is aligned to the IDP and is reviewed annually to ensure operational effectiveness.

The organogram has the following departments:

- Department: Municipal Manager's Office
- Department: Corporative Services
- Department: Budget and Treasury Office
- Department: Technical Services
- Department: Social Development Services
- Department: Development and Town Planning Services

The Municipal Manager and all Managers have signed employment contracts and annual performance agreements

The percentage of vacant posts on the Municipality's organogram is at 9.5% by the end of the financial year.

The major priority for the Municipality in terms of organisational development relates to organisational reengineering wherein the Municipality has contracted a service provider on a multiyear agreement to undertake this process. The service provider is expected to assist the Municipality in developing relevant job descriptions for each employee, assisting the Municipality in conducting the job evaluation for the purpose of the proper grading of the Municipality and embedding and cascading Performance Management System to all levels. The second priority in the continuous capacity building of Municipal employees in terms of the Municipal finance under the MFIP programme as well as other capacity building initiatives for other employees. The Municipality's record management unit plays an important role in the affairs of the Municipality in line with the Archives Act of South Africa Act no. 43 of 1996. Another development for the Municipality was the use and adoption of grap standards by the finance department to guide on the accounting standards and the adoption of Mscoa that the Municipality is currently using.

1.6. 2019/2020 AUDITOR GENERAL REPORT

As required by section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) and section 4 of the Public Audit Act, 2004 (Act No. 25 of 2004) (PAA), the responsibility of the Auditor General is to express an opinion on the Municipality's financial statements based on conducting an audit in accordance with International Standards on Auditing.

For the financial year (2019/2020) Thembisile Hani Local Municipality received qualified opinion.

The Municipality was qualified on Property rates and Water Inventory.

1.7. STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration Of Next Financial Year's Budget And IDP Process Plan. Except For The Legislative Content, The Process Plan Should Confirm In-Year Reporting Formats To Ensure That Reporting And Monitoring Feeds Seamlessly Into The Annual Report Process At The End Of The Budget / IDP Implementation Period July	July
2	Implementation And Monitoring Of Approved Budget And IDP Commences (In Year Financial Reporting).	
3	Finalise The 4th Quarter Performance Report For Previous Financial Year	
4	Submits Draft Annual Report Including Annual Financial Statements And Performance Report To Auditor General	August
5	Annual Performance Report As Submitted To Auditor General To Be Provided As Input To The IDP Analysis Phase	
6	Auditor General Audits Annual Report Including Annual Financial Statements And Performance Data	September - October
7	Municipalities Receive And Start To Address The Auditor General's Findings	
8	Commencement Of Draft Budget/ IDP Finalisation For Next Financial Year. Annual Report And Oversight Reports To Be Used As Input	
9	Receive Management Letter And Provide Final Comments On Findings	November
10	Auditor-General Submit Audit Opinion	
11	Executive Mayor Tables Annual Report And Audited Financial Statements To Council Complete With The Auditor- General's Report	January
12	Audited Annual Report Is Made Public And Representation Is Invited	February
13	Oversight Committee Assesses Annual Report	
14	Council Adopts Oversight Report	March
15	Council Table Next Financial Year Budget / IDP And Invite Public Representation	
16	Oversight Report Is Made Public	April
17	Oversight Report Is Submitted To Relevant National & Provincial Stakeholders And Legislature	
18	Council Approve Next Financial Year Budget / IDP	May
19	Make Public Approved Budget And IDP	June
20	Finalize SDBIP And Performance Agreements For Next Financial Year	
21	Make Public SDBIP And Performance Agreements	July

COMMENT ON THE ANNUAL REPORT PROCESS

It is necessary that the Municipality derives maximum benefit from its efforts in submitting reports. Such benefits are typically obtained in the form of being able to compare and benchmark against other Municipalities and to learn from the feedback mechanisms.

The Annual Report process flow provides a framework for the Municipality to follow in completing various reports within each financial year cycle. It is recommended that Municipal Manager study this process flow and ensure that reports are submitted timeously. If the process flow is followed, the Municipality should be able to provide an Unaudited Annual Report in August of each year, which is consistent with the MFMA.

One of the advantages of compiling an Unaudited Annual Report in August is that it can be used to influence the strategic objectives indicated in the IDP for the next financial year as well as the budgetary requirements related to each vote.

An Unaudited Annual Report submitted in August will further provide the Municipality with an opportunity to review the functional areas that received attention during the current financial year and take the necessary corrective actions to align the IDP and budget to other priority areas needing attention.

The Annual Report of a Municipality must be tabled in the Municipal Council on or before 31 January each year (MFMA section 127). In order to enhance oversight functions of the Council, this must be interpreted as an outer deadline; hence the Municipality must submit the Annual Report as soon as possible after year end, namely, August. The entire process is concluded in the first or second week of December for all Municipalities, the same year in which the financial year ends and not a year later, as is currently the case. It is expected that effective management of performance will also result from this change.

The Annual Report must be aligned with the planning documents and Municipal budget for the year reported on.
This means that the IDP, budget, SDBIP, in-year reports, Annual Performance Report and Annual Report should have similar and consistent information to facilitate understanding and to enable the linkage between plans and actual performance.

The above can only occur if the Municipality set appropriate key performance indicators and performance targets with regards to the development of priorities and objectives in its IDP and outcomes (MSA s41). This requires an approved budget together with a resolution of approving measurable performance objectives for revenue from each source and each vote in the budget (MFMA, s24).

The Annual Report content will assist Municipal Councillors, residents, oversight institutions and other users of Annual Reports with information and progress made on service delivery. It must align with the Integrated Development Plan (IDP), budget, Service Delivery and Budget Implementation Plan (SDBIP), and in year reports. the contents will also assist with the annual audit other key aspect of the reform in combining the relevant information into the new Annual Report format will assist the Municipality to streamline operations and processes through combined Committees, reduce costs, time and effort. There will be a limited need for the Municipality to have different Committees to deal with financial and non-financial related matters.

Chapter 2

CHAPTER 2 – GOVERNANCE

To govern is to exercise political, economic and administrative authority to manage the nation's affairs. Governance is the complex mechanisms, processes and institutions through which citizens and groups articulate their interests, exercise their legal rights and obligations, and mediate their differences.

The political and administrative components of Council maintain a sound working relationship by ensuring respect of procedures and protocols. Communities as an interest group in Municipal affairs participates through Public Participation mechanisms and processes in the decision making systems of Council.

This includes interaction with the stakeholders in shaping the performance of the Municipality in order to enhance a healthy relationship and minimizing conflict.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

Political governance ensures regular communication with the community at large by means of Municipal outreach's, IDP and budget consultations. This ensures that the community participates in identifying needs and make inputs on the performance of the Municipality. This process ensures healthy relations with the community and minimizes conflict. Administrative governance ensures transparent administration, regular feedback to the community, compliance to the required rules, processes and laws by which Council is operated, regulated and controlled.

The political structure of Thembisile Hani Local Municipality comprises of the Executive Mayoral System that consists of:

Executive Mayor
Hon. Speaker
Chief whip
Mayoral Committee
Councillors

The Municipal Manager is the administrative head and acts as a link between the politicians and the administration. The Municipal Manager is supported by the following section 56 managers appointed in terms of the Municipal Systems Act:

Manager Corporate Services (MCS)
Manager Technical Services (MTS)
Manager Social Development Services (MSDS)
Chief Financial Officer (CFO)
Manager Development and Town Planning Services (MDTPS)

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

MFMA section 52 (a): the Mayor must provide general political guidance over the fiscal and financial affairs of the Municipality.

The Executive Mayor is the political head of the Municipality. The position of Speaker is a full-time post, and takes responsibility for the running of Council meetings. The speaker is the chairperson of the Council. The office of the chief-whip is established to create synergy and to maintain discipline among Councillors from various political parties. The role of the chief-whip of the Council covers both the political and administrative domains of Council with emphasis on the political aspect. The chief whip deals with the well-being and attendance of all Councillors.

Chapter 2

The Municipal Council consists of 32 Ward Councillors and 32 PR Councillors. The Council meetings are governed according to the approved rules of order. Council has established the Mayoral Committee system with section 79 and 80 Committees who makes recommendations to Council.

Section 79 Committees of the Council report directly to Council, in accordance with the terms of reference of such Committees approved by Council. This Committee provide general oversight and monitor the activities in the Municipality over both the administrative and executive arms of the Municipality. This section 79 Committees are chaired by independent Councillors other than members of the Mayoral Committee.

Section 80 Committees assist and report to the Executive Mayor. The Executive Mayor has appointed the Mayoral Committee members as chairpersons for each of the Committees.

The Municipality has its own Audit and Performance Committee. The Audit Committee meets a minimum of four times per year and is an independent advisory body that advises Council, Political Office-bearers, the Accounting Officer and the Management of the Municipality on matters related to Internal Control, Internal Audits, Risk Management, Accounting policies and adequacy reliability and accuracy of financial reporting and information, performance management, effective governance compliance with the MFMA, the division of revenue Act and provide comments to Municipal Public Account Committe (MPAC) and Council on the Annual Report.

MPAC is an oversight Committee which comprises of non-executive Councillors, with the specific purpose of providing oversight over the executive functionaries of Council to ensure good governance in the Municipality. MPAC also make comments and recommendations on the Annual Report separately to Council.



EXECUTIVE MAYOR

Cllr. N.S. Mtsweni (Political Head)

The Executive Mayor identifies the needs of the Municipality, review and evaluate those needs, in order of priority, recommend to the Municipal Council strategies, programme and services to address priority needs through the Integrated Development Plan, and estimates the value of revenue and expenditure, taking into account any applicable national and provincial development plans, recommends and determine the best way to deliver strategies, programmes and services to the maximum benefit of the community. The Executive Mayor also performs a ceremonial role.



SPEAKER

Cllr.T.L. Mabena. (Chairperson Of Council)

Presides at meetings of the Council. Maintain order during meetings and ensure that meetings are conducted in accordance with the rules of order of the Council.



CHIEF WHIP

Cllr. T.E. Motanyane

Manage Councillors and maintain discipline in Council

The chief whip ensures that Councillors are accountable to the communities, that code of conduct is respected and adhered to by all Councillors. The chief whip ensures discipline during Council and Committee meetings. She facilitates political debates, workshop for all Councillors

MEMBERS OF MAYORAL EXECUTIVE COMMITTEE:



MMC TECHNICAL SERVICES

Cllr.T.J. Makhwiting

Provisioning of infrastructure development, maintenance and service delivery to ensure sustainable services to all communities.



MMC FINANCE SERVICES

Cllr. L.M. Tshabangu

Provide and manage financial services to ensure financial viability, compliance and reporting.



MMC LOCAL ECONOMIC DEVELOPMENT

Cllr. L.X. Mtsweni

Ensures that the LED unit`s mandate of coordinating LED related activities is realized and the push towards the eradication of poverty and job creation fulfilled.



MMC SOCIAL DEVELOPMENT SERVICES

Cllr. M.P. Msiza

Render integrated community services to all its communities

Chapter 2



MMC CORPORATE SERVICES

Cllr .N.E. Phakathi

Provides Corporate Services to ensure efficient support of organisational processes

Councillors

Councillors provide a vital link between communities they serve and the Municipality. They are responsible for representing the needs and interests of the people they represent, regardless of whether they voted for them. Although Councillors are not usually full time professionals, they are bound by a code of conduct. The Councillors serve for five years.

Thembisile Hani Local Municipality comprises 32 Ward Councillors and 32 pr Councillors. See **Appendix A** where a full list of Councillors can be found (including Committee allocations).

Award Councillor has to balance the expectations of his/her Ward and that of their political party. the Ward Councillor is the chairperson of the Ward Committee, responsible for convening the constituency meeting to elect Ward Committee members, calling Ward Committee meetings, ensuring that a schedule of meetings is prepared, handling queries and complaints in the Ward, resolving disputes and making referrals of unresolved disputes to the Municipality, ensuring that the Ward Committee does what the Municipality expects about reporting procedures.

See **Appendix B** which sets out Committees and Committee purposes.

The Ward Councillors should be fully involved in all community activities that the Ward Committee is engaged with and communicate the activities and meetings schedules to the pr Councillors. PR means proportional representation, where voters vote for a political party not an individual candidate within a party. The ballot paper just shows the political parties. The party gets the same share of the number of Councillors as the share of total PR votes it got. The party decides which members fill those Councillor places. A PR Councillor is allocated to a Ward and provides support to the Ward Councillor in things that relate to the Ward or the Ward Committee.

A PR Councillor handles queries and complaints in consultation with the Ward Councillor, assist with resolving of disputes and making referrals, help with implementation of projects, support the Ward Councillor without replacing the Ward Councillor, attend Ward Committee meetings, constituency meetings and special meetings

Political decision-making

The legal framework empowers the Executive Mayor to provide political leadership for policy and outcomes, and holds the Municipal Manager and other senior managers responsible for implementation and outputs.

The Executive Mayor presides at meetings of the Mayoral Committee and performs the duties, including any ceremonial functions, and exercises the powers delegated by the Municipal Council except those powers that are reserved by the constitution of the republic of South Africa and other applicable Regulations.

The Executive Mayor appoints members of the Mayor Committee to assist with carrying duties in terms of section 80 of the Municipal System Act. The Executive Mayor reports to Council on the execution of his delegated powers.

Council is chaired by the speaker and the Executive Mayor chairs the Mayoral Committee meetings and executive duties through Council resolutions, delegations and Committees.

Council has also formed section 79 Committees which meet monthly except the Audit Committee and MPAC, which normally meet quarterly. This section 79 Committees are chaired by an independent Councillors other than members of the Mayoral Committee. Their main function is to monitor the activities of the members of the Mayoral Committee.

The administration is charged with the responsibility to implement Council resolutions and to submit monthly progress reports to the relevant MMC'S who in turn report to the section 79 Council Committees. All Council resolutions are monitored and implemented.

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

MFMA section 60 (b): The Municipal Manager of a Municipality is the accounting officer of the Municipality for the purposes of this Act and must provide guidance on compliance with this Act to political structures; political office bearers, and officials of the Municipality and any entity under the sole or shared control of the Municipality.

The administration is led by the Municipal Manager (MM), who is appointed in terms of section 54a of the Municipal Systems Act. The Municipal Manager is employed on a contract basis, which includes a contract of employment, an annual performance agreement with performance objectives and targets and procedures for evaluating performance. The Municipal Manager is the accounting officer of the Municipality.

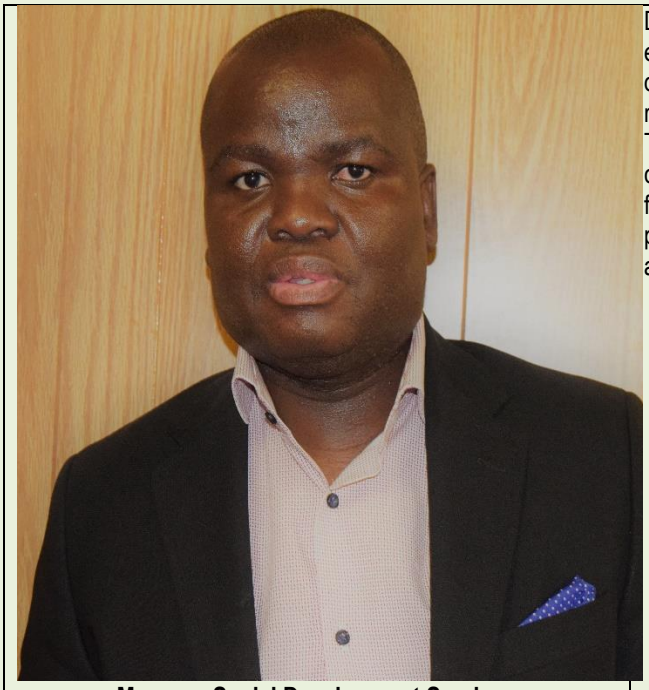
Together with other Managers the MM leads the administration by amongst others implementing Council resolutions, advising Council and its Committees, lead the IDP and budget planning and implementation processes. There are functions that are delegated by Council to the Municipal Manager, who in turn sub-delegates certain functions to the CFO and other managers. Under their leadership, Municipal officials attend community consultative meetings, report in management meetings on plans and progress in addressing community issues.

Chapter 2

TOP MANAGEMENT

ADMINISTRATIVE STRUCTURE	FUNCTIONS
 **Municipal Manager** **Mr O.N. Nkosi**	As head of administration and accounting officer of the Municipality the Municipal Manager is subject to the policy directions of the Municipal Council, responsible and Accountable for duties and responsibilities outlined under section 55 of the Municipal Systems Act and any other relevant duties as may be delegated from time to time to the Municipal Manager by the Executive Mayor and Council. The Municipal Manager is also responsible for duties outlined under sections 60 to 75 of the Municipal Finance Management Act. Implementing a monitoring and evaluation methodology in line with legislative requirements. provide leadership and directive in operating of the performance management system and monitoring and evaluation, development of the SDBIP, quarterly performance reports and Annual Report units: IDP, Performance Management System, Youth Development, Local Economic Development, Public Participation, Risk Management, Internal Audit and Communication.
 **Manager Corporate Services** **Ms S.A. Nxumalo**	Establishing and maintaining structures that will, within the parameters of legality and good governance provide the administration that will be appropriately relevant, timeous and effective execution of tasks and be transparent as well as provide conducive environment to stimulate Public Participation within the co-operative governance Units: Human Resources Management and Development, ICT and Administrative Services, Legal and Council Secretarial Services and Fleet Management

 **Chief Financial Officer** **Mrs J.G. Mahlangu**	Ensure effective and efficient strategic management of the finance portfolio, which includes Budgetary Management, Financial Accounting Management, Supply Chain Management, Credit Control Management, Investments and Banking, Treasury Management.
 **Manager Technical Services** **Mr V.L. Skosana**	Providing water, roads, storm-water and sanitation through a well-established and maintained infrastructure that will stimulate growth resulting in a broader income base and will encourage taxpayers to sustain payments through a well-established and maintained infrastructure.



Manager Social Development Services
Mr A.K. Chego

Developing and maintenance of recreational facilities by establishing a friendly, green, clean, neat and beautiful city, developing and maintaining the cultural heritage of and to render a sustainable cleansing service to all residence of the Thembisile Hani Local Municipality. establishing a safe and crime free environment where all people can develop to their full potential by promoting safer communities through prevention, preparedness, response, recovery, education and enforcement.



Manager Develepment and Town Planning Services
Mr M.S. Tsebe

Development and Town Planning Services (DTPS) is one of the key departments within Thembisile Hani Local Municipality with the sole purpose of building the economic capacity of our local area and ensure proper spatial planning for development. Integrated Development Planning is one of the critical functions of the Department.

Key performance area of the department:

- Investment Promotion
- Smme Development
- Job Creation through CWP and EPWP
- Development and support of Local business in Agriculture, Tourism, Manufacturing and Mining sectors.
- Town and Regional Planning
- Geographic Information System
- Building Inspection
- Integrated Development Planning

All the above mentioned positions are section 56 positions.

Chapter 2

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

Thembisile Hani Local Municipality, relates to the other spheres of government and organised local government bodies through the intergovernmental policy framework, communities as an interest group in Municipal affairs, participates through Public Participation mechanisms and processes in the decision making system of Council.

2.3 INTERGOVERNMENTAL RELATIONS

The Constitution (1996) states that '*government is constituted as national, provincial and local spheres of government which are distinctive, interdependent and interrelated*' (section 40(1)). The '*distinctive*' element refers to the autonomy enjoyed by the spheres; that is, the degree to which each sphere is the final decision-maker on a particular matter that falls within its area of competence.

The creation by the constitution of this decentralised governance system, which comprised the three distinct but inter-related spheres of government, also gave rise to the need for a systematic system of igr to give effect to the principles of cooperative government.

To realise these principles, the IGRF Act was promulgated on 15 August 2005. The Act provides for an institutional framework for the three spheres of government to facilitate coherent government, effective provision of service, monitoring implementation of policy and legislation, and realization of developmental goals of government as a whole.
In spelling out the principles of cooperative government and IGR, the constitution binds all spheres of government and organs of state in each sphere of government to three basic principles:

(i) **A common loyalty to the Republic as a whole.** This means that all spheres are committed to secure the well-being of the people of the republic and, to that end, must provide effective, transparent, accountable and coherent government for the republic as a whole. This is the object of cooperative government.

(ii) **The distinctiveness of the spheres should be respected.** A sphere must remain within its constitutional mandate, and when exercising those powers, must not do so in a manner that encroaches on the geographical, functional or institutional integrity of another sphere, except where specifically directed otherwise.

(iii) **The spheres of government must take concrete steps to realize cooperative government** by –

a) fostering friendly relations;
b) assisting and supporting one another;
c) informing one another of, and consulting one another on, matters of common interest;
d) coordinating their actions and legislation with one another;
e) Adhering to agreed procedures; and avoiding legal proceedings against one another.

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

The Executive Mayor and the Municipal Manager represent and participate in the Premiers coordinating Committee, where issues affecting the province and the Municipalities are discussed. The speaker and officials in the office of the speaker attends and participate in the provincial speaker's forum, provincial Ward Committee forum and the provincial anti-corruption forum.

There are expanded public works programme projects in progress for cleaning the environment that will be registered as projects at the department of Public Works. Furthermore, the department of Environmental Affair appointed 270 EPWP's and department of Corporative Governance and Traditional Affairs appointed 60 EPWP's for clearing illegal dumping sites.

DISTRICT INTERGOVERNMENTAL STRUCTURES

Elected Councillors and officials represent the Thembisile Hani Local Municipality in neighbouring Municipalities such as Nkangala District Municipality, where issues of mutual interest such as the IDP and budget are discussed and implemented.

Nkangala District Municipality provide support to Thembisile Hani Local Municipality by appointing the Shared Audit Committee to advice council of the municipality and management at large, there's also a district Risk and Audit forum developed by district to allow auditors and risk officers a platform to share knowledge on matters of Risk and Audit and resolutions of that forum are escalated to District Municipal Managers forum.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The introduction of Public Participation office has become a catalyst in ensuring that izimbizo and outreach meetings are meaningful to communities. this office has been strategically introduced to ensure that izimbizo's and outreaches constitute a communication approach that will underpin participatory democracy. The office is also central to governance as it brings government closer to the people. It is further to ensure that izimbizo's and outreaches remain a unique platform for communities to raise issues, share views and build strategic partnerships between the Municipality and its constituencies.

Thembisile Hani Local Municipality has established Ward Committees as a mechanism for public accountability and Public Participation. The Ward Committees assist Ward Councillors in the execution of their duties, which includes the handling of complaints and feedback to communities. Provincial government has also provided community development workers to the Municipality, to assist with the dissemination of information and the mobilisation of communities in government programmes.

Ward Councillors convene six mandatory ward community meetings per annum and as and when the need arises to discuss matters affecting the community and give feedback on reported matters. The Executive Mayor undertakes a Mayoral outreach programme which provides a platform for further interaction and engagement with the communities on regular intervals.

2.4 PUBLIC MEETINGS

The Executive Mayor led consultative meetings in all Wards during the month November 2020 as part of the strategy for ensuring adequate Public Participation in the preparation for the compilation of the IDP and budget review for the 2020/2021 financial year. The community consultative meetings were followed by the IDP/budget consultation for 2021/2022 financial year on radio slots on Ikwekwezi FM, Moutse Community Radio Station, Inakekelo FM and Eyethu FM in the month May 2020 for the whole Thembisile Hani Local Municipal communities.

The Municipal Systems Act provides for Municipalities to establish structured mechanisms for Public Participation in order to ensure community participation in all the affairs of the Municipality. The Act stipulates that the Municipality must develop and adopt a community communication strategy/plan. The strategy should serve as the guiding tool on how the community is engaged to give their inputs and suggestions on services, projects and programmes offered by the Municipality. In order to comply with the Municipal Systems Act, Thembisile Hani Local Municipality will have to develop a revised Public Participation policy/strategy in the coming financial year.

The Municipality like any local government has a three legged structure, which is integrated and interdependent. The legs of the Municipality are the Council, administration and the community. The cohesion of these parts underpins a successful developmental local government.
The Municipality needs a formal consultation, participation and communication policy/strategy, special attention with regard to the development of the policy/strategy are the following:

- Continuation the Mayoral outreach programme, which affords local leaders the opportunity to interact with communities on issues of service delivery.
- Continued engagement of sector departments and utilities in the various processes and forums for Integrated Development Planning (IDP).
- utilisation of the various mechanisms to communicate, such as local newspapers, local radio stations, flyers, Ward Councillors, community development workers, Ward Committees, account statements and loud hailing.
- Ongoing negotiations with provincial departments that no project will be implemented in the Municipal area of jurisdiction prior to consultation with the Council.
- Ongoing bi or multi-lateral processes around a number of developmental challenges and initiatives such as the youth agriculture and the Moloto rail corridor.

The local government Municipal systems states that "a Municipality through appropriate mechanisms, processes and procedures established in terms of chapter 4, must involve the local community in the development, implementation and review of the Municipality's Performance Management System, and, in particular, allow the community to participate in the setting of appropriate key performance indicator and performance targets for the Municipality". thus the Municipality has held its IDP Indaba in May 2017 to ensure that communities are afforded the opportunity to set the performance target for the Municipality. in attendance among others were:-

- Councillors
- Community Development Workers
- Ward Committees
- Traditional Leadership
- Traditional Health Practitioners (THP)
- Interfaith Organisation
- Business Forums
- Religion Formations
- Progressive Youth Structures
- Community Based Care Structures
- Government Departments

ASSESSMENT OF COMMUNITY NEEDS

The Municipality has collected the following community needs during the 2019/2020 financial year to inform the 2020/2021 IDP

Ward	Issues
Traditional leaders	• Enquiring and complaining about new areas that are recently being developed and having project starting in new other areas • Complaining about land invasion and requesting the Municipality to intervene • Requesting water and electricity at Vezubuhle (the whole of Vezubuhle) • Complaining about Ward 7 cemeteries not being fenced • Requesting a satellite office for service fee payment at Luthuli • Requesting a storm water control • Complaining about water meters. Some residents don't have them at Tweefontein K • Requesting and complaining about road to cemeteries to be re-gravelled. • Complaining about road re-gravelling • Requesting re-gravelling of roads at Luthuli • Requesting recreational facilities at Luthuli • Requesting a community hall for pensioners • Requesting a researcher to research in the community and report back to the traditional leaders • Requesting high mast lights at the cemeteries • Complaining and requesting road gravelling at mountain view
Ward 1	• *Requesting a satellite office at Ward 1* • *Requesting a high mast light at main road block 7 centre babazon*

	• *Requesting water supply and street lights at babazon* • *Complaining and requesting water and a community hall* • Complaining about high mast lights being few at Moloto North • Requesting tap water in the Ward • Complaining about not having water at Block D • Complaining about the waste collecting truck not collecting along every street • Requesting a satellite office where the community will go and pay their services • Requesting a school at Moloto North • Complaining about incomplete projects around Moloto North • Requesting electricity, the whole block of Section D.D • Requesting bus roads at block d.d • Complaining about their RDP houses not being issued in a formal manner
Ward 2	• *Requesting electricity supply at Moloto North* • Requesting a tap water • Complaining about not having water at Block D • Complaining about septic Tanks , some of them being broken, some leaking • Complaining about the waste collecting truck not collecting every street • Requesting a satellite office where the community will go and pay their services • Complaining about incomplete projects around Moloto North • Requesting electricity, the whole block of Section D.D • Complaining about road bus. They are incomplete • Requesting bus roads at Block D.D • Complaining about their RDP houses not being issued to them in a formal way. • Requesting a school
Ward 3	• *Requesting water , high mast lights inside where he is residing* • *Requesting roads to be re-gravelled* • *Requesting a satellite office* • *Requesting tarring of internal roads at block 5* • *Complaining and requesting re-gravelling of internal roads at Block 5 Moloto* • Complaining about payment of flat rate. • Requesting water meters and roads at Moloto • Requesting a RDP houses • Requesting street lights at Block 5 Ward 3 • Requesting water (the whole of block 5 near the garage at Ward 3 Moloto south) • Requesting a community hall and a library • Requesting yellow bins • Requesting a RDP house • Requesting a tar road at Moloto Block 5 • Complaining about water tank not delivering to every house • Requesting roads and a primary school at Moloto south • Requesting that all the valves be monitored and maintained • Requesting high mast lights at block 5 • Requesting a community hall at Moloto • Requesting a road to cemeteries of Moloto
Ward 4	• *Requesting water supply at Leratong* • *Complaining about un-improvement at Leratong* • *Requesting a bridge between Luthuli and Ward 4* • Requesting a RDP house • Requesting bus routes at Zakheni • Requesting a bridge at Zakheni • Requesting a primary school at Zakheni ext • Complaining about holding a meeting during a week • Requesting the main road of Zakheni to be completed • Requesting that projects done around Zakheni be monitored. • Requesting a RDP house • Complaining about a hole that was left after the bridge was built at Zakheni • Requesting water

	• Complaining about Zakheni residence misusing water
Ward 5	• *Requesting houses at Thembalethu* • *Requesting a storm water control* • Complaining about the positioning of high mast lights • Complaining about un-energised high mast light • Requesting three high mast lights at Thembalethu outline • Requesting the flat rate(water) to be decreased to R40-50 • Requesting a community hall at Thembalethu • Requesting a post office and a community hall for next year • Requesting water • Requesting a high mast light at Thembalethu outline • Lack of service delivery at Thembalethu • Roads not being properly gravelled • Complaining about unemployment • Extension of the tar road (clinic) • Extension of high mast lights • Requesting storm water drainage to control water that is damaging tar road • Complaining about roads that need to be constructed
Ward 6	• *Complaining about a stream of water that requires a bridge to be built.* • *Requesting fixing of road via Phola Park community hall* • *Complaining about a bridge that over flows when it's raining at jordan* • *Complaining and requesting electricity* • *Requesting a high mast light at the main road of Phola Park* • Complaining about a dam, and requesting a storm water • Requesting a high mast light next to sizamile primary school • Requesting recreational facilities (sports ground) at Phola Park ext. • Requesting a bridge. Next to/close to ziphakamiseni • Requesting electricity at new stands and a RDP house • Requesting a clinic at Phola Park • *Requesting fixing of road via Phola Park community Hall*
Ward 7	• *Requesting a tarred road at Mathysensloop* • *Requesting re-gravelling at Mathysensloop stadium* • *Requesting a tarred road Ward 7 mabhala street* • *Requesting a borehole at madala stand* • *Requesting water Reticulation the whole of madala portion* • *Requesting recreational facilities* • *Requesting a borehole at Mathysensloop* • *Requesting a borehole* • *Complaining about a bridge that over flows when it's raining at jordan* • *Complaining and requesting electricity* • Complaining about the cemetery issue (entrance fee) • Requesting the Municipality to work hand in hand with the traditional leaders • Requesting a storm water control at Boekenhouthoek • Complaining about not having water at mhlamunyene, the whole section. • Complaining about receiving un-hygienic water from the water • Requesting a high mast light at boekenhouthoek, close to ruben • Requesting a special school (hearing and low iq) for disabled candidates • Requesting the Municipality to assist the local candidates with a Saturday school (extra classes) • Requesting a storm water control/ storm water drainage • Requesting a high mast light at ruben boekenhouthoek • Requesting high mast lights to be maintained and energised • Complaining about incomplete projects (roads at chilli entrance boekenhouthoek
Ward 8	• *Requesting electricity, water and tarred road at Ward 08* • *Requesting a clinic / mobile clinic at Langkloof* • *Requesting street lights at Langkloof* • *Requesting water at Langkloof* • *Requesting pot holes to be covered at Langkloof*

	• *Requesting a solar system at Ward 08* • *Requesting meter readers and requesting each and every house hold to have a tank* • *Requesting electricity at Ward 8* • *Requesting network at Ward 8* • *Requesting recreational facilities* • Requesting water at doorfontein • Requesting re-gravelling of roads at farm Watervaal • Requesting electricity at farm water • Requesting roads/re-gravelling of roads at Thabakhubedu • Requesting a pumping machine to operate kwa-jiyane • Requesting a solar power/boreholes • Requesting RDP houses • Request the tar road in internal roads • Request the bridge in a bus road • Request the dust bin for waste collection • Request the apollo • Request water reticulation • Request skill centre • Request extension of tar road • Request the satellite office for payment of services • Request the grave yard to be fenced • Request primary & secondary school • Request job opportunities • Request chairs for community hall • Request sports field to be graded
Ward 9	• *Requesting a RDP house* • *Requesting a community clinic at Tweefontein J* • *Complaining about Thembisile Hani Local Municipality not assisting in arts and culture* • *Requesting tarred and Tweefontein J* • *Requesting water reticulation at Sheldon, the whole of Sheldon* • *Requesting water supply on all important areas like clinics and police stations.* • *Complaining about leakages and not being attended when they are being reported* • Requesting a community hall for senior citizen • Requesting all high mast lights to be energised at buhlebuzile • Requesting a multi- purpose centre for the residence • Roads to einel 2 experience some water leakage. • Community member is concerned about water leakages • Requesting a multi-purpose centre • Requesting toilets • In need of a Municipal satellite office so that they can pay their services easily • Road maintenance • Requesting php houses • Requesting a primary school at zenzele • Complaining about crime • Complaining about unemployment and their advising the Municipality to employ local people in local projects. • *Requesting a pavement in Ward 9*
Ward 10	• *Requesting a sports ground at skhahla Ward 10* • *Requesting a public transport for primary school students* • *Requesting a storm water control at Ward 10* • *Complaining and requesting a bridge* • *Enquiring about the solar system request-when are they getting* • *Requesting toilets at Ward 10* • Complaining about the waste tank not collecting/ entering each and every street • Complaining about rural residents not getting water • Complaining about the water tank not servicing all the residents • Complaining about not being told the correct service fee rate

	• Complaining about taps that are leaking • Complaining about other residents receiving free services • Requesting a RDP houses • Requesting a storm water control at Mzimuhle • Requesting that all high mast lights be energies • Requesting more high mast lights at Mzimuhle • Requesting a storm water control at Mzimuhle • Requesting a VIP toilets • Requesting a notice board (where all public notices will be pasted) • Requesting a free public transport for kids to be transported to school • Complaining about the Municipality not intervening in sports and arts affairs. • Requesting a waste truck to collect all the waste being dumped by surrounding residents of Mzimuhle • Requesting a giant yellow waste bin at Mzimuhle • Complaining about a storm water that is being blocked by sand at Mzimuhle • Complaining about a disaster house. A complain was laid but up until now, it wasn't attended • *Requesting high mast light (6) at Mzimuhle (four way stop at the main entrance)*
Ward 11	• *Complaining about high mass lights that were supposed to be 24 but they are 10 and they are un-energised* • *Complaining about a bore hole that was build inside someone's house hold* • *Requesting a community hall at Ward 11* • *Requesting a storm water at Verena c* • *Sports facilities are being requested at Ward 11* • *Requesting regravelling at '' new stands "* • *Requesting storm water control* • *Requesting a satellite office at Verena.* • *Requesting indigent forms to be* • *Requesting jojo tanks, filled with water each and every resident of Verena* • *Requesting bore holes at Verena d* • *Enquiring about electricity on when is it going to be installed at Verena c* • *Requesting bore holes at block d and block c.* • *Requesting flashing toilets at Verena d and c* • *Requesting a primary and high school (institution)* • *Complaining about pot holes at Verena d main tarred road* • *Requesting speed humps at Verena four way (main road)* • Request water tap • Request electricity • Support the payment of services • Complain about the pampers that are all over the village • Request the meter box of electricity • Cost for services • Request centre of hiv& aids • Request the support from the Municipality regarding HIV/AIDS activities • Request access to public transport via Mpumalanga road which is known as Witbank road. • Request the road regravelling • Request the Mayor to look after indigent families • Request food parcel • Request job opportunity • Request road regravelling • Request RDP houses • Request job opportunities • Request sewerage toilet • Request the extension of high mast light • Request to be in a list of indigent • Request water reticulation
Ward 12	• *Complaining and requesting tarred road at ''dk'' Tweefontein cCand water network* • Community complaining about youth unemployment • Crime • Water leakage and wasting water

	• No taps in his stand and his paying Municipal service • Lake of service delivery (Municipality) • Unemployment (no contract but permanent jobs by the residents) • Nepotism • Requesting spots facilities • High rate of crime • Unemployment • Requesting for industrial area for job creation • Shortage of water • Unemployment • Complaining about water leakages. • No electricity
Ward 13	• *Requesting the Municipality to install proper water pipes* • *Requesting high mast lights at B2 to be energised all of them* • *Requesting a storm water control and tarred* • *Requesting a community hall at B2 and Tweefontein K* • *Requesting a clinic at Ward 13* • *Complaining about not having a title deed* • *Requesting the cemeteries at Ward 13 to be fenced* • Complaining about a meter that is not operating in a proper manner • Complaining about the waste truck not keeping/sticking to the time slot • Complaining about not having a title deed • Complaining about a high mast light that causes distraction • Complaining about not having water • Requesting sewerage toilet • Requesting storm water • Request the high mast light to maintained • Request RDP house • Request the community hall for pensioners • Request storm water in a bus road • Development of the community park • Request the office of led to support cooperatives • Request the collection of waste • Request job opportunity • Request php houses • Request community hall • Requesting electricity • Requesting road regravelling • Requesting the plastic & dustbin • Request clinic • Request outline road to be maintained • Requesting clinic at outline of B2 • Requesting water pipe to be maintained • Requesting two pedestrian bridge next to sofuyile Tweefontein B1& B2
Ward 14	• *Requesting a school (primary school)* • *Requesting a tarred road at simunye street* • *Requesting water at Ward 14* • Requesting re-gravelling • Requesting a grader to dig at the cemeteries (free of charge) • Requesting a mini-reservoir for next year • Requesting a public-park at mountain view • Requesting a community hall at mountain view • Requesting a mobile clinic at mountain view • Requesting a satellite office at mountain view • Requesting electricity at mountain view zone 6 • Complaining about a stream (river) across zone1 and zone 2 and requesting it to be fixed • Requesting toilets (flashing ones) at mountain view

	• Requesting water at mountain view zone 6
Ward 15	• *Requesting a tarred road at Ward 15 (inside houses)* • *Requesting the road at masese to be fixed. It has a lot of pot holes* • *Complaining and requesting water reticulation at Ward 15* • *Requesting a high mast lights at Ward 15 (outline)* • *Complaining about projects not being allocated to Ward 15* • Complaining about cemetery fee. • Requesting a community hall for the pensioners • Requesting monitoring when it comes to local projects. • Requesting a satellite office for service (fleet rate) fee payment • Requesting flashing toilet • Requesting RDP house • *Complaining about projects not being allocated to Ward 15* • Complaining about pot holes that where left after construction work • Requesting a RDP house • Complaining about high mast lights that are not energised around Tweefontein • Requesting a storm water control at Tweefontein e • Requesting roads at Tweefontein e • Requesting a clinic at Tweefontein e • Requesting a satellite office at Tweefontein e • Requesting street names at Tweefontein e • Requesting a RDP house.
Ward 16	• *Requesting a satellite office at Buhlebesizwe no:2* • *Requesting re-gravelling of roads at Ward 16* • *Complaining and requesting jobs and job creation* • *Complaining about projects not being allocated to section aa* • *Requesting flushing toilets at section aa* • Requesting a storm water control at Buhlebesizwe no:2 Sun Citylocation • Requesting vip toilets at Buhlebesizwe no: 2 • Requesting a honey sucker for the VIP toilets at Buhlebesizwe no: 2 • Complaining about the waste truck not collecting each and every street • Complaining about the Municipality not interfering in public transport issues • Requesting recreational facilities/sports ground at Buhlebesizwe no:2 • Requesting a community hall • Requesting an office/centre to work at/ do her projects • Complaining about title deeds. They must be fixed first before residents pay their services • Requesting regravelling of extra sand that was left after construction work at RDP open space Buhlebesizwe no:2 • Requesting electricity around RDP ext new stand • Complaining about being side lined in terms of corporative projects • Complaining about RDP houses that are not well build at RDP Buhlebesizwe • Complaining about storm water control that are not well build at Buhlebesizwe no:2 RDP • Requesting electricity and water at Buhlebesizwe no:2
Ward 17	• *Requesting electricity network at Ward 17, extension.* • *Requesting a high school and a primary at Ward 17* • *Requesting a storm water control at Milliva RDP* • Complaining about not getting water. • Complaining about water meters that are leaking inside • Complaining about a bridge (to be extended)this issue was reported last year but it was un-attended • Requesting a storm water control • Requesting a geyser and a stove. • Requesting an apollo's Tweefontein n • Complaining about incomplete road • Requesting roads at Tweefontein n • Requesting a sports facilities • Requesting a tertiary (high institution) • Requesting a satellite office at Tweefontein f

	• Requesting Nkanngala District Municipalityto assist in job creation • Requesting electricity at Tweefontein f • Requesting a satellite office at Tweefontein f for fleet rate payment and other service payment • Complaining about un-energised apollo's • Requesting taps at Tweefontein f • Requesting a satellite office at Tweefontein f • Requesting recreational facilities (sports ground) • Requesting ground to be re-gravelled • Complaining about the road at 1st stop Tweefontein f all the apollos there, they are not energised • Complaining about un-energised lights at Tweefontein f • Requesting a community hall for pensioners or a tent for min-while • Requesting a bridge at Tweefontein f • Complaining about not having a post box/ not receiving his mail • Requesting a shopping complex at Tweefontein f • Requesting street humps at Tweefontein f
Ward 18	• *Requesting a storm water control that will lead water to gandi* • *Requesting re-gravelling at Ward 18. The whole of it* • *Requesting water reticulation at Thokoza/requesting Thokoza to be included in the next financial year projects concerning water* *Requesting about electricity at Thokoza* • Requesting a storm water control at simunye street • Complaining about not having water at Thokoza • Requesting a community hall at Thokoza • Requesting road signs that indicate the location (Thokoza) • Requesting re-graveling of roads at Thokoza • Requesting high mast lights to be energised • Requesting roads at ghanda street , Thokoza • Requesting water at Thokoza ext. • Requesting storm water control at Thokoza ext. • Requesting a tap where he is residing at the given address • Requesting a RDP house • Requesting water at Thokoza where his old- age centre is (he owns an old age centre) • Requesting re-gravelling of street at new stands, Thokoza • Requesting a youth centre • Requesting a storm water control • Requesting maintenance at Thokoza, all roads • Requesting sports grounds to be re-gravelled at Thokoza • Requesting job opportunities
Ward 19	• *Requesting a storm water control at Sun City C* • *Requesting a school at Ward 19 and water* • *Requesting water at Sun Citya and a tarred road to the clinic and a storm water* • *Requesting tarring of internal roads* • *Complaining about a bridge that needs to be fixed. Reason being it over-flows and residents can't walk* • *Requesting boreholes at Sun City D* • Requesting high mast lights at Sun City AA • Requesting roads at a.a • Requesting water • Requesting water the whole of Sun City AA • Requesting water and a community hall • Requesting a satellite office for service payment around Sun City AA • Requesting an internship programme from agriculture to accommodate all the un-employed youth. • Requesting a jojo tank • Requesting street names at Sun City AA • Requesting a community hall • Requesting a clinic • Requesting recreational facilities

	• Requesting a satellite office at Sun City AA • Requesting street lights to be monitored and maintained at Sun City AA • Requesting water at Sun City AA • Requesting pedestrian tar roads and pedestrian bridge • Requesting speed humps at Moloto road near Sun City AA • Requesting re-gravelling of roads at Sun City A, B, C and AA • Requesting a community hall at Sun City • Requesting recreational facilities
Ward 20	• *Requesting dongs to be closed after any construction has been done.* • *Complaining and requesting electricity at Sun City AA and Vezubuhle* • *Requesting a high school at sun- city AA* • *Requesting internal streets to be named* • Requesting that cemeteries be re-gravelled at Sun City AA next to an open space • Requesting a satellite office to pay services fleet rate • Requesting roads at Sun City AA • Requesting roads at Sun City AA and may they be made solid • Requesting/complaining about not having water. The whole of nyabela street
Ward 21	• *Requesting an RDP house.* • *Requesting a community hall and requesting it at ward 21* • *Requesting high mast lights to be energised at ward 21* • Requesting a clinic • Requesting a hall • Requesting electricity • Enquiring about the RDP houses • *Requesting more RDP houses at Ward 21*
Ward 22	• *Requesting tarred to be fixed including pot holes* • *Requesting inspectors to come from human settlement and inspect those RDP houses* • *Requesting a community hall* • *At maboko, they are requesting a bus for primary and secondary students. They are also requesting water.* • *Requesting tarring of internal roads at Msholozi* • *Requesting high mast lights at Msholozi* • Requesting roads at cemeteries • Requesting a public parking at the cemeteries • Requesting a no parking sign at the cemeteries • Requesting more street lights at Mandela • Complaining about water (not getting water , the whole of section 10 at Mandela) • Complaining about livestock that is loitering around • Requesting a primary school at Luthuli • Requesting a community hall at Mahlabathini • Requesting a RDP house • Requesting a taps • Requesting a clinic that will accommodate mahlathini, Luthuliand Msholozi • Complaining about Luthuli being side lined when it comes to other project like storm water control and roads • Requesting re-gravelling of roads at Luthuli • Requesting roads and bus routes at Luthuli • Requesting street signs • Complaining about electricity at Luthuli • Requesting re-gravelling at Luthuli • Requesting storm water control at Luthuli • Requesting a satellite office for service fee payment at Luthuli • *Requesting a pavement, community hall and toilets at Ward 22*
Ward 23	• *Requesting a RDP house* • *Complaining about not receiving services from the local Municipality* • *Requesting sports/playground at Phumula A1, A2, B1 and C1* • *Requesting the Municipality to set an appointment with Eskom for the community (something like imbizo)*

	• *Requesting toilets at a1 Phumula* • *Requesting high mast lights at A1 Phumula* • *Requesting tarred at section A1* • *Requesting a storm water control at Phumula.* • *Requesting high mast lights to be energised at Phumula* • *Requesting a community hall at Phumula* • Requesting a community hall at Phumula • Requesting a platform for the community of Phumula where they are going to state their issues • Requesting a shopping centre for the Phumula community • Requesting fencing at the cemeteries of Phumula • Requesting an office where he can do his HIV/AIDS programme for the community • Requesting a community clinic (not a mobile one) for the community of Phumula • Requesting toilets at Phumula • Requesting electricity
Ward 24	• *Requesting water and bore holes at Machipe* • *Requesting speed humps at main street of Machipe* • *Requesting water supply at Machipe* • *Requesting a storm water control at Machipe* • Requesting high mast lights to be energised at Machipe • Requesting the Municipality to assist with corporative • Requesting a storm water control • Requesting that after construction , the holes that are left be closed • Requesting a community clinic at Bundu • Requesting a storm water control at Boekenhouthoek kwa- jane • Requesting a high mast light at Boekenhouthoek, close to Ruben • Requesting that the Municipality must not issue previous statements from previous years • Requesting a special school (hearing and low iq) for disabled candidates • Requesting the Municipality to assist the local candidates with a Saturday school (extra classes) • Requesting a storm water control/ storm water drainage • Requesting a high mast light at Ruben Boekenhouthoek • Requesting a high mast lights at Boekenhouthoek. The whole of boekenothoek • Requesting high mast lights to be maintained and energised
Ward 25	• *Requesting a storm water control at wad 25* • Enquiring about the pavement (the street is incomplete, the street to masombuka emaqwetheni) • Requesting that the grader be used on weekends to fladder the spots grounds. • Enquiring about the feedback report how its being draft
Ward 26	• *Complaining about a stream river and requesting a bridge or storm water control* • *Requesting a sports ground* • *Complaining about incomplete bus routes at thembalethu that are not complete* • Amakhosi are complaining about not being invited in some of the meetings • Requesting a storm water control for next year • Requesting a researcher to research in the community and report back to the traditional leaders • Requesting high mast lights at the cemeteries • Requesting toilets (flushing ones) at kwagga c • Requesting a high mast light at kwagga c next to mphephulo • Complaining about the shortage of water around kwagga C • Requesting flushing toilets at kwagga c • Requesting the Municipality to assist in job creation • Complaining about unemployment rate around thembisile. (its high) • Requesting an RDP house • Requesting flushing toilets • Complaining about electricity and requesting it at Kwaggafointein C
Ward 27	• Request water , high mass lights and roads maintenance • Request tar roads • Do not want the vip toilets but flushing toilets • Skills development centre • Roads maintenance

	• Street lights/high mast light • Disaster management to assist families that need houses • Request for electricity • Palesa mine uses THLM water but not charged • Request community hall • Asbestos pipe changed to pvc plastic pipes • Completion of water reticulation • Regravelling of internal roads
Ward 28	• *Complaining about not being notified as a Ward Committee member* • *Requesting an appointed contractor to be punctual and work on a time frame* • Requesting the Municipality to communicate with the community • Requesting storm water control • Requesting a jojo tank • Requesting water meter all the residence of bhundu • Requesting roads • Requesting a high mast light next to spar kwagga A • Requesting a community park • Requesting assistance from the Municipality to assist him with his corporative • Requesting a storm water control at Ward 28 • Requesting a special school for low iq/disabled candidates around kwagga A • Requesting an RDP house • Requesting a community hall/temporally tent • Complaining about potholes at the cemeteries of kwagga A • Requesting re-gravelling/ maintenance of the roads outlined roads at kwagga A • Requesting speed humps from sifikile to R573
Ward 29	• Php houses completion in Ward 29 • Mobile clinic introduction and the schedule of dates be given by the department of health • Installation of street lights or high mast light in crime spot areas • Request community hall • Sports grounds development in Ward 29 • Request businesses sites to be released when they apply • Meter box for electricity installation • Completion of the vip toilets in Ward 29 • Job opportunities for the youth • Park or recreational facilities in the form of multipurpose functions • Darla to clarified the land issue especially farm in Ward 29 • By-law on land requisition in Ward 29 • Asbestos pipe changed to pvc plastic pipes • Regravelling of internal roads
Ward 30	• *Enquiring about water, when would this problem be solved and requesting a satellite office* • *Complaining about incomplete tarred/roads at Tweefontein j closed to the high school* • *Requesting a toilet* • *Requesting a storm water control* • Municipality to do feasibility study before building RDP houses to avoid the issue of wetland • In need of vip toilet • In need of storm water drainage to control water that damage houses • They complaining about water from dam stream that are destroying the tire road and cemetery • Highmast light are not operating • In need of apollo's • Proper inspection was not done well when RDP houses were built • In need of community hall • Request extension of highmast light and repair those that are there
Ward 31	• *Complaining about un-energised high mast lights* • *Requesting storm water control at Ward 31* • *Requesting water supply at section d (entabeni)* • *Requesting our road to be tarred at Kwaggafontein D* • Requesting the Municipality to assist with home based care (khomani home base care)

	• Requesting storm water control and roads at kwagga D • Complaining about un-energised high mast lights around kwagga D • Requesting road and electricity • Requesting a RDP house • Requesting a high mast light at kwagga D • Requesting speed humps at d-line • Requesting recreational facilities at kwagga D • Requesting a community hall at kwagga D • Requesting that the agenda/report be written in isindebele • Requesting re-gravelling • Requesting re-gravelling of roads next to the dum/farm • Requesting temporally tents mine while her RDP house is still being build • Requesting a jojo tank where he is located. He owns a little farm • Requesting assistant from the Municipality to assist her with a disability school and senior citizen school • Requesting a tlb (re-gravelling)
Ward 32	• *Requesting that, all the requested needs be implemented* • *Requesting a bus-waiting room* • *Complaining about the shopping centre at kwa-mhlanga cross roads. Requesting it to be extended.* • Complaining about not getting food parcels • Complaining about poor service delivery • Complaining about a meter that was inserted and it was leaking • Complaining about a proof of residents that are being issued at the Municipality. They are not permitted at other banks • Complaining about being side-lined by the Municipality in teams of food parcels • Complaining about kwamhlanga not being clean • Requesting maintenance in every infrastructure • Requesting maintenance at thembisile show ground • Complaining about pot holes at section c kwa-mhlanga

WARD COMMITTEES

In terms of the Municipal Structures Act, (Act 117 of 1998) Municipalities are required to establish Ward Committees to enhance community participation in Municipal development processes. In compliance with this legislative requirement the Municipality has established 32 Ward Committees which are functional. The Ward Committees have since their establishment added much value to Municipal processes by providing inputs from a community perspective. They play a major role in the IDP process, both in terms of highlighting community priorities but also in maintaining constant communication between the Council and the communities. A number of training opportunities were made available for Ward Committee members to augment their capacity. Proportional representative Councillors are deployed in Wards to strengthen participation and communication.

MAYORAL OUTREACH MEETINGS

The following Mayoral outreach meetings were held during the 2020/2021 financial year:

Date	Time	Cluster	Wards/Structures	Venue
4 May 2021 (Tuesday)	09H00-12H00	All	All Hon. Councillors, Ward Committee Secretaries and CDW's	Kwaggafontein Community Hall
4 May 2021 (Tuesday)	14H00-16H00	All	Religious Organisations, Media Houses, Elderly and Disability	Kwaggafontein Community Hall
5 May 2021 (Wednesday)	09H00-12H00	All	Sector Departments Youth and sport Organisations	Kwaggafontein Community Hall
5 May 2021	14H00-16H00	All	Traditional Healers	Kwaggafontein Community Hall

(Wednesday)				
6 May 2021 (Thursday)	09H00-12H00	All	Traditional Leaders	Kwaggafontein Community Hall
6 May 2021 (Thursday)	15H00-17H00	All	Businesses	Kwaggafontein Community Hall
7 May 2021 (Friday)	09H00-12H00	Cluster 03	01,02 & 03	Matimba School open ground (Moloto)
7 May 2021 (Friday)	14H00- 16H00	Cluster 04	04,06,14,19,20,22 & 32	Traffic Centre (Sun City) (Sun City)
11 May 2021 (Tuesday)	09H00-12H00	Cluster 05	05,09,15,17,18,20 & 30	Zamani School Open Ground (Tweefontein F)
11 May 2021 (Tuesday)	14H00-16H00	Cluster 06	12,13,16,17,21 & 23	Civic Centre (Buhlebesizwe 2) (Buhlebesizwe)
12 May 2021 (Wednesday)	09H00-12H00	Cluster 07	8 (Farms)	Langkloof Community Hall (Langkloof)
12 May 2021 (Wednesday)	14H00-16H00	Cluster 08	08,10 & 11	Bawokuhle Primary School Open Space (Mzimuhle)
13 May 2021 (Thursday)	09H00-12H00	Cluster 01	07 & 24	Tribal Office Open Space (Mathysensloop)
13 May 2021 (Thursday)	14H00-16H00	Cluster 02	25, 26, 27, 28, 29 & 31	Kwa Magodongo Tribal Office (Kwaggafontein D)
14 May 2021 (Friday)	09H00-12H00	Cluster 09	32 (Farms)	Hokai School Open (Hokai)

IDP PROCESS PLAN

IDP PHASES	ACTIVITIES	DATES
Pre-Planning Phase	Before starting the planning process, an IDP process plan must be drawn up. This plan is meant to ensure the proper management of the Integrated Development Planning process. The plan must be set out in writing, in terms of the legislation and must comply with the provisions of the district framework plan in terms of the binding national and provincial planning frameworks, mechanisms and processes stipulated in the framework plan of the district.	All municipalities must adopt their IDP process plans by August 2021 subsequent to the adoption of the district framework plan by the 30 August 2021
Analysis Phase	During this phase information is collected on the existing conditions within the Municipality. When assessing the existing level of development in the Municipality, the level of access to basic services and those communities that do not have access to these services must be identified. Focus must be on the types of problems faced by community in the area and the causes of these problems. The identified problems are assessed and prioritized in terms of what is urgent and what needs to be done first. Information on availability of resources is also collected during this phase. Priority issues highlighted during the 2015/16 IDP processes will also be revised and confirmed during this phase. Com-munity meetings, stakeholder meetings, surveys, opinion polls and researched information should form the basis of this phase.	This phase should be completed by 31 October 2020
Strategies Phase	Municipalities must begin to contemplate on the best possible strategies to tackle the identified challenges. critical in this process in order to ensure a focused analysis, the municipal vision must be	This phase should be completed by 31 January 2022

	confirmed and development objectives containing clear statements of what the Municipality would like to achieve in the medium term to deal with the problems outlined in the first phase be confirmed. Internal transformation needs, Council's development priori-ties must be taken into account when formulating Council objectives. This process should involve strategic workshops, targeted stakeholder engagements, public hearings, sector provincial and national department's engagements, social partners, interest-based groups and organized civil society. once the Municipality has worked out where it wants to go	
Projects Phase	During this phase the Municipality works on the designs and content/specifications of projects identified during the prior phases. Clear details for each project have to be worked out. Clear targets must be set and indicators worked out to measure performance as well as the impact of individual programmers and projects. The identified projects must have a direct link to the priority issues and objectives identified in the previous phase. Municipalities must ensure engagement of internal technical Committees, possibly with selected key stakeholders. The needs and views of the affected communities must be taken as a priority. The project technical Committees and their subcommittees must be able to distinguish between the strategic Municipal wide development programmes and the localized community-level projects.	This phase should be completed by 31 January 2021
Integration Phase	Thembisile Hani Local Municipality embarked on Mayoral outreach programmer from September to November 2019 in all 32 Wards. Once all projects have been identified, the Municipality must confirm that the identified projects will achieve the desired impact in terms of addressing the identified challenges and are aligned with the objectives and strategies and comply with legislation. the identified programmes/projects will set the pace and direct the trajectory emanating from the overall picture of the development plans of all the stakeholders, including sector departments and social partners	By 28 February 2021
IDP Indaba	amendment of IDP according to comments	By 29 March 2021
Approval Phase	submission of draft IDP to Council road show on Public Participation and publication submissions of IDP to Council for approval and adoption	By 30 May 2021

SCHEDULE OF KEY DATES

IDP Phase	Activity	IDP Steering Committee	Mayoral IDP/Budget Steering Committee	Strategic Planning Workshop	IDP/Budget Indaba	Mayoral Comm. Sitting	Council Sitting	Community Meetings	Public Notice Date	Due date for Completion of Process
Preparation 01 July-30 August	Preparation and Adoption of IDP Process Plan	07 August 2020	N/A	N/A	N/A	14 August 2020	30 August 2020	N/A	By 08 September 2020	30 August 2020

Analysis 01 August-30 October	Community Meetings Preparation of IDP Analysis Report	23 October 2020	N/A	N/A	N/A	N/A	N/A	September-October 2020	N/A	31 October 2020
Strategies 01-30 November	Refinement of Objectives and Strategies	11 November 2020	N/A	15/16 January 2021	N/A	N/A	N/A	N/A	N/A	30 January 2021
Projects 01December- 30 January	Project confirmation Budget/IDP steering Committee meeting	29 January 2021	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30 January 2021
Integration 01-28 February	Consultation with Sector Departments, Confirmation of budgets, Integration with Sector plans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	28 February 2021
Approval 01- February to 30 April	Preparation of IDP/Budget for Council Approval Community Engagements Publication of Notices	26 February 2021	N/A	N/A	N/A	20 March 2021	27 March 2021	10-20 April 2020	By 14 April 2021	29 March 2021
Adoption of amendme	Publication of Notices	23 April 2021	25 April 2021	N/A	10 May 2021	22 May 2021	30 May 2021	N/A	By 15 June 2021	30 June 2021

nts to the IDP and Budget	Final Approval of IDP and Budget									

Summary

For the purpose of reviewing the IDP, the Municipality conducted a series of Public Participation/ Mayoral Izimbizo meetings during the months of September, October and November, January, February and March to get inputs from communities regarding current service delivery issues and needs. according to the Municipal Systems Act (32 of 2000) the *"Municipality must within 14 days of the adoption of the IDP give notice to the public of the adoption of the plan and that copies of the extracts from the plan are available for public inspection at specified places".* As such a notice was issued inviting communities to give inputs within a period of 21 days after publishing the notice. The Municipality further dedicated the month of April 2018 for holding community consultation meetings in order to provide an opportunity for further inputs from community members, stakeholders and representatives.

Comment on the effectiveness of the public meetings held

Council benefits positively as a result of the above systems, in that consultation is done with the broader community of Thembisile Hani on matters of service delivery

Chapter 2

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP participation and alignment criteria*	Yes/no
Does the Municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPI's, and development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPI's in the strategic plan?	Yes
Do the IDP KPI's align to the section 57 managers	Yes
Do the IDP KPI's lead to functional area KPI's as per the SDBIP?	Yes
Do the IDP KPI's align with the provincial KPI's on the 12 outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
* section 26 Municipal Systems Act 2000	

COMPONENT D: CORPORATE GOVERNANCE

The scope of corporate governance includes the political, administrative, intergovernmental governance and public accountability and participation to ensure that the Municipality is managed to the required desires of the community within the rules, processes and laws by which the Municipality is operated, regulated and controlled.

The national and provincial outcomes for local government can be seen in **appendix n**

2.6 RISK MANAGEMENT, ANTI-CORRUPTION AND ANTI-FRAUD

The Municipality has established a functional Risk Management Unit which is headed by Chief Risk Officer and it strives to maintain an effective, efficient and transparent system of risk management. This unit use the National Treasury risk management framework as a guideline to discharge its day to day responsibilities and operations.
The following risk management related 2020/21 policies has been developed and approved by Council in order to intensify the effectiveness, efficiency and transparency systems of risk management within the Municipality:

Risk management policy
Risk management strategy
Risk management methodology
Risk management charter
Whistle blowing policy
Gift policy
Risk appetite and tolerance framework
Anti Corruption Stratery
Prevention of Fraud and Corruption Policy

The Municipality is under shared Risk Management Anti-Fraud and Anti-Corruption Committee (RMAFACC) services with Nkangala District Municipality (NDM) which meets on quarterly basis and is chaired by an independent external person. The Committee oversee the risk management and anti fraud and anti-corruption related matters and ensures that risk assessments are conducted on annual basis, monitoring reports submitted on quarterly basis and risk management related policies are reviewed and approved by the appropriate structures. The RMAFACC Chairperson further liaise with the Accounting Officer and submit the RMAFACC report to Audit Committee on quarterly basis.

The Top 5 risks of the Municipality are:

1. Inadequate revenue collection.
2. Inadequate fleet management.
3. Land invasion and encroachment.
4. Poor maintenance of road infrastructure.
5. Inadequate provision of water and sanitation services.

2.7 ANTI-CORRUPTION AND ANTI-FRAUD

ANTI-FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality strongly discourage the activities of theft, fraud and corruption internally and externally. The matters relating to corruption and fraud are monitored by Risk Management Unit and Risk Management Anti-Fraud and Anti-Corruption Committee.
Chief Risk Officer bi-annually conducts anti- fraud and corruption awareness campaigns to educate both Municipal staff members and honourable Councillors about the risks relating to fraud and corruption.

During awareness campaigns stakeholders are encouraged to report any fraud and corrupt related matters and the whistle blowers may remain anonymous and will be protected.
The Anti-Fraud and Corruption Strategy, Fraud Prevention Plan, the Whistle Blowing Policy and Gift Policy has been developed and approved by Council and these documents are aligned to the Prevention of Corrupt Activities Act (POCA) and Prevention and Combatting of Crime Activities Act (PRECCAA) the whistle blowing policy was developed in line with the protected disclosure Act.

Risk Management unit, Internal Audit unit and Legal unit has a vital role to play in ensuring that the Municipality become free from fraudulent and corrupt activities, by conducting preliminary investigations and special Internal Audit assignment on any fraud and corruption reported matters.

Part of the 2020/21 annual risk assessment report included the fraud risk register. The register indicates all the possible risks which relates to fraud and corruption. The register is monitored on quarterly basis together with the operational and strategic risks and the report is escalated to Council through Audit Committee.
Anyone found to have contravened any Act or policy, by being involved in the activities of theft, fraud and corruption is subjected to the disciplinary Committee.

CONCLUSION

For its success, the risk management framework describes its reliance upon gaining commitment from senior management and Council, establishing the business processes, including assigning responsibilities for change, resourcing, communication, training and reinforcing a risk culture throughout the Municipality.

The implementation of a risk management framework will enable the Municipality to improve its management of risks, and drive performance, i.e. improvement of stakeholder value.

An effective risk management framework will enable senior management to understand the potential upside and downside of actions, and to understand the management of risk in order to raise the likelihood of issues while reducing the likelihood of failure and decrease the uncertainty of overall financial performance.

The risk management framework will assist the Municipality to better allocate risk management resources, provide better performance indicators and monitoring opportunities and improve risk reporting throughout the Municipality.

In addition, the framework will assist the Municipality with identification of unidentified risks, and highlight control gaps and unnecessary and excessive controls, elimination of which will produce cost saving. Such a framework will necessarily present risk awareness throughout the Municipality.

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The SCM policy of Thembisile Hani Local Municipality was adopted by Council and is reviewed every year together with the budget related policies. In terms of the Supply Chain Management Regulations, section 6(2) (a) Council must maintain an oversight role over the implementation of the Municipal supply chain management policy. The accounting officer is mandated to report to council on the implementation of the Supply Chain Management Policy. The council has maintained its mandate on quartertly basis on implementation of the Supply Chain Management policy. COVID 19 has affected the implementation of the policy with the turnaround time of project implementation.

SCM Division has processed a total of 252 orders for the 2020/2021 financial year. The total value of the orders that was processed amounted to R30 972 580, 60. Procurement of goods and services in an emergency, special works of art or historical objects, acquisition of animals for zoos and impractical to follow the SCM process amounted to R621 887.11.The deviation report has been tabled to council for noting. Furthermore unathorised , irregular , fruitless and wastefull amounted to

R10,568,607,02 and the report has been tabled to council and reported Executive Mayor , Provincial Treasury and Auditor General.

Emergency situations led the user-departments to deviate from normal SCM processes. To avoid recurrence of such anomalies, the Municipality has to ensure that service providers are appointed as and when required on all services or goods that are procured through deviations. Furthermore procurement plans will be developed on operational and capital projects and adhered to. All planned capital projects in the financial year were appointed on competitive bidding process. Below is the list of all appointed prospective service providers.

Project Number	Description	Service Provider	Amount	Award date
THLM/SCM38/WS/2019-2020/TS02	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Asamalwandle Trading	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS03	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Azembelani Trading and Projects	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS04	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Esinenhlanhla Logistics and Projects	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS05	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Gangi Construction and Projects (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS06	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Gog Twana and Projects (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS07	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Hlehlenyawo Trading (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20

THLM/SCM38/WS/2019-2020/TS08	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Ivoline Trading Enterprise	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS09	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Juluka Construction and Projects	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS10	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Khethakanye Trading and Projects 344	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS11	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Khumza Mbulazi Trading	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS12	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	KMS Promotions and Restaurant (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS13	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	LGM Transport	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS14	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Lungile Trading Enterprise	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS15	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Mabhlomu Transport and Civil Construction	Appointed at varying rates based on village radius per km	15-Sep-20

THLM/SCM38/WS/2019-2020/TS16	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Makhonzela futhi Trading	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS17	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Mamolato Construction and Projects	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS18	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Mlotjwa Masters Trading Enterprise	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS19	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	MS M Trading (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS20	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Mshonisi Trading and Projects	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS21	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Nomabonga Enterprises (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS22	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Nomzamo Enterprise (Pty) Ltd	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS23	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Sihloniphile Transport and Construction	Appointed at varying rates based on village radius per km	15-Sep-20

THLM/SCM38/WS/2019-2020/TS24	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Sitjhebangani Transport and Trading	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS25	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Dudu and Sbusiso Trading and Projects	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS26	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Somlungisi Transport	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS27	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Sokapo Transport Services	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM38/WS/2019-2020/TS28	Appointment of a panel of service providers to provide temporary water supply through water tankers within Thembisile Hani Local Municipality villages as and when required	Stickson General Trading	Appointed at varying rates based on village radius per km	15-Sep-20
THLM/SCM01/2020-2021/SDS01-PST CLUSTER A	Appointment of two service providers for the provision of security services for a period of 36 months	Gubis 85	Appointed at varying rates based on village radius per km	16-Oct-20
THLM/SCM01/2020-2021/SDS01-PST CLUSTER B	Appointment of two service providers for the provision of security services for a period of 36 months	Black Protectors Security Services	Appointed at varying rates based on village radius per km	16-Oct-20
THLM/SCM04/2020-2021/SDS02	Appointment for Upgrading of Kwa-Mhlanga Stadium	KJM Business Enterprise	R30 172 101,73	09-Nov-20
THLM/SCM05/2020-2021/RS03	Construction of Boekenhouhoek Bus Route	Irhalane Golden Pond JV	R8 826 200,72	10-Nov-20
THLM/SCM06/2020-2021/RS04	Construction of Sun City A Bus Route	Somthwalo	R8 806 965,49	10-Nov-20
THLM/SCM02/2020-2021/RS01	Construction of Luthuli Link route	Nkemeleng Holdings	R6 285 676,84	19-Nov-20
THLM/SCM03/2020-2021/RS02	Construction of Mountain View (Simunye) Bus Route	Jasino General Services	R11 497 144,46	19-Nov-20

THLM/SCM07/2020-2021/RS05	Construction of Kwaggafontein A (Emadamini) Bus Route	Khuluphala Tradings	R17 321 343,24	20-Nov-20
THLM/SCM10/2020-2021/RS08	Upgrading of roads and stormwater in Thembisile- Ward 12	MK Cassidy JV Peo Civils	R16 069 412,64	20-Nov-20
THLM/SCM09/2020-2021/RS07	Mandela Luthuli Bridge Road	Mohaumolutsi Civil Works	R19 469 297,78	20-Nov-20
THLM/SCM08/2020-2021/RS06	Construction of Thembalethu Bus Route	Sithembe Transport and Projects	R9 620 600,48	20-Dec-20
THLM/SCM28/2020-2021/BTO02	Insurance broker services for short-term insurance for Thembisile Hani Local Municipality	Munene Risk Services	R1 609 670,00	30-Dec-20
THLM/SCM16/2020-2021/WWTF01	Luthuli Waste Water Treatment Works Phase 1 (Fencing)	Megaworks Trading Enterprise	R443 157,00	22-Jan-21
THLM/SCM13/2020-2021/FLEET 01	Repairs and maintenance of Municipal heavy equipment as and when required for a period of 36 months	Jabela Construction (Pty) Ltd	Based on quoted rates per call	22-Jan-21
THLM/SCM14/2020-2021/FLEET 02	Repairs and maintenance of Municipal white heavy vehicles as and when required for a period of 36 months	Zembeleni Transport and Projects	Based on quoted rates per call	22-Jan-21
THLM/SCM19/2020-2021/WP5/P1	Construction of Entokozwniwater infrastructure-Phase 1	Stickson General Trading	Appointed based on available budget	17-Feb-21
THLM/SCM11/2020-2021/RS09/WP1	Construction of Bomandu Water Infrastructure-Phase 1- Work Package 1 (Boekenhouthoek and Mathyzensloop)	Abram Mashego/ Patek JV	Appointed based on available budget	18-Feb-21
THLM/SCM11/2020-2021/RS10/WP2	Construction of Bomandu Water Infrastructure-Phase 1- Work Package 2 (Bundu and Machipe)	VDAN TTP JV Construction	Appointed based on available budget	18-Feb-21
THLM/SCM22/2020-2021/W8/WP7	Upgrading of existing infrastructure from agricultural peroject to augment borehole water supply in Bundu	Mbako Projects and Trading	Appointed based on available budget	19-Feb-21
TLM/SCM21/2021-2022/W7	Moloto Water infrastructure (multi-year project)	Kgotso Mokone Traders	Appointed based on available budget	18-Feb-21
THLM/SCM23/2020-2021/BTO01	Maintenance and updating of the grap compliant and mscoa-aligned asset register and provision of an electronic management system for 36 months	i@Consulting	R11 540 767,93	12-Mar-21
TENDER NO: THLM/SCM26/2020-2021/SDS02	Supply and delivery of galvanised sheet skip bins for thembisile hani local Municipality	Laztainment Trading and Projects	R1 242 025,30	25-Apr-21
THLM/SCM20/2020-2021/W6	Upgrading of mabhoko water supply	DKPB Construction (Pty) Ltd	R39 072 963,13	23-Apr-21
THLM/SCM17/2020-2021/WP3/P1	Upgrading of Sheldon water infrastructure	Zembeleni Transport and Projects	R38 210 009,74	23-Apr-21
THLM/SCM18/2020-2021/W4	Upgrading of Tweefontein C and DK water infrastructure	Namasango Business Enterprise	R31 988 752,57	23-Apr-21

THLM/SCM35/2020-2021/PMS01	Appointment of a professional service provider for the provision of fully automated electropnic performance management, Audit and Risk systems and E-PMS support for a period of 36 months	Innovation Government Software	R4 325 346,00	06-May-21
THLM/SCM32/2020-2021/PP01	Supply and delivery of three Municipal vehicles	Kura Uone Group	R1 075 000,00	06-May-21
THLM/SCM30/2020-2021/SDS04	Supply and delivery of two double axles SM16E lifton skip-loader trucks	Kura Uone Group	R4 812 048,40	06-May-21
THLM/SCM29/2020-2021/SDS03	Supply, delivery and registration of two 19M3 refuse compactor trucks	Saint 4 Trading and Projects (Pty) Ltd	R6 515 974,00	06-May-21
THLM/SCM36/2020-2021/TS03	Supply, licesning and delivery of water trucks	Wisane Mathebula Trading	R10 050 000,00	06-May-21
THLM/SCM37/2020-2021/TS04	Supply, licesning and delivery of honey suckers	Wisane Mathebula Trading	R3 835 000,00	06-May-21
THLM/SCM45/2020-2021/AUD01	Appointment of a panel of audit firms for co-sourcing of internal audit projects for a period of 36 months	MNB Chartered Accountants	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM45/2020-2021/AUD02	Appointment of a panel of audit firms for co-sourcing of internal audit projects for a period of 36 months	Meraketso Business Solutions (Pty) Ltd	Appointed based on quoted rates and budget availability	12-Jun-21
THLM/SCM45/2020-2021/AUD03	Appointment of a panel of audit firms for co-sourcing of internal audit projects for a period of 36 months	RCA and Company Inc.	Appointed based on quoted rates and budget availability	13-Jun-21
THLM/SCM45/2020-2021/AUD04	Appointment of a panel of audit firms for co-sourcing of internal audit projects for a period of 36 months	Pooven Chetty and Associates T/A Umnotho Business Consulting	Appointed based on quoted rates and budget availability	14-Jun-21
THLM/SCM50/2020-2021/SDS07	Appointment of a panel of service providers for repairs and maintenance of Municipal buildings and facilities for a period of 36 months as and when required	Basadi Civil Construction/ Lesedi La Balalomo JV	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM50/2020-2021/SDS08	Appointment of a panel of service providers for repairs and maintenance of Municipal buildings and facilities for a period of 36 months as and when required	DXD Building Construction and Projects	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM50/2020-2021/SDS09	Appointment of a panel of service providers for repairs and maintenance of Municipal buildings and facilities for a period of 36 months as and when required	Yazo Mabuza and San Pat JV	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM50/2020-2021/SDS10	Appointment of a panel of service providers for repairs and maintenance of Municipal buildings and facilities for a period of 36 months as and when required	Masibone Trading Enterprise	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM50/2020-2021/SDS10	Appointment of a panel of service providers for repairs and maintenance of Municipal buildings and facilities for a period of 36 months as and when required	Minangedwa	Appointed based on quoted rates and budget availability	11-Jun-21

THLM/SCM50/2020-2021/SDS11	Appointment of a panel of service providers for repairs and maintenance of Municipal buildings and facilities for a period of 36 months as and when required	Illuminant	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM378/2020-2021/FLEET 03	Appointment of a service provider for fuelling and supply of lubricants for Municipal fleet as and when required for a period of 36 months (Re-advert)	Siyafana Thina Trading	Appointed based on quoted rates and budget availability	11-Jun-21
THLM/SCM39/2020-2021/FLEET 04	Repairs and Maintenance of auto-electrical faults for white, big yellow and small fleet for a period of 36 months	Batazi and Sons Trading	R 6 000 000. 00, Subject to quoted rates per call and availability of budget.	11-Jun-21
THLM/SCM44/2020-2021/HR02	Appointment of a service provider for employee wellness assistance programme for Thembisile Hani Local Municipality for a period of 36 months	Centre for Occupational and Wellness Services	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM31/2020-2021/ICT01	Appointment of a service provider for the supply, installation and maintenance of council chamber recording system for a period of 24 months (Re-advert)	New Deal Engineering	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM49/2020-2021/SDS06	Supply, delivery and assembling of park home offices at Thembisile Hani Local Municipality	Laztainment Trading and Projects	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM43/2020-2021/HR01	Appointment of a panel of 6 service providers to render disinfecting, deep cleaning services, supply and delivery of Covid-19 materials for a period of 36 months	Mpumasti Trading Enterprise	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM43/2020-2021/HR02	Appointment of a panel of 6 service providers to render disinfecting, deep cleaning services, supply and delivery of Covid-19 materials for a period of 36 months	F and Ross TRD and Projects	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM43/2020-2021/HR03	Appointment of a panel of 6 service providers to render disinfecting, deep cleaning services, supply and delivery of Covid-19 materials for a period of 36 months	Thekgo Yaka Trading and Projects	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM43/2020-2021/HR04	Appointment of a panel of 6 service providers to render disinfecting, deep cleaning services, supply and delivery of Covid-19 materials for a period of 36 months	Nkwatse IT Solutions	Appointed based on quoted rates per call and budget availability	11-Jun-21
THLM/SCM43/2020-2021/HR05	Appointment of a panel of 6 service providers to render disinfecting, deep cleaning services, supply and delivery of Covid-19 materials for a period of 36 months	Mbokondlovu Business Enterprise	Appointed based on quoted rates per call and budget availability	11-Jun-21

THLM/SCM43/2020-2021/HR06	Appointment of a panel of 6 service providers to render disinfecting, deep cleaning services, supply and delivery of Covid-19 materials for a period of 36 months	WKS Holdings	Appointed based on quoted rates per call and budget availability	11-Jun-21

2.9 BY-LAWS

COMMENT ON BY-LAWS PERFORMANCE OVERALL

We have gazetted the below By-Laws in the 2020/2021 financial year

- ✓ Credit Control and Debt Collection By-Laws
- ✓ Indigent By-Laws
- ✓ Tariffs By-Laws
- ✓ Property Rates By-Laws

2.10 WEBSITES

Municipal Website: Content And Currency Of Material			
Documents Published On The Municipality's Website	**Yes /No**	**Documents Published On The Municipality's Website**	**Yes /No**
Current annual and adjustments budgets and all budget-related documents	Yes	Current annual and adjustments budgets and all budget-related documents	Yes
All current budget-related policies	Yes	All current budget-related policies	Yes
The previous Annual Report (2018/19)	Yes	The previous Annual Report (2018/19)	Yes
The Annual Report 2018/19 published	Yes	The Annual Report 2018/19 published	Yes
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes	All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes
All service delivery agreements	No	All service delivery agreements	No
All long-term borrowing contracts	No	All long-term borrowing contracts	No

Contract register	Yes	Contract register	Yes
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2019/20	No	An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2019/20	No
Public-private partnership agreements referred to in section 120 made in 2019/20	No	Public-private partnership agreements referred to in section 120 made in 2019/20	No
All quarterly reports tabled in the Council in terms of section 52 (d) during 2020/21	Yes	All quarterly reports tabled in the Council in terms of section 52 (d) during 2020/21	Yes

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

The Municipality has not conducted any public satisfaction survey. However, the Municipality has conducted Public Participation meetings as part of the Mayoral outreach. These participation meetings to some extent were a mirror with which to gauge public satisfaction on the service provided by the Municipality. These meetings serve to address some of the constraints and challenges the Municipal Council and communities face. About 25 Mayoral outreach meetings were held during 2020/2021 financial year.

Chapter 3

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

Service delivery is in terms of the constitution of the republic of South Africa, schedule 4, part b determines the functions of the Municipality and therefore its responsibility towards the community. In terms of the IDP and the departmental objectives of the Thembisile Hani Local Municipality, certain issues are set out to be achieved during the financial year.

The following have been achieved during 2020/2021 as per community survey:

- Provided 82 653 households with access to basic water
- Provided 4 566 households with access to basic refuse removal
- Provided 82 169 households with access to basic electricity
- Provided 1 738 households with access to basic sanitation (water borne system)
- Provided 82 653 households with access to free basic water (6 kl)

COMPONENT A: BASIC SERVICES

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

BASIC SERVICE PROVISION	CHALLENGES
Water	• Lack of water storage in Kwamhlanga, Suncity and Moloto, • Water losses that are above the norm set by Department of Water and Sanitation. • Incosistence bulk water supply from City of Tshwane Metropolitan Municipality. • Dr. JS Moroka Local Municipality is currently not supplying water to our Municipality. • Ageing infrastructure (asbestos pipes) • Theft or vandalism of water infrastructure • Illegal connection to the bulk water system. • Slow progress of implementation of Loskop Dam Bulk Infrastructure projects. • Poor revenue collection to properly operate and maintain the water infrastructure.
Refuse removal	• Shortage of staff • Inadequate waste collection waste trucks • Limited funding
Sanitation	• Huge sanitation backlog caused by the demand for waterborne system. • Limited funding for operation and maintenance (below national treasury norm) • Community of Thembisile Hani Local Municipality requires water borne sanitation system and not the VIP toilets anymore • Lack of maintenance on VIP toilets • High risk rating on green drop
Electricity for energising high mast light and maintenance	• Lengthy Eskom process to energise highmast lights and boreholes. • Limited funding and resources for own maintenance team

	• Ever increasing electricity household's connections due to new estsblishment or township.
Roads and storm-water drainage	• Flooded gravel roads • Limited funding for maintenance and construction of new roads • Limited resurces for internal maintenance for gravel roads • Storm water challenges through all wards • Huge backlog on gravel (unpaved)roads • Limited budget to reseal roads

DEFINITION OF A HOUSEHOLD / HOUSING UNIT

Household: a *household* consists of a person, or a group of persons, who occupy a common dwelling (or part of it) for at least four days a week and who provide themselves jointly with food and other essentials for living. In other words, they live together as a unit. People who occupy the same dwelling, but who do not share food or other essentials, were enumerated as separate households. For example, people who shared a dwelling, but who bought food and ate separately, were counted as separate households. Visitors, both foreign and south African, as well as boarders who stayed with a household on *census night*, were counted as part of that household. People who were absent on census night, but were not counted elsewhere (either because they were working, travelling, at a church vigil, at an entertainment centre, and so on), and returned to the household on Tuesday, 10 October, were counted as part of the household. Live-in domestic workers and live-in employees were regarded as separate households. (Statistics: south Africa, census 2011)
Housing unit: it is a unit of accommodation for a household, which may consist of one structure, more than one structure, or part of a structure. Examples of each are a house, a group of rondavels, and a flat. In informal areas and overcrowded conditions a housing unit may hold more than one household.

DEFINITION OF AN INFORMAL SETTLEMENT

Informal settlements are groups of people living on land they have no legal claim to. It is also known as an unplanned settlement on land which has not been surveyed or proclaimed as residential, consisting mainly of informal dwellings. Informal settlements are also referred to as a squatter settlement, slum or a shanty town. (Statistics: South Africa, Census 2011).

3.1 WATER PROVISION

Thembisile Hani Local Municipality is the Water Services Authority (WSA) as well as the Water Service Provider (WSP) for its area of jurisdiction and which currently operates two interlinked water supply systems that delivers potable water to rural towns and villages situated within the Municipality.

There are **two bulk water supply systems** with **five supply resources** which forms the northern section of the Western Highveld Scheme and crosses into the Greater Marble Hall and Thembisile Hani Local Municipalities, and consists of:

a) **System 1: Northern Supply 1.**

(i) **Dr JS Moroka bulk water supply purchase -** This system comprises the bulk water supply purchase from Dr JS Moroka LM. Thembisile Hani has a service level agreement with Dr JS Moroka LM to be supplied with water from the Weltevreden Water Treatment Works. This source supplies the areas of Kwaggafontein; Boekenhouthoek; Mathys Zyn Loop and Vrischewaagd.

Since 2019 there was a limited supply provided to THLM which has reduced significantly over time to where the current supply of water from Dr JS Moroka to THLM is zero.

THLM has therefore developed the below Bundu scheme to address water supply to the abovementioned effected townships.

(ii) **Bundu Supply System -** The Bundu Water supply scheme is a scheme developed by the Thembisile Hani local Municipality. It abstracts water from the Moses River at Bundu, where the water is treated and then pumped to a 10 Ml command reservoir at Mathyssensloop. This system is designed to supply the AADD of 5.04 Ml/d of Goederede, Boekenhouthoek and Mathyssensloop. The system is currently supplying 2.5 ml/d and on completion in July 2021 will increase the supply to the full 5.04 ml/d (2million m3 /a).

b) **System 2: Southern Supply.**

This system includes the purchase of bulk water from two supply resources namely Rand Water and the City of Tshwane. The supply from City of Tshwane supplies bulk water from the Bronkhorstspruit WTW. These two sources supply the southern sections of Moloto, Kwamhlanga, Thembalethu, Tweefontein, Vlaklaagte and Verena as follows:

(i) **Rand Water bulk water supply purchase** – the annual daily bulk water supply from Rand Water system has ranged from 29 Ml/d in 07/2019 to the current 32.7 Ml/d on average. The bulk potable water is supplied through Ekandustria Reservoir in Ekangala and through the Thembalethu Reservoirs.

(ii) **City of Tshwane bulk water supply purchase** – The Bronkhorstspruit Water Treatment Works was designed to supply bulk water supply to THLM. This has continued after the CoT took over the then Kungwini Local Municipality based on the old Service Level Agreement (SLA). The bulk supply by the CoT as per the below graph indicates an averaged of approximately 9.8 Ml/d against the required 10.6 Ml/d.

A bulk connection has been constructed between the Rand Water and City of Tshwane bulk lines to allow the supply from either source to be distributed to both parts of the network.

c) **Borehole Supply System**

SML Projects has recently been appointed by Thembisile Hani Local Municipality under the "Implementation of water projects for a period of 36 months" which included the appointment for drilling, refurbishment and equipping of boreholes in ward 19,22,27,28,29,31,32 as well as requested to conduct an audit and database of the existing boreholes within the Municipality.

The report indicated a total of 189 boreholes of which are as follows:

- Handpumps 34
- Windmills 18
- Solar panel operated submersibles pumps 19
- Electrically operated submersible pumps 56
- Generator operated pumps 24
- Not equipped 38

Out of 189 boreholes only 65 were tested and 50 test results submitted. The remaining 15 boreholes are still to be submitted. Handpumps were not tested as it was presumed very low yield boreholes.

Most boreholes are found in Ward 8 and 32. From the 189 boreholes a total of 40 boreholes is operational with a combined yield of 40.66 l/s which equals 2 927.5 Kl/day based on a 20 hour per day operation.

Remedial measures implemented by THLM to address/ alleviate the water shortage challenges are as follows:

- Refurbishment of water infrastructure Projects through the Water Services Infrastructure Grant to reduce the water losses by an estimated 18 Ml per day.

- Reconfiguratuon of Zakheni Bulk Line to alleviate the water shortage faced by Ward 4.

- Completion of Upgrading of Existing Infrastructure from Agricultural Project to Augment Borehole Water Supply in Bundu (Moses River) Multi-Year Project (Work Package 1 to 6), which currently supply 2.5ML/Day to Bomando area.

- Completion of two (2) 5ML reservoirs in Suncity and Moloto area.

- Construction of 4ML Moloto ground water scheme, the project was supposed to be be completed in October 2019 however due to unforeseen challenges of delays from energising (Eskom) as well as vandalism, the completion date was then moved further to September 2021, while Eskom is busy replacing the Eskom vandalised equiptments.

- Abstraction of water from Loskop Dam project, this project is a long term (multi-year) activity undertaken by the Department of Water and Sanitation (DWS) whereby the Nkangala District Municipality (NDM) has been appointed as an implementing agent. Its aim is to augment the bulk water supply of THLM by about 20 Ml per day upon completion. The current progress is that Thembisile Hani Local Municipality has been granted a 15 Ml per day abstraction licence and the Implementation Readiness Study is at the final stage of approval, which will grant NDM to start with physical construction in the 2021/22 financial year.





COMMENT ON WATER SERVICES PERFORMANCE OVERALL:

DWS to experdite the implementation of abstraction of 20 Ml per day from Loskop Dam project as mandated by the former President in June 2016. All bulk water supply projects to be priorotised and completed as planned.

The baseline information below was sourced from 2011 Sensus Statistics SA and 2018 Household Survey Statistics.

water service delivery levels Households		
Description	**2019/2020**	**2020/2021**
	actual	**actual**
	no.	**no.**
***water:* (above min level)**		
piped water inside dwelling	12 300	12 300
piped water inside yard (but not in dwelling)	54 549	54 549
using public tap (stand pipes)	0	0
other water supply (within 200m)	3 693	3 693
minimum service level and above sub-total	**58 248**	**58 248**
minimum service level and above percentage	**77.04%**	**70.39%**
***water:* (below min level)**		
using public tap (more than 200m from dwelling)	1 131	1 131
other water supply (more than 200m from dwelling	486	486
no water supply	3 441	3 441
below minimum service level sub-total	5 058	5 058
below minimum service level percentage	6.69%	6.11%
total number of households*	75 600	82 740
*** - to include informal settlements**		

The wording "*within/more 200m from dwellings*" be replaced with "*stand pipes*" as it challenging to measure.

households - water service delivery levels below the minimum Households			
Description	**2018/2019**	**2019/2020**	**2020/2021**
	actual no.	**Actual no.**	**Actual no.**
formal settlements			
total households	72 920	30 240	33 096
households below minimum service level	2 680	2 023	2 023
proportion of households below minimum service level	4%	6.68%	6.11%
informal settlements			
total households	2 680	45 360	49 644
households ts below minimum service level	1 160	3 034	3 033
proportion of households ts below minimum service level	43%	6.69%	6.11%

The information below is as per the community survey.

water service delivery levels	households	
Description	**2019/2020**	**2020/2021**
	actual no.	**actual no.**
***water:* (above min level)**		
piped water inside dwelling	12 300	12 300
piped water inside yard (but not in dwelling)	54 549	54 549
using public tap (stand pipes)	0	0
other water supply (within 200m)	3 693	3 693
minimum service level and above sub-total	**58 248**	**58 248**
minimum service level and above percentage	53.3%	47.73%
***water:* (below min level)**		
using public tap (more than 200m from dwelling)	1 131	1 131

other water supply (more than 200m from dwelling	486	486
no water supply	3 441	3 441
below minimum service level sub-total	5 058	5 058
below minimum service level percentage	4.63%	4.14%
total number of households*	**109 282**	**122 029**
*** - to include informal settlements**		

The wording "*within/more 200m from dwellings*" be replaced with "*stand pipes*" as it challenging to measure.

Households - Water Service Delivery Levels Below The Minimum Households			
Description	**2018/2019**	**2019/2020**	**2020/2021**
	Actual No.	**Actual No.**	**Actual No.**
Formal Settlements			
Total Households	70 542	43 713	48 812
Households Below Minimum Service Level	5 058	5 058	5 058
Proportion Of Households Below Minimum Service Level	7%	11.57%	10.37%
Informal Settlements			
Total Households	5 058	65 569	73 217
Households Ts Below Minimum Service Level	3 441	3 034	3 034
Proportion Of Households Ts Below Minimum Service Level	68%	4.63%	4.14%

EMPLOYMENT INFORMATION

Employees: Water Services					
Job Level	**2019/2020**	**2020/2021**			
	Employees	**Posts**	**Employees**	**Vacancies (Fulltime Equivalents)**	**Vacancies (As A % Of Total Posts)**
	No.	**No.**	**No.**	**No.**	**%**
3	1	1	1	0	0%
4 To 6	2	2	1	1	50%
7 To 9	17	20	17	3	15%
10 To11	13	10	8	2	20%
13 To 15	38	41	36	5	12.9%
Total	71	74	63	11	14%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021 TECHNICAL SERVICES

VOTE	DETAILS	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
105	SALARIES	1 176 232	1 721 612	1 721 612	932 237
105	BONUS	97 812	144 555	144 555	70 385
105	SALGBC	630	895	895	505
105	ACTING ALLOWANCES	9 378	18 560	18 560	0
105	PENSION CONTRIBUTIONS	241 250	340 216	340 216	187 388
105	MEDICAL AID CONTRIBUTION	86 011	121 628	121 628	63 316
105	HOUSING SUBSIDIES	0	0	0	0
105	UIF CONTRIBUTION	10 023	12 871	12 871	7 420.
105	STANDBY ALLOWANCE	0	10 510	10 510	5 255
105	TRAVEL ALLOWANCES	0	0	0	0
105	CELLPHONE ALLOWANCE	0	4 800	0	0
105	SKILLS DEVELOPMENT LEVY	12 836	17 580	9 396	9 396
105	TOLL GATE FEES	270	1 580	970	970
105	ACCOMODATION	10 834	47 390	0	0
105	FOOD AND BEVARAGES	2 570	4 734	0	0
105	TRAVEL AND SUBSTANCE	0	13 122	0	0
105	UNIFORM	195 582	746 917	198 450	198 450

105	MULTIPURPOSE CENTRE IN PHUMULA	0	1000 000	867 245	867 245
105	OVERTIME	1 430	500	0	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021 PMU

VOTE	DETAILS	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
500	SALARIES	3 103 285	3 094 460	3 103 285	3 094 460
500	BONUS	165 622	257 771	165 622	257 771
500	SALGBC	866	895	866	895
500	ACTING ALLOWANCES	34 370	8 893	34 370	8 893
500	PENSION CONTRIBUTIONS	521 466	531 794	521 466	531 794
500	MEDICAL AID CONTRIBUTION	186 772	245 289	186 772	245 289
500	UIF CONTRIBUTION	13 980	14 277	13 980	14 277
500	STANDBY ALLOWANCE	0	0	0	0
500	TRAVEL ALLOWANCES	450 000	450 000	450 000	450 000
500	CELLPHONE ALLOWANCE	37 800	37 800	37 800	37 800
500	SKILLS DEVELOPMENT LEVY	36 358	31 629	36 358	31 629
500	COMPUTER EQUIPMENT	0	0	0	0
500	PROFFESIONAL CONSULTANT FEES	500 000	557 699	500 000	557 699
500	RENTAL OF OFFICE EQUIPMENT	17 940	1 494	17 940	1 494

500	ADVERTISEMENT TENDERS	124 120	52 986	124 120	52 986
500	ENTARTAINMENT	0	0	0	0
500	PRINTING STATIONERY	56 250	16 652	56 250	16 652
500	TRAINING	85 850	0	85 850	0
500	ACCOMODATION	256 278	70 318	256 278	70 318
500	FOOD AND BEVERAGES	59 706	29 110	59 706	29 110
500	AIR TRANSPORT	5 000	0	5 000	0
500	CAR RENTAL	0	0	0	0
500	TRAVEL SUBSISTENCE	87 432	80 105	87 432	80 105

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021 WATER SERVICES

VOTE	DETAILS	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
540	SALARIES	16 603 336	12 008 722	0.00	0.00
540	WATER PIPELINE BUNDU WARD	14 335 349	3 554 430	3 961 109	3 961 109
540	PIPILINES CIVIL ENGINEER WARD 5	0.00	0.00	0.00	0.00
540	WATER CIVIL ENGINEER VLAKLAAGTE/KWAGGA	22 593	19 646	0.00	0.00
540	AGRIC PROJECTS IN BUNDU WARD 24 CIVIL ENGINEER	21 785 756	21 685 002	17 055 285	17 055 285
540	BOMANDO WATER INFRASTRUCTURE (MULTI-YEAR PROJECT) – PIPEWORK	0.00	0.00	15 626 284	13 579 876

540	SHELDON WATER INFRA PIPELINES MULTI-YR PROJ	0.00	0.00	2 000 418	1 261 234
540	TWEEFONTEIN C & DK WATER INFRA PIPELINES MUL	0.00	0.00	2 361 335	2 053 335
540	UPGRADE MABHOKO WATER INFRASTRUCTURE MULTI-YR P	0.00	0.00	3 000 000	2 406 631
540	OUTSOURCED DRILL	0.00	0.00	2 850 505	2 591 996
540	ILLING REFURBISHMENT & EQUIPPING OF BOREHOLES_THLM	0.00	0.00	3 850 505	3 850 505
540	PUMP STATION CIVIL ENGINEERS ENKELDOORNOOG B WARD 5	1 065 587	917 035	0.00	0.00
540	INDIGET RELIEF FREE BASIC WATER	0.00	0.00	0.00	0.00
540	WATER PURCHASE	142 192 175	151 807 826	147 778 827	150 773 812
540	DELIVERY OF WATER	25 218 032	25 153 171	0.00	0.00
540	WATER TANKER COVID			19 858 519	18 781 595
540	CELLPHONE ALLOWANCES	111 600	82 600	0.00	0.00
540	HOUSING SUBSIDIES	12 936	10 893	0.00	0.00
540	SHIFT ALLOWANCE	76 522	54 034	0.00	0.00
540	STANDBY ALLOWANCES	960 577	821 978	0.00	0.00
540	TRAVEL ALLOWANCE	120 000	120 000	0.00	0.00
540	BONUS	1 119 004	1 021 503	0.00	0.00
540	SALGBC	7 524	7 270	0.00	0.00
540	MEDICAL AID CONTRIBUTION	1 108 274	888 684	0.00	0.00
540	PENSION FUND	2 942 729	2 443 113	0.00	0.00
540	UIF CONTRIBUTION	123 767	113 780	0.00	0.00
540	MATERIAL SUPPLIES	1 133 200	0	0.00	0.00
540	RADIO & TV TRANSMISSIONS	0	0	0.00	0.00
540	PRITING PUBLICATIONS AND BOOKS FLYYERS & POSTERS	0	0	0.00	0.00

540	SKILLS DEVEL LEVY	140 920	119 419	0.00	0.00
540	TOLL GATE FEES	2 633	837	0.00	0.00
540	ACCOMODATION	48 687	1 320	0.00	0.00
540	FOOD AND BEVERAGES	5 269	413	0.00	0.00
540	TRAVEL AND SUBSISTENCE	34 373	9 308	0.00	0.00
540	CIVIL INSTALLATION OF TELEMETRY ON NEW RESERVOIRS WSIG	2 116 710	1 838 645	0.00	0.00
540	ENGINEERING:CIVIL REPAIRS TO VALVES AND GANTRY ON DISTRIBUTION: PIPE WORK	3 000 000	4 117 253	0.00	0.00
540	ACQUISITIONS:OUTSOURCED INSTALLATION CHLORINE SYSTEM PUMP STATION	2 590 319	2 654 373	0.00	0.00
	ENGINEERING:CIVIL BULK MAIN: PIPE WORK - REPAIRS TO VALVES ON BULK MAINS	4 394 825	4 491 995	0.00	0.00
540	REPLACE PRV STATIONS CIVIL STRUCTURES; MANHOLE CHAMBERS & LOCABLE COVERS	7 420 956	5 779 773	0.00	0.00
540	CIVIL IN STALLATION OF ZONAL METERS ON BULK MAINS PIPEWORK WSIG	3 922 358	3 013 124	0.00	0.00
540	REPLACEMENT/REFURBISH OF ASBESTOS WATER PIPES	8 226 609	6 456 998	0.00	0.00
540	MISCELLANEOUS WORK: LOCKABLE COVERS WSIG	3 487 324	521 250	0.00	0.00
540	UPGRADE RESERVOIR BUNDU WARD 24	3 396 907	6 332 540	0.00	0.00
540	UPGRADE RESERVOIR V/GEWAAGD WARD 30	0.00	0.00	0.00	0.00
540	NEW RES KWAMHLANGA & PHOLA PARK WARD 16 & 14	494 792	430 254	0.00	0.00
540	MAINTENANCE OF RESERVOIRS	0	0	0.00	0.00
540	REPAIRS AND MAINTENANCE	0	0	0.00	0.00

540	MOLOTO GROUNDWATER SUPPLY	17 430 676	13 522 865	1 618 228	1 407 063
540	CONSTRUCTION OF NEW GANTRIES ON DR JS MOROKA & COT BULK PIPELINE	468 637	377 426	0.00	0.00
540	UPGRADING OF SUN CITY A RESERVOIR WSIG	9 000 000	8 457 587	7 200 000	6 258 654
540	UPGRADING OF MOLOTO STORAGE RESERVOIR WSIG	9 000 000	7 832 913	10 470 120	9 104 437
540	UPGRADING OF VERENA A WATER INFRASTRUCTURE (MIG)	0.00	0.00	932 636	810 989
540	UPGRADING OF WATER BULK LINE_ALL WARDS(THLM)	0.00	0.00	5 516 457	5 516 457
540	ISTRIBUTION: UPGRADE MABHOKO WATER INFRASTRUCTURE MULTI-YR P	0.00	0.00	461 247	401 084
540	REPLACEMENT/REFURBISHMENT OF ASBESTOS AROUND THLM(MIG)	0.00	0.00	3 770 051	2 754 748
540	REFURBISHMENT OF WATER NETWORK COVID 19	0.00	0.00	7 945 843	7 945 843
540	REFURBISHMENT OF PIPE WORKS MULTI-YR PROJECTS	0.00	0.00	3 930 000	3 411 700
540	ACQUISITION OF WATER TANKER	0.00	0.00	4 623 000	4 020 000
540	CIVIL WATER SER DEV PLAN& WATER CONSERV DEMAND PLAN(WSDP&WCD/MP)	0.00	0.00	1 400 000	1 217 391
540	MAINTENANCE OF UNSPECIFIED ASSETS OPERATIONAL BUNDU WATER TREATMENT WORKS(COVID19)	0.00	0.00	2 000 000	1 739 130
540	WATER TAKERS CONTRACTING FOR WATER TANKERS(WSIG)	0.00	0.00	500 000	433 900
540	INSTALLATION OF BOREHOLE @ RIETFONTEIN	300 943	277 992	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT VERENA A WARD 08-WSIG	1 796 358	970 578	0.00	0.00

540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN C WARD 26 – WSIG	309 807	226 518	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN A WARD 28 – WSIG	139 347	32 005	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN A WARD 29 – WSIG	539 341	408 563	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN D WARD 31 – WSIG	320 960	207 275	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN E WARD 31 – WSIG	411 956	246 591	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT BOEKENHOUTHOEK WARD 24 – WSIG	435 683	375 269	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT MATHYSENLOOP WARD 7-WSIG	287 536	187 634	0.00	0.00
540	INSTALLATION OF ONE BOREHOLE AT SHELDON WARD 14 – WSIG	385 060	334 246	0.00	0.00
540	INSTALLATION OF BOREHOLE @ MACHIPE	576 271	95 750	0.00	0.00
540	INSTALLATION OF BOREHOLE @ BUNDU	461 145	301 794	0.00	0.00
540	INSTALLATION OF ONE NEW BOREHOLE AT SIERINGKOP FARM WARD 32	150 000	212 171	0.00	0.00
540	INSTALLATION OF ONE NEW BOREHOLE AT TWEEFONTEIN C WARD 12	300 000	449 923	0.00	0.00
540	INSTALLATION OF ONE NEW BOREHOLE AT LOOPSPRUIT FARM WARD 32	120 000	120 522	0.00	0.00
540	INSTALLATION OF ONE NEW BOREHOLE AT TWEEFONTEIN DK WARD 12	216 302	304 148	0.00	0.00
540	REFURBISH; DRILLING AND EQUIPING BOREHOLES IN VARIOUS VILLAGES IN THLM	3000 000	1 359 987	0.00	0.00
540	DRILL; REFURBISH & EQUIP BOREHOLE KLIPFONTEIN; SUN CITY A-D;	428 571	323 952	0.00	0.00
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 22 LUTHULI;MAHLABATHI	428 571	172 762	0.00	0.00

540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 27 KWAGGAFONTEIN	428 571	328 483	0.00	0.00
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 28 KWAGGAFONTEIN	428 571	320 568	0.00	0.00
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 29 KWAGGAFONTEIN	428 571	279 482	0.00	0.00
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 31 KWAGGAFONTEIN E; D	428 571	326 316	0.00	0.00
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 32 VARIOUS FARMS	428 571	349 185	0.00	0.00
540	UPGRADE RESERVOIR BUNDU WARD 24	12 564 817	10 925 408	3 396 907	6 332 540
540	UPGRADE RESERVOIR V/GEWAAGD WARD 30	3 980 453	3 986 224	0.00	0.00
540	NEW RES KWAMHLANGA & PHOLA PARK WARD 16 & 14	13 578 954	12 958 360	494 792	430 254
540	MAINTENANCE OF RESERVOIRS	150 000	0	0	0
540	REPAIRS AND MAINTENANCE	20 000 000	12 786 828	0	0
540	MOLOTO GROUNDWATER SUPPLY	15 670 885	10 121 199	17 430 676	13 522 865
540	UPGRADE TWEEFONTEIN K WWTW	1 007 099	975 581	7 985 248	6 746 787
540	LUTHULI WASTE WATER TREATMNT WORK PUMP STATION CIVENGINERS	2 000 000	4 908 156	784 457	650 832
540	CONSTRUCTION OF NEW GANTRIES ON DR JS MOROKA & COT BULK PIPELINE	1616 429	1 467 807	468 637	377 426
540	UPGRADING OF SUN CITY A RESERVOIR WSIG	0	0	9 000 000	8 457 587
540	UPGRADING OF MOLOTO STORAGE RESERVOIR WSIG	0	0	9 000 000	7 832 913
540	MATHYZENSLOOP BOOSTER PUMP STATION WSIG	0	0	0	0
540	INSTALLATION OF BOREHOLE @ RIETFONTEIN	1 503 124	752 162	300 943	277 992

540	INSTALLATION OF ONE BOREHOLE AT VERENA A WARD 08-WSIG	645 712	151 800	1 796 358	970 578
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN C WARD 26 – WSIG	645 711	496 794	309 807	226 518
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN A WARD 28 – WSIG	645 711	677 147	139 347	32 005
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN A WARD 29 – WSIG	645 711	584 713	539 341	408 563
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN D WARD 31 – WSIG	645 711	470 996	320 960	207 275
540	INSTALLATION OF ONE BOREHOLE AT KWAGGAFONTEIN E WARD 31 – WSIG	645 711	386 748	411 956	246 591
540	INSTALLATION OF ONE BOREHOLE AT BOEKENHOUTHOEK WARD 24 – WSIG	701 351	231 016	435 683	375 269
540	INSTALLATION OF ONE BOREHOLE AT MATHYSENLOOP WARD 7-WSIG	701 351	205 402	287 536	187 634
540	INSTALLATION OF ONE BOREHOLE AT SHELDON WARD 14 – WSIG	701 351	492 275	385 060	334 246
540	INSTALLATION OF BOREHOLE @ MACHIPE	1 503 124	600 506	576 271	95 750
540	INSTALLATION OF BOREHOLE @ BUNDU	1 503 124	1 261 263	461 145	301 794
540	INSTALLATION OF ONE NEW BOREHOLE AT SIERINGKOP FARM WARD 32	713 422	450 271	150 000	212 171
540	INSTALLATION OF ONE NEW BOREHOLE AT TWEEFONTEIN C WARD 12	713 422	286 748	300 000	449 923
540	INSTALLATION OF ONE NEW BOREHOLE AT LOOPSPRUIT FARM WARD 32	713 422	595 971	120 000	120 522
540	INSTALLATION OF ONE NEW BOREHOLE AT TWEEFONTEIN DK WARD 12	713 423	278 389	216 302	304 148
540	REFURBISH; DRILLING AND EQUIPING BOREHOLES IN VARIOUS VILLAGES IN THLM	0	0	3000 000	1 359 987
540	DRILL; REFURBISH & EQUIP BOREHOLE KLIPFONTEIN; SUN CITY A-D;	0	0	428 571	323 952

540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 22 LUTHULI;MAHLABATHI	0	0	428 571	172 762
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 27 KWAGGAFONTEIN	0	0	428 571	328 483
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 28 KWAGGAFONTEIN	0	0	428 571	320 568
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 29 KWAGGAFONTEIN	0	0	428 571	279 482
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 31 KWAGGAFONTEIN E; D	0	0	428 571	326 316
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 32 VARIOUS FARMS	0	0	428 571	349 185

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

Majority of communities within the Municipality use pit/VIP toilets, 25% of the communities have VIP (Ventilated Improved Pit) toilets, 4% have septic tanks and only 4% have water borne system. since 2011/12 the communities have rejected the VIP toilets and prefer the water borne system, and the current backlog still remains at 75%. Areas making 4% are: Kwamhlanga serviced by 3 x 0.5 ml/day oxidation ponds and Tweefontein K by 1.5 ml/day waste water treatment works.

Proffessional services for Luthuli waste treatment works for 13ml/d for various villages within thembisile to eradicate the backlog which is huge on sanitation was conducted on an ongoing basis since the 2018/19 financial year and was budgeted in subsequent financial years until the current financial year because this is a 20 year plan that the Municipality implements in Phases..

MEASURES TAKEN TO IMPROVE PERFORMANCE

Through IDP processes all communities are involved in voicing their needs to the Municipal officials and Councillors. The sections providing service is aimed at ensuring proper rendering of sanitation services while preventing environmental pollution caused by poor sanitation services

Below are the projects implemented by the Municipality to improve the sanitation provision as stated below:

- Refurbishment of Tweefontein K Wastewater Treatment Works.
- Refurbishment of KwaMhlanga Oxidation Ponds.
- Fencing of Luthuli Wastewater Treatment Works.
- A feasibility study has been conducted to investigate other alternative solution to eradicate the sanitation backlog.

The baseline information below was sourced from 2011 Sensus Statistics SA and 2018 Household Survey Statistics.

sanitation service delivery levels		
Household		
Description	**2019/2020**	**2020/2021**
	Outcome	**outcome**
	no.	**no.**
sanitation/sewerage: **(above minimum level)**		
flush toilet (connected to sewerage)	5 118	5 118
flush toilet (with septic tank)	1 242	1 242
chemical toilet	1 230	1 230
pit toilet (ventilated)	15 642	15 642
other toilet provisions (above min.service level)	0	0
minimum service level and above sub-total	23 232	23 232
minimum service level and above percentage	30.73%	28.07%
sanitation/sewerage: **(below minimum level)**		
bucket toilet	672	672
other toilet provisions (below min.service level)	49 737	49 737
no toilet provisions	1 959	1 959
below minimum service level sub-total	52 368	52 368
below minimum service level percentage	69.27%	63.29%
total households	**75 600**	**82 740**
***total number of households including informal settlements**		

households - sanitation service delivery levels below the minimum		
households		
	2019/2020	**2020/2021**
	Actual	**Actual**
	no.	
formal settlements		
total households	30 240	33 096

households below minimum service level	20 947	20 947
proportion of households below minimum service level	69.27%	63.29%
informal settlements		
total households	45 360	49 644
households ts below minimum service level	31 420	31 420
proportion of households ts below minimum service level	69.27%	63.29%

The information below is as per the community survey.

sanitation service delivery levels		
Household		
Description	**2019/2020**	**2020/2021**
	Outcome	**outcome**
	no.	**no.**
sanitation/sewerage: **(above minimum level)**		
flush toilet (connected to sewerage)	5 118	5 118
flush toilet (with septic tank)	1 242	1 242
chemical toilet	1 230	1 230
pit toilet (ventilated)	15 642	15 642
other toilet provisions (above min.service level)	0	0
minimum service level and above sub-total	23 232	23 232
minimum service level and above percentage	21.26%	19.04%
sanitation/sewerage: **(below minimum level)**		
bucket toilet	672	672
other toilet provisions (below min.service level)	49 737	49 737
no toilet provisions	1 959	1 959
below minimum service level sub-total	52 368	52 368
below minimum service level percentage	47.9%	42.91%
total number of households	**109 282**	**122 029**

households - sanitation service delivery levels below the minimum		
Households		
2019/20	**2019/2020**	**2020/2021**
	Actual	**Actual**
	no.	
formal settlements		
total households	43 713	48 812
households below minimum service level	20 947	20 947

proportion of households below minimum service level	47.92%	42.91%
informal settlements		
total households	65 569	73 217
households ts below minimum service level	31 421	31 421
proportion of households ts below minimum service level	47.92%	42.91%

EMPLOYMENT INFORMATION

Employees: Sanitation Services					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	1	1	1	0	0%
7 - 9	2	2	2	0	0%
10 - 12	9	9	8	1	11.1%
13 - 15	13	15	13	2	13.3%
Total	26	28	25	3	10.7%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020AND 2020/2021 SANITATION SERVICES

NOTE: water and sanitation using vote number 560

VOTE	DETAILS	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
560	WASTE WATER TREATMENT WORK PUMP STATION LITHULI	748 457	650 832	1 500 000	1 309 589
560	DESIGN APPROVAL CIVIL ENGINEER T/FONTEIN K	7 985 248	6 746 787	5 881 239	5 114 121
560	REFURBISHMENT OF SEWER OXIDATION PONDS	3 184 055	2.768.744	2 750 000	2 472 700
560	OPERATION OF SANITATION WORKS	1 113 823	969 734	1 113 823	969 734
560	MAINTENANCE OF ELCTRICAL PANEL AT WWT PLANT	488 250	220 626	488 250	220 626
560	MAINTENANCE OF MECHENICAL ISSUES ON PUMPS AT NWWT	0	0	0	0

560	ROUTINE MAINTENANCE OF SANITATION PUMPS	0	0	0	0
560	ROUTINE MAINTENANCE OF SANITATION PUMPS ELECTRICAL PSNELS	0	0	0	0
560	CELLPHONE ALLOWANCES	11 200	11 200	11 200	11 200
560	ACTING ALLOWANCES	61 046	32 601	61 046	32 601
560	STANDBY ALLOWANCES	91 146	91 147	91 146	91 147
560	SALARIES	4 786 036	4 622 078	4 786 036	4 622 078
560	BONUS	410 621	405 791	410 621	405 791
560	SALGBC	2 861	2 861	2 861	2 861
560	PENSION CONTRIBUTIONS	951 702	920 671	951 702	920 671
560	MEDICAL AID CONTRIBUTION	274 482	274 482	274 482	274 482
560	HOUSING SUBSIDIES	0	0	0	0
560	UIF CONTRIBUTION	48 036	43 848	48 036	43 848
560	SKILLS DEVELOPMENT LEVY	49 128	43 902	49 128	43 902
560	TOLL GATES	2 633	0	2 633	0
560	REPAIR & MAINTENANCE OF SANITATION				

3.3 ELECTRICITY

INTRODUCTION TO ELECTRICTY

The Municipality is installing and maintaining high mast lights and street lights. the challenges faced in 2020/2021 were due to limited funding to install high mast lights, street lights and energising of lights . the Municipality have a total number of 330 high mast lights and 1400 street lights.

The Municipality used the IDP processes to identify communities living in poverty and sourced funding from government through established programmes to respond to the need for basic services by the communities that are living in poverty.

EMPLOYMENT INFORMATION

Employees: Engineering Services					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	0	0	0	0	0%
7 - 9	2	2	2	0	0%
10 - 12	0	0	0	0	0%
13 - 15	5	5	5	0	0%
Total	7	7	7	0	0%

Totals Should Equate To Those Included In The Chapter 4 Total Employee Schedule. Employees And Posts Numbers Are As At 30 June. *Posts Must Be Established And Funded In The Approved Budget Or Adjustments Budget. Full-Time Equivalents Are Calculated By Taking The Total Number Of Working Days Lost (Excluding Weekends And Public Holidays) While A Post Remains Vacant And Adding Together All Such Days Lost By All Posts Within The Same Set (E.G. 'Senior Management') Then Dividing That Total By 250 To Give The Number Of Posts Equivalent To The Accumulated Days.

FINANCIAL PERFORMANCE EXPENDITURE FOR 2019/2020 AND 2020/2021 FINANCIAL YEAR: ELECTRICITY SERVICE

VOTE	DETAILS	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
530	SALARIES	962 478	780 040	962 478	780 040
530	BONUS	83 219	40 283	83 219	40 283
530	SALGBC	600	503	600	503
530	STANDBY ALLOWANCE	39 155	39 155	39 155	39 155
530	PENSION CONTRIBUTIONS	172 573	140 407	172 573	140 407
530	MEDICAL AID CONTRIBUTION	61 320	35 518	61 320	35 518
530	UIF CONTRIBUTION	10 704	7 070	10 704	7 070
530	OVERTIME				
530	CELLPHONE ALLOWANCE	9 600	9 600	9 600	9 600
530	STANDBY	0	0	0	0
530	FREE BASIC ELECTRICITY	1 715 470	112 544	1 715 470	112 544
530	SKILLS DEVELOPMENT LEVY	9 264	6 659	9 264	6 659

530	MATERIALS AND SUPPLIES	1 130 436	0	1 130 436	0
530	TRAVEL ALL	0	0	0	0
530	ELECTRICITY AND WATER	13 290 497	13 335 221	13 290 497	13 335 221
530	MEALS AND BEVERANGES	1 899	0	1 899	0
530	ACCOMODATION	9 459	0	9 459	0
530	TOLL GATE FEES	1 426	0	1 426	0
530	HIGHMAST LIGHT BUHLEBESIZWE	170 068	170 068	0.00	0.00
530	HIGHMAST LIGHT THEMBALETHU	65 437	65 437	0.00	0.00
530	HIGHMAST LIGHT T/FONTEIN H	149 985	146 800	0.00	0.00
530	HIGHMAST LIGHT T/FONTEIN J WARD 30	121 409	121 409	0.00	0.00
530	HIGHMAST LIGHT T/FONTEIN J WARD 9	121 409	121 409	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - TWEEFONTEIN G	149 985	146 800	0.00	0.00
530	HIGHMAST LIGHT MAHLABATHINI	163 684	163 684	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS – MSHOLOZI	170 068	170 068	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS – NTOKOZWENI	56 877	56 877	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - KWAGGAFONTEIN C	174 348	174 348	0.00	0.00
530	HIGHMAST LIGHT K/HLANGA B WARD 32	163 684	163 684	0.00	0.00
530	HIGHMAST LIGHT MUZIMUHLE	65 437	65 437	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - LOOPSRUIT FARMS	174 348	174 348	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - MOLOTO (SECTION B7)	355 206	355 208	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - KWAGGAFONTEIN A (SPAR SECTION)	319 475	257 433	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN VLAKLAAGTE WARD 21	109 729	109 729	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN VLAKLAAGTE NO. 1 (PARAFFIN AREA)	109 729	109 729	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN RIETFONTEIN FARMS	149 985	146 800	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN TWEEFONTEIN K	163 684	163 684	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN BUNDU (MARHOQO SECTION)	64.892	64 892	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN SWARTKOPIES FARMS	174 348	174 348	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHT IN DOORNEK FARMS – WARD 8	174 348	174 348	0.00	0.00

530	INSTALLATION OF HIGH MAST LIGHT IN WOLVENKOP (PHAKAMA SECTION)	64 892	64 892	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - KWAGGAFONTEIN A (CORNER CAFE)	109 729	109 729	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - KWAGGAFONTEIN A (MGOBENI)	121 409	121 409	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS - PHOLA PARK	231 163	228 533	0.00	0.00
530	INSTALLATION OF HIGH MAST LIGHTS KWAGGAFONTEIN C WARD 25	174 348	301 284	0.00	0.00
530	ENERGY EFFICIENCY PROGRAMME	100 000	86 957	100 000	62 609
530	ACQUISITIONS DESIGN & IMPLEMENTATION OF ENERGY EFFICIENCY PROGRAMME	4 900 000	4 257 629	3 600 000	3 067 692

COMMENTS ON THE PERFORMANCE OF ELECTRICAL AND MECHANICAL ENGINEERING OVERALL

The electricity unit consist of only two artisan and 5 general workers which are responsible for all 32 wards.which makes it difficult for turnaround time on maintenance. The unit is currently reporting to the Assistant manager roads and stormwater, while we are looking at options on the organogram to adopt the well-established maintenance team for electrical unit during the coming financial years depending on the financial status of the Municipality.

3.4 WASTE MANAGEMENT (THIS SECTION INCLUDES REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND CEMENTORIES)

INTRODUCTION TO WASTE MANAGEMENT

The waste management section's function is to provide an acceptable, affordable and sustainable waste collection to all the residents of Thembisile Hani Local Municipality.
Description of the activity:-

- Refuse removal
- Street cleansing
- Clearing of illegal dumping sites
- Cemeteries

Solid Waste Service Delivery Levels			
	Households		
Description	**2018/2019**	**2019/2020**	**2020/2021**
	Actual	Actual	Actual
	No.	No.	No.
Solid Waste Removal: **(Minimum Level)**			
Removed at least forthnight	234 484	15 085	113 3381
Total Number Of Households	109 282	109 282	109 282

Municipal Integrated Waste Management Plan

The primary objective of compiling an IWMP is to integrate and optimise waste management so that the efficiency of the waste management system is maximised, and the impacts and financial costs associated with waste management are minimised, thereby improving the quality of life of all South Africans.

The objective of the status quo, or gap analysis, as the first phase in the development of an IWMP for THLM, is to qualify and quantify all aspects related to current waste management services and practices carried out by the Municipality, with a view to using this information as a basis for future waste management planning. The report therefore includes a situational analysis of the various themes of solid waste management relevant to THLM e.g. the areas serviced, the waste management services rendered, their efficiency, cost effectiveness, social and environmental acceptability, etc. Specific objectives of the gap analysis phase, as outlined in the terms of reference for the project.

The street cleaning and clearing of illegal dumping

The street cleaning and clearing of illegal dumping services is done by EPWP temporary employees for all the streets in towns, main entrances, and open spaces. Temporary employees are appointed to assist with street cleaning services. The clearing of illegal dumping is done through Municipal officials and private contractors.

Waste storage and disposal

Currently, there are is one class B permitted landfill site in Kwaggafontein. The Kwaggafontein landfill site is currently under construction with six cells, offices, leachate pond, Weight Bridge and sorting and recycling facility. Two cells and licheate pond are finished. This will be the first land fill site to be constructed in Thembisile Hani LM. Construction of area 3600.491 m2 and 3675 disposal cell was done in the 2018/2019 financial year through MIG funds. Addidtional cell 3 Area 6452.053 m2 ,Cell 4 area 7429.131m2, Cell 5 area 5678.571m2, cell 6 Area 7626,389 m2 of disposal cells are still in the process of construction estimated completion time December 2021.

Recycling

There is only one buy-back centre in KwaMhlanga, and reclamation activities are taking place at the landfill site in kwaggafontein, the Municipality has initiated the waste pickers' database inordr to support waste pickers in all the 32.currebtly the Municipality has assisted over 100 waste pickers with relief funding and PPE through the Department of Forestry Fisheries, and Environment. The Municipality is in the process of implementing recycling project on all it facilities by placing separation at source bins that will have differents colours for all types of waste.

Environmental education and awareness

A number of awareness campaigns were conducted during the course of the financial year. Environmental educators were appointed through the Expanded Public Works Programme (EPWP) called 'Green Good Deeds' for a duration of 24 months. This project had positive impact on the successful implementation of environmental awareness campaigns and other Envrionmental programmes. The Municipality will be conducting capacity building about environmental management every quarter. The Municipality will be rolling out a stimus cleaning program from the Department of Forestry and Fisheries on the second quarter of the 2020/2021 financial year.

Measures taken to improve performance

The construction of kwaggafontein land fill site and request to Department of Environment Forestry and Fisheris to licence the kwaMhlanga illegal dumping site to acquire license. The waste collection and separation st source to be practice at schools the Municipality has prvided 56 schools with recyptables to assist the schools with waste management.

The Municiapality has procured two compactor trucks, two skip loader trucks and 40 skip bins in order to enhance waste collection services in the community, business and schools. This will help the Municipality to collect waste effectively and efficiently as per the waste collection schedule. The Municipality will also be able to collect skip bins on business and school within a short period of time.



STREET CLEANING



CLEARING OF ILLEGAL DUMPING SITES



REFUSE REMOVAL

EMPLOYEE INFORMATION

Waste Management & Environment					
0 0 18	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	0	0	0	0	0%
7 - 9	0	0	0	0	0%
10 - 12	19	17	16	1	5.8%
13 - 15	3	3	3	0	0%
Total	23	21	20	1	4.7%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR 2019/20 AND 2020/21 FINANCIAL YEAR: SOLID WASTE MANAGEMENT

VOTE	DETAILS	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
520	SALARIES	4 974 641	4 064 833	4 974 641	4 064 833

520	BONUS	465 193	335 893	465 193	335 893
520	SALGBC	2 280	2 032	2 280	2 032
520	ACTING ALLOWANCES	48 637	20 108	48 637	20 108
520	PENSION CONTRIBUTIONS	888 971	794 516	888 971	794 516
520	MEDICAL AID CONTRIBUTION	322 657	321 209	322 657	321 209
520	HOUSING SUBSIDIES	0	0	0	0
520	UIF CONTRIBUTION	40 080	32 299	40 080	32 299
520	OVERTIME				
520	TRAVEL ALLOWANCES	120 000	120 000	120 000	120 000
520	CELLPHONE ALLOWANCE	23 400	23 400	23 400	23 400
520	SKILLS DEVELOPMENT LEVY	47 185	39 120	47 185	39 120
520	PROVISION FOR LAND FILLSITE	1 650 000	1 101 653	1 650 000	1 101 653
520	EPWP	2 029 000	2 029 000	2 029 000	2 029 000
520	EPWP(OWN FUNDING)	1 151 000	1 058 100	1 151 000	1 058 100
520	TRANSPORT WITHOUT OPERATOR	26 320	39 995	26 320	39 995
520	ACCOMODATION	31 056	25 898	31 056	25 898
520	FOOD & BEVERAGE	5 270	5 185	5 270	5 185
520	TOLL GATE FEES	2 630	1 368	2 630	1 368
520	CAR HIRE	8 950	4 710	8 950	4 710
520	FLIGHT BOOKING	12 100	10 875	12 100	10 875
520	UPGADE KWAGGA LAND FILL CIVIL ENGINEER	19 517 706	16 828 544	7 000 000	6 158 494
520	PHUMULA MULTIPURPOSE CENTER	1 000 000	867 245	1 080 022	1 080 022
520	COST: ACQUISITION PURCHASE OF SKIP BINS FOR COVID 19			1 080 022	1 080 022

520	COST: ACQUISITIONS PURCHASEOF COMPACTOR TRUCK FOR COVID 19			5 808 400	5 808 400
520	COST:ACQUISITION PURCHASE OF SKIP LOADER TRUCK FOR COVID 19 PURPOSES			4 812 048	4 812 048
520	CONSTRUCTION OF MULTI-PURPOSE CENTRE IN MOLOTO NORTH (MULTI-YEAR PROJECT) - WARD 2	1 447 427	1258 633	436 620	381 408
520	UPGRADING OF KWAGGAFONTEIN STADIUM	1046 880	910 330	0.00	0.00
520	UPGRADING OF KWAMHLANGA STADIUM (MULTI-YEAR PROJECT) - WARD 32	1485 612	1 291 837	22 014 688	20 770 774

COMMENTS ON THE PERFORMANCE OF WASTE MANAGEMENT OVERALL

There are Expanded Public Works Programme projects in progress for cleaning the environment that will be registered as projects at the Department of Public Works. 100 EPWP participants were appointed under this programme in 2020/21 financial year.

INTRODUCTION TO CEMETERIES AND CREMATORIUMS

The Municipality has forty (40) cemeteries located in different scatted villages. The community in the rest of the incorporated areas in the Thembisile Hani Local Municipality area utilises the cemeteries in the nearest vicinity. The service delivery priorities are to provide and maintain cemeteries, to continuously update and keep record of cemetery registers – now captured on a manual database. Plan and develop maintain future cemeteries to ensure that sufficient space is available. Another priority is to maintain and upgrade the existing equipment, vehicles, system, and procedures to ensure a quality service to the community. The foregoing priorities were not met the maintaining of all cemeteries by cutting grass, removal of weeds, and planting of trees. The database is kept up to date, and the cemetery registers are updated regularly. The vehicles and machinery were maintained and repaired where necessary. EPWP projects will be introduced to clean cemeteries, and through that, local people will received an income and cemeteries will be cleaned.

CREMATORIUMS

Crematoriums not applicable to Thembisile Hani Local Municipality.

There are no Municipal entities rendering pollution control and bio diversity.

3.5 HOUSING

INTRODUCTION TO HUMAN SETTLEMENTS

To accelerate housing delivery through efficient and effective management and quality service delivery as well as through integrated and collective sustainable housing programmes. Our priority is to eradicate informal settlements and give our communities a dignity they deserve as contained in the constitution of the Republic of South Africa.

Percentage Of Households With Access To Basic Housing					
Year End	Total Households (Including In Formal And Informal Settlements)	Households In Formal Settlements	Percentage Of Hhs In Formal Settlements	Households In Informal Settlements	Percentage Of Hhs In Informal Settlements
2018/19	109600	75 345	90%	34 255	60%

2019/20	109600	75345	90%	34 255	60%
2020/2021	109600	75345	90%	34 255	60%

EMPLOYEE INFORMATION

Employees: Human settlement Services (excluding town planning)					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	2	3	3	1	33.3%
7 - 9	0	0	0	0	0%
10 - 12	2	3	2	0	0%
13 - 15	0	0	0	0	0%
Total	5	7	6	1	14.2%

COMMENTS ON THE PERFORMANCE OF HUMAN SETTLEMENTS OVERALL

The Thembisile Hani Local Municipality had 150 rural subsidy housing projects allocated on the IDP in 2016/2017 financial year. The housing project was implemented by the Provincial Department of Human Settlements. The Municipality perform the function to register housing needs register, identify and allocate beneficiaries for housing subsidies. In total from 2016/17 to 2017/18 the Municipality received 600 allocation for those two financial years. During the 2018/19 financial Municipality received 150 allocation although there is still a back log remaining.The Municipality was allocated a 100 husing units during 2020/2021 financial year.

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

- The Council accepts that they are responsible for the rendering of services in terms of schedules 4 and 5 of the constitution as well as other services which may be delegated by national and provincial government.
- Main sources of income consist of transfers from other spheres of government of which intergovernmental transfers are the most important. a portion of this income (equitable share) is earmarked for indigent relief which will be used to alleviate and address poverty
- The Municipality gives 6kl in respect of water to all our residential clients
- There is a portion of money paid over to Eskom on behalf of our clients for the 50kw of electricity provided to each household

CHALLENGES:

- The Municipality did not have a sufficient number of indigent in the register in the 2020/2021 financial year. Only 109 applications were approved to be in the register.

COMPONENT B: ROAD TRANSPORT

3.7 ROADS AND STORM WATER

The Municipal road network which serves as feeder roads to national road known as Moloto road R573, forms the backbone of our transportation system, making it possible to access both personal and economic needs within its jurisdiction and to meet the mobility and socio-economic needs of the communities. As the responsible roads authority for the construction and operations maintenance of the Municipal road network, Thembisile Hani Local Municipality has ensured that its strategic planning processes are in line with the Municipal Acts e.g. Dora, which provide guidance to the allocated funds within the Municipalities. Therefore the Municipality achieved its road planning strategy by entirely depending on the allocated Municipal infrastructure grants (mig) and its operational and maintenance funds. Major success in some villages of THLM, has been noticed through the work done by the Municipal maintenance teams and by the District Municipality. The challenges faced by the Municipality during 2020/21 FY, was again insufficient budget on both construction and maintenance due to the reprioritization of budget to cater water projects, insufficient resources and collection of revenue. In order to improve performance, the Municipality drafted a programme of action, and made sure that resources are utilized efficiently and effectively so. During this period, assistance was also received from Nkangala District Municipality. Based on the information compiled by Endecon ubuntu for roads master plan THLM comprises of 2269.77km unpaved, 250km paved and 15.4km interlocking block paved roads.

Gravel Road Infrastructure				
	Total Gravel Roads	**New Gravel Roads constructed**	**Gravel Roads Upgraded To Tar/block paving**	**Gravel Roads Graded Or Maintained**
2018/2019	1893.7	0km	0km	80.35km
2019/2020	2269.77	0km	0.35km	45.4km
2020/2021	2269.77	0km	4.8km	41km

Asphalted Road Infrastructure Kilometres					
	Total Asphalted Roads	**New Asphalt Roads(Km)**	**Existing Asphalt Roads Re-Asphalted (Km)**	**Existing Asphalt Roads Re-Sheeted(Km)**	**Asphalt Roads Maintained (No.)**
2018/2019	249.2km	0km	0km	0km	10 roads Maintained
2019/2020	250km	0km	0km	0km	7 roads Maintained
2020/2021	254,8km	0km	0km	0km	8 roads maintained

Paved roads completed in 2020/21 financial year by Thembisile Hani Local Municipality

a) Moloto North bus road- 1km
b) Chris Hani Bus Road -1km
c) Sun City bus road - 1,2km
d) Kwamhlanga Bus road- 1.6km

EMPLOYEE INFORMATION

Employees: Roads And Storm Water					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	1	1	1	0	0%
7 - 9	0	0	0	0	0%
10 - 12	34	35	31	4	11.4%
13 - 15	12	13	12	1	7.6%
Total	48	50	45	5	10%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: ROAD AND STORM WATER

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
550	SALARIES	9 321 575	7 256 749	9,321,575.00	9,796,287.22
550	BONUS	866 919	751 619	879,919.00	853,439.19
550	BARGAINING COUNCIL	5 014	5 256	5,014.00	5,504.40
550	ACTING ALLOWANCE	74 098	76 089	74,098.00	20,318.62
550	STANDBY ALLOWANCE	165 712	92 762	165,712.00	7,830.66
550	PENSION CONTRIBUTIONS	2 188 760	1 821 336	2,213,760.00	1,920,727.70
550	MEDICAL AID CONTRIBUTION	531 372	464 744	531,372.00	514,737.36
550	HOUSING SUBSIDIES	10 068	4 539	10,068.00	20,254.71
550	UIF CONTRIBUTION	82 128	81 653	82,128.00	82,377.60
550	CELLPHONE ALLOWANCES	30 700	33 000	30,700.00	33,000.00

550	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	135,797.16
550	ROUTINE MAIN – ROADS & STORM	0	0		
550	SKILLS DEVELOPMENT LEVY	98 907	85 003	98,907.00	87,577.81
550	MATERIALS AND SUPPLIES	753 000	487 891	2,000,000.00	2,043,078.30
550	TRAVEL SUBSISTANCE	6 840	8 085	6,840.00	1,041.00
550	ACCOMODATION	15 790	8 641	15,790.00	0
550	FOOD AND BEVERAGES	5 260	2 763	5,260.00	0
550	TOLL GATE FEE	1 580	186	1,580.00	166.96
550	REGRAVELLING OF VARIOUS ROADS	1 600 000	0	1 500 000	1 303 456
550	MAINT RE-GRAVELLING VARIOUS ROADS OWN FUNDS	0.00	0.00	2 600 000	2 476 560
550	DEVELOPMENT OF ROADS AND STORM WATER MASTER PLAN	2 000 000	1 486 288	0.00	0.00
550	CONSTRUCTION OF LUTHULI LINK ROAD PHASE ONE	3 411 617	2 981 530	0.00	0.00
550	UPGRADE LUTHULI LINK ROAD PHASE 2 FROM GRAVEL TO PAVED - WARD 22	0.00	0.00	7 714 664	6 704 381
550	CONSTRUCTION OF CHRIS HANI BUS ROUTE	6 000 000	5 204 900	1 867 216	1 867 216
550	DESIGN & CONSTRUCT SUN CITY AA BUS ROUTE WARD 20 MIG	6 000 000	5 132 439	3 300 940	3 290 358
550	CONSTRUCTION OF KWA-MHLANGA B LINK ROAD	6 000 000	5 325 823	1 582 204	1 582 204
550	CONSTRUCTION OF MOLOTO SOUTH BUS ROUTE - WARD 1 MIG	1 100 000	904 545	0.00	0.00
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:MADAMINI BUS ROUTE	0.00	0.00	6 500 000	5 638 415
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:ROADS MANDELA LUTHULI	0.00	0.00	8 248 369	7 172 495

550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:ROADS AND STORMWATER	0.00	0.00	7 098 399	6 121 977
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:ROADS:THEMBALETHU BUS	0.00	0.00	10 500 000	8 723 212
550	REHABILITATION OF THOKOZA(WARD18)	0.00	0.00	4 600 000	3 612 120
550	REHABILITATION RIETFONTEIN	0.00	0.00	400 000	57 467
550	CONSTRUCTION OF MOUNTAINVIEW (MANDELA DRIVE) BUS ROUTE - WARD 14 MIG	1 100 000	947 250	7 000 000	6 045 924
550	CONSTRUCTION OF MATHYZENSLOOP BUS ROUTE - WARD 7 MIG	1 100 000	694 966	0.00	0.00
550	CONSTRUCTION OF BOEKENHOUTHOEK BUS ROUTE - WARD 24 MIG	1 100 000	807 726	8 018 345	6 972 484
550	CONSTRUCTION OF SUN CITY A BUS ROUTE - WARD 19 MIG	1 100 000	920 500	7 800 000	6 429 037
550	CONSTRUCTION OF ZAKEHNI BUS ROUTE - WARD 4 MIG	1 100 000	1 098 722	0.00	0.00
550	DESIGN & CONSTRUCT MOLOTO NORTH BUS ROUTE WARD 2 MIG	6 161 250	5 337 153	1 109 640	1 109 642

3.8 BUSINESS LICENCING AND ADMINISTRATION

INTRODUCTION TO LICENCING

The Municipality administers and manages business operations within its jurisdiction – specifically in the following categories; sale or supply of meals or perishable foodstuffs, provision of certain types of health facilities or entertainment, and hawking in meals or perishable foodstuffs in terms of Mpumalanga Business Act, no 2 of 1996.

Working Relationships

The environmental health practitioners under the Department of Health, acting on behalf of the District Municipality, together with Municipal staff perform environmental health inspections prior to issuing of licenses for purpose of compliance with standards for business buildings.

The Municipality inspects applications for liquor licenses to comment on compliance issues related to land-use management and operating times.

COMMENT ON BUSINESS LICENCING AND ADMINISTRATION PERFORMANCE OVERALL

The Municipality is in the process of reviewing street trading by-law during 2021/2022 financial year. More than 200 business trading licences were processed during the year under review.

EMPLOYEE INFORMATION

Employees: Business licesing and administration					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	1	1	1	0	0%
7 - 9	1	1	1	0	0%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
Total	2	2	2	0	0%

3.9 SAFETY AND SECURITY (TRAFFIC LAW ENFORCEMENT AND LICENCING)

INTRODUCTION

According to schedule 4 part B and schedule 5 part B of the constitution Municipal public transport and traffic policing is the competency of the Municipality.

A brief background of the Municipal traffic

The Traffic department operates with 20 Traffic Officers – namely; 2 senior superintendents, 2 assistant superintendents, 2 superintendents, 14 traffic officers.

AARTO implementation

The roll out of the administrative adjudication of the Road Traffic offences Act has been approved by the Council under item number: the/ndc 37/08/2011.

NB: The Municipality is amongst the eight (8) Issuing Authorities to implementing AARTO with effect from 1st October 2021.

Comment on safety and security performance overall

i) monthly joint security cluster plenary meetings:

The Traffic department attends Technical Committee munimec, safety forum, Mpumalanga LETCOM.

The Traffic department attends Technical Committee MUNIMEC, Community Safety Forum, Mpumalanga LETCOM.

ii) case flow meetings :
The traffic department attends monthly meeting to ensure smooth running of cases at courts.
iii) joint police and traffic operations:

The traffic department does ongoing operations with other law enforcement agencies in the Municipality.

EMPLOYEE INFORMATION

Employees: Business licesing and administration					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	4	4	4	0	0%
7 - 9	2	2	2	0	0%
10 - 12	14	14	14	0	0%
13 - 15	1	1	1	0	0%
Total	21	21	21	0	0%

FINANCIAL PERFORMANCE EXPENDITURE 2019/2020 AND 2020/2021 FINANCIAL YEAR: TRAFFIC SERVICES

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
108	SALARIES	9 271 516	8 853 377	9,451,516.00	9,295,320.61
108	BONUS	811 828	738 106	776,048.00	795,764.11
108	SALGBC	3 933	3 914	3,933.00	4,019.40
108	ACTING ALLOWANCE	49 000	2 549	49,000.00	14,962.10
108	OVERTIME: STRUCTURED	119 506	550 678	119,506.00	815,495.79
	OVERTIME: NON STRUCTURED COVID PURPOSES	0	0	500,000.00	500,000.00

108	PENSION CONTRIBUTIONS	1 772 894	1 764 790	1,842,458.00	1,842,471.30
108	MEDICAL AID CONTRIBUTIONS	1 009 801	1 045 581	1,045,581	1,118,008.86
108	HOUSING SUBSIDIES	32 680	32 680	32,680.00	30,092.71
108	STANDBY ALLOWANCE	97 331	15 568	97,331.00	35,616.00
108	U I F CONTRIBUTIONS	67816	62167	67,816.00	61,234.82
108	CELLPHONE ALLOWANCES	48800	48000	48,800.00	46,080.00
108	SKILLS DEVELOPMENT LEVY	107789	91229	107,789.00	97,884.85
108	SUBSISTANCE AND TRAVELLING				
108	REPAIRS & MAINTENANCE OF SPEED CAMERA	36015	5707	56,015.00	5,524.03
108	ACCOMODATION	102116		102,116.00	49,680.00
108	FOOD AND BEVERAGES	23386		23,386.00	13,578.00
108	FIRE ARMS FOR TRAFFIC OFFICERS				
108	PROVISION BAD DEBTS TRAFFIC FINES	11032313			
108	TOLL GATE FEES	2633	763	2,633.00	
108	SHIFT ALLOWANCE	656352	545888	656,352.00	592,439.14
108	SECURITY SERVICES	19282980	19263745	23,521,040.00	23,545,632.16

108	TRAFFIC UNIFORMS				
108	MATERIALS AND SUPPLIES	105300	99620		
108	DEBT COLLECTORS FOR TRAFFIC FINES	880898	616616	880,898.00	1,021,421.45

COMPONENT C: PLANNING AND DEVELOPMENT

3.10 PLANNING INCLUDING TOWN-PLANNING

INTRODUCTION TO PLANNING

The Town Planning unit is one of the strategic unit within the department of Development and Town Planning Services (DTPS) of Thembisile Hani Local Municipality. It is mandated to manage the spatial planning, built environment and land use management. Through working together with traditional leaders and other key stakeholders, the unit seek to guide overall spatial distribution of current & desirable future land uses in order to give effect to sustainable development goals and objectives. The unit oversees:

- Town Planning services i.e. provision of zoning information and processing of various land use applications i.e. rezoning applications.
- Building Control - Plan submission, inspection and (dis) approval thereof.

Physical Planning	
Opportunities	**Challenges**
High proportion of land use management application	• Delays in turnaround time in terms of finalising applications.
Availability of developable land within THLM	• Most of the land is vested to national and provincial governments. • Land invasion is perpetuated allegedly by tribal formations.

Spatial Development Framework (SDF)

An SDF is a framework that seeks to guide, overall spatial distribution of current and desirable land uses within a Municipality in order to give effect to the vision, goals and objectives of the Municipal IDP. The aims of a Spatial Development Framework are to promote sustainable functional and integrated human settlements, maximise resource efficiency, and enhance regional identity and unique character of a place.

The Thembisile Hani Local Municipality SDF identified below mentioned areas as Strategic Development Arears (SDAs). SDAs are towns/villages or a group of villages located relatively close to each other where some form of economic, social and institutional activities, and a substantial number of people are usually found. These growth points seem to have a natural growth potential, but do not develop to their full potential due to the fact that capital investments are made on an ad hoc basis without any long term strategy for the area as a whole. The identified SDAs should be stimulated by amongst others, providing a higher level of service infrastructure which will ensure that appropriate services are available for potential business and service/light industrial concerns. The higher level of services, relative to other settlements in the area will also attract residential development to these growth points, with the implication that certain threshold values in population be reached, to provide for higher levels of social, physical, institutional and economic services.

• SDA 1: The area around the Moloto route between Moloto and KwaMhlanga (The Moloto settlement should thus expand in an easterly direction along the Moloto road and the proposed Moloto rail alignment).
• SDA 2: The area between KwaMhlanga and Enkeldoornoog which will represent infill development close to the KwaMhlanga Business Node and proposed railway station. This section has already experienced an influx of informal settlements.
• SDA 3: The eastern expansion areas around Kameelpoortnek towards the north of the KwaMhlanga intersection.
• SDA 4: The vacant area between route R573 (Moloto Road) and the northern extensions of Tweefontein (A, B, C, D, K, N and M). The Nkangala Municipality and Department of Human Settlements have already commenced with the establishment of two townships within SDA 4.
• SDA 5: The vacant area between Vlaklaagte 2 and Vlaklaagte 1 to the south of the Moloto road and rail.
• SDA 6: The area adjacent to route R573 (north and south) towards the west of Kwaggafontein, and surrounding the Kwaggafontein industrial area.
• SDA 7: The area to the south of Verena (towards Wolvenkop) and towards the north (Wellas) where informal settlement is already taking place

However it should be noted that the current Municipal SDF was prepared in 2015 and there will be a need for reviwal in the next financial year.

Land Use Management Scheme (LUMS)

A land use management scheme is a tool used by Municipality to guide and manage development according to the vision, strategies and policies of the Integrated Development Plan (IDP) and Spatial Development Framework (SDF), and in the interests of the general public to promote sustainable development and quality of life. The Municipality have recently developed and approved a SPLUMA compliant land use management scheme which came into opartion on the 1st July 2020

The Land Use Scheme sets out the various Use Zones applicable to land and buildings in the Municipality and lists the purpose for which such land may and may not be used, and the purpose for which such land and buildings may only be used with consent of the Council.It sets out, among other things, general conditions applicable to all erven as well as new rules relating to “Spaza” or house shops, home enterprises, subsidiary dwelling units, child care centres on residential erven, land to be used for religious purposes, and conditions relating to agricultural holdings and farm land

TOWNSHIP ESTABLISHMENT

Below table indicates number of township within the Municipality and their status quo

Township name	Status of township	Number of sites	General Plan
KwaMhlanga-C	Approved- Developer appointeted	1245	Yes
Vlaklaagte Township	Approved- Developer appointeted	500	Yes
Vlaklaagte View	Approved- Developer appointeted	1167	Yes
Mashiloville	Approved- Developer appointeted	524	Yes
Emlanjeni	Approved- Developer appointeted	500	Yes
Buhlebesizwe Ext 1 (khazamula)	Approved- Developer appointeted	2682	No – only layout for now
Gemsbokspruit (Sokhabo)	Underway	800	No – only layout for now
Tweefontein (King Sokalana View)	Underway	1100	No - only layout for now

INTEGRATED HUMAN SETTLEMENTS PROJECTS

The Municipality in conjuction with Mpumalanga Department of Human Settlements have identified the following properties namely; portion 9 and 31 of Bultfontein 94 JS, Remainder of KwaMhlanga 617 JR and Portion 15 and 16 Witpoortjies for the integrated Human settlement projects entailing township establishment processes, Installation of Municipal Engineering services, Construction of top structure for qualifying beneficiaries.

The first phase of the project of which is township establishment process have successfully completed with the following approvals;

- Verena – 2018 sites
- Kwamhlanga -2826 sites
- King's Park opposite- 1167 Sites

EMPLOYEE INFORMATION

Employees: Business licesing and administration					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Posts	Employees
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	1	1	1	0	0%
7 - 9	5	5	4	1	20%
10 - 12	1	1	0	1	100%
13 - 15	0	0	0	0	0%
Total	7	7	5	2	28.5%

COMMENT ON TOWN PLANNING PERFORMANCE OVERALL

The town planning unit consist of only one Town Planner, three Building Inspectors and one Admistrative officer. With high number of applications the municpality receive on daily basis, there is an urgent need to augment the current pool of sfaff with atleast two Town planners and Land use inspector.

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

The performance by the LED Unit is 69% for the 2020/2021 financial year as compared to 58% for 2019/2020 financial year. The Unit has also re-establishing Local Economic Development (LED) forum with different stakeholders. These stakeholders range from government departments, SMME`s, NGO`s and Associations. The low percentatge perfomance was largely influenced by the covid 19 lockdown as the unit and or department is an interactive department with the public.

LED STRATEGY

Chapter 3

The Local Economic Development (LED) strategy is once again being reviewed with the assistance of the Nkangala District Municipality (NDM). The draft strategy will be presented to the LED forum for the members to understand it and make inputs in case they had. It is expected that the strategy will be a working document and will be improved from time to time as and when members feel so.

INVESTMENT ATTRACTION STRATEGY

The Department has tabled to Council the investment attraction strategy. The strategy has ben adopted by council and it is expected that the Department will use the strategy to woo strategy to the Municipal shores to boost intvestment within the Municipality

COOPERATIVE AND SMMES DEVELOPMENT

The LED Unit arranged a number of trainings for the cooperatives and SMME`S. the unit invited and collaborated with a number of sector departments (DEDET, Department of Rural Development and Land Reform, Nkangala District Municipality and the South African National Roads Agency Limited (SANRAL) to train SMME`s and cooperatives . The SMME`s and Cooperatives were mainly trained in:

- Financial Management
- Business Management,
- Corporate Management &
- Business Start Up
- Entrepreneurial skills
- Managing Teams
- Pricing Construction Contracts and
- Documentation

OUTREACH MEETINGS

The Unit hosted 2 outreach meetings for the previous year (2020/2021). These are meetings held with communities using stakeholders with a variety of skills and expertise aimed at enlightening members of the community on a particular subject:

The outreach meetings are hosted in community halls, Kwaggafontein, Vezubuhle and Phola Park.

- Kwaggafontein Community Hall
- Vezubuhle Community Hall (Ithemba Lomphakathi)

CREATION OF JOB OPPORTUNITIES THROUGH THE CAP

TheLED Unit coordinated the creation of 1402 down from 1 505 job opportunities through Community Works Programme (CWP) EPWP and inclusive of MRTT trainings.

JOBS CREATED

Description	Number Of Jobs Created	
	2019/20	2020/21
Community Work Program (CWP)	1039	1302

EPWP (Environmental Sector)	111	111
EPWP (Social Sector)	-	-
MRTT	96	20
Total	1 146	1 433

EMPLOYMENT INFORMATION

Employees: Local Economic Development Services					
	2019/2020	2020/2021			
Job Level	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	1	1	1	0	0%
7 - 9	1	1	1	0	0%
10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
Total	3	3	3	0	0%

FINANCIAL PERFORMANCE EXPENDITURE 2019/2020 AND 2020/2021: LED AND IDP

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
103	SALARIES	3 168 412	3 656 819	3,168,412	3,906,331.36
103	BONUS	273 485	304 735	273,485	325,411.68
103	SALGBC	891	1 118	891	1,188
103	ACTING ALLOWANCE	2 500	1 846		2,894.22
103	PENSION CONTRIBUTIONS	610 354	721 648	610,354	763,975.33
103	MEDICAL AID CONTRIBUTION	230 642	162 202	230,642	122,566.50

103	UIF CONTRIBUTION	14 426	17 846	14,426	18,130.40
103	CELLPHONE ALLOWANCES	28 800	28 200	28,800	21,150
103	TRAVEL ALLOWANCE	186 000	186 000	186,000	216,389.92
103	SUBSISTANCE ALLOWANCE	51 122	34 516	62,080	1,061.60
103	ACCOMODATION	37 908	14 707	42,120	
103	PROMOTIONAL ITEMS				
103	FOOD & BEVERANGE	5 913	4 448	6,570	
103	TOWN PLANNING	750 000	192 634		
103	REMOVAL OF LAND INVADORS	1 000 000	869 356		
103	BUSINESS AND ADVISORY				
103	GRANTS IN –KIND TO SMME			1 000 000	787 130
103	LED PLAN				
103	TOLL GATE FEES	1 422	2 146	1,580	278.26
103	CAR HIRE	18 000	0	20,000	
103	FLIGHT BOOKING	16 587	0	18,430	
103	IDP PROCESS	207 736	26 091		
103	CATERING SERVICES	94 770	0	105,300	

103	PRINTING AND PUBLICATION & BOOKS	563 238	10 260	100,000	
103	ADVERTISING FINAL IDP			230818	49140
103	SKILLS LEVY	32 268	34 516	32,268	36,670.07
103	ACQUISITIONS: OUTSOURCED CONSTRUCTION OF STALLS			284 201	1392 208
103	TOWN ESTABLISHMENTT/FONTEIN E KWAGGA D			2 005 313	2 005 313
103	MANAGEMENT OF INFORMAL SETTLEMENTS MGT OF INFOR SETTLEMENTS REMOVAL OF LAND INVADERS COVID 19			2 012 484	2 012 484

3.12 STRATEGIC PLANNING AND REGULATORY (INCLUDING PMS, IDP, AND OFFICE OF THE MUNICIPAL MANAGER)

In today's organisational environment, budget oriented planning or forecast methods are insufficient for the organisation to prosper. There is a need to engage in strategic planning that clearly defines objectives and assesses both the internal and external situation to formulate strategy, evaluate progress and make judgments as necessary to stay on track.

Strategic plans therefore identify strategically important outcomes orientated goals and objectives against which the Municipality's medium-term results can be measured and evaluated by various identified stakeholders. Annual performance plans identify the performance indicators and targets that the institution will seek to achieve in the upcoming budget year. This performance information is important for effective management, including planning, budgeting, implementation, reporting monitoring and evaluation.

As a component of its strategic plan, annual performance plan or IDP the Municipality must adopt, monitor and evaluate strategies that describe the approach the institution is to follow to create and operate monitoring and evaluation systems which will produce credible, accurate information on an on-going basis that gets used to improve service delivery and governance.

INTRODUCTION TO STRATEGIC PLANNING AND REGULATORY

Currently the department comprises the following units:

IDP UNIT

Integrated Development Planning is a **process** through which Municipalities prepare a strategic development plan which extends over a five-year period. The Integrated Development Plan (IDP) is a **product** of the IDP process. The IDP is the principal strategic planning instrument which guides and informs all planning, budgeting, management and decision-making processes in a Municipality.

In terms of the Municipal Systems Act, 2000, (Systems Act) the Chairperson of the Executive Committee or Executive Mayor or the chairperson of the Committee of appointed Councilors has the responsibility to manage the drafting of the IDP or to

assign this responsibility to the Municipal Manager. The Municipal Manager is responsible for the implementation and monitoring of the IDP process.

Thembisile Hani Local Municipality has an IDP unit, under the office of the Development and Town Planning Services (DTPS) on its organizational structure. The key functions of the unit are as follows:

- providing inputs with regard to the development of the Municipal vision and strategy
- Ensures implementation and the productive execution of the Municipal vision.
- Compiling reports on divisional activities and progress in terms of action plans for consideration by Municipal Manager and Council.
- Representing the Municipality in multi-sectorial functions such as spatial planning, local economic development, infrastructure planning and development forums and functions.
- Participate and represent the Municipality in the districts IDP technical Committee.
- Representing the Municipality in local, district and provincial public meetings and Committees by making presentations, providing strategic inputs, communicating information in order to ensure participation.
- Manage administrative and organizational support for the coordination of IDP related activities.
- Preparing and communicating the process plan to ensure the understanding of the roles and responsibilities of all stakeholders.
- Manage development and review of the IDP and ensure the integration of the IDP/PMS/Budget in terms of statutes.

OFFICE STRUCTURE

The IDP office is located within the Development and Town Planning Services department. The following is a representation of positions in the IDP office as indicated on the 2019/2020 organisational structure.

Level	Position	Status 2020/2021
1	Manager: Development and Town Planning Services	Filled
4	IDP Coordinator	Vacant

COMMENT ON IDP PERFORMANCE OVERALL

OVERALL COMMENT

The IDP unit is understaffed and requires at least two coordinators to support the assistant manager. This further makes it difficult to adhere to set timeframes and complete the required phases on time. The Municipality also has financial problems and cannot adequately provide for a budget aimed at the facilitation of stakeholder engagement meetings and workshops. There are also inadequate sector planning to support the various chapters of the IDP, this further frustrates priority setting and informed planning.

PERFORMANCE MANAGEMENT UNIT

The objective of performance management is to improve the performance of the Municipality as guided by the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) (MSA), Local Government: Municipal Planning and Performance Management Regulations, 2001 and Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA). Performance Management is the central management tool which assist the Council to improve service delivery by channelling the efforts of its departments and employees to meet performance targets and in so doing ensure that the Municipality achieves its strategic objectives.

It is a strategic approach to management, which equips leaders, managers, employees and stakeholders at different levels with a set of tools and techniques to regularly plan, continuously monitor, periodically measure and review performance of the organisation in terms of indicators and targets for efficiency, effectiveness and impact. The PMS will therefore ensure that all leaders, managers and individuals in the Municipality is held accountable for their actions, which should bring about improved service delivery and value for money.

COMMENT ON PMS PERFORMANCE OVERALL

The Performance Management System unit (PMS) consists of Assistant Manager reporting to the Municipal Manager and PMS experiential learner. The unit is not fully functional as the post for PMS coordinator is vacant, all the 2020/2021 quarterly performance reports are in place and also audited by our Internal Audit unit. The 2020/2021 PMS policy framework was adopted by Council.

INTERNAL AUDIT UNIT

Internal Audit is an independent function established within the Municipality to examine and evaluate the Municipality's activities. The purpose of Internal Auditing is to provide independent, objective assurance and consulting services designed to add value and improve the organization's operations.

The objective of Internal Audit is to assist the accounting officer and the Audit Committee in the effective discharge of their responsibilities; Internal Audit will provide them with independent analysis, appraisals, recommendations, counsel and information concerning the activities reviewed, with a view of improving accountability and performance.

INTERNAL AUDIT RESPONSIBILITIES

THLM Internal Audit unit draws its mandate from the MFMA section 165, standards for the professional practice of Internal Auditing and the Internal Audit Charter approved by the Audit Committee. We further make reference to king report on corporate governance (king IV) customized into local government environment.

MFMA section 165(2) states that the Internal Audit unit of a Municipality must:

- prepare a risk-based audit plan and an Internal Audit program for each financial year;
- advise the accounting officer and report to the Audit Committee on the implementation of the Internal Audit Plan and matters relating to-
    - Internal Audit;
    - Internal Controls;
    - Accounting procedures and practices;
    - Risk and Risk Management;
    - Performance Management;
    - Loss control; and
    - Compliance with this Act, the annual division of revenue Act and any other applicable legislation; and
- Perform such other duties as may be assigned to it by the accounting officer.

When executing its responsibilities, THLM Internal Audit Unit follows the standards for the professional practice of internal Auditing.

According to the Institute of Internal Auditors (IIA) Internal Auditing is defined as *"an independent, objective assurance and consulting activity designed to add value and improve an organisation's operations. It helps an organisation accomplish its*

objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.

EMPLOYEE INFORMATION

COUNCIL-APPROVED INTERNAL AUDIT UNIT STRUCTURE

Level	Post	2019/20
3	Chief Internal Auditor	Filled
4	Internal Auditor	Filled
4	Internal Auditor	Filled

COMMENT ON INTERNAL AUDIT PERFORMANCE OVERALL

THLM Internal Audit unit performed its 2020/2021 operations as per the risk-based Internal Audit Plan approved by the Audit Committee for the financial year. According to the plan, the unit had Twenty (20) planned audits and all the audits were executed and reported to Audit Committee.

As required by the MFMA, both the accounting officer and the Audit Committee were kept abreast of identified significant findings pertaining to internal controls; accounting procedures and practices; risk and risk management; performance management; loss control; and compliance with Acts relevant to the Municipality through submission of audit reports. Progress reports on implementation of the Internal Audit Plan were also submitted.

COMMUNICATION

OBJECTIVE

The main objective of this unit is to ensure effective communication internally and externally. In order for the Municipality to be able to realise our vision "to better the lives of our people through equitable, sustainable service delivery and economic development" we need to work together. It is the constitutional right of each and every member of the community to know what is happening in their Municipality, this unit is there to close the gap between the Municipality and its stakeholders by communicating Municipal service delivery issues to the Municipal stakeholders.

EMPLOYMENT INFORMATION

Level	Post	2019/20
3	Assistant Manager: Communication	Filled

COMMENT ON COMMUNICATION PERFORMANCE OVERALL

In our quest to ensure effective communication we have been frequently using radio slots at iKwekwezi FM to communicate service delivery issues, mainly water issues which have been a major challenge during this financial year. The Municipality was reporting on progress through the Executive Mayor, Municipal Manager and the head of Communication (HoC). In the media slots the listeners who are residents of Thembisile Hani Local Municipality (THLM) were given an opportunity to ask questions to the Municipal representatives with regards to service delivery issues in THLM. We also had constant interviews with Moutse Community Radio Station (MCRS), Kangala Community Radio Station (KCRS), Ikutani FM, Inakekelo FM and Eyethu FM through the HoC updating the public about programmes of the Municipality. During the 2020/2021 financial year we relied heavily on electronic and social media for public angagements in adherence to the Covid-19 regulations. We conducted public consultations on Ikwekwezi FM ad ensured that information was accessible on our Facebook page.

The Unit has been part of the planning teams for events organised by the Municipality and those organized by other departments (provincial and national). The unit is responsible for media mobilisation, drafting of Communication strategy and plan, branding and any other logistics that require Municipal interventions in the case of external events. The unit issue out public notices for the community through iKwekwezi FM, MCRS, KCRS, Eyethu FM, Ikutani FM and Inakekelo FM. Public notices are aslo placed on the Municipal notice boards that are mounted in our Municipal buildings. We issue out media statements when there are issues that need to be communicated or clarified by the Municipality. We also get coverage from Daily Sun, The new age, Mpumalanga press and Thembisile news.

We have also embarked on social media as it is currently growing as technology is advancing. Our Facebook page is active and it is updated as frequently as possible. We currenly have 10 043 people that like our page and 10 372 that follow the page. We also use a messaging portal to communicate with our stakeholders internally and externally, a tool which is proving to be very effective. The plan is to expand this messaging portal to a mini call Centre where we receive and resolve complaints from the public.

Below are some of the photos taken by the Communication Unit during events or activities that are held at the Municipality:







Chapter 3







FINANCIAL PERFORMANCE EXPENDITURE FOR 2019/2020 AND 2020/2021: MUNICIPAL MANAGER'S, TOWN SECRETARY AND CHIEF EXECUTIVE

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
102	SALARIES	5 219 539	5 152 691	5,219,899.00	5,007,218.46
102	SALGBC	1 048	671	616.00	712.80
102	ACTING ALLOWANCE	138 992	5 776	138,992.00	5,435.69
102	PENSION CONTRIBUTIONS	262 086	262 086	262,086.00	262,086.00

102	MEDICAL AID CONTRIBUTIONS	165 495	138 842	165,495.00	145,350.78
102	U I F CONTRIBUTIONS	10 944	10 708	10,944.00	10,729.52
102	TRAVEL ALLOWANCES	720 000	720 000	720,000.00	720,000.00
102	CELLPHONE ALLOWANCES	101 928	102 000	102,000.00	102,000.00
102	SKILLS DEVELOPMENT LEVY	79 791	49 161	79,791.00	47,704.41
102	TRAVELLING AND SUBSISTANCE	210 600	172 574	100,000.00	11,037.99
102	ACCOMODATION AND MEALS	211 628	99 043	100,000.00	0
102	FOOD AND BEVERAGES	41 316	24 524	41,316.00	0
102	EXTERNAL AUDIT	5 791 500	4 834 225	5,791,500.00	5,705,226.53
102	TOLL GATE FEES	15 000	67 392	15,000.00	0
102	CAR HIRE	21 060	0	21,060.00	0
102	FLIGHT BOOKING	47 380	13 004	47,380.00	0

FINANCIAL PERFORMANCE EXPENDITURE FOR 2019/2020 AND 2020/2021: GOVERNANCE: INTERNAL AUDIT

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
102	SALARIES	1 401 506	1 397 570	1,401,506.00	1,484,918.04
102	BONUS	117 120	116 464	117,120.00	123,743.17
102	SALGBC	336	336	336.00	356.40

102	SEMINAR,CONFERENCE WORKSHOP AND EVENTS: REGISTRATION FEE	40 060	17 259	40,060.00	
102	ACTING ALLOWANCE	21 240	7 665	21,240.00	
102	PENSION CONTRIBUTIONS	264 400	251 563	264,400.00	267,285.24
472	MEDICAL AID CONTRIBUTIONS	84 856	90 063	84,856.00	97,833.60
102	U I F CONTRIBUTIONS	5 355	5 354	5,355.00	5,439.12
102	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	139,920.06
102	CELLPHONE ALLOWANCES	9 000	9 000	9,000.00	9,000.00
102	MEMBERSHIP FEES	15 000	7 590	15,000.00	8,452.50
102	SKILLS DEVELOPMENT LEVY	17 227	13 674	17,227.00	13,584.93
102	TRAVELLING AND SUBSISTANCE	31 590	27 786	31,590.00	13,321.60
102	ACCOMODATION	77 830	48 478	77,830.00	
102	FOOD AND BEVERAGES	18 450	13 805	18,450.00	
102	TOLL GATE FEES	5 800	710	5,800.00	
102	CAR HIRE	21 060	2 580	21,060.00	
102	FLIGHT BOOKING	36 850	5 519	36,850.00	
102	ACCOUNTING AND AUDITING AUDIT INFORMATION (IT AUDITS.....)	0	0	600000	

FINANCIAL PERFORMANCE EXPENDITURE FOR 2019/2020 AND 2020/2021: COMMUNICATION, PMS, YOUTH DEVELOPMENT AND OTHER UNITS)

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
102	SALARIES	7 937 648	7 692 112	8,250,068.00	8,113,090.35
102	BONUS	886 502	632 009	886,502.00	677,240.45
102	SALGBC	8 582	2 349	11,582.00	2,494.80
102	ACTING ALLOWANCE	331 674	14 262	232,200.00	15,614.52
102	PENSION CONTRIBUTIONS	1 687 730	1 462 321	1,787,730.00	1,564,983.67
102	MEDICAL AID CONTRIBUTIONS	720 000	684 271	780,000.00	726,657.60
102	U I F CONTRIBUTIONS	41 052	37 477	44,052.00	38,073.84
102	TRAVEL ALLOWANCES	740 000	720 000	740,000.00	792,403.65
102	CELLPHONE ALLOWANCES	81 900	80 400	81,900.00	80,400.00
102	NATIONAL REGISTRATION FOR ATTENDING CONFERENCES/WORKSHOP	0	0	40,000.00	0
102	SKILLS DEVELOPMENT LEVY	98 862	80 220	98,862.00	85,290.59
102	TRAVELLING AND SUBSISTANCE	253 908	134 701	100,000.00	57,600.00
102	SHIFT ADDITIONAL REMUNERATION			139,474.00	108,000.00
102	ACCOMODATION	89 680	63 883	121635	2660
102	DOMESTIC:FOOD AND BEVERAGE (SERVED)	21 944	15 835	31,944.00	736.00
102	OVERTIME STRUCTURED	186 493	445 317	216,493.00	242,536.00

102	TOLL GATE FEES	2 365	0	2,628.00	
102	CAR HIRE	10 000	2 392	20,000.00	
102	FLIGHT BOOKINGS	15 000	8 076	35,000.00	
102	CATERING	77 350	76 450	259211	178475
102	STAND BY ALLOWANCE	172 860	143 809	222,860.00	152,797.68
102	MEDALS FOR FUN RUN /WALK	26 900	26 546	26,900.00	26,800.00
102	SPORTS AN RECREATION, REFEREES	10 500	0	10,500.00	
102	GIFTS AND PROMOTIONAL ITEMS			309622	308279
102	ADVERTISING,PUBLICITY AND MARKETING	160 000	134 883		
102	HIRE CHARGES	0	0	15000	0
102	PRINTING PUBLICATIONS AND BOOKS	15 500	15 500		
102	TRANSPORT PROVIDER	14 500	14 500	192481	75970
102	GRANT IN KIND FOR CO-OPERATIVE	0	0	200,000.00	198,020.00

FINANCIAL PERFORMANCE EXPENDITURE FOR 2019/2020 AND 2020/2021: GOVERNANCE: RISK

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
102	SALARIES	640 846	639 046	640,846.00	678,986.04
102	BONUS	53 554	53 254	53,554.00	56,582.17

102	SALGBC	112	112	112.00	118.80
102	PENSION CONTRIBUTIONS	137 180	115 028	137,180.00	122,217.48
623	MEDICAL AID CONTRIBUTIONS	42 473	40 703	42,473.00	48,850.20
102	OWN TRANSPORT	30 000	14 780	30,000.00	0
102	U I F CONTRIBUTIONS	1 788	1 785	1,788.00	1,813.04
102	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	135,797.16
102	CELLPHONE ALLOWANCES	9 000	9 000	9,000.00	9 000
102	SKILLS DEVELOPMENT LEVY	7 435	6 722	7,435.00	7,314.48
102	TRAVELLING AND SUBSISTANCE	30,000.00	0	30,000.00	0
102	ACCOMODATION	40 840	28 568	40,840.00	2,637.50
102	FOOD AND BEVERANGES	15 800	7 640	15,800.00	2,219.54
102	TOLL GATE FEES	790	679	790.00	0
102	CAR HIRE	7 890	0	7,890.00	0
102	FLIGHT BOOKINGS	15 790	5 590	15,790.00	0
102	OPERATIONAL COST:PROFESSIONAL BODIES; MEMBERSHIP AND SUBSCRIPTION-MEMBERSHIP FEES IRMSA	23 110	1 670	2,110.00	0
102	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS:NATIONAL SEMINARS	0	0	21,000.00	0

COMMENT ON STRATEGIC PLANNING PERFORMANCE OVERALL

The department of Municipal Manager does not dispose over any capital projects and functions mainly focus on compliance with various Acts and Regulations.

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This Component Includes: Libraries; Sports, Art & Culture, Community Halls; A Child Care; Aged Care; Social Programmes, Gender.

3.13 LIBRARIES, EDUCATION, COMMUNITY FACILITIES AND SPORTS,CEMETORIES AND CREMATORIUMS

INTRODUCTION TO LIBRARIES AND OTHERS

LIBRARIES

The Municipal library services play a very important role in the work, education, and culture. The services that the libraries provide help people to carry out their work, studies and leisure time activities. Librarians assist anyone who needs assistance in finding information from books, encyclopedias, Encarta, pamphlets, periodicals and internet to meet their needs.

Community members take part in special programs and events in the library section, e.g., school projects, storytelling, reading clubs, etc.

Service Objectives	Service Targets	2019/2020	2020/2021
Library Campaigns	2	17/09/2019 Literacy Library Campaign at Empilweni Day Care Centre 18/09/2019 Campaign relaunching of school library at Tweefontein Sphiwe Combinned School	The library awareness campaign was held during the 1st quarter at Sphiwe Secondary School in Tweefontein C.

EMPLOYEE INFORMATION

Employees: Libraries, Archives;Community Facilities;Other					
	2019/2020	2020/2021			
Job Level	Employees No.	Posts No.	Employees No.	Vacancies (fulltime equivalents) No.	Vacancies (as a % of total posts) %
3	1	1	1	0	0%

4 - 6	3	3	3	0	0%
7 - 9	1	1	1	0	0%
10 - 12	8	8	8	0	0%
13 - 15	41	41	37	4	9.7%
Total	54	54	50	4	7.4%

COMMENT ON LIBRARY SERVICES PERFORMANCE OVERALL

- Library marketing event was conducted at Tweefontein re-launching of a school library

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SOCIAL DEVELOPMENT (COMMUNITY SERVICES) 2019/20 AND 2020/2021

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
107	SALARIES	2 018 511	1 988 711	2,093,511.00	2,192,516.08
107	BONUS	379 167	165 726	379,167.00	176,083.85
107	SALGBC	1 584	671	1,584.00	792.00
107	ACTING ALLOWANCE	53 864	8 637	53,864.00	21,213.66
107	PENSION CONTRIBUTIONS	715 550	420 137	730,550.00	460,707.57
107	MEDICAL AID CONTRIBUTIONS	182 904	184 368	190,404.00	246,800.43
107	UIF CONTRIBUTIONS	5 496	10 708	5,496.00	11,961.80
107	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	135,797.16
107	CELLPHONE ALLOWANCES	9 000	18 600	9,000.00	9,000.00
107	SKILLS DEVELOPMENT LEVY	42 264	26 229	42,264.00	22,143.13
107	TRAVELLING AND SUBSISTANCE	27 460	46 312	27,460.00	0

107	ACCOMODATION	37 953	19 829	42,170.00	2,530.00
107	FOOD AND BEVERAGE	9 414	5 833	10,460.00	725.30
107	CATERING FOR HIV/AIDS	77 796	72 485	0	0
107	ADVERTISING PUBLICITY AND MARKETING FOR HIV/AIDS	34 155	27 950	37,950.00	0
107	TOLL GATE FEE	1 422	1 464	1,580.00	0
107	CAR HIRE	3 312	0	3,680.00	0
107	FLIGHT BOOKING	2 700	0	3,000.00	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SPORTS GROUND, STADIUMS AND SPORTS FACILITY MANAGEMENT FOR 2019/20 AND 2020/2021

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
300	SALARIES	2 327 869	3 350 282	2,327,869.00	4,198,775.70
300	SALGBC	1 831	1 831	1,831.00	2,376.00
300	PENSION CONTRIBUTIONS	677 431	677 431	677,431.00	849,778.38
300	MEDICAL AID CONTRIBUTIONS	242 307	252 158	242,307.00	339,417.18
300	U I F CONTRIBUTIONS	27 358	27 282	27,358.00	34,861.62
300	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	135,797.16
300	CELLPHONE ALLOWANCES	18 600	18 600	18,600.00	18,600.00
300	SKILLS DEVELOPMENT LEVY	40 216	42 428	40,216.00	40,669.99

300	TOLL GATE FEES	1 579	270	11.00	
300	BONUS	537 145	279 190	537,145.00	327,576.09
300	FLIGHT BOOKING	10 000	0	10000	
300	CONTRACTORS	78 800	58 800	149 007	192 867
300	CATERING	91 650	91 650		
300	ADVERTISING,PUBLICITY AND MARKETING	19 500	19 500	3,000.00	
300	CONSUMABLES:STANDARD RATED BOTTLED WATER FOR MINI MARATHON	0	0	10,000.00	0
300	ACCOMODATION SAMSRA GAMES	301 144	301 144		
300	FOOD AND BEVERAGES SAMSRA	31 608	31 608		
300	INSTRUMENT FOR ARTS AND CULTURE	4 000	3 996	5,000.00	
300	EVENT PROMOTER MARKETING OF ARTS EXHIBITIONS	17 150	17 150		

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR COMMUNITY HALLS AND FACILITIES FOR 2019/2020 AND 2020/2021

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
300	SALARIES	5 254 126	4 227 235	5,279,126.00	3,713,273.81
300	SALGBC	3 864	3 309	3,864.00	2,890.80
300	PENSION CONTRIBUTIONS	1 378 800	889 219	1,378,800.00	776,850.97

300	MEDICAL AID CONTRIBUTIONS	535 020	478 694	535,020.00	426,933.60
300	U I F CONTRIBUTIONS	121 488	51 382	121,488.00	43,180.50
300	SKILLS DEVELOPMENT LEVY	59 244	40 660	59,244.00	34,909.14
300	TOLL GATE FEES	14 220	0	15,800.00	0
300	CONTRACTORS:BUILDING SERVICING AIRCONS AT MUNICIPAL OFFICES BY CONTRACTORS			242,400.00	67,601.40
300	INVENTORY CONSUMED:MATERIAL AND SUPPLIES	834 526	591 247	560 840	366 703.69
300	CONTRACTORS: BUILDING	405 000	216 005	100,000.00	124,895.00
300	CONSUMABLE : STANDARD RATED			55,300.00	13,943.00
300	BONUS	478 495	356 908	478,495.00	301,492.32
300	CELL PHONE	14 400	4 800	14,400.00	4,800.00
300	OVERTIME STRUCTURED	10 000	0	10,000.00	0
300	SERVICE RELATED BENEFITS:ACTING AND POST RELATED ALLOWANCES	0	0	76,840.00	33,546.93

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR LIBRARY AND ARCHIVES FOR 2019/20 AND 2020/2021

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
300	SALARIES	1 478 492	1 054 258	1,478,492.00	1,206,152.82
300	SALGBC	594	401	594.00	475.20

300	PENSION CONTRIBUTIONS	259 167	181 919	259,167.00	226,567.10
300	MEDICAL AID CONTRIBUTIONS	97 270	80 204	97,270.00	76,088.40
300	U I F CONTRIBUTIONS	17 772	5 205	17,772.00	7,252.16
300	SKILLS DEVELOPMENT LEVY	13 812	12 337	13,812.00	10,550.36
300	TOLL GATE FEES	2500	0	2,500.00	
300	BONUS	123 208	71 640	123,208.00	102,870.34

COMMENTS ON THE PERFORMANCE OF LIBRARIES, SPORTS AND OTHERS OVERALL

The Municipality graded Thirty-Seven (37) sports field during 2020/2021 financial year. Bookings of facilities are on record for the hiring of these facilities.

3.14 HEALTH AND WELFARE

There is only one community hospital in the sub-region, Kwamhlanga hospital. There are six Community Health Centres (CHC) namely

- Kwaggafontein CHC
- Buhlebesizwe CHC
- Verena CHC
- Moloto CHC
- Thembalethu CHC
- Kwamhlanga CHC

There are fifteen clinics: namely

- Zithabiseni clinic
- Goederede clinic
- Mzimuhle clinic
- Mathyzensloop clinic
- Kwaggafontein “a” clinic
- Tweefontein “a” clinic
- Tweefontein ‘c’ clinic
- Tweefontein ‘d’ clinic
- Tweefontein ‘h’ clinic
- Veterinary clinic kwafene
- Tweefontein ‘m’ clinic
- Empilweni clinic

- Kameelpoortnek clinic
- Kwamhlanga clinic
- Vriesgewacht clinic
- Vlaklaagte no.1 clinic

The Municipality needs to strengthen the HIV/AIDS awareness campaign in its area of jurisdiction to minimise the infection rate. The high unemployment rate and the lack of skills creates poverty and increases the demand for social grants provision by government.

COMMENT ON HEALTH SERVICES PERFORMANCE OVERALL

The health service unit consist of one person who is coordinator, reporting to the Manager Social Development Service. The unit is fully functional. The Municipality conducted dialogues, HIV counselling and testing (hot) campaigns and training to support and reduce the impact of the HIV/AIDS on individuals, family community and society by expanding access to appropriate treatment, adhere care and support in accordance with the South African Strategic Plan (NSP) 2017-2022 to address focus for impact, and reach the 90 goals by 2030. The Municipality conducted 10 HIV/AIDS related campaigns in 2019-20 financial year. During the financial year 2020/2021 the Municipality like many other organisation in the wold was affected by COVID19 pandemic. Thembisile Hani Local Municipalty has established a local Cpmmand Council which assist with the coordination of response stratgeis and programmes to deal with the spread of COVID19.

COMPONENT E: HEALTH AND ENVIROMENTAL PROTECTION

3.15 HEALTH INSPECTION OF PREMISE AND BUSINESS FOR LICENCING

Environmental health services continued to be provided without funding from National Treasury. with a limited budget and diminishing resources the nine functional areas relating to environmental health services as defined in the National Health Act, no. 61 of 2003 were carried out but not fully to ensure effective and efficient service delivery within the areas of thembisile.

The service delivery priorities focused on water quality monitoring, food quality and safety, health surveillance of premises and vector control. However, the departmental of Technical Services was used for the monitoring of water quality.

COMMENT ON HEALTH INSPECTION AND ENVIROMENTAL HEALTH PERFORMANCE OVERALL

The Municipality conducted (96) business inspections in (37) villages. Routine business inspections were conducted by the environmental health practitioner.

EMPLOYEE INFORMATION

Employees: Health Inspection (Environmental Health)					
Job Level	2019/2020	2020/2021			
	Employees No.	Posts No.	Employees No.	Vacancies (Fulltime Equivalents) No.	Vacancies (As A % Of Total Posts) %
3	0	0	0	0	0%
4 - 6	1	1	1	0	0%
7 - 9	0	0	0	0	0%

10 - 12	0	0	0	0	0%
13 - 15	0	0	0	0	0%
Total	1	1	1	0	0%

POLLUTION CONTROL AND BIO DIVERSITY; LANDSCAPE

Pollution control, bio diversity and landscape are not applicable to Thembisile Hani Local Municipality.

3.16 DISASTER MANAGEMENT

INTRODUCTION

The Municipality has a disaster management plan and plays a role in mobilizing a multi sectorial presentation respond to fire and other disaster are in the Municipality.

Strategies

- To ensure effective policing and access to emergency services.
- To promote inter-governmental relations.
- To develop disaster management plan.
- Development of risk management plan.

COMMENT ON DISASTER MANAGEMENT PERFORMANCE OVERALL

The Disaster Management Unit despite having only one officials and insuffient budget managed to respond to a number of disaster incidents in the financial 2020/2021.

EMPLOYEE INFORMATION

Employees: disaster management					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	1	1	0	1	100%
7 - 9	0	0	0	0	0%
10 - 12	1	1	1	0	0%
13 - 15	0	0	0	0	0%
Total	2	2	1	1	50%

TRANSVERSAL

Chapter 3

INTRODUCTION

The special programmes unit in the office of the Manager SDS, (which comprises four sub-programmes: issues on the status of women, issues on the status of persons with disability issues on the rights of a child and issues on elderly) is amongst others mandated to monitor and evaluate mainstreaming of gender equality and women empowerment, rights of persons with disability, elderly and rights of children into programmes of the Municipality. The core functions of special programmes unit are: advocacy, capacity building, policy analysis, research, monitoring and evaluation.

Strategies

- Guide the Municipality in developing appropriate programmes.
- Provide strategic interventions to facilitate gender policy implementation in the Municipality.
- Promote the integration of gender equity and equality, and women, persons with disability, elderly and children empowerment in the Municipality development programmes and service delivery
- Raise awareness on the constitutional and development roles and responsibilities of Municipal department stake holders as development agents.
- Alert stakeholders of the Municipality about the gender implications of their work.
- Contribute to the development of the performance systems by introducing gender-sensitive indicators

COMMENT ON TRANSVERSAL PERFORMANCE OVERALL

The Municipality has two officials dealing with special programmes.

EMPLOYEE INFORMATION

Employees: Transversal					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
3	0	0	0	0	0%
4 - 6	1	1	1	0	0%
7 - 9	0	0	0	0	0%
10 - 12	1	1	1	0	0%
13 - 15	0	0	0	0	0%
Total	2	2	2	0	0%

Performance related activities by Transversal Unit during 2020-2021

Target	Activity	Expenditure	Achievement	Date effected	Remedial	Remarks
SDS022 - Number of awareness campaigns and events for women, elderly, people with disabilities and children conducted	Awareness of COVID19 and Handing over of sanitizers	Donation from Nkangala District Municipality	Awareness of COVID19 was conducted at Ekukhanyeni Elderly Centre	24 July 2020	To recruit more donors for sanitizers and other COVID19 related chemical and PPE for orphanages, people with disabilities and elderly	Encourage everyone to observe COVID19 regulations
	Handing over of wheelchairs, food parcel. Fridge and micro oven	Donation from Municipality and Department of Public Works, Roads and Transport	Four families benefitted from the programme	31 August 2020	To recruit more donors	People are encourage to register at Kwamhlanga Hospital for assistive devices
	Distribution of sanitary pads for people with albinism	Donation from the office of the Premier	15 people with albinism benefitted from this event			
	Handing over of Christmas gifts to orphans	50 Orphans from from Joyous Place of Safety Centre and Ngakara Multipurpose Centre	Donations from MMC SDS, THLM Management and NDM Department of Social Services	24 December 2020, Kwamhlanga Community Hall	To recruit more donors to donate so that poverty is alleviated within the THLM area	The programme aim to reduce the street kids and abuse of orphans
	Gender based violence awareness campaign	Donation from NDA	42 people in the Community were educated about gender based violence and how to prevent it	20 May 2021 at Phumelele Home Based Care in Vlaklaagte No1	Home-based care must be supported for ease of communication with members of the public	This programme should continue annually to educate community with gender based violence.

FINANCIAL PERFORMANCE 2019/2020 AND 2020/2021: CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The child care, aged care and social programme are using the same vote with libraries under vote 107: Social Development Services.

COMPONENT F: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: Corporate Policy Offices, Financial Services, Human Resource Services, ICT Services, and Property Services.

INTRODUCTION TO CORPORATE POLICY OFFICES

Chapter 3

Chapter 7 of the constitution of the Republic of South Africa states that the Municipality comprise of Councillors, officials and the community. In order for the Municipality to govern its affairs correctly it must consult with the community to ensure that needs are correctly determined, explained and included in the IDP for service delivery purposes. Policies must be put in place which will address the needs of the community in terms of how service delivery matters will be addressed.

In order for the Municipality to be able to address the service delivery matters the Municipality must approve a budget that will be commensurate with the needs/projects identified for the particular year. This budget must also address matters of staff and this can only be achieved through the costed organogram that must be cost effective but also provide sufficient managerial and other positions in order to be able to render effective and satisfactory delivery of services.

Management must ensure that tools of trade are made available to the staff. This will include ICT services and networks including the necessary licenses. In order for the Municipality to finance the service delivery issues it must ensure that the budgetary expenditure will be redeemed through cash collection that will be generated by payment for services. the payment for services will be covered by the payments for rates and taxes and will include proper and sufficient Municipal service delivery networks like water pipes and reservoirs as well as sewer and electrical (street lights and high mast lights) networks and plant and equipment.

3.17 EXECUTIVE AND COUNCIL

This component includes: executive office (Executive Mayor; Councilors; and Public Participation).

INTRODUCTION TO EXECUTIVE AND COUNCIL

In terms of chapter 7 section 151 (2) of the constitution of the Republic of South Africa, 1996, the executive and legislative authority of a Municipality is vested in its Municipal Council.

The Municipal Council of the Thembisile Hani Local Municipality is established as a Municipality with a Mayoral Committee system which is combined with a Ward participatory system in terms of chapter 12 of the Municipal Structures Act, 117 of 1998. Section 152 of the constitution spells out categorically clear, the objectives of local government and the powers and functions of Municipalities are determined in Section 156 of the Constitution.

The executive authority of the Council is vested with the Executive Mayor who must however report to Council and is assisted by the members of the Mayoral Committee established by the Executive Mayor and can take decision. However there are certain matters on which the Executive Mayor as the head of the Municipality cannot take decisions i.e. the approval of the budget, IDP and by-laws, as these matters cannot be delegated and must be approved by Council.

In terms of delegation of powers certain matters may be delegated to the Executive Mayor by Council who will in turn also sub-delegate to the Municipal Manager. The Municipal Manager may also sub-delegate to managers who may in turn further sub-delegate to other officials.
Section 152 of the constitution sets among others the following objectives for local government:

(a) To provide democratic and accountable government for local communities
(b) To ensure the provision of services to communities in a sustainable manner
(c) To promote social and economic development

Chapter 3

In order to ensure sustainable service delivery to the community's Council sets the top three service delivery priorities as follows in order to achieve good governance levels.

- Risk management: Council has developed risk management strategy or policy that enables Council to conduct risk assessment which has already been done. This exercise also enabled the Council to develop a plan on internal controls to mitigate and control.
- Internal Audit: Council managed to establish the Audit Committee and it sits regularly assisting on assessing the reporting on management of risk and other matters relating to good governance.
- Accounting and auditing: Council has established the Audit Committee which assists in reviewing the Annual Financial Statements and also to monitor the effectiveness of the internal controls and risk management.

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

Detail	2019/2020		2020/2021	
	Special Meetings	Ordinary Meetings	Special Meetings	Ordinary Meetings
Mayoral Committee	08	08	02	09
Technical Service Committee	00	02	00	04
SDS Committee	00	04	00	07
Audit Committee	01	08	01	08
Admin & Governance	00	08	01	08
LED Committee	00	03	00	03
Finance Committee	00	03	00	06
Council Meeting	07	05	05	06
Corporate Services Committee	00	08	01	08
MPAC	07	04	03	04

EMPLOYEE INFORMATION

Employees: The Executive And Council					
	2019/2020	2020/2021			
Job Level	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
0 - 3	6	9	9	0	0%

4 - 6	22	55	55	0	0%
7 - 9	0	0	0	0	0
10 - 12	36	0	0	0	0%
13 - 15	0	0	0	0	0
Total	64	64	64	0	0%

EXPENDITURE ON COUNCIL FOR 2019/2020 AND 2020/2021 FINANCIAL YEAR:

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
100	SALARIES	4 450 950	3 674 780	4,450,950.00	3,555,403.19
100	MOBILE DATA BUNDLES	271 541	229 800	271,541.00	229,800.00
100	PENSION CONTRIBUTIONS	3 203 511	2 495 560	3,203,511.00	2,493,194.78
100	MEDICAL AID CONTRIBUTIONS	653 486	434 768	653,486.00	428,904.09
100	TRAVEL ALLOWANCES	6 263 452	5 324 077	6,263,452.00	5,305,902.70
100	CELLPHONE ALLOWANCES	2 412 702	2 604 400	2,412,702.00	2,604,400.00
100	CLR ALLOWANCES	8 298 182	10 390 781	10,298,182.00	10,375,239.20
100	BUSINESS AND FINANCIAL MANAGEMENT	62 670	62 670	84,160.00	
100	RADIO AND TV TRANSMISSION	287 967	91 274	1 112 760	1 112 760
100	PLANTS FLOWERS AND DECORACTION (SOMA)	184 800	184 800	184,800.00	
100	CATERING SERVICES	1 022 798	650 190	851 858	304 475
100	MEMBERSHIP FEES	1 859 339	1 855 960	1,859,339.00	1,885,960.40

100	SKILLS DEVELOPMENT LEVY	220 956	115 715	220,956.00	131,611.59
100	PUBLIC PARTICIPATION	100 000	100 000	100,000.00	99,810.00
100	PUBLIC & PHOTOGRAPH	5 000	4 625	5000	0
100	TRAVELLING AND SUBSISTANCE	124 120	73 758	124,120.00	5,441.92
100	ACCOMODATION	478 710	294 999	648 510	95 194.20
100	WARD COMMITTEES EXPENDITURE	3 790 000	3 408 000	3,790,000.00	3,731,000.00
100	CORPORATE AND MUNICIPAL ACTIVITIES	80 000	29 985	0	0
100	FOOD AND BEVERAGES	177 800	77 086	196100	27434.76
100	ENTERTAINMENT MAYOR	84 250	14 755	84,240.00	0
100	OTHER TRANSPORT PROVIDER	889 439	510 790	1 014 932	240 680
100	TOLL GATE FEES	31 590	518	31,590.00	0
100	CAR HIRE	63 180	15 111	63,180.00	
100	FLIGHT BOOKING	87 910	31 579	87,910.00	
100	CONTRIBUTION TO TRADITIONAL AUTHORITIES	1 000 000	700 000		
100	ADVERTISING; PUBLICITY AND MARKETING:CORPORATE AND MUNICIPAL ACTIVITIES	0	0,	405000	299458
100	COST: ACQUISITIONS MACHINERY			200 000	75 000
100	COST: ACQUISITIONS PROCUMENT OF VEHICLE (COVID 19)			1 075 000	1 075 000

100	COMMUNICATION: RADIO AND TV TRANSMISSIONS: RADIO AND TV INTERVIEWS (COVID 19)			1 053 000	1 053 000

EXPENDITURE ON EXECUTIVE FOR 2019/2020 AND 2020/2021 FINANCIAL YEAR: COUNCIL GENERAL

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
100	SOMA	124 000	150 300		
100	GRANTS IN-KIND	0	0	50,000.00	
100	PRINTING,PUBLICATION & BOOKS	175 050	174 925	5,000.00	
100	SEMINARS, CONFERENCE WORKSHOP	206 000	53 965	206 000	22 999.88

3.18 BUDGET AND TREASURY OFFICE

INTRODUCTION TO BUDGET AND TREASURY OFFICE

The department deals with the administration of finances of the Municipality i.e. own budget as well as the money received from government fiscal i.e. allocation by government to the Municipality to enhance service delivery as in mig and equitable shares. In order for the Municipality to have effective service delivery, budget and IDP processes is being followed in order to ensure Public Participation to cover all community proposals in terms of projects.

The department must develop budget related policies and by-laws to govern consistently charging of moneys for services rendered to the communities. There will be internal and external audits in order to ensure management of risk and curbing corruption while encouraging the implementation of policies.

Debt Recovery					
R					
Details Of The Types Of Account Raised And Recovered	**2019//2020**		**2020/2021**		
	Actual For Accounts Billed In Year	**Actual Amount collected**	**Actual Amount Collected**	**Actual For Accounts Billed In Year**	**Proportion Of Accounts Value Billed That Were Collected %**
Property Rates	27 517 256	31 276 350	23 012 299	47 680 432	114
Water	15 774 758	1 602 848	1 044 211	85 207 608	10
Sanitation	436 341	145 954	123 212	1 882 854	33
Refuse	8 840 281	995 770	622 106	50 421 002	11
Total	***52 568 636***	***34 020 922***	***24 801 828***	***185 191 896***	***65***

The following problems were identified with regards to the below average collection rate and we have identified initiatives that will make a difference in the collection rate. One of the main actions to take is to make sure that we intensify the education to communities to pay Municipal services.

Different strategies have to be put in place for regular defaulters as opposed to consumers defaulting occasionally:-

- Through awareness campaigns, consumers need to be made aware of the services provided by the Council.
- We need to explain to the consumers why they have to pay for services
- Provision of incentives such as the 90% Amnesty reduction
- Political support
- Issuing monthly statements to the consumer on regularly for payment of services
- The deposits of regular defaulters should be increased according to their liability profile
- Implementation of credit control policy

EMPLOYEE INFORMATION

Employees: Financial Services					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	5	5	4	1	20%
4 - 6	12	12	12	0	0%
7 - 9	1	1	1	0	0%
10 - 12	15	15	14	1	6.6%
13 - 15	3	3	3	0	0%
Total	36	36	34	2	5.5%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: BUDGET AND TREASURY

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
104	SALARIES	855 285	825 361	8,427,510.00	7,717,036.41
104	SALARIES INTERNS	90 288	0	750,456.00	614,949.40
104	BONUS INTERNS	145746	7080	58,200.00	51,192.91
104	BONUS	1088075	909330	715,902.00	639,846.93

104	SALGBC	3648	3534	3 648	3 534.30
104	ACTING ALLOWANCE	4 000 000	3 536 019	545,109.00	153,662.38
104	PENSION CONTRIBUTIONS	7 360 314	6 523 403	1,240,130.00	1,614,112.11
104	MEDICAL AID CONTRIBUTIONS	3 555 500	2 183 797	637,739.00	709,019.88
104	HOUSING SUBSIDIES	94 770	0	21,786.00	23,148.24
104	U I F CONTRIBUTIONS	855 285	825 361	64578	53634.85
104	OVERTIME	90 288	0	12,500.00	0
104	TRAVEL ALLOWANCES	1 088 075	909 330	360,000.00	271,594.32
104	CELLPHONE ALLOWANCES	145 746	7 080	27,000.00	18,000.00
104	BUSINESS AND ADVISORY:VALUER BUSINESS AND ADVISORY VALUER	0	0	826,356.00	591,200.00
104	PROFIT /LOSS: INVENTORY STANDS	4 000 000	3 536 019		
104	PROVISION FOR BAD DEBTS	223 811 200	1 072 179	541,489.00	3719780.86
104	SEARCH FEE	52 650	1 038	112,650.00	96,956.61
104	BANK CHARGES	421 196	516 446	421,196.00	661,196.38
104	SKILLS DEVELOPMENT LEVY	97 863	74 754	98 683	84 945.93
104	ACCOMODATION	237 870	49 486	237,870.00	15,582.00
104	FOOD AND BEVERAGES	59 017	12 647	59,017.00	4,385.76

104	MSCOA BUSINESS AND ADVISORY:ACCOUNTING AND AUDITING BUDGET REFORM (MSCOA)	855 285	825 361	855,285.00	1,021,541.52
104	TRAINING FOR INTERNS	90 288	0	90288	0
104	BUSINESS AND ADVISORY:BUSINESS AND FINANCIAL MANAGEMENT CONSULTANT FOR MSCOA IMPLEMENTATION	1 088 075	909 330	1,899,210.00	536,354.98
104	TRAVELLING AND SUBSISTANCE	145 746	7 080	161,940.00	2,006.42
104	BUSINESS AND ADVISORY:ACCOUNTING AND AUDITING AFS PREPARATION AND FINANCE SUPPORT	4 000 000	3 536 019	4,000,000.00	3,921,330.64
104	VAT RECOVERY	7 360 314	6 523 403	7,360,314.00	7,945,830.92
104	DEBT COLLECTION	3 555 500	2 183 797	3,555,500.00	2,554,008.85
104	OUTSOURCED SERVICES:SECURITY SERVICES FEDELITY (CASH IN TRANSIT)	94 770	0	105,300.00	0
104	TOLL GATE FEES	26 330	1 598	26,330.00	1,070.88
104	CAR HIRE	33 165	4 669	36,850.00	2,520.00
104	FLIGHT BOOKING	42 651	0	47,390.00	0
104	REGISTRATION FEES FOR CONFERENCES	125 000	24 217	125 000	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: SUPPLY CHAIN

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
104	SALARIES	2137666	1933727	2,164,666.00	2,063,274.43
104	BONUSES	145443	161144	145,443.00	172,663.58

104	BARGAINING COUNCIL	2760	559	2,760.00	594.00
104	ACTING AND POST RELATED ALLOWANCES	25067	25326	25,067.00	35,075.04
104	SOCIAL CONTRIBUTION PENSION	426633	405660	426,633.00	410,642.26
104	SOCIAL CONTRIBUTION MEDICAL	95174	73716	95,174.00	88,394.40
104	HOUSING BENEFITS	10893	10893	10,893.00	11,574.12
104	UNEPLOYMENT INSURANCE	10708	8923	10,708.00	9,065.20
104	TRAVEL OR MOTOR VEHICLE	120000	120 000	120,000.00	135,797.16
104	CELL PHONE ALLOWANCES	9 000	9 000	9,000.00	9,000.00
104	SIKLLS DEVELOPMENT LEVY	23 144	18 156	23,144.00	19,531.97
104	ACCOMODATION	60 000	31 388	60,000.00	0
104	FOOD AND BEVERAGES	12 500	8 875	12,500.00	0
104	TRANSPORT WITHOUT OPERATOR	47 390	5 457	38,464.00	0
104	CAR HIRE	3 680	0	3,680.00	0
104	FLIGHT BOOKING	12 000	5 517	12,000.00	0
104	TOLL GATES	1584	804	1,584.00	0
104	NATIONAL SEMINARS CONFERENCES WORKSHOPS AND EVENTS:NATIONAL REGISTRATION	0	0	15,000.00	0
104	OUTSOURCED SERVICES:PRINTING SERVICES PRINTING SERVICES	0	0	300,000.00	57,563.25

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: ASSET MANAGEMENT

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
104	SALARIES	1 784 509	1 784 509	1,784,509.00	1,914,513.33
104	BONUSES	234208	148709	234,208.00	159,634.01
104	BARGAINING COUNCIL	558	559	558.00	594.00
104	ACTING AND POST RELATED ALLOWANCES	16128	0	16,128.00	30,344.66
104	SOCIAL CONTRIBUTION PENSION	358443	358443	358,443.00	384,910.05
104	SOCIAL CONTRIBUTION MEDICAL	129277	132542	129,277.00	139,446.00
104	UNEPLOYMENT INSURANCE	8923	8923	8,923.00	9,065.20
104	TRAVEL OR MOTOR VEHICLE	120000	120000	120,000.00	135,797.16
104	CELL PHONE ALLOWANCES	9000	9000	9,000.00	9,000.00
104	SIKLLS DEVELOPMENT LEVY	21347	22450	21,347.00	18,502.66
104	ACCOMODATION	28793	17729	31,992.00	2,637.50
104	FOOD AND BEVERAGES	7906	5467	8,784.00	842.50
104	TRANSPORT WITHOUT OPERATOR	52121	0	57,912.00	0
104	INSURANCE EXCESS	116800	0	216,800.00	11,099.34
104	INSURANCE UNDERWRITING PREMIUM	2256000	1732687	2,056,000.00	2,070,697.41
104	GRAP IMPLEMENTATION	2944614	2970914	2,423,400.00	2,342,476.16
104	DEPRECIATION INFRASTRUCUTRE	35294493	0	35,294,493.00	0
104	DEPRECIATION COMMUNITY ASSETS	18775000	0	18,775,000.00	0
104	DEPRECIATION FURNITURE AND FITTINGS	1314252	0	1,314,252.00	0

104	DEPRECIATION OFFICE EQUIPMENT	1877496	0	1,877,496.00	0
104	DEPRECIATION MOTOR VEHICLES	3129170	0	3,129,170.00	0
104	DEPRECIATION BUILDING	4506000	0	4,506,000.00	0
104	DEPRECIATION PLANT AND EQUIPMENT	20000000	0	20,000,000.00	0
104	TOLL GATE FEES	1580	0	1,580.00	0
104	CAR HIRE	3312	0	3,680.00	0
104	FLIGHT BOOKING	9450	0	10,500.00	0
104	SEMINARS CONFERENCES WORKSHOPS AND EVENTS:NATIONAL REGISTRAT	0	0	15000	0

3.19 HUMAN RESOURCE(CORPORATE) SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

The Municipality has submitted to the department of labour the employment equity report and return of earnings in terms of the Employment Equity Act and the compensation for occupational injuries and disease Act respectively. In addition to that, the work skills plan approved by Council has been submitted to the Local Government Seta

The approved organisational structure is in place and critical existing posts in the 2019/2020 financial year were filled based in line with structure. All the HR policies were reviewed and adopted by Council. The Municipality has undertaken the organisational reengineering to ensure that the organisation is in alignment with the IDP and budget as well as to ensure that the employee's job descriptions are aligned with these strategic documents.

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Total personnel expenditure trends in the last two years
The following table reflects the total personnel expenditure trends from 2017/2018 to 2019/2020

Financial Year	(R)
2018/2019	131 696 525
2019/2020	R 141 352 568
2020/2021	

Pension Fund

The composition of membership for pension and provident funds was as follows

Pension Fund	Number Of Members	

	2018/2019	2019/2020	2020/2021
Municipal Gratuity Fund	19	19	19
National Fund For Municipal Workers	14	17	19
Joint Municipal Pension Fund	0	0	
Sala Pension Fund 96 92	0	0	
Municipal Councillors Pension Fund	64	64	64
Municipal Employees Pension Fund	342	345	334
Meshawu Pension Fund	0	0	
Samwu Pension Fund	0	0	
GEPF	1	0	

Medical Aid Funds

The medical aid funds are accredited by the south African local government bargaining Council (slack).the Council 's actual expenditure for the 2019/2020 financial year towards the employer's contribution to total medical aid funds is **R 7 750 693**

Medical Aid Fund	**2017/2018 Number Of Members**	**2018/2019 Number Of Members**	**2017/2018 Employer's Contribution (R)**	**2018/2019 Employer's Contribution (R)**	**2019/2020 Number of Members**	**2019/2020 Employer's Contribution (R)**
Key Health/ LA Health	8	38	706 367	764 480	34	1 018 858
Hosmed	38	32	1 290 150	1 214 324	34	1 329 951
Bonitas	37	40	1 170 174	1 391 271	37	1 445 116
Munimed	25	5	141 532	152 273	6	164 778
Samwu Med	177	165	3 267 042	3 593 836	157	3 792 259
Total	**295**	**270**	**6 575 265**	**7 116 184**	**268**	**7 750 693**

Outstanding Monies

MFMA circular 11 requires that Municipalities disclose arrears (outstanding monies) by Councillors and section 56 Managers:-

Accounts in arrear as at present	**Arrears: jun-2018 (R)**	**Arrears: jun-2019 (R)**	**Arrears: jun-2020 (R)**
Councillors	383 872	409 072	389 263

Note: the full report is on annual financial statement

Disclosure concerning executive Councillors and section 56 managers
The following table reflects the remuneration for executive Councillors and **section 56 managers**:-

Designation	**Remunerable(Package) (R)**			
	2017/2018	**2018/2019**	**2019/2020**	**2020/2021**
Executive Council	23 401 130	24 177 583	25 154 166	5 913 775.82
Section 56 Managers	3 301 854	5 791 969	6,614,482	6 314 036.89
Part Time/ Section 79	15 374 411	15 970 468	16 183 500	25 121 573.44

Designation	Remuneration (Package) (R)			
	2017/2018	2018/2019	2019/2020	2020/2021
Executive Mayor	922 109	911 045	944 238	945 984.80
Speaker	759 276	748 092	764 057	773,689.02
Chief Whip	723 741	694 181	719 102	599 417.36
Council	3 099 055	3 223 015	3 351 935	25 121 573.44
Municipal Manager	1 104 255	1 212 154	1 280 080	1 198 712.78
Manager Corporate Service	884 770	932 226	1 061 470	996 197.20
Manager SDS	884 770	955 435	1 181 599	1,116,306.20
Manager Technical Services	1 019 774.12	527 627	1 011 221	1,007,492.73
CFO	884 770	314 810	1 026 814	996 266.62
DTPS	884 770	164 873	1 053 298	999 061.36

EMPLOYEE INFORMATION

Employees: Human Resource Services					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 – 6	6	7	6	1	14.2%
7 – 9	1	1	1	0	0%
10 - 12	0	1	0	1	100%
13 - 15	0	0	0	0	0%
Total	8	9	8	1	11.11%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: CORPORATE SERVICES (HR)

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
106	SALARIES	4 231 313	3 586 878	4,231,313.00	3,778,791.93

106	BONUS	430 903	298 906	430,903.00	326,621.42
106	SALGBC	1 386	1 118	1,386.00	1,128.60
106	ACTING ALLOWANCE	136 169	32 804	136,169.00	30,053.00
106	PENSION CONTRIBUTIONS	817 752	764 243	817,752.00	802,495.97
106	MEDICAL AID CONTRIBUTIONS	380 354	356 360	380,354.00	376,499.88
106	HOUSING SUBSIDIES	21 786	21 786	21,786.00	23,148.24
106	U I F CONTRIBUTIONS	24 985	17 846	24,985.00	17,312.44
106	OPERATIONAL COST:SIGNAGE OHS SAFETY SIGNS			52,654.00	0
106	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	135,797.16
106	CELLPHONE ALLOWANCES	13 000	13 800	13,000.00	13,800.00
106	SKILLS DEVELOPMENT LEVY	46674	35725	46,674.00	37,580.68
106	ADVERTISMENT	283176	156115	333176	105629.30
106	PRINTING AND STATINERY	1611386	1343819		
106	RENTAL OF OFFICE EQUIP	891558	1096324	1,295,630.00	1,335,522.79
106	MATERIAL OF SUPPLIES	198180	196525	1989265.50	1652605.05
106	STRATEGIC PLANNING			34,150.00	
106	TRAINING	1233619	275980		
106	OPERATIONAL COST:WORKMEN'S COMPENSATION FUND WORKMEN COMP FUND CONTRIBUTIONS	0	0	737,096.00	
106	TRAVELLING AND SUBSISTANCE	35000	11074	35,000.00	
106	ACCOMODATION AND MEALS	1195660	328566	1438134	771550.84
106	OPERATIONAL COST:UNIFORM AND PROTECTIVE CLOTHING PROCUREMENT OF PPE	0	0	190135.58	188355.78
106	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS:NATIONAL REGISTRATION FEE	0	0	1494289	1128302.38

105	HIRE CHARGES	82134	0	82,134.00	46,700.00
106	COMPETENCY ASSESSMENT	40000	0		
106	OHS PROGAMMES	1484636	69978	1154064.50	772936.33
106	LEAVE DAYS	758160	35267	758,160.00	235,384.18
106	PROVISION FOR BONUS	3550000	0	1,800,000.00	0
106	PROVISION FOR LEAVE	1700000	0	1,700,000.00	0
106	PROVISION FOR ACTUARIES	0	0	1,750,000.00	0
106	TOLL GATE FEES	4738	1321	4,738.00	3,899.23
106	CAR HIRE	6845	4490	25,591.00	5,850.00
106	FLIGHT BOOKINGS	6000	0	6,000.00	0
106	LONG TERM SERVICE	90000	48914	1,339,800.00	1,384,683.19
106	STANDBY ALLOWANCE	61011	0	61,011.00	28,738.92
106	EMPLOYEE WELLNESS	330000			

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: FLEET MANAGEMENT

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
106	SALARIES	3 420 091	3 388 717	3,720,091.00	3,703,851.48
106	BONUS	290 521	278 273	290,521.00	308,017.14
106	SALGBC	1 454	1 506	1,454.00	1,663.20
106	ACTING ALLOWANCE	27 314	26 449	27,314.00	24,212.35
106	PENSION CONTRIBUTIONS	681 182	668 708	721,182.00	729,602.49
106	MEDICAL AID CONTRIBUTIONS	161 695	165 290	171,695.00	216,926.70
106	U I F CONTRIBUTIONS	24 516	23 384	24,516.00	24,806.09
106	TRAVEL ALLOWANCES	120000	120000	120,000.00	135,797.16
106	CELLPHONE ALLOWANCES	52000	47400	52,200.00	51,400.00
106	STANDBY ALLOWANCE	206328	73804	224,328.00	104,555.40
106	CONTRACTORS:MAINTENANCE OF UNSPECIFIED ASSETS	2502274	2356375	2019274	2178036.95
106	SKILLS DEVELOPMENT LEVY	37765	32227	37,765.00	36,268.60
106	CONTRACTORS:MAINTENANCE OF EQUIPMENT	7111816	7010450	7897760	7273419.96

106	FUEL	8502100	6600395	6600101	6062031.33
106	LICENCES	910792	666462	910,792.00	715,422.14
106	RENTAL OF VEHICLE	5100111	4691205	5,100,111.00	4,560,667.10
106	LEASE OF VEHICLES	1100000	0		
106	EXECSS PAYMENT	105300	9304	105,300.00	11,602.37
106	TRANSPORT WITHOUT OPERATOR	15552	0	15,552.00	43,200.00
106	ACCOMODATION	10524	0	10,524.00	
106	FOOD AND BEVERAGES	5268	0	5,268.00	
106	VEHICLE TRACKING	912950	662641	912,950.00	532,896.60
106	TOLL GATE FEES	1580	440	1,580.00	
106	CAR HIRE	95560		295,560.00	
106	FLIGHT BOOKING	10000		10,000.00	
106	MATERIAL OF SUPPLIES	421530	241663	521,530.00	367,838.64

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: ICT

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
106	SALARIES	3 680 345	3 684 305	3,880,133.00	3,943,813.84
106	BONUS	317 912	307 025	317,912.00	329,457.12
106	SALGBC	1 323	1 342	1,323.00	1,425.60
106	ACTING ALLOWANCE	21 060	34 104	21,060.00	13,345.14
106	PENSION CONTRIBUTIONS	750 009	756 449	820,009.00	809,381.53
106	MEDICAL AID CONTRIBUTIONS	268 619	296 128	283,619.00	334,717.08
106	HOUSING SUBSIDIES	10 893	5 447	10,893.00	
106	U I F CONTRIBUTIONS	21 420	21 416	21,420.00	21,756.48
106	POSTAGE/FRANKLING MACHINE	150 310	0	150,310.00	2,330.00
106	TELECOMMUNICATION	1 795 000	1 626 233	2,545,000.00	1,783,500.78

106	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	135,797.16
106	CELLPHONE ALLOWANCES	9 000	9 000	9,000.00	9,000.00
106	HARDWARE REPAIRS & MAINTENANCE	200 000	303 308	644,210.00	
106	CONUMABLE: STANDARD RATED			47,390.00	
106	SKILLS DEVELOPMENT LEVY	40 966	34 638	40,966.00	38,191.16
106	MAIONTENANCE OF EQUIPMENT	56 532	24 500	56,532.00	17,980.00
106	MAINTENANCE OF UNSPECIFIED ASSETS	147 424	29 845	147424	0
106	BIO-MATRIX SYSTEM	250 000	221 457	250,000.00	221,457.40
106	ACCOMODATION	31 596	2 668	31,596.00	3,059.00
106	FOOD AND BEVERAGES	5 268	821	5,268.00	842.50
106	TRAVELLING AND SUBSITENCE	35 520	6 637	35,520.00	5,855.82
106	MATERIAL OF SUPPLIES	85 541	24 700	82,541.00	68,710.46
106	PROFESSUIONAL BODIES MEMBERS	40 270	21 850	40,270.00	
106	GPS LICENCE FEES	63 180	0	63,180.00	-
106	SOFTWARE LICENCE	5 559 220	3 062 151	5,409,220.00	4,942,776.52
106	SPECIALISED COMPUTER SERVICES	833 810	11 013		
106	TOLL GATE FEES	1 580	0	1,580.00	
106	CAR HIRE	4 740		4740	

106	FLIGHT BOOKING	10 000		10,000.00	

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2019/2020 AND 2020/2021: LEGAL

VOTE	DETAIL	2019/2020 BUDGET	2019/2020 ACTUAL	2020/2021 BUDGET	2020/2021 ACTUAL
106	SALARIES	1 877 851	1 842 073	1,897,851.00	1,977,415.94
106	BONUS	243 802	153 506	243,802.00	164,731.00
106	SALGBC	3 564	559	3,564.00	594.00
106	ACTING ALLOWANCES	60 524	24 488	60,524.00	0
106	PENSION CONTRIBUTIONS	380 370	372 500	400,370.00	399,811.22
106	MEDICAL AID CONTRIBUTIONS	186 023	184472	196,023.00	198,582.48
106	HOUSING SUBSIDIES	5 500	6 354	4,000.00	11,574.12
106	U I F CONTRIBUTIONS	9 221	9 072	9,221.00	9,065.20
106	TRAVEL ALLOWANCES	120 000	120 000	120,000.00	136,832.04
106	CELLPHONE ALLOWANCES	9 000	9 000	9000	9000
106	SKILLS DEVELOPMENT LEVY	10 188	18 436	10,188.00	19,885.86
106	TRAVELLING AND SUBSISTENCE	26 316	7 523	26,316.00	0
106	ACCOMODATION	30 060	1 356	31,560.00	0

106	FOOD AND BEVERAGES	5 268	434	5,268.00	0
106	LEGAL COSTS	1 605 604	863 766	2404004	1397444.74
106	TOLL GATE FEES	2 630	0	2,630.00	0

3.20 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

The ICT services are broadly defined as follows:-

1. Information Management Services
2. Information Technology Services
3. Information System Services
4. Network Management Services

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The ICT unit is responsible for the delivery of ICT services across the Municipality. The unit is responsible for devising change programmes across the departments in order to deliver a modern ICT service function. The unit run the management and development of information and network systems which devise an effective ICT management

Brief Introductory Comments

Information, Communication & Technology services in the Thembisile Hani Local Municipality is regarded as a strategic resource. A strategic resource, which it is, viewed as both a critical and catalyst function for enabling service delivery at the customer face.
Key to the strategic nature of ICT in the Municipality is the enabling of the Municipal key objectives of the Municipality in order to meet its constitutional obligations. ICT enables the achievement of these obligations by deploying relevant information technology solutions.
The following policies have been developed and the related it service provided daily to
Departments:-

Corporate services department
Finance department
Social services department
Technical services department
Municipal Manager's Office
Political office bearers

2019/2020 Adopted Policies	2020/21 Adopted Policies
Patch Management Policy	Patch Management Policy
Information Security Policy	Information Security Policy
Reviewed ICT Governance Framework	Reviewed ICT Governance Framework

Back-Up Policy	Back-Up Policy
ICT Change Management Policy	ICT Change Management Policy
Internet Usage Policy	Internet Usage Policy
Email Policy	Email Policy
Password Policy	Password Policy
Telephone Usage Policy	Telephone Usage Policy
THLM Corporate Gavernance Of ICT Charter	THLM Corporate Gavernance Of ICT Charter

EMPLOYEE INFORMATION

Employees: Information Technology					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 – 6	3	3	3	0	0%
7 – 9	0	0	0	0	0%
10 - 12	2	2	2	0	0%
13 - 15	0	0	0	0	0%
Total	6	6	6	0	0%

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

The Thembisile Hani Local Municipality has priority in its capital project running. This are:
Maintain and ensure the smoth running of Municipality

- Implementation of Disaster Recovery Site Phase 2
- ICT hardware/software maintenance
- Renewal of Microsoft Volume licence, Anti-virus, financial system licences (Munsoft and SAGE 300 people), Office 365 Licence.
- Procurement of VMware Exsi Vshere and Veeam Back-up Solution
- Updated Municipal website
- Emplemented Mscoa Compliant on financial system (Munsoft)
- Procurement of 21 laptops
- Maintained 04 (Workshop, Tweefontein K, Traffic Centre and Kwamhlanga satellite offices) satellite offices using wireless technology.

3.21 LEGAL AND ADMINISTRATION SERVICES

INTRODUCTION TO LEGAL AND ADMINISTRATION SERVICES

Chapter 3

The aim of legal services is to ensure a proper legal service to Council and the Municipal Manager, as well as the Executive Mayor and his members of Mayoral Committee and other structures in Council. Prepare and ensure approval of legal documents relating to Council.

EMPLOYEE INFORMATION

Employees: Legal & Secretariat Services					
Job Level	2019/2020	2020/2021			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
3	1	1	1	0	0%
4 - 6	2	2	2	0	0%
7 - 9	0	0	0	0	0%
10 - 12	5	5	3	2	40%
13 - 15	0	0	0	0	0%
Total	8	8	6	2	25%

Note: All the legal expenditures are included in the Corporate Service (vote 106)

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

The Thembisile Hani Local Municipality has priority in its capital project running. This are:
Maintain and ensure the smoth running of Municipality

- Implementation of Disaster Recovery Site Phase 2
- ICT hardware/software maintenance
- Renewal of Microsoft Volume licence, Anti-virus, financial system licences (Munsoft and SAGE 300 people), Office 365 Licence.
- Procurement of VMware Exsi Vshere and Veeam Back-up Solution
- Updated Municipal website
- Emplemented Mscoa Compliant on financial system (Munsoft)
- Procurement of 21 laptops
- Maintained 04 (Workshop, Tweefontein K, Traffic Centre and Kwamhlanga satellite offices) satellite offices using wireless technology.

3.22 FLEET MANAGEMENT

INTRODUCTION

The section provides fleet services for the Municipality and in doing so it is guided by the fleet management policy.

STATUS OF COUNCIL FLEET AS OF JULY 2020 TO JUNE 2021

Thembisile Hani Local Municipality has a fleet management component responsible for the management and administration of One hundred and SEVENTY ONE (171 fleet assets as per the revised fleet register for 2020/2021 financial year below including thirthy seven (37) leased vehicles from Bidvest. These fleet composition consist of vehicles, plant and equipment.

	TRACTORS		
NO	**REGISTRATION**	**MAKE**	**SERIES**
1	DDS 214 MP	MASSEY	400
2	DDS 201 MP	MASSEY	400
3	FPJ 632 MP	MASSEY	MF 400
4	FPJ 638 MP	MASSEY	MF 400
5	FPJ 642 MP	MASSEY	MF 400
6	HFY 726 MP	TRACTOR	LANDINI SOLIS
7	HFY 731 MP	TRACTOR	LANDINI SOLIS
8	HFY 733 MP	TRACTOR	LANDINI SOLIS
9	DXD 889 MP	MASSEY	400
	WATER CARTS		
1	DVC 918 MP	Nissan	A450

2	FDV 718 MP	Nissan	A450
3	DXS 697 MP	Faw	28280 FL
4	DXS 688 MP	Faw	28280FL
5	DXS 693 MP	Faw	CA Series
6	FLZ 923 MP	Isuzu	F-Series
7	FLZ 921 MP	Isuzu	F-Series
8	FMF 292 MP	Isuzu	F-Series
9	DSH 909 MP	Isuzu	F-Series
10	DSH 922 MP	Isuzu	F-Series
11	HDP 501 MP	Nissan	A899
12	DHY 232 MP	Nissan	A520
13	HCY 382 MP	Nissan	A898
14	HCY 384 MP	Nissan	A898
15		Nissan	
16.		Nissan	
	HONEY SUCKER		
1	DSH 919 MP	Isuzu	F-Series

2	DSH 914 MP	Isuzu	F-Series
3	FZB 485 MP	N/Diesel	A899
4	FZB 487 MP	N/Diesel	A899
	TIPPER TRUCK		
1	DXT 171 MP	Nissan	A898
2	DXT 176 MP	Nissan	A898
3	DRH 754 MP	Isuzu	F-Series
4	DRH 748 MP	Isuzu	F-Series
5	DVC 913 MP	Nissan	A450
6	HDP 474 MP	N/Diesel	A899
7	HDP 484 MP	N/Diesel	A899
8	HBP 389 MP	N/Diesel	A899
9	HDP 505 MP	N/Diesel	A899
10	HDP 489 MP	N/Diesel	A899
11	HFD 909 MP	N/Diesel	A899
12	HDP 492 MP	N/Diesel	A899
	VARIETY		

1	DVC 923 MP	Nissan	Cabstar
2	HCD 563 MP	UD Trucks	P9156
3	HBP 383 MP	N/Diesel	A975
4	DRS 963 MP	Faw	CA Series
	COMPACTORS		
1	HBY 802 MP	N/Diesel	A899
2	DJN 789 MP	Nissan	
3	FSP 929 MP	Nissan	A898
4	FVP 717 MP	UD Trucks	A899
5	HGW 595 MP	N/ Diesel	G300
6	HGW 609 MP	N/Diesel	G300
	GRADERS		
1	DPX 610 MP	Bell	670D
2	DPX 617 MP	Komatsu	Motor Grader
3	FDV 722 MP	Caterpiller	Motor Grader
4	FZL 582 MP	Bell	Motor Grader
5	FWX 044 MP	Shantui	Grader

6	CWY 815 MP	Bell	L480C
7	HCN 357 MP	Bell	Motor Grader
8	KFH 708 MP	Bell	Motor Grader
9	KFH 806 MP	Bell	Motor Grader
10.	KFJ 257 MP	Bell	Motor Grader
	TLB		
1	CZN 065 MP	Caterpiller	Backhoeloader
2	FDV 720 MP	Bell	Backhoeloader
3	FVX 817 MP	Bell	Backhoeloader
4	FVX 819 MP	Bell	Backhoeloader
5	FVX 821 MP	Bell	Backhoeloader
6	FYD 917 MP	Bell	315SK B/H/loader
7	FYD 922 MP	Bell	315SK B/H/loader
8	FYD 924 MP	Bell	315SK B/H/loader
9	KFH 793 MP	Bell	
10	KFH 800 MP	Bell	
11	KGX 238 MP	Bell	

	EXCAVATOR		
1	JCB	JCB	Excavator
2	BELL	Bell	Excavator
3	Bell	Bell	Excavator
	FRONT END LDR		
1	FRONT END LDR		
	DOZER		
1	BELL	Bell	Dozer
	BOMAG		
1	FDR 834 MP	Caterpiller	Compactor
2	BELL BOOMAG	BOMAG	Single Drum
3	DRUM ROLLER	Bomag	
	MINI BUSES		
1	DGG 503 MP	Toyota	Quantum
2	JTB 681 MP	Toyota	Quantum
3	KGS 761 MP	Toyota	Quantum
4	KGS 781 MP	Toyota	Quantum

	BAKKIES		
1	DWW 136 MP	Nissan	Hardbody
2	DWW 137 MP	Nissan	Hardbody
3	DWW 134 MP	Nissan	Hardbody
4	DWW 142 MP	Nissan	Hardbody
5	DWW 141 MP	Nissan	Hardbody
6	DPY 734 MP	Nissan	Hardbody
7	DPY 715 MP	Nissan	Hardbody
8	DPY 707 MP	Nissan	Hardbody
9	DPY 780 MP	Nissan	Hardbody
10	DPY 701 MP	Nissan	Hardbody
11	DPY 769 MP	Nissan	Hardbody
12	DPY 802 MP	Nissan	Hardbody
13	DPY 808 MP	Nissan	Hardbody
14	DPY 747 MP	Nissan	Hardbody
15	DPY 772 MP	Nissan	Hardbody

16	DPY 725 MP	Nissan	Hardbody
17	DFS 353 MP	Ford	Ranger
18	FSB 890 MP	Nissan	Hardbody
19	FSB 801 MP	Nissan	Hardbody
20	FSB 887 MP	Nissan	Hardbody
21	FSB 882 MP	Nissan	Hardbody
22	FSB 891 MP	Nissan	Hardbody
23	DFY 131 MP	Nissan	1400
24	FYZ 069 MP	Nissan	Hardbody
25	FYZ 067 MP	Nissan	Hardbody
26	FYZ 066 MP	Nissan	Hardbody
27	FYZ 065 MP	Nissan	Hardbody
28	DRD 053 MP	Isuzu	KB
29	HFN 945 MP	Nissan	Hardbody
30	HFN 956 MP	Nissan	Hardbody
31	HFN 966 MP	Nissan	Hardbody
32	HFN 972 MP	Nissan	NP300 H/BODY

33	HFJ 699 MP	Toyota	Hilux
34	JTF 889 MP	Nissan H/body	
35	JTF 880 MP	Nissan H/body	
36	JSS 060 MP	Nissan H/body	
37	JTF 884 MP	Nissan H/body	
38	JSS 076 MP	Nissan H/body	
39	JSR 961 MP	Nissan H/body	
40	JSR 994 MP	Nissan H/body	
41	JSR 954 MP	Nissan H/body	
42	JSS 008 MP	Nissan H/body	
43	JSS 066 MP	Nissan H/body	
44	JSR 945 MP	Nissan H/body	
45	JSX 382 MP	Nissan H/body	
46	JTF 898 MP	Nissan H/body	
47	JSS 004 MP	Nissan H/body	
48	JSS 015 MP	Nissan H/body	
49	JTX 639 MP	Nissan H/body	

50	JTX 629 MP	Nissan H/body	
51	JSR 964 MP	Nissan H/body	
52	JSR 971 MP	Nissan H/body	
53	JTF906 MP	Nissan H/body	
54	JSS 014 MP	Nissan H/body	
55	JTX 635 MP	Nissan H/body	
56	JRS 939 MP	Nissan H/body	
57	JSR 937 MP	Nissan H/body	
58	JTF 874 MP	Nissan H/body	
59	JTF 893 MP	Nissan H/body	
60	JTF 903 MP	Nissan H/body	
61	JSR 935 MP	Nissan H/body	
62	JTL 428 MP	Nissan H/body	
63	JSS 012 MP	Nissan H/body	
	SEDANS		
1	DFS 347 MP	Nissan	Almera
2	CXP 399 MP	Nissan	Almera

3	FSB 896 MP	Nissan	Tiida
4	FSB 895 MP	Nissan	Tiida
5	FSB 897 MP	Nissan	Tiida
6	FYZ 862 MP	Nissan	Tiida
7	FYZ 864 MP	Nissan	Tiida
8	FYZ 878 MP	Nissan	Tiida
9	FYZ 874 MP	Nissan	Tiida
10	FYZ 872 MP	Nissan	Tiida
11	DFT 019 MP	Mazda	Mazda 3
12	HVV 223 MP	Mercedez - Benz	W 205
13	DFR 930 MP	VW	Golf 1.6
14	JPF 558 MP	Audi Q5	Q5
15	JTB 684 MP	Toyota	
16	JTB 687 MP	Toyota	
17	JTB 689 MP	Toyota	
18	JTB 686 MP	Toyota	
19	JVP 289 MP	Toyota	

20	JVP 768 MP	Toyota	
	TRAILERS		
1	HJR 747 MP	H/con Trailers	BWOTO1
2	DCJ 124 MP	FID	SCISSOR TIP
3	HJR 749 MP	H/con Trailer	BWOTO1
4	HCJ 901 MP	H/con Trailer	BWOTO1
5	HJR 737 MP	H/con Trailers	BOOT 01
6	HJR 738 MP	Hoocan Trailers	BOOT 01
7	HJR 752 MP	Hoocan Trailers	BOOT 01
8	DDR 442 MP	Telecon	6 Tonne
9	DDR 438 MP	Telecon	6 Tonne
10	DDR 447 MP	Telecon	6 Tonne
11	HCD 587 MP	Kearney's Truck & Trailer	Payloader
12	DCJ 096 MP	FID	Scissor Tip
13	DDR 434 MP	Telecon	6 Tonne
14	JFS 622 MP	Trailer	
15	JFS 612 MP	Trailer	

16	JFS 619 MP	Trailer	

REPAIRS AND MAINTENANCE

The council has appointed the following service providers for the maintenance and repairs of Municipal fleet ie

1 Batazi and sons	Electrical services	3years
2 Bidvest	Vehicle lease	3years
2 Jabela construction	Yellow plant repairs	3years
3 Mdubane electrical	Tyres and wheels	2years
4 Zembeleni	White plant repairs	3years
5 Spek solution	Fleet monitoring system	2years
6 Siyafana nathi	Fuel services	3years

Chapter 3

COMPONENT G: MISCELLANEOUS

3.23 ANNUAL PERFORMANCE REPORT

THIS COMPONENT INCLUDES: ANNUAL PERFORMANCE SCORECARD REPORT FOR THE CURRENT YEAR.

The Municipal Planning and Performance Management Regulations (2001) stipulates that a "Municipality's Performance Management System entails a framework that describes and represents how the Municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role-players" (chapter 3, section 7, Municipal Planning and Performance Management Regulations, 2001).

The 2020/2021 Performance Management Framework and policy was adopted by Council

The Annual Performance Report must be presented to the Auditor General for auditing together with the Annual Financial Statements on 31 August 2021.

COMPONENT K: ORGANISATIONAL PERFOMANCE SCORECARD

INTRODUCTION AND BACKGROUND

This report is compiled in terms of the Municipal Systems Act (MSA), 32 of 2000, section 46(1) and (2). It covers the performance information of the Municipality from 1 July 2019 to 30 June 2020 and focuses on the implementation of the 2020/2021 Revised Service Delivery Budget and Implementation Plan (SDBIP), in relation to the objectives as encapsulated in the Municipality's Integrated Development Plan (IDP). In addition, the report provides an overview of improvements made to the Performance Management System (PMS) and an overview of financial performance.

In the year under review (2020/2021), Thembisile Hani Local Municipality had six (6) departments, namely; Technical Services, Social Development Services, Corporate Services, Finance Service, Municipal Manager's Office, as well as the Development and Town Planning services

PURPOSE

The purpose of this report is to provide the records of the activities for the financial year 2020/2021 to Cooperative Governance and Traditional Affairs, Provincial and National Treasury, and Auditor-General and to the citizens of Thembisile Hani Local Municipality on progress being made by Municipality towards achieving the overall goals. Furthermore, the report is a key performance report to the communities and other stakeholders in keeping with the principles of transparency and accountability of government to the citizens.

METHODOLOGY FOLLOWED IN COMPILING THE REPORT

In terms of Section 46 of the Municipal Systems Act 32 of 2000,
(1) A Municipality must prepare for each financial year a performance report reflecting-
(a) The performance of the Municipality and of each external service provider during that financial year;
(b) A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year and
(c) Measures taken to improve performance.

(2) An Annual Performance Report must form part of the Municipality's Annual Report in terms of chapter 12 of the Municipal Finance Management Act.
In terms of Chapter 6 of the Municipal System Act, No. 32 of 2000 Municipalities must monitor and measure the progress of their performance by preparing Quarterly, Mid-year and Annual Performance Reports.

INSTITUTIONAL PERFORMANCE MANAGEMENT PROCESS OVERVIEW

In the 2020/2021 financial year, every attempt was made to ensure that the Municipality complies with the legislation concerning the development, operation and maintenance of a Performance Management System that is commensurate to the institutional service delivery objectives captured in the IDP. Thembisile Hani Local Municipality has continued to maintain an effective operation of the following mechanisms:

- The 2020/2021 IDP included strategic objectives, strategies and key performance indicators (KPI's) as required by the Municipal Systems Act, 32 of 2000;
- The budget for implementation of the IDP was approved within the prescribed timelines prescribed in the Municipal Finance Management Act, 56 of 2003;
- After approval of the budget, the SDBIP was developed to integrate the IDP and the budget and to ensure effective implementation of the institutional strategies;
- Performance agreements which incorporates performance plans were developed and signed as required by the Municipal Performance Regulations, 2006;
- Quarterly performance reports with supporting evidence were prepared by managers directly reporting to the Municipal Manager (MM);
- Quarterly performance reports were objectively and independently audited by the Internal Audit Unit verifying the accuracy and credibility of the reported performance information; and
- The Performance Audit Committee (PAC) functioned optimally in the year; in line with the Committee's approved terms of reference

DEVELOPMENT OBJECTIVES

The following are the strategic objectives that the Municipality has set:

- To improve the organisational development capacity of the Municipality in order to render effective service delivery
- To enhance revenue and to ensure financial viability and sustainability.
- To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.
- To improve the quality of life of the community by providing them, with water supply, sanitation, roads as well as amenities such community halls and basic recreational facilities.
- To improve the quality of life of the community through providing them with community facilities and containing the HIV/AIDS epidemic in the area.
- To ensure that residents live within a safe environment by illuminating strategic nodal point.
- To utilize the Municipal area's agricultural potential to the maximum
- To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.

- To deepen democracy and strengthen democratic institutions through active Public Participation

MUNICIPAL PRIORITIES

The Annual Performance Report is structured to show how projects were implemented within the financial year to address the IDP priorities.

- issue 1: institutional development
- issue 2: financial viability
- issue 3: public participation and good governance
- issue 4: water
- issue 5: sanitation
- issue 6: electricity (communal and street light)
- issue 7: road and storm water
- issue 8: public transport
- issue 9: cemeteries
- issue 10: waste and environmental management
- issue 11: Municipal facilities, sport, recreation, art & culture
- issue 12: public safety, security and emergency services
- issue 13: spatial planning and land use management
- issue 14: local economic development
- issue 15: youth development
- issue16: transversal issue

Chapter 3

OVERALL CONCLUSION

During the 2020/2021 financial year the overall performance of Thembisile Hani Local Municipality is **79%** success rate achievement. As compared to **72%** success rate achieved during the 2019/2020 financial year.

KEY PERFORMANCE AREA	TOTAL NO. OF TARGET		TOTAL ACHIEVED		NOT ACHIEVED	
	No	%	No	%	No	%
1. Basic Service Delivery						
1.1. Technical Services	46	100%	34	74%	12	26%
1.2. Social Development Services	15	100%	10	67%	05	33%
2. Municipal Transformation and Institutional Development	33	100%	25	76%	08	24%
3. Municipal Financial Viability and Management	30	100%	27	90%	03	10%
4. Good Governance And Public Participation	58	100%	49	84%	09	16%
5. Spatial Rationale	05	100%	04	80%	01	20%
6. Local Economic Development	16	100%	11	69%	05	31%
TOTAL	**203**	100%	**160**	**79%**	**43**	**21%**

O.N. Nkosi

Municipal Manager

Date: 30/08/2021

KPA: BASIC SERVICE DELIVERY AND INFRASTRACTURE DEVELOPMENT

The department of Technical Services overall performance for 2020/2021 financial year is 74% achievement. The department managed to achieve 34 targets out of the 46 planned targets, as compared to 77.5% achieved in 2019/2020 financial year, out of 80 planned targets 62 targets was achieved.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
WATER												
DTS158	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	0% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	**40% Progress:** Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R2,800,000.00	40% progress: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site	R1 450 417.90	Yes	None	None	MIG Business Plan, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress reports.' Completion certificates.

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PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Establishment 15%					
DTS159	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Verina A Water Infrastructure (Multi-Year Project) – Ward 8	% progress in the Upgrading of Verina A Water Infrastructure	0% progress in the Upgrading of Verina A Water Infrastructure	20% Upgrading of Verina A Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.	R932,636.95	20% progress: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.	R 932 636.95	Yes	None	None	MIG Business Plan, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress reports.' Completion certificates.
DTS160	To provide households with basic services including water, adequate sanitation,	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Ward 12	% progress in the Upgrading of Tweefontein C and DK Water	0% progress in the Upgrading of Tweefontein C and DK Water Infrastructure	**40% Progress:** Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%;	R3,900,000.00	40% progress: *MIG Business Plan 5%; *Preliminary Design Report 5%;	R 2 361 334.72	Yes	None	None	MIG Business Plan, Preliminary Design Report, Detailed Design

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	adequate public lighting and accessible road		Infrastructure		*Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		*Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%					Report, Appointment Letter, Monthly progress reports.' Completion certificates.
DTS161	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Ntokozweni Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Ntokozweni Water Infrastructure	0% progress in the Upgrading of Ntokozweni Water Infrastructure	**40% Progress:** Upgrading of Ntokozweni Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	R1,420,654.00	40% progress: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	R 461,245.87	Yes	None	None	MIG Business Plan, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress

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PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%					reports.' Completion certificates.
DTS162	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Mabhoko Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Mabhoko Water Infrastructure	0% progress in the Upgrading of Mabhoko Water Infrastructure	**40% Progress:** Upgrading of Mabhoko Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R3,000,000.00	40% progress: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site	R2 767 625.34	Yes	None	None	MIG Business Plan, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress reports.' Completion certificates.

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							Establishment 15%					
DTS163	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Drilling, Refurbishment and Equipping of Boreholes within THLM: • Kwaggafontein Ward 27 – 2 • Kwaggafontein Ward 28 – 1 • KwaMhlanga Ward 32 – 1 • Tweefontein Ext K WWTW	% progress in the Drilling, Refurbishment and Equipping of Boreholes within THLM	**30% progress** in the Drilling, Refurbishment and Equipping of Boreholes within THLM: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointment of Contractor 5%; *Site Establishment 10%	100% Drilling, Refurbishment and Equipping of Boreholes within THLM by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Drilling of Boreholes 10%; *Boreholes Yield and Water Quality 10%; *Equipping of Boreholes 20%; Protection of Boreholes 10%; Energizing of	R2,500,000.00	100% progress: *Drilling of Boreholes 10%; *Boreholes Yield and Water Quality 10% *Equipping of Boreholes 20% Energizing of Boreholes 10%, *Completion 10%	R 2 903 758.17	Yes	None	None	MIG Business Plan, Preliminary Design Report, Detailed Design Report, Monthly progress reports.' Completion certificates.

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					Boreholes 10%, *Completion 10%							
DTS164	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Bomando Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Bomando Water Infrastructure	0% progress in the Upgrading of Bomando Water Infrastructure	**50% Progress:** Upgrading of Bomando Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R8,000,000.00	50% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R 15 616 857.73	Yes	None	None	Technical Report, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress reports.' Completion certificates.

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DTS165	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Moloto Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Moloto Water Infrastructure	0% progress in the Upgrading of Moloto Water Infrastructure	**50% Progress:** Upgrading of Moloto Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R5,000,000.00	30% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5%; *Site Establishment 5%	R 7,650,594.47	No	The Moloto Business Forum stopped the project for about 3 weeks about Sub-contraction issue	The matter has been resolved and the contractor is back on site	Technical Report, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress reports.' Completion certificates.
DTS007	To provide household with basic services including	Bulk purchase water	Number of household provided with water		82 653 households provided with water by 30th June 2021	R147 778 825.00	82 653 households provided with water	R 150 773 812	No	The target was not met because the Municipality has a	The Municipality is busy with Loskop dam/Bundu	Monthly Water Supply Report

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	water, adequate sanitation, adequate public lighting and accessible road									shortage of water supply	weir & Moloto ground water projects to augment the supply	
DTS145	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Sun City Reservoir (Multi-Year Project)	% progress in the Upgrading of Sun City Reservoir	**35% progress** in the Sun City Reservoir (Multi-Year Project): *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 5%; *Earthworks 5%	**100% Progress:** Sun City Reservoir (Multi-Year Project) by 30th June 2021: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5%; *Formwork 5%; *Steel Fixing 10%; *Concrete Work 10%; *Pipework 5%; *Guard House 5%; Fencing 5%; *Completion 5%	R7,200,000.00	100% progress: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5% *Formwork 5%; *Steel Fixing 10% *Concrete Work 10%	R7,200,000.00	Yes	None	None	Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress reports.' Completion certificates.

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							*Pipework 5%; *Guard House 5%; Fencing 5%; *Completion 5%					
DTS146	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Moloto Water Storage (Multi-Year Project)	% progress in the Upgrading of Moloto Water Storage	**35% progress** in the Moloto Water Storage (Multi-Year Project): *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 5%; *Earthworks 5%	100% Moloto Water Storage (Multi-Year Project) by 30th June 2021: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5%; *Formwork 10%; *Steel Fixing 10%; *Concrete Work 10%; *Pipework 10%; *Completion 5%	R8,800,000.00	100% progress: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5% *Formwork 10%; *Steel Fixing 10% *Concrete Work 10% *Pipework 10%; *Completion 5%	R 10,469,757.07	Yes	None	None	Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress reports.' Completion certificates.

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DTS033	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	6KI Free basic water	Number of HH provided with 6kl free basic water	82 653 households provided with 6kl free basic water	82 653 households provided with 6kl free basic water 30th June 2021	In house	82 653 households provided with water	In-house	No	Not all household are metered, Free basic water is derived from rebates	To install all meters on households	Monthly Water Supply Report
DTS034	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Water Sample	Number of water samples tested	356 Water Samples tested	356 Water Samples tested by 30th June 2021	R1 080 000.00	423 Water Samples Tested	R 1 096 890.08	Yes	None	None	Water quality reports

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New	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Replacement of Asbestos Pipes – THLM - Bomando (Multi-Year Project)	% progress in the Replacement of Asbestos Pipes – THLM – Phase 1	0% progress in the Replacement of Asbestos Pipes – THLM – Phase 1	**100% Progress:** Replacement of Asbestos Pipes – THLM – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10% *10% Replacement of Asbestos Pipes; *20% Laying of New Pipes; *10% Testing of Pipes;	R4,000,000.00	46% Progress: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Excavation 2.5% *2.5% Replacement	R 3,167,959.92	No	The Business Forum stopped the project for about 6 weeks about Sub-contraction issue	The matter has been resolved and the contractor is back on site	Technical Report, Preliminary Design Report, Detailed Design Report, Appointment Letter, Monthly progress reports.' Completion certificates.

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					*10 Commissioning of Project		of Asbestos Pipes; *6% Laying of New Pipes;					
New	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Procurement of Water Tanker Trucks	% progress in the Procurement of 4 x Water Tanker Trucks	**0% progress** in the Procurement of 4 x Water Tanker Trucks	**100% Progress:** Procurement of 4 x Water Tanker Trucks by 30th June 2021: *10% Term of Reference for supply and delivery; *10% Appointment of supplier; *50% Supply and Delivery.	R8,000,000.00	70% progress: *30% Term of Reference for supply and delivery; *20% Appointment of supplier; *20% Supply and Delivery.	R 4,623,001.52	No	Unavailability of trucks from the dealership.	To deliver the remainder of trucks not later than 30 August 2021	Appointment Letter, Delivery Note.' Trucks Registration Documents
SPECIAL COVID-19 REVISED PROJECTS												
WATER												
DTS172	To provide households with basic services including water,	Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil	% progress in the Upgrading of Water Treatment	**80 % progress** in the construction of 7.5ML WTW constructed (10ml) for the	**100% Progress:** Upgrading of Water Treatment Works for agricultural projects in	R11,000,000.00	93.73% progress: *2.5%	R 12 038 891.00	No	Unavailability of material on time from the suppliers	Material delivered and the contractor has accelerated	Appointment Letter, Monthly progress reports.'

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	adequate sanitation, adequate public lighting and accessible road	Engineering Water Treatment (Covid 19)	Works for agricultural projects in bundu ward 24 Civil Engineering Water Treatment	Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Water Treatment	bonda ward 24 Civil Engineering Water Treatment by 30th June 2021: *Tender advert 2.5%*Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of WTW 7.5%; *Testing of Pipes 2.5%; *Completion 2.5%		Tender advert *2.5% Appointment of Contractor *2.5% Site Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW				the implementation and the project will be completed 30 August 2021.	Completion certificates.
DTS173	To provide households with basic services including water, adequate sanitation, adequate public lighting and	Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Pipeline	% progress in the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil	**80 % progress** in the construction of 7.5ML WTW constructed (10ml) for the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil	**100% Progress:** Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Pipeline by 30th June 2021: *Tender advert 2.5%;	R5,000,000.00	93.73% progress: *2.5% Tender advert *2.5% Appointment of Contractor	R3 961 108.56	No	Unavailability of material on time from the suppliers	Material delivered and the contractor has accelerated the implementation and the project will be completed	Appointment Letter, Monthly progress reports.' Completion certificates.

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	accessible road		Engineering Pipeline	Engineering Pipeline (Covid 19) *80% progress in the construction of 7.5ML WTW constructed (10ml)	*Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of pipeline 7.5%; *Testing of Pipes 2.5%; *Completion 2.5%		*2.5% Site Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW				30 August 2021.	
DTS174	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Refurbish of existing water networks in all wards (Covid 19)	% progress in the Refurbish of existing water networks in all wards	**0% progress** in the Refurbish of existing water networks in all wards	**100% Progress:** Refurbish of existing water networks in all wards by 30th June 2021: *Allocation letter 5%; *Site Establishment 15%; *repairs and maintenance 50%;*Testing of Pipes 20%; *Completion 10%	R8,000,000.00	100% progress: * Allocation letter 5%; *Site Establishment 15%; *Repairs and maintenance 30%; * Repairs and maintenance 20%;	R7 945 843.34	Yes	None	None	Allocation Letter, Monthly progress reports.' Completion certificates.

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							*Testing of Pipes 20%; * Completion 10%					
DTS175	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Water Supply Bulk line in all wards - Zakheni Supply (Covid 19)	% progress in the Upgrading of Water Supply Bulk line in all wards - Zakheni Supply	0% progress in the Upgrading of Water Supply Bulk line in all wards - Zakheni Supply (Covid 19) *PSP appointed	**100% Progress:** Upgrading of Water Supply Bulk line in all wards - Zakheni Supply by 30th June 2021: *Projects Allocation to consultant 10% *Projects Allocation to contractor 10% *Site Establishment 15%; *Construction of water bulk line 35%; *Testing of Pipes 20%; *Completion 20%	R4,500,000.00	90% progress: *Projects Allocation to consultant 10% *Projects Allocation to contractor 10% *Site Establishment 15%; *Construction of water bulk line 35%; *Testing of Pipes 20%; *Completion 20%	R 6 343 925.16	No	Contractors experience hard rock that required blasting and long lead time for material to be supplied.	The contractors has accelerated the implementation and the completion will be achieved by 30 August 2021	Allocation Letter, Monthly progress reports.' Completion certificates.

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DTS176	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM (Covid 19)	% progress in the Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM	**0% Progress:** progress in the Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM (Covid 19) *PSP appointed	**100% Progress:** Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM by 30th June 2021: *Drilling of Boreholes 20%; *Boreholes Yield and Water Quality 20%; *Equipping of Boreholes 10%; Protection of Boreholes 20%; Energizing of Boreholes 10%, Verification of Boreholes Data 10% *Completion 10%	R4,500,000.00	90% progress: *Drilling of Boreholes 20%; *Boreholes Yield and Water Quality 20%; *Protection of Boreholes 20%*Equipping of Boreholes 20% *Energizing of Boreholes 10%, Verification of Boreholes Data 5%	R 4 428 080.85	No	Consultant has delayed in testing all the boreholes	The consultant has accelerated the implementation and the completion will be achieved by 30 August 2021	Boreholes yield test, water quality results, and Monthly progress reports.' Completion certificates, Borehole Verification Data.

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DTS177	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Water Trucks Delivery of Water Covid 19 purposes	% progress in the Water Trucks Delivery of Water Covid 19 purposes	**0% progress** in the Water Trucks Delivery of Water Covid 19 purposes	**100% Progress:** Water Trucks Delivery of Water Covid 19 purposes by 30th June 2021: *Supply and Delivery 100%;	R15,000,000.00	100% progress: *Supply and Delivery 100%;	R 14,898,985.00	Yes	None	None	Delivery Note
SANITATION												
DTS038	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Uploading of data to the Integrated Regulatory Information System	Rate of updating data on the Integrated Regulatory Information System	Monthly updating data on the Integrated Regulatory Information System	Monthly updating data on the Integrated Regulatory Information System by 30th June 2021	In house	Monthly updating data on the Integrated Regulatory Information System	In house	No	DWS System not working	To engage DWS	12 monthly reports on Integrated Regulatory Information System

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DTS040	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Luthuli Waste Water Treatment Works, Phase 1	% progress in the Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Waste Water Treatment Works)	**15% progress** in the Luthuli Wastewater Treatment Works, Phase 1: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	100% Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Wastewater Treatment Works) by 30th June 2021: *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Digging of Pole Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10%; *Installation of Gates 10%; * Completion 10%	R1,500,000.00	100% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5% *Site Establishment 15%; *Digging of Pole	R 1,439,591.26	Yes	None	None	Terms of Reference, Appointment Letter, Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
							Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10% *Installation of Gates 10%; * Completion 10%					
DTS041	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	% progress in the Tweefontein K Waste Water Treatment Works, Phase 2	**15% progress** in the Tweefontein K Waste Water Treatment Works, Phase 2: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	**20% Progress:** Tweefontein K Waste Water Treatment Works, Phase 2 by 30th June 2021: *Term of Reference for Contractor 5%	R10,000,000.00	20% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%	R 5,881,353.09	Yes	None	None	Terms of Reference, Appointment Letter, Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DTS166	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Refurbishment of Sewer Oxidation Ponds	% progress in the Refurbishment of Sewer Oxidation Ponds	**40% progress** in the Refurbishment of Sewer Oxidation Ponds: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%;	100% Refurbishment of Sewer Oxidation Ponds by 30th June 2021: *Earthworks 10%; *Upgrading of Existing Inlet Works 20%; *Construction 20%; *Completion 10%	R2 750 000.00	100% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Earthworks 10%; *Upgrading of Existing Inlet Works 20%; *Construction	R 2,843,605.02	Yes	None	None	Terms of Reference, Appointment Letter, Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
							20%*Completion 10%					
DTS042	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kwamhanga and Tweeefontein k Waste water Treatment	Number of Household provided with Basic sanitation	2282 Households provided with Basic sanitation	2282 Households provided with Basic sanitation	In house	2 285 Households provided with Basic sanitation	In house	Yes	None	None	Monthly Sanitation Report
DTS098	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Outsourced sewage services (Operation and maintenance of WWTW)	Number of reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation by 30th June 2021	R464 756.00	12 reports on Provision of Basic Sanitation	R0.00	Yes	None	None	WWTW plant reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	accessible road											
SPECIAL COVID-19 REVISED PROJECTS												
SANITATION												
DTS178	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Procurement of 1 x Honey Sucker Trucks (Covid 19)	% progress in the Procurement of 1 x Honey Sucker Trucks (Covid 19)	**0% progress** in the Procurement of 1 x Honey Sucker Trucks (Covid 19)	**100% Progress:** Procurement of 1 x Honey Sucker Trucks by 30th June 2021: *Term of Reference for supply and delivery 30% *Appointment of supplier 20%; *Supply and Delivery 50%	R2,000,000.00	50% progress: *Term of Reference for supply and delivery 30% *Appointment of supplier 20%;	R 0.00	No	Unavailability of trucks from the dealership.	To deliver the remainder of trucks not later than 30 August 2021	Appointment Letter, Delivery Note.' Trucks Registration Documents
ELECTRICITY												
DTS147	To provide household with basic services including water, adequate	Design and implementation of energy efficiency program – Phase 2	% progress in the Design and implementation of	0% progress in the Design and implementation of energy efficiency program – Phase 2	**100% Progress:** Upgrading of Design and implementation of energy efficiency program –	R3,600,000.00	100% progress: *Technical Report 10%; *Preliminary Design	R 3,527,845.85	Yes	None	None	Technical Report, Preliminary Design Report, Detailed Design Report,

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	sanitation, adequate public lighting and accessible road		energy efficiency program – Phase 2		Phase 2 by 30th June 2021: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast Lights 20%; *Completion 10%		Report 10%; *Detailed Design Report 20% *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20% Retrofitting of Highmast Lights 20% *Completion 10%					Monthly progress reports.' Completion certificates.
ROAD AND STORM WATER												
DTS117	To provide household with basic services including water, adequate	Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	% progress in the Designs and Construction of	15% progress in the Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2:	**100% Progress:** Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2 by 30th June 2021:	R7,300,000.00	100% progress: *5% Term of Reference for Contractor;	R 7,710,038.69	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report,

KPA		BASIC SERVICE DELIVERY										
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	sanitation, adequate public lighting and accessible road		Luthuli Link Road - Ward 22 – Phase 2	*5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	*5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Base slab, * 10% Culverts, * 10% Road approaches, *10% Gabions, *10% finishing, *10% Close out		*5% Appointment of Contractor *5% Site hand-over, * 10% Excavation * 10% Base slab, * 10% Culverts, * 10% Road approaches *10% Gabions, *10% finishing, *10% Close out					completion certificate
DTS118	To provide household with basic services including water, adequate	Designs for Construction of Sun City AA Bus Route - Ward 20	% progress in the Designs and Construction of Sun	**70% progress** in the Designs and Construction of Sun City AA Bus Route - Ward 20: *5% MIG Business Plan;	**100% Progress:** Designs and Construction of Sun City AA Bus Route - Ward 20 by 30th June 2021:	R3,300,939.30	100% progress: *5% MIG Business Plan; *5% Preliminary Design	R3,300,939.30	Yes	None	None	Monthly progress report, completion certificate.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	sanitation, adequate public lighting and accessible road		City AA Bus Route - Ward 20	*5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base	*10% Paving, *10% finishing, *10% Close out		Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base *10% Paving, *10% finishing, *10% Close out					
`DTS119	To provide household with basic services	Construction of Chris Hani Bus Route - Ward 18	% progress in the Constructi	**70% progress** in the Construction of Chris Hani	**100% Progress:** Construction of Chris Hani Bus Route - Ward 18	R1,867,218.22	100% progress: *5% MIG Business	R1,867,218.22	Yes	None	None	Monthly progress report,

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	including water, adequate sanitation, adequate public lighting and accessible road		on of Chris Hani Bus Route - Ward 18	Bus Route - Ward 18: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base	by 30th June 2021: *10% Paving, *10% finishing, *10% Close out		Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base *10% Paving, *10% finishing, *10% Close out					completion certificate.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DTS120	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of KwaMhlanga B Link Road - Ward 32	% progress in the Construction of KwaMhlanga B Link Road - Ward 32	**70% progress** in the Construction of KwaMhlanga B Link Road - Ward 32: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base	**100% Progress:** Construction of KwaMhlanga B Link Road - Ward 32 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R1,582,203.62	100% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base *10% Paving, *10%	R1,582,203.62	Yes	None	None	Monthly progress report, completion certificate.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
							finishing, *10% Close out					
DTS121	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Construction of Moloto North Bus Route - Ward 2	% progress in the Construction of Moloto North Bus Route - Ward 2	**70% progress** in the Construction of Moloto North Bus Route - Ward 2: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base	**100% Progress:** Construction of Moloto North Bus Route - Ward 2 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R1,109,641.78	100% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10%	R1,109,641.78	Yes	None	None	Monthly progress report, completion certificate.

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							Subbase, * 10% Base *10% Paving, *10% finishing, *10% Close out					
DTS148	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Designs for Construction of Sun City A Bus Route - Ward 19	% progress in the Designs and Construction of Sun City A Bus Route - Ward 19	**15% progress** in the Designs and Construction of Sun City A Bus Route - Ward 19: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Designs and Construction of Sun City A Bus Route - Ward 19 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R7,800,000.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor;	R 7,393,403.60	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

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PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
							*5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
DTS150	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Designs for Construction of Boekenhouthoek Bus Route - Ward 24	% progress in the Designs and Construction of Boekenhouthoek Bus Route - Ward 24	15% progress in the Designs and Construction of Boekenhouthoek Bus Route - Ward 24: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Designs and Construction of Boekenhouthoek Bus Route - Ward 24 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10%	R7,498,100.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment	R 8,018,366.31	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					finishing, *10% Close out		of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
DTS153	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Designs for Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	% progress in the Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	**15% progress** in the Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10%	R7,000,000.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor;	R 6,952,708.49	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

KPA		BASIC SERVICE DELIVERY										
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					Base, *10% Paving, *10% finishing, *10% Close out		*5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
DTS167	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mandela Luthuli Bridge Road	% progress in the Mandela Luthuli Bridge Road	**15% progress** in the Mandela Luthuli Bridge Road: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Mandela Luthuli Bridge Road by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10%	R7,000,000.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference	R 8,248,369.94	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

KPA		BASIC SERVICE DELIVERY										
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					finishing, *10% Close out		for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
DTS168	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Madamini Bus Route	% progress in the Madamini Bus Route	**15% progress** in the Madamini Bus Route: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Madamini Bus Route by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10%	R6,500,000.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	R 6,484,177.51	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

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	accessible road				Base, *10% Paving, *10% finishing, *10% Close out		*5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
DTS169	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Thembalethu Bus Route	% progress in the Thembalethu Bus Route	**15% progress** in the Thembalethu Bus Route: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Thembalethu Bus Route by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road	R10,500,000.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed	R 10,031,693.50	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

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	accessible road				Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
DTS170	To provide household with basic services including water, adequate sanitation,	Roads and Stormwater in Ward 12	% progress in the Roads and Stormwater in Ward 12	15% progress in the Roads and Stormwater in Ward 12: *5% MIG Business Plan; *5% Preliminary Design Report;	**70% Progress:** Roads and Stormwater in Ward 12 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of	R6 000 000.00	70% progress: *5% MIG Business Plan; *5% Preliminary Design	R 7,040,272.70	Yes	None	None	Term of Reference, Appointment Letter, Monthly progress report, completion certificate

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES /COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	adequate public lighting and accessible road			*5% Detailed Design Report	Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base					
SPECIAL COVID 19 REVISED PROJECTS												
ROADS AND STORMWATER												
New	To provide household with basic services	Rehabilitation of Thokoza Bridge	% progress in the Rehabilita	**0% progress** in the	**60% Progress:** Rehabilitation of Thokoza Bridge	R4 600 000.00	60% progress:	R 4 220 025,11	Yes	None	None	Concept/Assessment Report, Preliminary

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	including water, adequate sanitation, adequate public lighting and accessible road		tion of Thokoza Bridge	Rehabilitation of Thokoza Bridge	by 30th June 2021: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over,*20% Demolition of Existing Bridge, * 10% Excavation		*5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over,*20% Demolition of Existing Bridge, * 10% Excavation					Design Report, Detailed Design Report, Term of Reference, Appointment Letter, Monthly progress report

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES /COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
New	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Rehabilitation of Rietfontein Farm Bridge	% progress in the Rehabilitation of Rietfontein Farm Bridge	**0% progress** in the Rehabilitation of Rietfontein Farm Bridge	**15% Progress:** Rehabilitation of Rietfontein Farm Bridge by 30th June 2021: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report	R400 000.00	15% progress: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report	R 66 087,61	Yes	None	None	Concept/Assessment Report, Preliminary Design Report, Detailed Design Report
SPORTS AND WASTE REMOVAL												
SDS 001	To create a safe clean and healthy environment conducive for social development and recreation	Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	% progress in the Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	0% progress in the Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	**60% Progress** of Landfill Site Upgraded in Ward 25 – Phase 2 by 30 June 2021: *5% Site Establishment, *5% Construction of storage sheds, *5% Construction of recycling shed;	R7 000 000.00	48.5% progress: *5% Site Establishment, *4.5% Construction of storage sheds, *4% Construction	R 7,041,168.47	No	Slow implantation by Service Providers	Acceleration plan to be developed	Monthly progress report, completion certificate.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					*10% Construction of wet weather cell; *5% installation of pipes and Tank. *20% construction of storm water drains, Stormwater pipes and Head Walls, 10% Construction of Sewer system		of recycling shed *5 % Construction of wet weather cell; *4% installation of pipes and Tank. *16% construction of storm water drains, Stormwater pipes and Head Walls *10% Construction of Sewer system					
SDS007	To create a safe clean and healthy environment	Upgrading of KwaMhlanga stadium (Ward 32) – Phase 1	% progress in the Upgrading of	**15% progress** in the Upgrading of KwaMhlanga	**75% Progress:** Upgrading of KwaMhlanga stadium (Ward	R22,015,000.00	75% progress: *5% MIG Business	R 22 015 00.00	Yes	None	None	Appointment letter, quarterly progress report,

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conducive for social development and recreation		KwaMhlanga stadium (Ward 32)	stadium (Ward 32): *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	32) by 30th June 2021: *10% Term of Reference for Contractor; *10% Appointment of Contractor, *10% Site Establishment, *10% Earthworks & Drainage, *10% Grass, *10% Fencing		Plan; *5% Preliminary Design Report; *5% Detailed Design Report *10% Term of Reference for Contractor; *10% Appointment of Contractor; *10% Site Establishment, *10% Earthworks & Drainage *10% Grass, *10% Fencing					completion certificate.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES /COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
SDS 011	To create a safe clean and healthy environment conducive for social development and recreation	Construction of Multi-Purpose Centre in Phumula – Phase 2	% progress in the Construction of Multi-Purpose Centre in Phumula – Phase 2	**15% progress** in the Construction of Multi-Purpose Centre in Phumula – Phase 2: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**20% Progress:** Construction of Multi-Purpose Centre in Phumula – Phase 2 by 30th June 2021: *5% Term of Reference for Contractor	R1 190 998.95	20% progress: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor;	R1,190,998.95	Yes	None	None	Terms of Reference, Appointment letter, Monthly progress report, completion certificate.

KPA: BASIC SERVICE DELIVERY AND INFRASTRACTURE DEVELOPMENT

The department of Social Development Services overall performance for 2020/2021 financial year is 67% achievement. The department managed to achieve 10 targets out of the 15 planned targets, as compared to 55% achieved in 2019/2020 financial year, out of 11 planned targets 06 targets was achieved.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED001	To create a safe, clean and healthy environment conducive for social development and recreation	Expanded Public Works Programme	Number of FTE's and work opportunities created through the Expanded Public Works Programme	113 FTE's (100 work opportunities created in Environment, Culture and Infrastructure) by 30th June 2020	447 FTE's (396 work opportunities created in Environment, Culture and Infrastructure) by 30th June 2021	R 2 811 000	307 FTE's (272 work opportunities created in Environment, Culture and Infrastructure)	R 2 811 000	No	Due to non-achievement and under reporting by some projects	Target will be reviewed in the next financial year	Appointment letters/ contracts of employment
SDS002	To create a safe, clean and healthy environment conducive for social development and recreation	Refuse Removal KwaMhlanga and Tweefontein K	Number of Households with access to refuse removal weekly	3 322 Households provided with refuse removal weekly by 30th June 2020	4000 Households provided with refuse removal weekly by 30th June 2021	In house	4 525 Households provided with refuse removal weekly	In house	Yes	None	None	Monthly reports and Trip sheets
SDS003	To create a safe, clean and healthy environment conducive for	Refuse Removal Thembisile Areas	Number of Households with access to refuse removal fortnightly	32 646 Households with access to refuse removal	105 282 Households with access to refuse removal	In house	11 314 Households with access to refuse	In house	No	Breakdown and Insufficient waste	Addition of two compactor trucks, two skip loader	Monthly reports and Trip sheets

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	social development and recreation			monthly by 30th June 2020	monthly by 30th June 2021		removal monthly			collection trucks	trucks, 40 skips as well fixing of the broken trucks will improve waste removal tremendously	
SDS009	To create a safe, clean and healthy environment conducive for social development and recreation	Grading of Sports Fields	Number of sports fields graded	30 sports fields graded by 30th June 2020	32 sports fields graded by 30th June 2021	In house	37 sports fields graded	In house	Yes	None	None	Monthly reports
SDS017	To create a safe, clean and healthy environment conducive for social development and recreation	Municipal Security Services reports	Number of quarterly status reports on Municipal security submitted to the Municipal Manager	3 status reports on Municipal security submitted to the Municipal Manager by 30th June 2020	4 status reports on Municipal security submitted to the Municipal Manager by 30th June 2021	R 23 521 040	4 status reports on Municipal security submitted to the Municipal Manager	R 23 521 040	Yes	None	None	Quarterly status reports
SDS018	To create a safe, clean and healthy environment conducive for	Conducting of Road Blocks	Number of road blocks conducted	33 road blocks conducted 30th June 2020	36 road blocks conducted 30th June 2021	In house	42 road blocks conducted	In house	Yes	None	None	Attendance registers and quarterly reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	social development and recreation											
SDS019	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Literacy Campaigns	Number of literacy campaigns conducted	1 literacy campaign conducted by 30th June 2020	1 literacy campaign conducted by 30th June 2021	In house	0	In house	No	It is aligned to literacy week as a result it could not be implemented outside of its calendar	It will be achieved in the next financial year during September's literacy week	Attendance registers and reports
SDS020	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Library Campaigns	Number of library campaigns conducted	1 library campaign conducted by 30th June 2020	1 library campaign conducted by 30th June 2021	In house	1 library campaign conducted	In house	Yes	None	None	Attendance registers and reports
SDS021	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of HIV/AIDS campaigns and dialogues	Number of HIV/AIDS campaigns and dialogues conducted	6 HIV /AIDS campaigns and dialogues conducted by 30th June 2020	8 HIV /AIDS campaigns and dialogues conducted by 30th June 2021	In house	8 HIV /AIDS campaigns and dialogues conducted	In house	Yes	None	None	Attendance registers and reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
SDS022	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of awareness campaigns and events for women, elderly, people with disabilities and children	Number of awareness campaigns and events for women, elderly, people with disabilities and children conducted	3 awareness campaigns and events for women, elderly, people with disabilities and children conducted by 30th June 2020	4 awareness campaigns and events for women, elderly, people with disabilities and children conducted by 30th June 2021	In house	6 awareness campaigns and events for women, elderly, people with disabilities and children conducted	In house	Yes	None	None	Attendance registers and reports
SPECIAL COVID-19 REVISED PROJECTS												
SDS023	To create a safe, clean and healthy environment conducive for social development and recreation	Procurement of 2 compactor trucks	Number of compactor trucks procured	0	2 compactor trucks procured by 30th June 2021	R 6 000 000	2 compactor trucks procured	R 6 500 000	Yes	None	None	Tender advert, Appointment letter of service provider, Delivery note
SDS024	To create a safe, clean and healthy environment conducive for social development and recreation	Procurement of 2 skip bin loader trucks	Number of skip bin loader trucks procured	0	2 skip bin loader trucks procured by 30th June 2021	R 4 000 000	2 skip bin loader trucks procured	R 4 800 000	Yes	None	None	Tender advert, Appointment letter of service provider, Delivery note

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
SDS025	To create a safe, clean and healthy environment conducive for social development and recreation	Procurement of 40 skip bins	Number of skip bins procured	0	40 skip bins procured by 30th June 2021	R 1 500 000	40 skip bins procured	R 1 242 025	Yes	None	None	Tender advert, Appointment letter of service provider, Delivery note
SDS026	To create a safe, clean and healthy environment conducive for social development and recreation	Procurement of mobile offices	Number of mobile offices procured	0	4 mobile offices procured by 30th June 2021	R401 000	Service provider for 4 mobile offices appointed	R 0.00	No	Delays in the supply chain management process	Service provider appointed delivery and installation of offices is being fast tracked	Tender advert, Appointment letter of service provider, Delivery note
SDS027	To create a safe, clean and healthy environment conducive for social development and recreation	Maintenance services for buildings and facilities (Toilets facilities)	Number of buildings and toilets maintained	0	26 buildings and 161 toilets maintained by 30th June 2021	R 2 000 000	Service provider for 26 buildings and 161 toilets maintenance appointed	R 0.00	No	Delays in the supply chain management process	Service providers work to commence shortly	Tender advert, Appointment letter of service provider, Report of all toilets in the Municipal offices and facilities maintained

KPA: MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

The department of Corporate Services overall performance for 2020/2021 financial year is 76% achievement. The department managed to achieve 25 targets out of the 33 planned targets, as compared to 73% achieved in 2019/2020 financial year, out of 33 planned targets 24 targets was achieved.

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS002	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development and approval of employee job descriptions	Percentage of employees with signed job descriptions		100% employees with signed job description by 30th June 2021	In house	100% employees with signed job descriptions	In house	Yes	None	None	Signed job descriptions.
DCS003	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of individual performance management Policy	Number of IPMS policies reviewed and approved	1 IPMS policy reviewed and approved	1 IPMS policy reviewed and approved by 30th June 2021	In house	1 IPMS policy reviewed and approved	In house	Yes	None	None	PMS policy and council resolution
DCS004	To improve organizational efficiency and promote a culture of	Signing of Annual performance agreements by Municipal staff	Percentage of employees at Level 3 with signed	100% of employees at Level 3 with signed annual	100% of employees at Level 3 with signed annual	In house	0	In house	No	Job evaluation process finalised later in the financial year and consultation	Consult with trade unions and cascade to lower levels.	Signed Performance agreements

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	professional conduct in order to render quality services.		annual performance agreements	performance agreements	performance agreements by 30th June 2021					with trade unions was delayed.		
DCS005	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Filling of vacant positions	Number of vacant positions filled	17 vacant positions filled	17 vacant positions filled by 30th June 2021	In house	03 vacant positions filled	In house	No	Budgetary constraints	Prioritised posts already identified and budget has been made available.	Appointment letters
DCS006	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development and approval of Works Skills Plan to LGSETA	Number of work skills plans developed and submitted to LGSETA	1 work skills plans developed and submitted to LGSETA	1 work skills plans developed and submitted to LGSETA by 30th April 2021	In house	1 work skills plans developed and submitted to LGSETA	In house	Yes	None	None	Proof of submission LGSETA
DCS007	To improve organizational efficiency and promote a culture of professional	Operational revenue: Skills Development Levy Fund	Number of employees trained as part of the work skills plan	216 employees trained as part of the work skills plan	216 employees trained as part of the work skills	R 1 500 000	199 employees trained as part of the	R 1 921 490.96	No	Budgetary constraints	Sufficient budget be made available to	Training report and attendance registers

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conduct in order to render quality services.				plan by 30th June 2021		work skills plan				cover planned training.	
DCS008	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Implementation of work skills plan	Percentage of Municipal budget actually spent on implementing workplace skills plan	1% of Municipal budget actually spent on implementing workplace skills plan	1% of Municipal budget actually spent on implementing workplace skills plan by 30th June 2021	In house	0.92% of Municipal budget actually spent on implementing workplace skills plan	In house	No	Budget constraints	Sufficient allocation of budget	Expenditure reports
DCS009	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Implementation of Employment Equity Plan	Percentage of vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets by 30th June 2021	In house	32.5% of vacancies filled in line with employment equity targets	In house	No	Positions could not be filled due to financial constraints.	Source funding to fill posts in line with Employment Equity targets.	Recruitment report s
DCS010	To improve organizational efficiency and promote a culture of professional	Submission of Employment Equity Reports to Dept. of Labour	Number of EER submitted to Dept. of Labour	1 EER submitted to Dept. of Labour by the 15th of	1 EER submitted to Dept. of Labour by the 15th of	In house	1 EER submitted to Dept. of Labour by the 15th of	In house	Yes	None	None	Proof of submission

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conduct in order to render quality services.			January 2020	January 2021		January 2021					
DCS011	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Litigation reports to Municipal Manager	Number of litigation reports submitted to Municipal Manager	4 Litigation reports submitted to Municipal Manager	4 litigation reports submitted to Municipal Manager by 30th June 2021	R 2 284 004	4 litigation reports submitted to Municipal Manager	R 1 176 997.15	Yes	None	None	4 Litigation reports
DCS012	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Approval of Human Resource policies by Council	Number of Humana Resource policies approved by Council	23 Human Resource policies approved by Council	24 Human Resource policies approved by Council by 30th June 2021 (education training and development , attendance and punctuality, succession planning and career path,IPMS	In house	26 Human Resource policies approved by Council (education training and development , attendance and punctuality, succession planning and career path,IPMS ,OHS,HR strategy,	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					,OHS,HR strategy, recruitment and employment,leave,fleet management, acting allowance,learnership and internship,overtime,private work and declaration of interest,relloc ation,sexual harrassment, smoking volunteers, retention strategy,HIV and AIDS, employee assistance, employees under the influence		recruitment and employment,leave,fleet management, acting allowance,learnership and internship,overtime,private work and declaration of interest,relloc ation,sexual harrassment, smoking volunteers, retention strategy,HIV and AIDS, employee assistance, employees under the influence intoxicating substances,					

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					intoxicating substances, cell phone and wireless device policy, Development framework policy) by 30th June 2021		cell phone and wireless device policy, Development framework policy)					
DCS013	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Issuing of Audit reports on OHS inspection	Number of Audit reports issued on OHS inspection	2 Audit reports issued on OHS inspection	2 Audit reports issued on OHS inspection by 30th June 2021	In house	2 Audit reports issued on OHS inspection	In house	Yes	None	None	Proof of submission
DCS014	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Conducting Occupational Health and Safety committee meetings	Number of OHS committee meetings conducted	4 OHS committee meetings conducted	4 OHS committee meetings conducted 30th June 2021	In house	4 OHS committee meetings conducted	In house	Yes	None	None	Attendance registers, minutes

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS016	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Conducting of induction for new and old employees	Number of inductions conducted for old and new employees	1 inductions conducted for old and new employees	2 inductions conducted for old and new employees by 30th June 2021	In house	2 inductions conducted for old and new employees	In house	Yes	None	None	Attendance registers
DCS017	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Sitting of the Local Labour Forum meetings	Number of LLF meetings conducted	6 LLF meetings conducted	6 LLF meetings conducted by 30th June 2021	In house	6 LLF meetings conducted	In house	Yes	None	None	Attendance registers
DCS018	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Leasing of Municipal fleet	Number of Municipal fleet paid monthly on lease	Leasing of 37 Municipal fleet.	37 Municipal fleet paid monthly on lease by 30th June 2021	R5,100.111.00	37 Municipal fleet paid monthly on lease	R 4 761 390.97	Yes	None	None	Proof of payments
DCS019	To improve organizational	Development of operational plan	Number of operational	1 operational plan	1 Operational	In house	1 Operational	In house	Yes	None	None	Operational plan

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	efficiency and promote a culture of professional conduct in order to render quality services.	for Municipal fleet	plans developed for Municipal fleet	developed for Municipal fleet.	plans developed for Municipal fleet by 30th June 2021		plans developed for Municipal fleet					
DCS020	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance report produced.	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th June 2021	R 9 917 035	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	R 9 451 456.91	Yes	None	None	Repairs and maintenance reports
DCS021	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the usage of fuel	12 reports produced on usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2021	R 6 650 100	12 reports produced and submitted to the HOD on the usage of fuel	R 5 867 105.38	Yes	None	None	Fuel reports

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS022	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Licensing of Municipal Fleet	Number of vehicle licenses renewed	132 vehicle licenses renewed by 30th June 2020	132 vehicle licenses renewed by 30th June 2021	R910 792.00	122 vehicle licenses renewed	R 715 422.14	No	10 redundant Trailers that cannot move are ready to be auctioned, could not be licensed.	To auction all redundant and stationery vehicles appearing in the fleet register.	Motor vehicle license certificates
DCS024	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Reports on the repairs and maintenance of ICT hardware	Number of reports submitted to the HOD on the repairs and maintenance of ICT hardware	4 reports submitted to the HOD on the repairs and maintenance	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware by 30th June 2021	R 644 210.00	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware	R 46 157,03	Yes	None	None	Reports
DCS025	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Renewal of software	Number of software licenses renewed	Payday, Munsoft, 50 Microsoft volume, 210 Symantec antivirus, Server monitoring system, PMS	Payday, Munsoft, 50 Microsoft volume, 210 Symantec antivirus, Server monitoring system, PMS	R 5 409 220	Payday, Munsoft, 50 Microsoft volume, 210 Symantec antivirus, Server monitoring system, PMS	R 4 830 365,45	Yes	None	None	License certificate

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				system renewed,	system renewed by 30th June 2021		system renewed					
DCS028	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Conducting of ICT Steering Committee meetings	Number of ICT Steering Committee conducted	4 ICT Steering committee meetings conducted	4 ICT Steering committee meetings conducted by 30th June 2021	In house	4 ICT Steering committee meetings conducted	In house	Yes	None	None	Attendance registers, Minutes
DCS029	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Formulation of Policy Development Framework Policy	Number of Policy Development Framework policies reviewed and approved by council	1 Policy Development Framework policies reviewed and approved by council	1 Policy Development Framework policies reviewed and approved by council by 30th June 2021	In house	1 Policy Development Framework policies reviewed and approved by council	In house	Yes	None	None	Policy framework and council resolution
DCS031	To improve organizational efficiency and promote a culture of professional	Installation and implementation of Biometric clocking system	Number of reports on the implementation of Biometric	1 Biometric clocking systems installed	1 reports on the implementation of Biometric clocking	In house	1 reports on the implementation of Biometric	In house	Yes	None	None	Clocking system reports

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conduct in order to render quality services.		clocking systems		systems by 30th June 2021		clocking systems					
MM009	To deepen democracy and promote active community participation in the affairs of the institution	Updating of Municipal website	Rate of updating Municipal Website as per 75 of the MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA by 30th June 2020	In house	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	In house	No	Late submission of documents to be uploaded into the website	Frequent reminders for departments to submit on quarterly basis.	Screen shots
MM013	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Council meetings	Number of ordinary council meetings conducted	11 Ordinary Council Meetings conducted	6 Ordinary council meetings conducted by 30th June 2021	In house	11 meetings held (06 Ordinary and 05 Special)	In house	Yes	None	None	Attendance registers
MM014	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Mayoral Committee meetings	Number of Mayoral committee meeting conducted	14 Mayoral committee Meetings conducted	11 Mayoral committee meeting conducted by 30th June 2021	In house	10 Mayoral committee meeting conducted	In house	No	No meeting held in August	To write a memo to all Managers to submit items in time	Attendance registers

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
SPECIAL COVID-19 REVISED PROJECTS												
DCS032	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Uniform and Protective Clothing for Covid 19	Number of Uniform and Protective Clothing for Covid 19 purchased (Overalls, Safety boots, Face shield, Hand gloves)		1142 Uniform and Protective Clothing for Covid 19 purchased (Overalls, Safety boots, Face shield, Hand gloves, Cloth masks,Googles) 30th June 2021	R150 000	1142 Uniform and Protective Clothing for Covid 19 purchased (Overalls, Safety boots, Face shield, Hand gloves, Cloth masks,Googles)	R145 998.98	Yes	None	None	Delivery note
DCS033	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Disinfecting and Deep cleansing services	Number of Municipal facilities disinfected and deep cleansed	0	13 Municipal facilities disinfected and deep cleansed by 30th June 2021	R 416 000	17 Municipal facilities disinfected and deep cleansed	R416 000	Yes	None	None	Disinfection certificate or invoice
DCS034	To improve organizational efficiency and promote a	Occupational Health and Safety: Training for COVID 19	Number of Officials trained for Covid-19	0	100 Officials trained for Covid-19	R300 000	106 Officials trained for Covid-19	R 318 000	Yes	None	None	Attendance registers

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	culture of professional conduct in order to render quality services.				30th June 2021							
DCS035	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Perspex Protective Screens (COVID 19)	Number of Perspex Prospective Screens (COVID 19)	0	55 Perspex Prospective Screens (COVID 19) 30th June 2021	R50 000	56 Perspex Prospective Screens (COVID 19)	R 83 944	Yes	None	None	Delivery note
DCS036	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Material and Supply for Covid 19	Number of Material and Supply for Covid 19 purchased	0	3124 Material and Supply for Covid 19 purchased by 30th June 2021 (600 hand Sanitizers (70% alcohol); 790 Disinfectants (10 Pro - fogger Disinfection	R484 000	3124 Material and Supply for Covid 19 purchased by 30th June 2021 (600 hand Sanitizers (70% alcohol); 790 Disinfectants (10 Pro - fogger Disinfection	R484 000	Yes	None	None	Delivery note

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					units; 200 disinfection surface Sanitizer Sprays (97%); 762 Cleaning Cloth; 762 Cloth masks		units; 200 disinfection surface Sanitizer Sprays (97%); 762 Cleaning Cloth; 762 Cloth mask					

Chapter 3

KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

The department of Finance Services overall performance for 2020/2021 financial year is 90% achievement. The department managed to achieve 27 targets out of the 30 planned targets, as compared to 80% achieved in 2019/2020 financial year, out of 30 planned targets 24 targets was achieved.

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT001	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Approve annual budget that are compliant with the MFMA and treasury standards	Number of annual budgets approved in line with MFMA and treasury standards		1 annual budgets approved in line with MFMA and treasury standards by 31st May 2021	In house	1 annual budgets approved in line with MFMA and treasury standards by 31st May 2021	In house	Yes	None	None	Council resolution
DBT002	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Budget adjustment in line with MFMA and treasury standards	Number of budgets adjusted in line with MFMA and treasury standards	1 budget adjusted in line with MFMA and treasury standards by 28th February 2020	1 budget adjusted in line with MFMA and treasury standards by 28th February 2021	In house	1 budget adjusted in line with MFMA and treasury standards by 28th February 2021	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection											
DBT003	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Development of Audit Action Plan	Number of audit action plan developed	0	1 Audit action plan developed by 30th April 2021	In house	1 Audit action plan developed	In house	Yes	None	None	Audit action plan
DBT005	To improve the financial status of the Municipality through prudent budget planning, stringent financial	Revenue collection in line with the budgeted financial performance	Amount revenue collected excluding grants		(R375 477 000) revenue collected excluding grants by 30th June 2021	In house	R 41 150 177	In house	No	Low collection rate as a result of resistant payment from customers	The Municipality is currently implementing the revised Revenue Enhancement Strategy.	Section 71 Monthly reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	management and improved revenue collection				1.Property Rates (R41 359 000)	In house	R 31 276 350	In house	Yes	None	None	Section 71 Monthly reports
					2.Service charges (R115 444 000)	In house	R 2 744 572	In house	No	Low collection rate as a result of resistant payment from customers	The Municipality is currently implementing the revised Revenue Enhancement Strategy.	Section 71 Monthly reports
					3.Investment Revenue (R3 585 000)	In house	R 7 858 600	In house	Yes	None	None	Section 71 Monthly reports
					4.Other own Revenue (R115 089 000)	In house	R 5 270 655	In house	No	Low collection rate as a result of resistant payment from customers	The Municipality is currently implementing the revised Revenue Enhancement Strategy.	Section 71 Monthly reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Transfers (617 927 000)	In house	R 697 121 000	In house	Yes	None	None	Section 71 Monthly reports
DBT006	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Revenue enhancement outreach meetings	Number of outreach meeting conducted	0	2 Outreach meetings conducted by 30th June 2021	In house	2 Outreach meetings conducted	In house	Yes	None	None	Attendance register and full outreach Revenue report included
DBT007	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Development of Data cleansing action plan	Number of data action plans developed	1 data action plan developed	1 data action plan developed by 30th June 2021	In house	1 data action plan developed	In house	Yes	None	None	Data cleansing action plan

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection											
DBT008	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Implementation of data cleansing process	Number of reports submitted to the Municipal Manager on data cleansing	2 quarterly reports submitted to the Municipal Manager on data cleansing	4 quarterly reports submitted to the Municipal Manager on data cleansing by 30th June 2021	In house	4 quarterly reports submitted to the Municipal Manager on data cleansing	In house	Yes	None	None	Data cleansing report
DBT010	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Provision of services to indigent households	Percentage of households earning less than R 1800 per month with access to free basic services	100% of households earning less than R1800 per month with access to free basic services	100% of households earning less than R1800 per month with access to free basic services by 30th June 2021	In house	100% of households earning less than R1800 per month with access to free basic services	In house	Yes	None	None	Indigent register

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT009	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Registration of Indigents	Number of indigents registered on the indigent register	0	600 indigents registered on the indigent register by 30th June 2021	In house	111 indigents registered on the indigent	In house	No	Some indigents applications awaiting adjudication and approval by the Indigent Committee	Indigent's registration process continuing to acumen the roll.	Indigent register and council resolution
DBT011	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Fixed Asset Register compliance with GRAP	Number of action plan developed in line with FAR compliance with GRAP standards	1 action plan developed in line with FAR compliance with GRAP standards	1 action plan developed in line with FAR compliance with GRAP standards by 30th June 2021	In house	1 action plan developed in line with FAR compliance with GRAP standards	In house	Yes	None	None	Action plan in line with FAR

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT012	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct asset verification and reconciliation	Number of asset verifications and reconciliation conducted	1 asset verification and reconciliation conducted	2 asset verification and reconciliation conducted by 30th June 2021	In house	2 asset verification and reconciliation conducted	In house	Yes	None	None	Assets verification and reconciliation reports
DBT013	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Updating of the fixed Asset register	Rate update of the Fixed Asset Register	Daily update of the Fixed Asset Register	Daily update of the Fixed Asset Register by 30th June 2021	In house	Daily update of the Fixed Asset Register	In house	Yes	None	None	Assets register
DBT014	To improve the financial status of the	Submission of Section 71	Number of section 71 monthly	9 Section 71 monthly statements	12 Section 71 monthly statements	In house	12 Section 71 monthly statements	In house	Yes	None	None	Proof of submission

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	Municipality through prudent budget planning, stringent financial management and improved revenue collection	monthly budget statements	statements submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury	submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury	submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury by 30th June 2021		submitted within 10 days after the end of each month to the Executive Mayor, the provincial treasury and national treasury					and 12 reports
DBT015	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of Supply Chain Management reports to Council	Number of Supply Chain Management reports to submitted to Council	3 Supply chain management reports submitted to Council	4 Supply chain management reports submitted to Council by 30th June 2021	In house	4 Supply chain management reports submitted to Council	In house	Yes	None	None	Council resolution and reports
DBT016	To improve the financial status of the Municipality	Submission budget	Number of budget statements submitted to	3 Budget statements submitted to council within	4 Budget statements submitted to council within	In house	4 Budget statements submitted to council within	In house	Yes	None	None	Council resolution and reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	through prudent budget planning, stringent financial management and improved revenue collection	statements to council	council within 30 days after the end of a quarter	30 days after the end of a quarter	30 days after the end of a quarter by 30th June 2021		30 days after the end of a quarter					
DBT017	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of bank reconciliation to the Municipal Manager	Number of Bank reconciliation submitted to the Municipal Manager within 10 days after the end of the month	8 Bank reconciliation submitted to the Municipal Manager	12 Bank reconciliation submitted to the Municipal Manager by 30th June 2021	In house	12 Bank reconciliation submitted to the Municipal Manager	In house	Yes	None	None	12 Bank reconciliation and proof of submission
DBT018 (Covid-19)	To improve the financial status of the Municipality through prudent budget planning, stringent financial	Compilation and submission of Annual Financial Statements to the Auditor General	Number of Annual Financial Statements compiled and submitted to	1 Annual Financial Statement compiled and submitted to the Auditor General by	1 Annual Financial Statement compiled and submitted to the Auditor General by	R 4 000 000	1 Annual Financial Statement compiled and submitted to the Auditor General by	R 1 851 932	Yes	None	None	Acknowledgement of Receipt

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	management and improved revenue collection		the Auditor General	31st August 2020	31st October 2020		31st October 2020					
DBT019	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct stock taking and reconciliation	Number of stock taking and reconciliation conducted	1 stock taking and reconciliation conducted	2 stock taking and reconciliation conducted by 30th June 2021	In house	2 stock taking and reconciliation conducted	In house	Yes	None	None	Stock take reports
DBT020	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Implementation of valuation roll	Percentage implementation of valuation roll	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly basis by 30th June 2020	In house	100% of the valuation roll implemented on a monthly basis	In house	Yes	None	None	Valuation report

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection											
DBT022	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services through return or verbal and formal return quotations reports to Council (R1-R200 000)	Number of goods and services through return or verbal and formal return quotations reports submitted to Council	3 Goods and services through return or verbal and formal return quotations reports submitted to Council	4 Goods and services through return or verbal and formal return quotations reports submitted to Council by 30th June 2021	In house	4 Goods and services through return or verbal and formal return quotations reports submitted to Council	In house	Yes	None	None	Council resolution and reports
DBT023	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services procured through a competitive bidding processes reports to Council (R201 000 above	Number of goods and services procured through a competitive bidding processes reports submitted to Council	3 Goods and services procured through a competitive bidding processes reports	4 Goods and services procured through a competitive bidding processes reports submitted to Council (R201 000 above by	In house	4 Goods and services procured through a competitive bidding processes reports submitted to Council (R201 000 above	In house	Yes	None	None	Council resolution and reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
			(R201 000 above		30th June 2021							
DBT024	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services procured through deviation process reports to Council (R0-R200 000)	Number of goods and services procured through deviation process reports to Council	3 Goods and services procured through deviation process reports to Council	4 Goods and services procured through deviation process reports to Council by 30th June 2021	In house	4 Goods and services procured through deviation process reports to Council	In house	Yes	None	None	Council resolution and reports
DBT025	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of irregular expenditure reports to Council	Number of irregular expenditure reports submitted to Council	3 Irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council by 30th June 2021	In house	4 Irregular expenditure reports submitted to Council	In house	Yes	None	None	Council resolution and reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT026	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of Contracts Management reports to Council	Number of Contracts Management reports submitted to Council	3 Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council by 30th June 2021	In house	4 Contracts Management reports submitted to Council	In house	Yes	None	None	Council resolution and reports
DBT027	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of section 66 monthly reports to Council	Number of monthly section 66 reports submitted to Council	9 Section 66 monthly reports submitted to Council	12 Section 66 monthly reports submitted to Council by 30th June 2021	In house	12 Section 66 monthly reports submitted to Council	In house	Yes	None	None	12 Section 66 monthly reports and council resolution
DBT028	To improve the financial status of the	Submission of creditors register and creditors	Number of creditors register and	9 creditors register and creditors	12 creditors register and creditors	In house	12 creditors register and creditors	In house	Yes	None	None	12 creditors register and creditors

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	Municipality through prudent budget planning, stringent financial management and improved revenue collection	analysis monthly to the Municipal Manager	creditors analysis monthly reports	analysis monthly reports	analysis monthly reports by 30th June 2021		analysis monthly reports					analysis monthly reports
DBT029	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of fruitless and wasteful expenditure reports to Council	Number of fruitless and wasteful expenditure reports to Council	3 fruitless and wasteful expenditure reports submitted to Council	4 fruitless and wasteful expenditure reports submitted to Council by 30th June 2021	In house	4 fruitless and wasteful expenditure reports submitted to Council	In house	Yes	None	None	Fruitless and wasteful expenditure reports and Council
DBT030	To improve the financial status of the Municipality through prudent budget planning,	Conduct inventory reconciliation	Number of inventory reconciliation conducted	Inventory reconciliation conducted	2 Inventory reconciliation conducted by 30th June 2021	In house	2 Inventory reconciliation conducted	In house	Yes	None	None	Inventory reconciliation reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES /COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	stringent financial management and improved revenue collection											
DBT031	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Closure of the Financial System	Due date for the closure of the Financial System on a monthly basis	By the 3rd of each month the Financial System must be closed	By the 3rd of each month the Financial System must be closed by 30th June 2021	In house	By the 3rd of each month the Financial System must be closed	In house	No	Due to the data cleansing on Property rate and basic services to correct before May and June 2021 billing	Monthly reconciliation to be done and corrections before the billing on the month end.	Financial System closure report

KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

The Office of the Municipal Manager's overall performance for 2020/2021 financial year is 84% achievement. The department managed to achieve 49 targets out of the 58 planned targets, as compared to 66% achieved in 2019/2020 financial year, out of 53 planned targets 35 targets was achieved.

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
OFFICE OF THE SPEAKER												
MM001	To deepen democracy and promote active community participation in the affairs of the institution	Conducting Mayoral Outreach meetings	Number of Mayoral Outreach Meetings conducted	12 Mayoral outreach meetings conducted	24 Mayoral outreach meetings conducted by 30th June 2021	In house	25 Mayoral outreach meetings conducted	In house	Yes	None	None	Attendance registers
MM002	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Mayoral Outreach Report to the Mayor	Number of Mayoral Outreach reports submitted to the Mayor	1 Mayoral outreach reports submitted to the mayor	2 Mayoral outreach reports submitted to the mayor by 30th June 2021	In house	2 Mayoral outreach reports submitted to the Mayor	In house	Yes	None	None	Reports
MM003	To deepen democracy and promote active community	Conducting of Ward Committee meetings	Number of ward committee meetings conducted	288 ward committee meetings conducted	384 ward committee meetings conducted by 30th June 2021	In house	384 ward committee meetings conducted	In house	Yes	None	None	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	participation in the affairs of the institution											
MM004	To deepen democracy and promote active community participation in the affairs of the institution	Workshops for councilors and ward committee members	Number of workshop conducted for councilors and ward committee members	1 workshop programme conducted for ward committee members and councilors	2 workshop programmes conducted for ward committee members and councilors by 30th June 2021	In house	2 workshop programmes conducted for ward committee members and councilors	In house	Yes	None	None	Attendance registers
SPECIAL COVID-19 REVISED PROJECTS												
OFFICE OF THE SPEAKER												
MM048	To deepen democracy and promote active community participation in the affairs of the institution	Procurement of vehicles (COVID-19)	Number of vehicles procured for public loud hailing	0	3 vehicles procured for public loud hailing by 30th June 2021	R1 100 000.00	3 vehicles procured for public loud hailing	R1,236 250	Yes	None	None	Delivery note and Tax invoice
MM049	To deepen democracy and promote active	Procurement of loud hailing system (COVID-19)	Number of loud hailing systems procured for	0	2 loud hailing systems procured for public loud	R200 000.00	2 loud hailing systems procured for	R 86 250	Yes	None	None	Delivery note and Tax invoice

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	community participation in the affairs of the institution		public loud hailing		hailing by 30th June 2021		public loud hailing					
COMMUNICATION												
MM005	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of Communication strategy	Number of Communication Strategies developed and approved		1 communication strategies developed and approved by 30th June 2021	In house	0	In house	No	There was a delay in the review process.	Communication Strategy will be submitted to Council in July.	Communication strategy and council resolution
MM006	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of media engagement sessions	Number of media engagement sessions conducted	0	2 media engagement sessions conducted by 30th June 2021	R 59 400	2 media engagement sessions conducted	R 0	Yes	None	None	Attendance registers
MM007	To deepen democracy and promote active community participation	Issuing of media statements	Number of media statements issued	2 media statements issued	8 media statements issued by 30th June 2021	In house	16 media statements issued	In house	Yes	None	None	Media statements

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	in the affairs of the institution											
MM008	To deepen democracy and promote active community participation in the affairs of the institution	Updating of official social media accounts	Rate of update of Municipal social media accounts	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required by 30th June 2021	In house	Updating of Municipal social media accounts quarterly and as and when required	In house	Yes	None	None	Social media accounts reports
MM010	To deepen democracy and promote active community participation in the affairs of the institution	Submission of report on the presidential hotline to the Municipal Manager	Number of reports on the presidential hotline submitted to the Municipal Manager	1 reports on the presidential hotline submitted to the Municipal Manager	4 reports on the presidential hotline submitted to the Municipal Manager by 30th June 2021	In house	4 reports on the presidential hotline submitted to the Municipal Manager	In house	Yes	None	None	4 Presidential hotline reports
MM11	To deepen democracy and promote active community participation in the affairs of the institution	Issuing of External Newsletter	Rate of issuing of External Newsletter issued	2 Quarterly issuing of External Newsletter	4 Quarterly issuing of External Newsletter by 30th June 2021	R 225 000	1 Quarterly external newsletter issued.	R 199,500	No	Insufficient budget	To be done in house by 30 September.	External Newsletters

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
SPECIAL COVID-19 REVISED PROJECTS												
COMMUNICATION												
MM050	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of Interviews on the radio	Number of interviews conducted	0	36 Interviews to be conducted on the radio by 30th June 2021	R 1 400 000	46 Interviews to be conducted on the radio	R 1 053 000	Yes	None	None	Invoices and Delivery note
MM051	To deepen democracy and promote active community participation in the affairs of the institution	Procurement of Branding material	Number of Banners and gazebos to be procured	0	24 Banners and 2 Gazebos to be procured by 30th June 2021	R 300 000	0	R 0	No	Insufficient budget	Budget was channelled to radio interviews (MM050)	Invoices and Delivery note
MM052	To deepen democracy and promote active community participation in the affairs of the institution	Procurement of Campaigning material	Number of campaign materials procured	0	5000 Flyers and posters to be procured by 30th June 2021		0	R 0	No	Budget was channelled to radio interviews (MM050)	Campaigns are done through radio interviews.	Invoice, Delivery note, Flyer and poster

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM053	To deepen democracy and promote active community participation in the affairs of the institution	Procurement of Tents	Number of Tents procured	0	3 Tents to be procured by 30th June 2020		0	R 0	No	Insufficient budget		Invoices and Delivery note
						IDP						
MM017	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of IDP Process Plan	Number of IDP process plans developed and approved by Council	1 IDP process plan developed and approved by Council by 31st August 2019	1 IDP process plans developed and approved by Council by 31st August 2020	In house	1 IDP process plan developed and approved by Council on the 29th of September 2020	In house	No	Council only sat in September where the Process plan was tabled	None	IDP Process Plan and council resolution
MM018	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the Integrated Development Plan	Number of IDP's reviewed and approved		1 IDP's reviewed and approved by 30th June 2021	R 334 000	1 IDP's reviewed and approved	R 25 515	Yes	None	None	Reviewed IDP and council resolution
MM019	To deepen democracy	Holding of the Annual	Number of IDP/Budget		1 IDP/Budget Indaba	In house	0	In house	No	Budget Indaba comprises a	IDP/Budget Indaba will	Attendance register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	and promote active community participation in the affairs of the institution	IDP/Budget Indaba	Indaba meetings conducted		meetings conducted by 30th June 2021					number of stakeholders which due to the number could not sit because of Covid.	be held in the next FY	
MM020	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of the Strategic Planning Workshop	Number of strategic planning workshops conducted	1 Strategic planning workshops conducted	1 strategic planning workshops conducted by 30th June 2021	R 404 528 000	1 strategic planning workshops conducted	R 190 102	Yes	None	None	Attendance register and report
MM021	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of IDP/Budget steering committee meetings	Number of IDP/Budget steering committee meetings conducted	1 IDP/Budget steering committee meetings conducted	2 IDP/Budget steering committee meetings conducted by 30th June 2021	In house	2 IDP/Budget steering committee meetings conducted	In house	Yes	None	None	Attendance registers and report
MM022	To deepen democracy and promote active community participation	Submission of IDP to the MEC for Local Government	Number of IDP submitted to the MEC for Local Government within 10		1 IDP submitted to the MEC for Local Government within 10 workings days	In house	1 IDP submitted to the MEC for Local Government within 10	In house	Yes	None	None	Submission letter

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	in the affairs of the institution		workings days after approval		after approval by 30th June 2021		workings days after approval					
MM023	To deepen democracy and promote active community participation in the affairs of the institution	Conducting Community Consultative meetings on approved draft IDP/Budget	Number of Community Consultative meetings conducted on approved draft IDP/Budget		12 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget by 30th June 2021	In house	12 zonal meetings Community Consultative meetings conducted on approved draft IDP/Budget	In house	Yes	None	None	Attendance registers
PERFORMANCE MANAGEMENT SYSTEM												
MM024 (Covid-19)	To deepen democracy and promote active community participation in the affairs of the institution	Compilation and submission of the Annual Report to the office of the Auditor General	number of Annual Reports compiled and submitted to the office of Auditor General	1 Annual Report compiled and submitted to the office of the Auditor General by 31st August 2019	1 Annual Report compiled and submitted to the office of the Auditor General by 31st October 2020	In house	1 Annual Report compiled and submitted to the office of the Auditor General by 31st October 2020	In house	Yes	None	None	Acknowledgement of Receipt
MM025	To deepen democracy and promote active community participation in the affairs	Tabling of Annual Report before Council	Number of Annual Reports tabled before council	1 Annual report tabled before council by 31st January 2020	1 Annual report tabled before council by 30th April 2021	In house	1 Annual report tabled before council	In house	Yes	None	None	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	of the institution											
MM026	To deepen democracy and promote active community participation in the affairs of the institution	Development and submission of Mid-year budget and performance assessment report	Number of Mid-year budget and performance assessments submitted to the Executive Mayor, National Treasury and Provincial Treasury	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25th January 2020	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25th January 2021	In house	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25th January 2021	In house	Yes	None	None	Acknowledgement of receipt
MM027	To deepen democracy and promote active community participation in the affairs of the institution	Tabling of Mid-year budget and performance assessment before Council	Number of Mid-year budget and performance assessments tabled before Council	1 Mid-year budget and Performance Assessment report tabled before Council by 31st January 2020	1 Mid-year budget and Performance Assessment report tabled before Council by 31st January 2021	In house	1 Mid-year budget and Performance Assessment report tabled before Council by 31st January 2021	In house	Yes	None	None	Council resolution
MM028	To deepen democracy	Review and approval of the	Number of PMS Policy		1 PMS Policy Framework	In house	1 PMS Policy	In house	Yes	None	None	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	and promote active community participation in the affairs of the institution	PMS Policy Framework	Framework reviewed and approved by Council		reviewed and approved by Council by 30th June 2021		Framework reviewed and approved by Council					
MM029	To deepen democracy and promote active community participation in the affairs of the institution	Submission of performance report to the Executive Mayor	Number of performance reports submitted to the Executive Mayor	3 Performance report submitted to the Executive Mayor	4 Performance reports submitted to the Executive Mayor by 30th June 2021	In house	4 Performance reports submitted to the Executive Mayor	In house	Yes	None	None	Council resolution
MM030	To deepen democracy and promote active community participation in the affairs of the institution	Development and submission of the SDBIP to the Executive Mayor	Number of SDBIP's developed and submitted to the Executive Mayor within 14 days after the approval of the budget for consideration	1 2020/2021Draft SDBIP developed and submitted to the Executive Mayor within 14 days after the approval of the budget for consideration	1 2021/2022 Draft SDBIP' developed and submitted to the Executive Mayor within 14 days after the approval of the budget for consideration by 30th June 2021	In house	1 2021/2022 Draft SDBIP' developed and submitted to the Executive Mayor within 14 days after the approval of the budget for consideration	In house	Yes	None	None	Acknowledgement of receipt
MM031	To deepen democracy	Approval of SDBIP by the	Number of SDBIP's	1 2020/2021 SDBIP's	1 2021/2022 SDBIP's	In house	1 2021/2022 SDBIP's	In house	Yes	None	None	Approved SDBIP

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	and promote active community participation in the affairs of the institution	Executive Mayor	approved by the Executive Mayor within 28 days after the approval of the budget	approved by the Executive Mayor within 28 days after the approval of the budget	approved by the Executive Mayor within 28 days after the approval of the budget by 30th June 2021		approved by the Executive Mayor within 28 days after the approval of the budget					
MM032	To deepen democracy and promote active community participation in the affairs of the institution	Signing of Performance Agreements by Senior managers	Number of Senior Managers including Municipal Manager with signed performance agreement	5 Signed performance agreements for Senior Managers and 1 Municipal Manager by 31st July 2019	5 Signed performance agreements for Senior Managers and 1 Municipal Manager by 31st July 2020	In house	5 Signed performance agreements for Senior Managers and 1 Municipal Manager by 31st July 2020	In house	Yes	None	None	Signed performance agreements
MM033	To deepen democracy and promote active community participation in the affairs of the institution	Conducting performance assessments for Senior Managers	Number of performance assessments conducted for Senior Managers including Municipal Manager	2 performance assessments conducted for senior managers including Municipal Manager	4 performance assessments conducted for senior managers including Municipal Manager by 30th June 2021	In house	2 performance assessments conducted for senior managers including Municipal Manager	In house	No	Due to COVID-19 Pandemic which affected normal work schedule that resulted in work being piled and PMS unit couldn't cope with the backlog due to staff shortage as there is only one warm body	HR to fill the vacant post of PMS coordinators with immediate effect	Performance assessments reports

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										in the PMS unit.		
INTERNAL AUDIT												
MM034	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Audit Plan to Audit committee for approval (3 year rolling and annual operational plan)	Number of Audit Plans submitted to the Audit committee for approval	1 Audit Plans submitted to the Audit committee for approval	1 Audit Plans submitted to the Audit committee for approval by 30th June 2020	In house	1 Audit Plans submitted to the Audit committee for approval	In house	Yes	None	None	Approved Audit Plan and minutes of the AC meeting
MM035	To deepen democracy and promote active community participation in the affairs of the institution	Submission of internal audit reports to the Audit Committee	Number of internal audit reports submitted to the Audit Committee	3 internal audit reports submitted to the Audit Committee	4 internal audit reports submitted to the Audit Committee by 30th June 2021	R 600 000	4 internal audit reports submitted to the Audit Committee	R 600 000	Yes	None	None	Quarterly audit reports presented to the AC and AC minutes
MM036	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of Internal Audit charter workshops	Number of Internal Audit charter workshops conducted	0	1 Internal Audit charter workshops conducted by 30th June 2021	In house	1 Internal Audit charter workshops conducted	In-house	Yes	None	None	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM037	To deepen democracy and promote active community participation in the affairs of the institution	Holding of Audit Committee meetings	Number of Audit Committee meetings held	4 Audit Committee meetings held	4 Audit Committee meetings held by 30th June 2021	NDM shared services	5 Audit Committee meetings held	NDM shared services	Yes	None	None	Attendance registers and minutes
MM038	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Audit Committee reports to Council	Number of Audit Committee reports submitted to Council	1 Audit Committee reports submitted to Council	4 Audit Committee reports submitted to Council by 30th June 2021	In house	3 Audit Committee reports submitted to Council	In house	No	Mayoral was already held when the report was finalised.	To table the report to the next mayoral and Council	Council resolution
RISK MANAGEMENT												
MM039	To deepen democracy and promote active community participation in the affairs of the institution	Submission of quarterly Risk Management reports to RMAFACC	Number of Risk Management reports submitted to RMAFACC	3 Risk Management reports submitted to RMAFACC	4 Risk Management reports submitted to RMAFACC by 30th June 2021	In house	4 Risk Management reports submitted to RMAFACC	In-house	Yes	None	None	Quarterly risk management reports

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM040	To deepen democracy and promote active community participation in the affairs of the institution	Submission of compliance reports to RMAFACC	Number of compliance reports submitted to RMAFACC	3 Compliance reports submitted to RMAFACC	4 Compliance reports submitted to RMAFACC by 30th June 2021	In house	4 Compliance reports submitted to RMAFACC	In-house	Yes	None	None	4 Quarterly compliance reports
MM047	To deepen democracy and promote active community participation in the affairs of the institution	Submission of RMAFACC reports to AC	Number of RMAFACC reports submitted to AC	3 RMAFACC report submitted to AC	4 RMAFACC reports submitted to AC by 30th June 2021	In house	4 RMAFACC reports submitted to AC	In-house	Yes	None	None	RMC reports
MM041	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of Strategic Risk Register	Number of Strategic Risk Register developed and approved by Council		1 Strategic Risk Register developed and adopted by Council 30th June 2021	In house	1 Strategic Risk Register developed and adopted by Council	In-house	Yes	None	None	Council resolution
MM042	To deepen democracy and promote active	Conducting of Risk Management	Number of Risk Management Committee	3 Risk management committee	4 Risk management committee	NDM shared services	5 Risk management committee	NDM shared services	Yes	None	None	Attendance registers, minutes

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	community participation in the affairs of the institution	Committee meetings	meetings conducted	meetings conducted	meetings conducted by 30th June 2021		meetings conducted					
MM043	To deepen democracy and promote active community participation in the affairs of the institution	Anti-fraud and corruption campaign	Number of anti-fraud and corruption awareness campaign conducted	1 Anti-fraud and corruption awareness campaign conducted	2 Anti-fraud and corruption awareness campaign conducted by 30th June 2021	In house	2 Anti-fraud and corruption awareness campaign conducted	In-house	Yes	None	None	Attendance registers
DCS023	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of business continuity plan	Number of business continuity plans reviewed and approved by Council		1 Business continuity plan reviewed and approved by Council by 30th June 2021	In house	1 Business continuity plan reviewed and approved by Council	In-house	Yes	None	None	Council resolution
MUNICIPAL PUBLIC ACCOUNT COMMITTEE												
MM044	To deepen democracy and promote active	Sitting of Municipal Public Accounts Committee	Number of MPAC meetings conducted	7 MPAC meetings conducted	4 MPAC meetings conducted by 30th June 2021	In house	8 MPAC meetings conducted	In house	Yes	None	None	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	community participation in the affairs of the institution											
MM045	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the oversight report on the Annual Report	Number of oversight reports developed and approved on the probing of the Annual report	1 oversight reports developed and approved on the probing of the Annual report	1 oversight reports developed and approved on the probing of the Annual report by 30th June 2021	In house	1 oversight reports developed and approved on the probing of the Annual report	In house	Yes	None	None	Council resolution
MM046	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the MPAC Annual Work Plan	Number of Annual Work Plans developed and approved by Council	0	1 Annual Work Plans developed and approved by Council by 30th June 2021	In house	1 Annual Work Plans developed and approved by Council	In house	Yes	None	None	Council resolution
YOUTH												
LED017	To create a conducive environment economic development,	Development of an Integrated Youth Strategy	Number of integrated youth strategies developed	0	1 integrated youth strategies developed and approved by	In house	1 integrated youth strategy developed and	In house	Yes	None	None	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	investment attraction and job creation				Council by 30th June 2021		approved by council					
LED024	To create a conducive environment economic development, investment attraction and job creation	Youth participation in training and skills development	Number of youth participating in training and skills development programs facilitated by the Municipality	Youth participating in training and skills development programs facilitated by the Municipality	20 Youth participating in training and skills development programs facilitated by the Municipality by 30th June 2021	In house	24 Youth participating in training and skills development programs facilitated by the Municipality	In house	Yes	None	None	Enrolment list
LED025	To create a conducive environment economic development, investment attraction and job creation	Conducting of youth outreach meetings	Number of youth outreach meetings conducted	1 youth outreach meetings conducted	2 youth outreach meetings conducted by 30th June 2021	In house	2 youth outreach meetings conducted	In house	Yes	None	None	Attendance registers
LED026	To create a conducive environment economic development, investment attraction and job creation	Conducting of Career guidance	Number of Career guidance conducted	1 career guidance conducted	1 career guidance conducted by 30th June 2021	In house	1 career guidance conducted	In house	Yes	None	None	Attendance register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED028	To create a conducive environment economic development, investment attraction and job creation	Youth Summit	Number of Youth Summits conducted	0	1 Youth Summits conducted by 30th June 2021	R 87 500	1 Youth Summit conducted	R 37 475	Yes	None	None	Attendance register and summit report
LED029	To create a conducive environment economic development, investment attraction and job creation	Road Safety Campaign	Number of Road Safety Campaign conducted	1 Road Safety Campaign conducted	1 Road Safety Campaign conducted by 30th June 2021	In house	1 Road Safety Campaign conducted	In house	Yes	None	None	Attendance register and Reports
LED030	To create a conducive environment economic development, investment attraction and job creation	Cooperatives Financial Grant	Number of Cooperatives Financial Grant supported	1 Youth cooperative financial grant supported	2 Cooperatives Financial Grant supported by 30th June 2021	R 200 000	5 Youth cooperative financial grant supported	R198 020	Yes	None	None	Invoices
LED031	To create a conducive environment economic development,	NPO Social Special Programmes Support	Number of Social Special Programmes Support conducted	3 Social Special Programmes Support conducted	4 Social Special Programmes Support conducted by 30th June 2021	R 225 292	4 Social Special Programmes Support conducted	R 112 600	Yes	None	None	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	investment attraction and job creation											
LED032	To create a conducive environment economic development, investment attraction and job creation	Fun run/walk	Number of Fun run/walk conducted	1 Fun run/walk conducted	1 Fun run/walk conducted by 30th June 2021	R 224 022	1 Fun run/walk conducted	R 175 165	Yes	None	None	Attendance registers and Reports
LED033	To create a conducive environment economic development, investment attraction and job creation	THLM Mayoral Tournament	Number of THLM Mayoral Tournament conducted	0	1 THLM Mayoral Tournament by 30th June 2021	R 276 900	1 THLM Mayoral Tournament conducted	R 159 914	Yes	None	None	Attendance registers and Reports

Chapter 3

KPA: SPATIAL RATIONALE

The department of Development and Town Panning Services overall performance for 2020/2021 financial year is 80% achievement. The department managed to achieve 04 targets out of the 05 planned targets, as compared to 50% achieved in 2019/2020 financial year, out of 04 planned targets 02 targets was achieved.

KPA		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
TP007	To manage and coordinate spatial planning and Land use management	Anti-land invasion	Number of reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager 30th June 2021	R1 500 000	4 reports on land invasion submitted to the Municipal Manager	R1 500 000	Yes	None	None	Reports
TP011	To manage and coordinate spatial planning and Land use management	Town planning workshop	Number of Town Planning Workshop conducted for Traditional leaders	1 Town Planning Workshop conducted for Traditional leaders	1 Town Planning Workshop conducted for Traditional leaders by 30th June 2021	In house	0	In house	No	Delayed due to covid 19 Regulations	To be conducted next financial year	Attendance register
TP012	To manage and coordinate spatial planning and	Assessment of building plans	Number of building plans received, assessed and approved	60 building plans received, assessed and approved	80 building plans received, assessed and	In house	87 building plans received, assessed and	In house	Yes	None	None	Building Plans register

KPA		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	Land use management				approved by Municipality by 30th 2021		approved by Municipality					
SPECIAL COVID-19 REVISED PROJECTS												
TP013	To manage and coordinate spatial planning and Land use management	Anti-land invasion – All wards (COVID-19)	Number of reports on land invasion submitted to the Municipal Manager	0	3 reports on land invasion submitted to the Municipal Manager 30th June 2021	R2 000 000	3 reports on land invasion submitted to the Municipal Manager	R2 000 000	Yes	None	None	Reports
TP014	To manage and coordinate spatial planning and Land use management	Township establishments – Tweefontein E and Kwaggafontein D (COVID-19)	Number of township establishment application submitted for formalization to Planning Tribunal	0	2 applications for township establishments to Planning Tribunal by 30th June 2021	R 4 000 000	2 applications for township establishments to Planning Tribunal	R 2 306 109.98	Yes	None	None	Appointment of service provider, Specialist report, Complete application and acknowledgement of submission

Chapter 3

KPA: LOCAL ECONOMIC DEVELOPMENT

The department of Local Economic Development overall performance for 2020/2021 financial year is 69% achievement. The department managed to achieve 11 targets out of the 16 planned targets, as compared to 58% achieved in 2019/2020 financial year, out of 12 planned targets 07 targets was achieved.

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED002	To create a conducive environment for economic development, investment attraction and job creation	Facilitation of the Community Works Programme	Number of jobs created through the Community Works Programme	1200 jobs created through the Community Works Programme	1200 jobs created through the Community Works Programme by 30th June 2021	In house	1213 jobs created through the Community Works Programme	In house	Yes	None	None	MIS Report
LED003	To create a conducive environment for economic development, investment attraction and job creation	Conduct LED Forum Meetings	Number of LED Forum meetings conducted	3 LED forum meetings held	4 LED forum meetings conducted by 30th June 2021	In house	4 LED forum meetings conducted.	In house	Yes	None	None	Minutes and attendance register
LED004	To create a conducive environment for economic development, investment attraction and job creation	Submit LED Forum reports to the Executive Mayoral Committee	Number of LED Forum reports submitted to the Mayoral Committee	1 LED Forum reports submitted to the Mayoral	2 LED Forum reports submitted to the Mayoral Committee by 30th June 2021	In house	1 LED forum report submitted to the Mayoral Committee	In house	No	Department couldn't secured a credible company to discuss with due to Covid	The report to be submitted in the next quarter	Council resolution

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCE S/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED005	To create a conducive environment for economic development, investment attraction and job creation	Conduct LED Outreach meetings on Mass Economic Opportunities	Number of LED outreach meetings conducted	2 Outreach meetings conducted	2 LED Outreaches conducted by 30th June 2021	In house	2 LED outreaches conducted	In house	Yes	None	None	Attendance register
LED006	To create a conducive environment for economic development, investment attraction and job creation	Engagement of stakeholders on Moloto road development	Number of stakeholders engagement meetings held for Moloto Road development	2 Stakeholders engagement meetings held for Moloto Road Development	2 Stakeholders engagement meetings held for Moloto Road Development by 30th June 2021	In house	2 Stakeholder engagement meetings held for Moloto Road Development	In house	Yes	None	None	Reports and attendance register
LED007	To create a conducive environment for economic development, investment attraction and job creation	Conduct reference committee meetings for Community Works Programme	Number of reference committee meetings for CWP	3 Local Reference Committee meetings held on CWP	4 Local Reference Committee meetings held on CWP by 30th June 2021	In house	3 local reference Committee meetings held on CWP	In House	No	The quorum couldn't be reached in the 1st quarter	The meeting will be held in the first Quarter of 2021/22	Minutes and attendance register
LED008	To create a conducive	Development and approval of	Number of Municipal	1 Municipal Investment	1 Municipal Investment	In house	1 Municipal Investment	In house	Yes	None	None	Council resolution

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	environment for economic development, investment attraction and job creation	Municipal Investment Strategy	Investment Strategies developed and approved by council	Strategy developed and approved by council	Strategy developed and approved by council by 30th June 2021		strategy developed and approved by council					
LED011	To create a conducive environment for economic development, investment attraction and job creation	Consultation and support meetings for lucrative investors	Number of meetings held to engage and support lucrative investors	1 Meetings held to engage and support lucrative investors	2 Meetings held to engage and support lucrative investors by 30th June 2021	In house	1 Meetings held to engage and support lucrative investors	In house	No	No credible investor could be secured for a meeting due to covid 19	Meeting to engage and support lucrative investors to be held in September	Attendance register and reports
LED013	To create a conducive environment for economic development, investment attraction and job creation	Training and support for SMME's and Cooperatives	Number of SMME's and cooperatives trained and supported	40 SMMEs and Cooperatives trained and supported	40 SMMEs and Cooperatives trained and supported by 30th June 2021	In house	40 SMME`s and cooperative trained and supported	In house	Yes	None	None	Attendance registers and reports
LED014	To create a conducive environment for economic development, investment	Conduct cooperative project meetings	Number of cooperative projects meetings conduct	4 Cooperative projects meetings conducted	4 Cooperative projects meetings conducted	In house	4 Cooperative project meetings conducted	In house	Yes	None	None	Minutes and attendance register

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	attraction and job creation				by 30th June 2021							
LED015	To create a conducive environment for economic development, investment attraction and job creation	Registration of SMME's and Cooperatives on Municipal data base	Number of SMME's and Cooperatives registered on Municipal data base	20 SMME's and Cooperatives registered on Municipal data base	20 SMME's and Cooperatives registered on Municipal data base by 30th June 2021	In house	20 SMME's and Cooperatives registered on Municipal data base by 30th June 2021	In house	Yes	None	None	Data log
LED016	To create a conducive environment for economic development, investment attraction and job creation	Identify and support rural smallholder farmers and community gardens	Number of rural smallholders farmers and community gardens identified	20 rural smallholder farmers and community gardens identified	20 rural smallholder farmers and community gardens identified by 30th June 2021	In house	20 rural smallholder farmers and community gardens identified.	In house	Yes	None	None	Site visit reports and attendance register
LED034	To create a conducive environment for economic development, investment attraction and job creation	Business licenses	Number of business licenses application received, processed and issued	0	160 business licenses application received, processed and issued by 30th June 2021	In house	187 business licenses application received, processed and issued	In house	Yes	None	None	Copies of issued licences

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT NAME	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCE S/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
LED035	To create a conducive environment for economic development, investment attraction and job creation	Inspection of businesses	Number of Businesses inspection conducted	0	48 Business inspections conducted by 30th June 2021	In house	81 Business inspections conducted	In house	Yes	None	None	Inspection register
SPECIAL COVID-19 REVISED PROJECTS												
LED036	To Create a conducive environment for economic development and job creation	Construction of Stalls for SMME`s; KwaMhlanga, Phola and Kwaggafontein Interactions	Number of stalls constructed for SMME`s	0	15 Stalls constructed for SMME's in Kwamhlanga, Phola and Kwaggafontein intersections by 30th June 2021	R 4 000 000	Stalls design reports completed	R1 392 208	No	The designs and Geo-Tech Report have been completed.	The construction of the stalls will be done in the subsequent financial year	Draft and final design reports, Quarterly progress report Completion Certificate.
LED037	To Create a conducive environment for economic development and job creation	Grant-In Aid Support for SMME`s (Equipment and stock)	Number of SMME`s supported with equipment and stock	0	50 SMME`s supported with equipment and stock by 30th June 2021	R 1 000 000	37 SMME`s supported with equipment and stock	R787 000	No	The budget was not sufficient to assist all 50 SMMEs	The budget to assist the rest of the SMMEs will be proposed and submitted in the coming	Advertisement, attendance register, Minutes, Delivery Note

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT NAME	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCE S/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
											financial years	

3.24 FINANCE

ANNUAL REPORT OF THE AUDIT AND PERFORTMANCE COMMITTEE (REPORT FROM THE CHAIRPERSON OF AUDIT AND PERFORMANCE COMMITTEE)

We are pleased to submit the report of the Audit Committee for the year ended 30 June 2021

1. Background

Thembisile Hani Local Municipality amongst other local Municipalities is under Nkangala District Shared audit and performance committee, The Audit Committee was established in terms of section166 of the Municipal Finance Management Act (MFMA), Act 56 of 2003. The Audit Committee has adopted its terms of reference.

Statutory requirements`

Section 166 of the MFMA stipulates that each Municipality must establish an Audit Committee. The Audit Committee is an independent advisory body that advises council, political office bearers, accounting officer, and the staff of the Municipality on the following;

- Internal financial control and internal audit;
- Risk management;
- Accounting policies
- The adequacy, reliability and accuracy of financial reporting and information;
- Performance management
- Compliance with the MFMA, the Division of Revenue Act (DORA) and any other applicable legislation;
- Performance evaluation
- Any other issues referred to it by the Municipality;
- Review Annual Financial Statements so as to provide authoritative and credible view of the financial position, on overall compliance with MFMA,DORA, ect
- Respond to Council on any matter raised by the Auditor- General (AGSA); and
- Carry out such investigation into financial affairs of the Municipality as may be prescribed

2. Attendance of meetings

Name of the member	Ordinary meetings	Performance meetings	Special Reviewal of financial Statements	Total	Attendance
Mrs. FJ Mudau Chairperson (Contract ended)	4	4	2	10	8
Mr. L Langalibalele (Member), (Contract ended)	4	4	2	10	8
Mr. M Mathabathe (Member)	4	4	2	10	10
Mr. T Gafane (Member)	4	4	2	10	8
Ms J Masite (Member)	4	4	2	10	9
Ms. M Moloi Chamane	1	1	0	2	2

The following although not members of the Audit and Performance Committee (APC), have standing invitation to Audit and Performance Committee meetings to play their first level of assurance;

- The Accounting Officer;
- The Chief Financial Officer;
- The Chairperson of the Risk Management Anti-fraud and Anti-corruption Committee (RMAFACC)

- The Section 56 Managers/Departmental Heads
- Chief Audit Executive
- Chief Risk Officer
- The Auditor- General
- The National Treasury
- Mpumalanga Provincial Treasury
- Internal Audit (Secretariat function)
- PMS Assistant Manager
- ICT Assistant Manager
- Legal Assistant Manager

3. Internal Audit

The internal Audit of Thembisile Local Municipality is in-house and has discharge its mandate in terms of its approved internal audit charter and managed to execute all projects for 2019/20 financial year. The Audit and Performance Committee (APC) would like to commend the Council and Management for the dedication in strengthening the Corporate Governance, Risk Management and Internal Control processes.

The Audit and Performance Committee (APC) is of the opinion that Internal Audit Unit is operating effectively to meet its mandate and has considered the risk pertinent to the Municipality in its audit plans. Internal Audit further managed to achieve general conformance on all practice Standards. The following documents were approved by the Audit Committee and Performance Committee and recommended to Council for adoption;

- Internal Audit charter
- Internal Audit methodology
- Three year rolling strategic and Annual Audit Plan
- Combined Assurance framework
- Performance Management Framework

4. Effectiveness of Internal controls

The system of internal control was not entirely effective during the year under review as compliance with prescribed policies and procedures were lacking in certain instances and this was evident with the investigation of irregular expenditure that was conducted by the Council during the year under review. The following Internal audit reports are among others that were presented to the Audit Committee;

- Audit of quarterly performance information;
- Compliance Audit
- Revenue Management;
- Supply Chain Management;
- ICT audit;
- Follow-Up Audit: Land and Building;
- Follow-Up Audit: Waste Management Audit;
- Risk Management Audit;
- Annual Financial Statements
- Follow-up on Internal Audit Findings
- Assets management
- Local Economic Development Audit
- Occupational Health and Safety

There has been improvement by management in responding to internal audit reports and this can be attributed to measures that have been implemented by the Accounting officer. Audit committee has also urged management to draw

up action plan to address issues raised by the Auditor- General in the management letters and audit report and to ensure that all matters have been raised by the Auditor General are resolved by Management.

5. Risk Management

The Municipality has an effective Risk Unit that consist of one staff member and Risk Management, Anti-fraud and Anti-corruption Committee that is chaired by the Chairperson of Risk Management, Anti-Fraud and Anti-corruption. . Five (5) risk management anti-fraud and anti-corruption committee meetings. The following policies were reviewed;

- Risk Management strategy
- Risk Management policy
- Whistle blowing policy
- Fraud Prevention Plan and Fraud Prevention policy
- Risk Management Anti-corruption and Anti-fraud risk charters
- Fraud prevention plan and fraud prevention policy
- Risk Appetite
- Key performance Indicators for the Risk Management Committee.
- Business Continuity Policy
- Compliance Policy

6. Performance Management

Management has not cascaded performance measurements to employees other than senior managers and no plans have been put in place to cascade performance to other levels has it been cascaded.

The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 27th August 2020 and performance unit has shown significant improvement

7. Year-end reporting

The Audit and Performance Committee (APC) has reviewed the Annual Performance Information report before the report was submitted to the Auditor-General and the quality of the quarterly reports submitted by management during the year were of acceptable standard.

8. Evaluation of draft annual financial statements

The Audit and Performance Committee (APC), on its meeting held on the 25 August 2020 to discuss the draft annual financial statements and Unaudited Annual Report with the Accounting Officer, before submitting to the Auditor General. The Audit committee wishes to indicate that it performed a review on the financial statements focusing among others;

- Significant financial reporting adjustments and estimates contained in the Annual Financial Statements
- Clarity and completeness of disclosures has been set properly
- Quality and acceptability of and any changes in accounting policies and practice.
- Significant adjustments arising from the audit
- Reasons for major year to year fluctuations

9. Final Auditor General's report

The Audit and Performance Committee (APC) has:

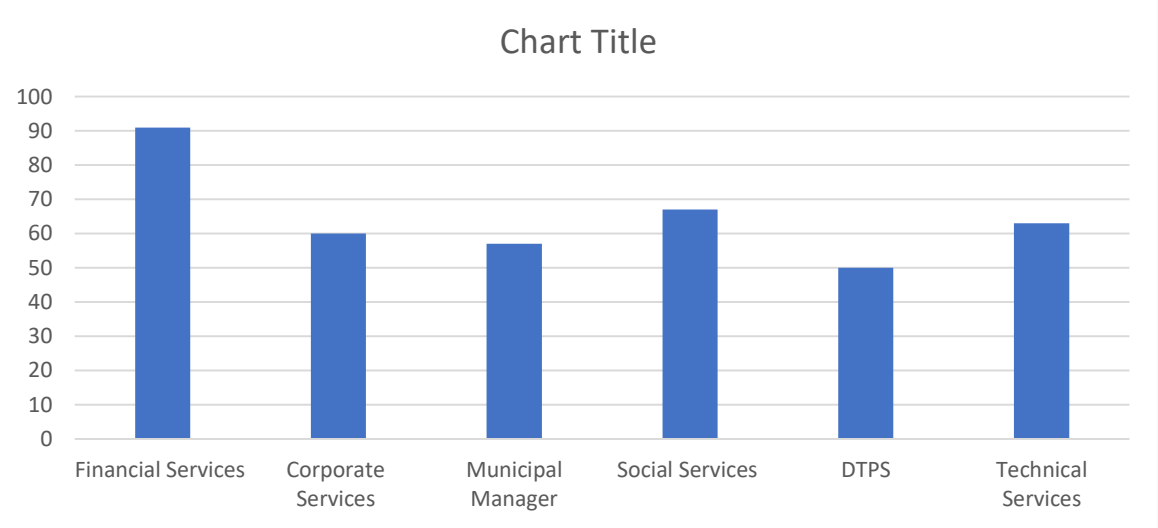
- Further reviewed the audited financial statements to be included in the Annual Report with the Accounting Officer.
- Reviewed the Auditor General Management report and management response thereof
- Reviewed the Municipality compliance with legal and regulatory provision and;

- Reviewed significant adjustments resulting from the audit.

The Audit and Performance Committee (APC) concurs and accepts the conclusions of the Auditor-General on the Annual Financial Statements be accepted and read together with the report of the Auditor-General. The APC met with the Auditor-General of South Africa to ensure that there are no unresolved issues. Furthermore the committee strongly recommends interaction between the Committee and the management team to discuss and agree on the way forward on the implementation plan for an improved internal control environment within the Municipality, thereby addressing the internal control environment of the Municipality.

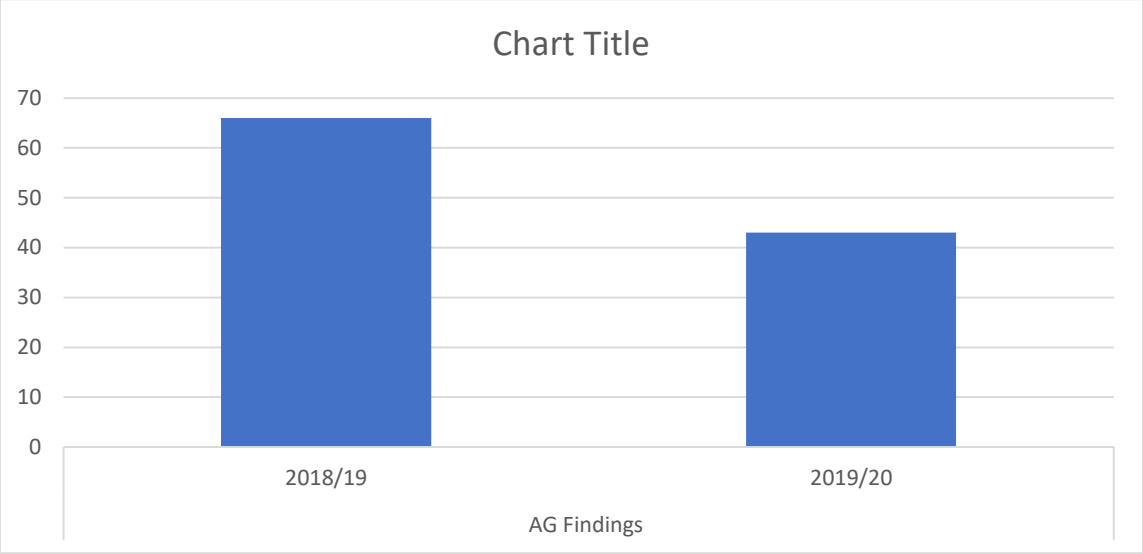
10. Implementation of Internal Audit recommendations

The chairperson of the Audit and Performance Committee would like to express her gratitude to the Top Management for implementing Internal Audit recommendations the total implementation per percentage is follows



11. Audit Action Plan

Although Thembisile Hani Local Municipality maintained the qualification audit opinion, it is also important to acknowledge the work of management team in reducing the number of audit findings raised by the Auditor General in the Management report from Sixty Six (66) to Forty three (43) findings.



12. Post Subsequent Events (COVID-19 Outbreak)

Audit Committee has engaged the Department's on its COVID-19 outbreak and management response strategy and plan (which includes the Business Continuity Plan), Audit Committee will continue to monitor the implementation of COVID19 strategy in our quarterly engagements.

13. Conclusion

The Audit and Performance Committee (APC) acknowledges the co-operation and assistance by the Thembisile Hani Local Municipality for coordinating the activities of the Committee. The Audit and Performance Committee (APC) further acknowledge the commitment into good governance as shown by Council, Speaker Hon. Mabena, MPAC, the Honorable Executive Mayor N. Mtsweni, and further express gratitude to the Chief Audit Executive and his staff for the support and commitment to the work of the Audit and Performance Committee.

The Audit and performance committee remain confident that all matters that have been raised by the Internal Audit and Auditor General are receiving due consideration and intervention and intervention.

The further committee is committed to fully execute its assurance and oversight functions to strengthening corporate governance and clean administration processes.



Ms. SJ. Masite
Chairperson of Audit and Performance committee

07 May 2021
Date

Chapter 4

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

The Thembisile Hani Local Municipality strives towards the improvement of Municipal performance and individual development of Municipal employees. Focuses on the methodologies, and achievements, strategic planning, organizational design, leadership development, coaching, diversity, and balance between life and work.
Analysis objectives, Structure, Policy, Human Resources and compensation of the Municipality.

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Department	2019/2020 Total No. Of Post Approved	2020/2021 Total No. Of Post Approved	2019/2020 Number Of Filled Post	2020/2021 Number Of Filled Post	2019/2020 Number Of Vacant Posts	2020/2021 Number Of Vacant Posts	2019/2020 % Of Vacancy	2020/2021 % Of Vacancy
Political Office	16	16	15	15	1	1	6.6%	6.25%
Municipal Manager	12	12	11	11	1	1	8.3%	8.3%
Development & Town Planning services	11	14	9	11	3	3	22.2%	21.4%
Corporate Services	45	45	41	41	4	4	8.8%	8.8%
Finance	38	38	36	36	2	2	5.5%	5.2%
Sds	122	122	107	109	13	13	10.6%	10.6%
Technical	175	172	163	151	12	21	6.8%	12.2%
Total	419	419	384	374	35	45	8.3%	10.7%

COMMENT ON VACANCIES AND TURNOVER

The total vacancy rate for the financial year under review totalled 40 or 9.5%. Critical positions such as senior managers posts could not be filled on time as the Municipality had a difficulty in attracting suitable candidates

The status of the section 57 managers is as follows:-

Designation	Status
Municipal Manager	Filled
CFO	Filled
Manager : Technical Services	Filled
Manager :Social Development Services	Filed
Manager :Corporate	Filled
Manager Development & Town Planning Services	Filled

Chapter 4

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The current workforce is 374 employees. The Municipality has approved policies on which employees are inducted.

4.2 POLICIES

Hr Policies And Plans For 2019/2020					Hr Policies And Plans For 2020/2021		
	Name Of Policy	Completed %	Reviewed %	Date Adopted By Council Or Comment On Failure To Adopt	Completed	Reviewed	Date Adopted By Council Or Comment On Failure To Adopt
1	Code Of Conduct For Employees	100%	100%	1-May-2007	100%	100%	16-August-2016
2	Delegations, Authorisation& Responsibility	100%	100%	16-August 2016	100%	100%	30-October-2018
3	Disciplinary Code And Procedures	100%	100%	1-May-07	100%	100%	28-February-18
4	Essential Services	100%	100%	1-May-2007	100%	100%	1-May-2007
5	Employment Equity	100%	100%	30-Jun-2020	100%	100%	30 June 2021
6	Grievance Procedures	100%	100%	1-May-2007	100%	100%	20 - July-2018

4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number And Cost Of Injuries On Duty					
Type Of Injury	Injury Leave Taken Days	Employees Using Injury Leave No.	Proportion Employees Using Sick Leave %	Average Injury Leave Per Employee Days	Total Estimated Cont R'000
Required Basic Medical Attention Only	2	0	67%	50 Days	0
Temporary Total Disablement	0	0	0	0	0
Permanent Disablement	0	0	0	0	0
Fatal	1	0	0	0	0
Total	3	0	67%	50	0

COMMENT ON INJURY AND SICK LEAVE

The Municipality has experience some injuries which have been dealt with in terms of applicable legislation as well as sick leave.

4.4 PERFORMANCE REWARDS

No performance rewards were issued during the 2020/2021 financial year.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

As the MSA 2000 section 68 prescribes that it is requirement that Municipalities need to develop their own Human Resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

Currently in compliance to the above statement Thembisile Hani Local Municipality has a work skills plan that is approved to ensure that all employees are capacitated/empowered with the necessary information on training and development, which then provides all incumbents access to relevant prioritized training interventions that are needs driven and are aligned to the business objectives by optimally developing the potential of employees.

4.5 SKILLS DEVELOPMENT AND TRAINING

Progress report about the enforcement of the minimum competency Regulations

BACKGROUND

Thembisile Hani Local Municipality made a formal request to not to be considered for a special merit case with regards to the minimum competency standards. The merit was granted to the Municipality in November 2012.

PROGRESS

Below, is a list of Assistant Managers and officials below that level that are attending the Municipal Finance Management Programme (MFMP) (NQF level 5) with the University of Pretoria: viz;

1 Mr. M Tsebe
2. Ms P.P. Mahlangu
3. Ms P.V. Sibiya

Other interventions

Training interventions are targeted for implementation in the Municipal Finance Management Programme for Municipal officials for (12 months)

The budget for 2020/21 WSP is R 2 818 414.00 and the expenditure is R 1 921 490.96

Financial Competency Development: Progress Report*						
Description	A Total No. Of Officials Employed By Municipality (Regulation 14(4) (A) And (C(	B Total No. Of Officials Employed By Municipal Entities (Regulation 14(4) (A) And (C(	Consolidate Total Of A And B	Consolidated Competency Assessments Completed For A And B (Regulation 14 (4)(B) And (D)	Consolidated No. Of Officials Whose Performance Agreements Comply With Regulation 16 (Regulation 14 (4) (F)	Consolidated No. Of Officials That Meets Prescribed Competency Levels (Regulation 14 (4) (E)
Financial Officials						
Accounting Officer	1	0	1	1	1	1
Chief Financial Officer	1	0	1	1	1	1
Snr. Managers	4	0	4	4	4	4
Any Other Financial Officials	33	0	33	0	0	33
Supply Chain Management Officials	4	0	4	0	0	4
Heads Of Supply Chain In Management Units	1	0	1	0	0	1
Supply Chain Management Senior Managers	0	0	0	0	0	0
Total	44	0	44	6	6	44
* This Is A Statutory Report Under National Treasury: Local Government MFMA Competency Regulations (June 2016)						

Comments: We have enrolled six (6) learners in Municipal Finance Management Programme viz;

1. **Ms Tsunyane PT**
2. **Ms Kleinbooi NY**
3. **Ms Sibiya M**
4. **Ms Kubheka NP**
5. **Ms Mtsaweni T**
6. **Ms Masombuka PM**

The programme is anticipated tobe completed in November, 2021.

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

Workforce expenditure is a major part of the operational expenditure of the Thembisile Hani Local Municipality. as it is mostly a fixed cost, proper planning and assessment of post requirements are necessary to make sure that the best available personnel is employed to meet the mandate of the Municipality in service delivery to the community as well as obtaining its objectives.

There is a strong national drive for creating employment and Municipalities are one arm of government that normally feels the pressure to create new jobs in its sphere. Although we support the creation of employment and we understand the expectation of the communities in this regard, the financial viability of the Thembisile Hani Local Municipality must be recognized. The creation and filling of posts are budgeted for and measured against the approved budget and operational requirements.

The remuneration part of the employment costs is determined through the bargaining Council and therefore out of our hands. Three variables that we have to keep monitoring and control are the vacancy rate, employee performance and overtime paid. We have put a lot of emphases on the monitoring and control of overtime worked as we believe that overtime is only necessary in specific scenarios and can indicate inefficiency or staff shortages (including high absenteeism). Performance management is of utmost importance to increase the efficiency and thus output of the workforce. There is still a way to go in implementing necessary measures and controls with the necessary buy-in of the employees.

4.6 EMPLOYEE EXPENDITURE

COMMENT ON WORKFORCE EXPENDITURE

The expenditure on employment costs at the Thembisile Hani Local Municipality seems to be stable and is in line with other similar Municipalities. The financial interests of the Executive Mayor, Councillors and senior management, as required by Performance Management Regulations 805 of 2006 are set out in **1.4 under financial health overview**.

- No employee whose salaries were increased due to their position being upgraded.
- No employee whose salary level exceed the grade determined by job evaluation
- No employee not appointed to posts not approved.

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of four components:
Component A: Statement of Financial Performance
Component B: Spending Against Capital Budget
Component C: Cash Flow Management and Investments
Component D: Other Financial Matters

The Municipality on its annual budget catered for any inflationary related surprises, and it also had a plan to negotiate with its creditors. Also the demand management unit within the scm unit was proactive in addressing all this. There is no expensive consultancy arrangement that can be singled out however the Municipality was smart in handling them and was satisfied with the amounts paid to them.

Chapter 5

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

COMMENT ON OPERATING TRANSFERS AND GRANTS

Operational grants for the financial year under review from national government is on average 100% received, with the equitable share grant spending at 100%.

Financial Summary						
Description	**2019/2020**	**Current Year 2020/2021**			**2019/2020 Variance To Actual**	
R Thousands	**Actual Outcome**	**Original Budget**	**Adjusted Budget**	**Actual Outcome**	**Actual Outcome As % Of Final Budget**	**Actual Outcome As % Of Original Budget**
Financial Performance						
Property Rates	42 163 285	52 059 000	41 359 000	54 023 771	66%	52%
Service Charges	130 396 773	112 680 000	115 443 000	106 894 744	223%	229%
Investment Revenue	9 138 287	4 436 000	3 585 000	3 797 000	105%	85%
Transfers Recognised – Operational	421 535 930	447 881 000	533 389 000	533 136 000	99%	119%
Other Own Revenue	109 417 521	71 751 000	115 089 000	102 813 000	89%	143%
Total Revenue (Excluding Capital Transfers And Contributions)	**725 283 634**	**688 808 000**	**808 866 000**	**925 554 000**	**114%**	**134%**
Employee Costs	141 352 568	160 422 000	160 479 000	148 993 000	92%	92%
Remuneration Of Councillors	25 154 166	27 554 000	27 554 000	24 984 000	90%	90%
Depreciation & Asset Impairment	71 564 107	84 896 000	84 896 000	0	0%	0%
Finance Charges	973 000	1 300 000	1 300 000	0	0%	0%
Materials And Bulk Purchases	151 648 903	157 578 000	164 551 000	134 694 000	81%	85%
Transfers And Grants	0	250 000	1 250 000	985 000	78%	394%
Other Expenditure	352 895 000	347 571 000	473 234 000	273 640 000	57%	78%
Total Expenditure	**752 571 386**	**779 571 000**	**913 264 000**	**583 296 000**	**63%**	**74%**
Surplus/(Deficit)	**(27 287 752)**	**(90 763 000)**	**(104 398 000)**	**342 258 000**	**327%**	**377%**

Transfers Recognised – Capital	191 115 337	170 446 000	167 107 000	163 985 000	98%	96%
Surplus/(Deficit) After Capital Transfers & Contributions	**163 827 585**	79 683 000	62 709 000	506 243 000	807%	635%
Share Of Surplus/ (Deficit) Of Associate	**0**					
Surplus/(Deficit) For The Year	**163 827 585**	79 683 000	62 709 000	506 243 000	807%	635%
Capital Expenditure & Funds Sources						
Capital Expenditure	**196 058 218**	174 846 000	238 173 000	218 012 000	**91%**	**124%**
Transfers Recognised – Capital	191 115 182	170 446 000	167 107 000	195 952 000	117%	114%
Public Contributions & Donations	0					
Borrowing	0					
Internally Generated Funds	4 943 036	4 400 000	71 066 000	**22 060 000**	**31%**	**501%**
Total Sources Of Capital Funds	**196 058 218**	174 846 000	238 173 000	218 012 000	**91%**	**124%**
Financial Position						
Total Current Assets	194 279 551	210 337 000	228 482 000	1 676 756 000	733%	797%
Total Non Current Assets	2 116 958 146	2 220 630 000	2 273 331 000	1 731 968 000	76%	77%
Total Current Liabilities	76 161 321	47 725 000	65 870 000	1 125 304 000	170%	235%
Total Non Current Liabilities	77 911 732	92 650 000	92 650 000	33 933 000	36%	36%
Community Wealth/Equity	**2 157 164 644**	**2 290 592 000**	**2 343 293 000**	**2 249 487 000**	**95%**	**98%**
Cash Flows						
Net Cash From (Used) Operating	168 736 601	180 587 000	231 500 000	235 387 000	**101%**	**130%**
Net Cash From (Used) Investing	(159 888 341)	(174 846 000)	(238 173 000)	(217 963 000)	-91%	124%
Net Cash From (Used) Financing	(3 675 426)	**0**	**0**	**0**	**0**	**0**
Cash/Cash Equivalents At The Year End	**99 458 958**	75 746 000	112 791 000	116 888 000	103%	154%

COMMENT ON OPERATING TRANSFERS AND GRANTS

Operational grants for the financial year under review from national government is on average 100% received, with the equitable share grant spending at 100%.

5.2 GRANTS

Grant Performance						
R						
Description	2019/2020	2020/2021			2019/20variance	
	Actual	Budget	Adjustments Budget	Actual Outcome	Original Budget (%)	Adjustments Budget (%)
-						
Operating Transfers And Capital Grants						
National Government:	**596 980 000**	**618 327 000**	**697 378 000**	**697 378 000**	**112%**	**100%**
Equitable Share	404 156 000	438 292 000	519 243 000	519 243 000	118%	100%
Municipal Systems Improvement					0%	0%
Department Of Water Affairs	60 000 000	50 000 000	50 000 000	50 000 000	100%	100%
Levy Replacement					0%	0%
Other Transfers/Grants (FMG, MIG, EPWP, EEDSM and MDG]	132 824 000	130 035 000	128 135 000	128 135 000	98%	100%
Provincial Government:					**0%**	**0%**
Health Subsidy	0	0	0	0	0%	0%
Housing	0	0	0	0	0%	0%
Ambulance Subsidy	0	0	0	0	0%	0%
Sports And Recreation	0	0	0	0	0%	0%
Other Transfers/Grants [Insert Description]	0	0	0	0	0%	0%
District Municipality:	**0**	**0**	**0**	**0**	**0%**	**0%**
Nnkangala District Municipaliry	0	0	0	0	0%	0%
	0	0	0	0	0%	0%
Other Grant Providers:	**0**	**0**	**0**	**0**	**0%**	**0%**
[Insert Description]	0	0	0	0	0%	0%
	0	0	0	0	0%	0%
Total Operating Transfers And Capital Grants	**596 980 000**	**618 327 000**	**697 378 000**	**697 378 000**	**112%**	**100%**

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The purpose of asset management in Thembisile Hani Local Municipality is to ensure the effective and efficient control, utilization, safeguarding and management of the Municipal's property, plant and equipment and to make managers aware of their responsibilities in regard of property, plant and equipment.

COMMENT ON ASSET MANAGEMENT

The above projects were driven by the PMU unit. the grants are received from government to improve infrastructure assets in various areas for better living conditions these assets are grant funded and budget were approved for these capital projects and for audit purposes these assets were signed off with a complete certificate that were obtain from different contractors before these projects could have been signed off for completeness for audit purposes.

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

Year	Liquidity Ratio
2018/2019	1.86
2019/2020	2.55
20202021	3.4

COMMENT ON LIQUIDITY RATIO

Year	Outstanding Service Debtor To Revenue
2018/2019	1 675 days
2019/2020	1 675 days
2020/2021	

COMMENT ON OUTSTANDING SERVICE DEBTOR TO REVENUE

Debtors as extension beyond 30 days poses a cash flow risk in the table above the extended payment are beyond acceptability. The debt coverage ratio is not stable during the last two financial periods as the result of non-stable operating income and low collection of own income.

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Thembisile Hani Local Municipality's capital budget is mainly funded from the mig and internal funds. The biggest mig funded project was on the Luthuli water reticulation

5.5 CAPITAL EXPENDITURE

2020/2021	% Of Expenditure Budget	Original Budget(R)	Adjustment Budget	Audited Full Year Total
MIG Capital Expenditure	100%	121 071 000	0.00	121 065 212
WSIG Expenditure	100%	51 618 226	0.00	51 600 592
EEDSM Expendire	98%	3 600 000	0.00	3 527 846
Covid Expendiure	100%	52 719 875.86	0.00	R 52 719 875.86
Operating Expenditure	100%	28 231 125	0.00	R 28231 125

Total Expenditure	**298%**	**257 240 226.86**	**0.00**	**257 240 226.86**

5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources 2019-2020 - 2020/2021 R						
Details	**2019/2020**	**2020/2021**				
	Original Budget (Ob)	**Original Budget (Ob)**	**Adjustment Budget**	**Actual Expenditure**	**Adjust-Ment To Ob Variance (%)**	**Actual To Ob Variance (%)**
Source Of Finance						
Public Contributions And Donations	0	0	0	0	0	0
Grants And Subsidies	**147 569 817**	**162 286 750**	**192 733 408**	191 115 182	99.16%	117.7%
Other (Internal Funding)	**17 379 908**	**5 360 000**	**6 710 000**	4 943 036	73.66%	92.2%
Total	**164 949 725**	**167 646 750**	**199 443 408**	**196 058 218**	**98.3%**	**116.9%**
Percentage Of Finance						
External Loans	0.0%	0.0%	0.0%	0.0%	0	0
Public Contributions And Donations	0.0%	0.0%	0.0%	0.0%	0	0
Grants And Subsidies	100.0%	100%	100%	86.71%	0	0
Other	0	100%	100%	39.38	0	0

Capital Expenditure						
Water And Sanitation	109 169 275					
Electricity	2 081 228.00					
Housing	0	0	0	0	0	0
Roads And Storm Water	0	0	0	0	0	0
Other	0	0	0	0	0	0
Total	**111 250 503**					
Percentage Of Expenditure						
Water And Sanitation	98%					

Electricity	2%					
Housing	0					
Roads And Storm Water	0					
Other	0					

COMMENT ON SOURCES OF FUNDING

Grant funded projects were in line with the MIG implementation plan

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure Of 5 Largest Projects* R			
Name Of Project	**Current Year**		
	Original Budget	**Adjustment Budget**	**Actual Expenditure**
Construction of Bomandu Water Infrastructure	R 10 500 000	R 15 363 000	R 13 579 876
Upgrading of Existing Infrastructure from Agricultural Project to Augument borehole Water Supply in Bundu	R 16 000 000	R 21 016 393	R 21 016 393
Construction of Thembalethu Bus Route	R 9 000 000	R 10 500 000	R 8 723 211
D- Constuction of Moloto 5ML reservior	R 12 600 000	R 10 470 120	R 9 104 394
Upgrading of KwaMhlanga Stadium (Multi-Year Project) - Ward 32	R 10 000 000	R 22 014 688	R 20 770 773
* Completed Projects With The Highest Capital Expenditure In 2020/2021			

Name Of Project - B	Construction of Bomandu Water Infrastructure
Objective Of Project	To address the shortage of water infrastructure within the Bomandu area.
Delays	Insufficient Budget to Complete in one financial year.
Future Challenges	Local Business Forums stopping the projects Inadequate funds to sustain the water infrastructure assets
Anticipated Citizen Benefits	6 840 Households To Benefit
Name Of Project - B	Upgrading of Existing Infrastructure from Agricultural Project to Augment Borehole Water Supply in Bundu (Bundu Weir, Multi-Year Project)

Objective Of Project	To address the shortage of water in the Municipality and supplement the current shortfall by adding 5 Ml per day to the network.
Delays	Local business forum challenges in light of work opportunities that are being demanded, hereby resulting in disturbance of the work on site. The pronouncement of the national state of disaster (Covid-19) as pronounced by the State President in terms of the Disaster Management Act has created delays in the project and contractors had to suspend the works during the Lockdown level 5.
Future Challenges	Inadequate bulk water supply for the Municipality in light of the 74.1 Ml per day actual demand on the basis of a population of 448 056, which is growing at an annual growth factor of 1.9%. Currently THLM is getting a supply of 43 Ml per day from its water suppliers, which amounts to a shortfall of 31.1 Ml per day.
Anticipated Citizen Benefits	6 840 Households To Benefit

Name Of Project - C	Construction of Thembalethu Bus Route
Objective Of Project	To construct a 1400mm paved road.
Delays	Contractor Abondaned the site
Future Challenges	Additional Cost of redoing of works as the Contractor left the site unprotected.
Anticipated Citizen Benefits	16 561 Households To Benefit

Name Of Project - D	Constuction of Moloto 5ML reservoir
Objective Of Project	To provide additional storage capacity to the benefiting communities and also to improve the equitable distribution and management of the supply in the network, and assist in reducing water losses
Delays	The pronouncement of the national state of disaster (COVID 19) as pronounced by the State President in terms of the Disaster Management Act has created delays in the project and contractors had to suspend the works during the Lockdown level 5.
Future Challenges	Fast growing of the population earmarked to be serviced by the reservoirs which will be inadequate in no time.
Anticipated Citizen Benefits	771

Name Of Project - E	Upgrading of KwaMhlanga Stadium (Multi-Year project)
Objective Of Project	To upgrade and rehabilitate the stadium to meet South African Football Association (SAFA) standards.
Delays	None
Future Challenges	None

Anticipated Citizen Benefits	All Municipality

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

The Municipal grants expenditure 2020/2021 service delivery backlogs are explained more on the chapter 3 under basic service delivery.

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Proper cash flow management is a critical element to ensure the Municipality meets its obligations. A stable positive cash flow balance relative to the growth of the Municipality is a good indication of the Municipality financial position and health. Cash flow projections are done on a monthly basis and cash not immediately required are invested for a better return on the short term.

Thembisile Hani Local Municipality's cash flow is daily monitored by the finance management section. There is also monthly reporting to the eecutive Mayor in the form of section 71 reports and quarterly reports to Council.

5.9 CASH FLOW

Description	**2019/2020**				**2019/2020**
R Thousand	**Original Budget"000**	**Budget Adjustments** (I.T.O. S28)	**Final Adjustments Budget**	**Actual Outcome**	**Audited Outcome**
	1	**2**	**3**	**4**	
Ratepayers And Other	38 992 000	29 886 000	68 878 000	83 326 000	
Government - Operating	447 881 000	85 508 000	533 389 000	533 389 000	
Government - Capital	170 446 000	-3 339 000	167 107 000	165 607 000	
Interest	6 354 000	-2 769 000	3 585 000	3 767 000	
Payments					
Suppliers And Employees	-481 536 000	-58 622 000	-540 158 000	-550 702 000	
Finance Charges	-1 300 000	-0	-1 300 000	0	
Transfers And Grants	-250 000	250 000	0	0	
Net Cash From/(Used) Operating Activities	**180 587 000**	**50 913 000**	**231 500 000**		
Ratepayers And Other	38 992 000	29 886 000	68 878 000	83 326 000	
Government - Operating	447 881 000	85 508 000	533 389 000	533 389 000	
Cash Flows From Investing Activities					
Receipts	–	–	–	–	–
Proceeds On Disposal Of Ppe	–		–	–	–

Decrease (Increase) In Non-Current Debtors	–	–	–	3 385 502	3 385 502
Decrease (Increase) Other Non-Current Receivables	–	–	–	–	–
Decrease (Increase) In Non-Current Investments	–	–	–	–	–
Payments	–	–	–	–	–
Capital Assets	-167 646 750	-31 796 658	-199 443 408	-163 273 844	-163 273 844
Net Cash From/(Used) Investing Activities	**-167 646 750**	**-31 796 658**	**-199 443 408**	**-159 888 341**	**-159 888 341**
Cash Flows From Financing Activities				–	–
Receipts				–	-
Short Term Loans				–	–
Payments				–	–
Repayment Of Borrowing	0	0	0	0	
Net Cash From/(Used) Financing Activities	0	0	0	0	
Net Increase/ (Decrease) In Cash Held					
Cash/Cash Equivalents At The Year Begin:	5 741 000	-932 000	-6 673 000	17 424 000	
Cash/Cash Equivalents At The Year End:	**75 746 000**	**37 045 000**	**112 791 000**	**116 888 000**	

5.10 BORROWING

COMMENT ON BORROWING

The Municipality did not have any loans were taken up in the financial year under review.

COMPONENT D: OTHER FINANCIAL MATTERS

5.11 GRAP COMPLIANCE

GRAP COMPLIANCE

The Annual Financial Statements have been prepared and presented in accordance with the standard of grap and the preparing and presentation of the grap compliant afs is improving in each and every year.

5.12 SUPPLY CHAIN MANAGEMENT

The Council has developed its policy in line with the Municipal Supply Chain Management Regulations and MFMA circulars issued by the National Treasury. The Municipality has implemented the usage of National supplier's databse. The bid Committees were established and are fully functional, namely; the bid specification Committee, bid evaluation Committee; and bid adjudication Committee. The Committees are appointed in terms of proper delegation and appointed in terms of the legislations. The bid Committees are functioning as well.
All members of the bid specification, bid evaluation and bid adjudication Committees are delegated in writing by the Municipal Manager to serve on these respective Committees. These delegations are accepted in writing and records thereof are available. The following persons served on the following respective Committees:

Bid Specification Committee
Mr. Zephaniah Nkosi
Ms. Pinky Sibiya
Ms. Aminah Aphane
Mr. Jabulani Skosana

Bid Evaluation Committee
Mr. Vusimuzi Skosana
Mr. Sanele Nkosi
Mr. Oupa Ledwaba
Mr. Abednego Nkwanyana
Ms. Lydia Sehlako

Bid Adjudication Committee
Ms. Jessica Mahlangu
Mr. Abram Chego
Mr. Madumetja Tsebe
Mr. Tshepiso Maphutha
Ms. Lerato Nxumalo
Ms. Felicia Ntuli

The Supply Chain Management unit is a fully fledged unit operating with five (5) officials. Only three (03) officials meet the minimum competency levels as prescribed in the MFMA competency Regulation guidelines. There are currently no challenges with the functioning of bid Committees. The Municipality has developed a Procurement Plan on capital projects for the 2020/2021 financial year, and all procurement requirements are measured against the plan. The National Treasury has issued guidelines for Municipal competency levels for heads of Supply Chain Management units.

These guidelines have been issued in terms of Municipal Regulations on minimum competency levels. The SCM Assistant Manager complies with these minimum competency levels. The SCM: Accountant and SCM Chief Accountant have also completed their MFMP programmes to meet the minimum competency levels. There are no Councillors serving as members of any bid committees or who participate in the Supply Chain Management processes at the Municipality. The SCM unit has a

policy and procedures manual to address the inefficiencies noted within the procurement system and the re-alignment with the legal framework and delegation of systems. Matters of emphasis have been raised by the Auditor General on non – compliance with Regulations. However, most of audit queries issues raised are currently under investigation through the disciplinary board. Another remedy is to ensure that SCM personnel embarks on continuous training in order to be in line with new Regulations and developments.

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

The constitution s188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all Municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General.

COMPONENT A: AUDITOR-GENERAL OPINION 2019/2020

6.1 AUDITOR GENERAL REPORTS 2019/2020

Report of the auditor-general to the Mpumalanga Provincial Legislature and the council on the Thembisile Hani Local Municipality

Report on the audit of the financial statements

Qualified opinion

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2020, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget information with actual information for the year then ended, as well as the notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, except for the effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2020, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the requirements of the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 16 of 2019 (Dora).

Basis for qualified opinion

Property rates

3. The Municipality did not recognise property rates in accordance with GRAP 23, *Revenue from non-exchange transactions*, as a number of properties on the Municipality's billing report were not eligible to be billed. Consequently, property rates and receivables from non-exchange transactions were overstated by R10, 7 million. Additionally, there was an impact on the surplus for the period.

Water distribution

4. The Municipality did not recognise water distribution in accordance with GRAP 12, *Inventory,* since it did not maintain an adequate system of internal control for recording all transactions relating to water distribution. As a result, water issued amounting to R53 million, free basic water amounting to R41,4 million and water losses amounting to R62,8 million, reflected in note 6 to the financial statements, were recorded at incorrect amounts. I was unable to determine the impact on the net carrying amount of water inventory as it was impracticable to do so.

Context for the opinion

5. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of this auditor's report.

6. I am independent of the Municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

7. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.

Emphasis of matters

8. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Restatement of corresponding figures

9. As disclosed in note 40 to the financial statements, the corresponding figures for 30 June 2019 were restated as a result of an error in the financial statements of the Municipality at, and for the year ended, 30 June 2020.

Impairments – trade debtors

10. As disclosed in note 10 to the financial statements, a material impairment of consumer debtors of R1, 2 billion (2018-19: R1 billion) was incurred as a result of an impairment provision for doubtful debts.

11. As disclosed in note 32 to the financial statements, material losses of R5, 7 million (2018-19: R4,4 million) were incurred as a result of a write-off of irrecoverable trade debtors.

Events after the reporting period

12. I draw attention to note 43 to the financial statements, which deals with subsequent events and the possible effects of the future implications of covid-19 on the Municipality's operations.

Other matter

13. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure notes

14. In terms of section 125(2)(e) of the MFMA, the Municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the SA Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

16. In preparing the financial statements, the accounting officer is responsible for assessing the Municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the Municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

19. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected development priorities presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
20. My procedures address the usefulness and reliability of the reported performance information, which must be based on the Municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators/measures included in the planning documents. My procedures do not

examine whether the actions taken by the Municipality enabled service delivery. My procedures also do not extend to any disclosures or assertions relating to planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

21. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected development priority presented in the Municipality's annual performance report for the year ended 30 June 2020:

Development priority	Pages in the annual performance report
KPA 1 – basic service delivery and infrastructure development	x – x

22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

23. The material findings in respect of the usefulness and reliability of the selected development priority are as follows:

KPA 1 – basic service delivery and infrastructure development

Various indicators

24. The source information for measuring the planned indicator was not clearly defined and related systems and processes were not adequate to enable consistent measurement and reliable reporting of performance against the predetermined indicator definitions. As a result, limitations were placed on the scope of my work and I was unable to audit the reliability of the achievements for the key performance indicators below reported against targets in the annual performance report.

Key performance indicator	Planned target	Reported achievement
Number of households provided with water (DTS 007)	82 653 households provided with water by 30th June 2020	57 767 households provided with water
Number of households provided with 6kl free basic water (DTS 033)	82 653 households provided with 6kl free basic water 30th June 2020	57 767 households provided with 6kl free basic water

Other matters

25. I draw attention to the matters below.

Achievement of planned targets

26. Refer to the annual performance report on pages xx to xx for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraph 24 of this report.

Adjustment of material misstatements

27. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of basic service delivery and infrastructure development. As management subsequently corrected only some of the misstatements, I raised material findings on the usefulness and reliability of the reported performance information. Those that were not corrected are reported above.

Report on the audit of compliance with legislation

Introduction and scope

28. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the Municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

29. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements

30. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of current and non-current assets, liabilities, revenue, expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected and the supporting records provided, but the uncorrected material misstatement resulted in the financial statements receiving a qualified audit opinion.

Expenditure management

31. Reasonable steps were not taken to prevent fruitless and wasteful expenditure amounting to R1 million, as disclosed in note 44 to the financial statements, as required by section 62(1)(d) of the MFMA. The majority of the fruitless and wasteful expenditure was as a result of poor project management controls, resulting in goods and services not being received by the Municipality.

Revenue management

32. I was unable to obtain sufficient appropriate audit evidence that Municipal accounts for Municipal tax and service charges had been prepared on a monthly basis, as required by section 64(2)(c) of the MFMA.

33. An effective system of internal control for debtors and revenue was not in place, as required by section 64(2)(f) of the MFMA.

34. Interest was not charged on all accounts in arrears, as required by section 64(2)(g) of the MFMA.

Consequence management

35. The irregular expenditure incurred by the Municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

36. The fruitless and wasteful expenditure incurred by the Municipality was not investigated to determine if any person is liable for the expenditure, as required by section 32(2)(b) of the MFMA.

Strategic planning and performance management

37. A performance management system and related controls were not adequately maintained, as they did not describe how the performance monitoring and measurement processes should be conducted and managed, as required by Municipal planning and performance management regulation 7(1).

Other information

38. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report, which includes the mayor's report, accounting officer's report, audit committee's report and oversight report from the Municipal public accounts committee. The other information does not include the financial statements, the auditor's report and the selected development priorities presented in the annual performance report that have been specifically reported in this auditor's report.

39. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

40. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

41. If based on the work I have performed I conclude that there is a material misstatement in the other information, I am required to report on that fact.

42. I have nothing to report in this regard.

Internal control deficiencies

43. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified

opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.

44. Management did not maintain adequate accounting records to support the reported financial information or the reported performance.

45. Daily and monthly processing controls were not implemented to ensure that the reported financial and performance information was accurate and complete.

46. Furthermore, reviews and reconciliation measures were not implemented to detect and correct errors in the financial information reported.

47. The Municipality did not have adequate systems to monitor compliance with all applicable legislation and, as a result, non-compliance with legislation was not prevented.

48. Management did not prioritise the training of staff to ensure that they operated at optimum levels.

Mbombela

23 April 2021

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the Municipality's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
   - identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
   - obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Municipality's internal control
   - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
   - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a Municipality to cease operating as a going concern
   - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

4. I also confirm to the accounting officer that I have complied with relevant ethical requirements regarding independence, and communicate all relationships and other matters that may reasonably be thought to have a bearing on my independence and, where applicable, the actions taken to eliminate threats or the safeguards applied

COMPONENT B: AUDITOR-GENERAL OPINION 2020/2021

6.2 AUDITOR GENERAL REPORTS 2020/2021

Report of the auditor-general to the Mpumalanga Provincial Legislature and the council on the Thembisile Hani Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages xx to xx, which comprise the statement of financial position as at 30 June 2021, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2021, and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 4 of 2020 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Material losses – water

7. As disclosed in note 6 to the financial statements, the municipality incurred material water losses of R67,7 million (2019-20: R41,4 million), which represents 31% (2019-20: 40%) of total water purchased.

Impairments – trade debtors

8. As disclosed in note 10 to the financial statements, the municipality incurred a material impairment of the consumer debtors of R1,4 billion (2019-20: R1,2 billion) as a result of impairment provision for doubtful debts.

Restatement of corresponding figures

9. As disclosed in note 39 to the financial statements, the corresponding figures for 30 June 2020 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2021.

Other matter

10. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure note

11. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

12. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

13. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

14. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

15. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

16. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected development priorities presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.

17. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

18. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected development priority presented in the municipality's annual performance report for the year ended 30 June 2021:

Development priority	Pages in the annual performance report
KPA 1 – basic service delivery and infrastructure development	x – x

19. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

20. The material findings on the usefulness and reliability of the performance information of the selected development priority are as follows:

KPA 1 – basic service delivery and infrastructure development

Various indicators

21. The source information for measuring the planned indicator was not clearly defined and related systems and processes were not adequate to enable consistent measurement and reliable reporting of performance against the predetermined indicator definitions. As a result, limitations were placed on the scope of my work and I was unable to audit the reliability of the achievements for the key performance indicators (KPIs) below reported against targets in the annual performance report:

KPIs	Planned target	Reported achievement
Number of households provided with water	82 653 households provided with water by 30 June 2021	82 653 households provided with water
Number of households provided with 6kl free basic water	82 653 households provided with 6kl free basic water 30th June 2021	82 653 households provided with water

Other matter

22. I draw attention to the matter below.

Achievement of planned targets

23. Refer to the annual performance report on pages xx to xx for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraph 21 of this report.

Report on the audit of compliance with legislation

Introduction and scope

24. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

25. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements

26. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of current liabilities, expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Expenditure management

27. Reasonable steps were not taken to prevent irregular expenditure amounting to R20,5 million, as disclosed in note 44 to the annual financial statements, as required by section 62(1)(d) of the MFMA. Irregular expenditure amounting to R3,2 million was incurred on the Moloto water infrastructure.

Procurement and contract management

28. Some of the contracts above R30 million did not include a condition for mandatory subcontracting to advance designated groups, as required by 2017 preferential procurement regulation 9(1). This non-compliance was identified in the procurement processes for the Moloto water infrastructure.

29. The performance of some of the contractors or providers was not monitored on a monthly basis, as required by section 116(2)(b) of the MFMA.

Other information

30. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected development priorities presented in the annual performance report that have been specifically reported in this auditor's report.

31. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

32. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected development priority presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

33. If, based on the work, I have performed I conclude that there is a material misstatement in other information I am required to report on that fact. I have nothing to report in this regard.

Internal control deficiencies

34. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.

35. Management did not maintain adequate accounting records to support the financial and performance information reported. Daily and monthly processing controls were not adequatelt implemented to ensure that the reported financial and performance information was accurate and complete. Furthermore, reviews and reconciliation measures were not adequately implemented to detect and correct errors in the financial information reported.

36. The municipality did not have adequate systems to monitor compliance with all applicable legislation. As a result, non-compliance with legislation was not prevented. Management did not prioritise training staff to ensure that they operate at optimum levels.

Auditor-General

Mbombela

10 February 2022

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the municipality's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control

- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer.

- conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Thembisile Hani Local Municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern.

- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

4. I also provide the accounting officer with a statement that I have complied with relevent ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, the actions taken to eliminate threats or the safeguards applied.

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give *"full and regular"* reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe *"what we do"*.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the Regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include Annual Financial Statements as submitted to and approved by the Auditor-General.
Approved Budget	The Annual Financial Statements of a Municipality as audited by the Auditor General and approved by Council or a provincial or national executive.
Baseline	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic Municipal service	A Municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out Municipal goals and development plans.

National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that Municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the Mayor for implementing the Municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the Municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: *a) one of the main segments into which a budget of a Municipality is divided for the appropriation of money for the different departments or functional areas of the Municipality; and* *b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDIX A (I) – LIST OF WARD COUNCILLORS

Ward	Surname & Names	Contact	Physical Address
1	Cllr Amos Mahlangu	082 963 9449	Stand 1849 Block 15 Moloto South
2	Cllr Dipolelo Sinah Mampuru	079 355 5829	Stand No 10693 RDP Ext 11. Moloto North
3	Cllr Pheneus Doctor Makatu	082 096 7689 064 516 9137	Stand No 2585 Block 6 Moloto South
4	Cllr Mitopi Andries Motena	072 244 2785 074 436 1781	Stand No.521 Zakheni
5	Cllr Sipho Koos Ngoma	076 108 0871 072 588 3502	Stand 986 Thembalethu, Next To Siyabonga Tavern
6	Cllr Koos vusi Jiyane	078 255 2077 071 623 5848	718 Phola Park
7	Cllr Moses Michael Mahlangu	072 053 2801	Stand No 372 Mjiranco Street. Boekenhouthoek
8	Cllr Bongani Ntokozo Dlamini	060 757 8846	Stand No 1432 Verena Section D
9	Cllr Joseph Elias Mthimunye	078 535 1287 079 933 3815 061 482 9378	Stand No 120 Buhlebuzile
10	Cllr Maria Thruddy Nobela	072 593 4635	341 EMzimuhle/Germbokspruit
11	Cllr Sgaule Timothy Mnisi	076 792 1744 071 623 9781	258 Wolvenkop Verena
12	Cllr Sipho Masango	079 114 5193	Stand No 23 Tweefontein C, Next To Vukuzame Secondary School
13	Cllr Christinah Ndlelehle Mahlangu	078 211 3873 076 867 4373	Stand No 1513 Tweefontein B2
14	Cllr James Simausu Msiza	071 402 9708	Stand No 86 Mountainview Zone, Next To Mdawu Store And Apolo
15	Cllr Alexcious Sphiwe Madyungu	072 607 4431	Stand 1236 Tweefontein E,Next To Sinamuva Store
Ward	**Surname & Names**	**Contact**	**Physical Address**

16	Cllr Josephinah Lindiwe Mahlangu	079 583 3956 071 224 8623	Stand No 753 Buhlebesizwe, Next To Khulufunde Primary
17	Cllr Samuel Bongani Mogoboya	071 438 5694	Stand No 313 Tweefontein F, Maleleza Street
18	Cllr Maria Qhubeni Mnguni	084 716 2684 074 308 9530	284 Slovo Street Thokoza
19	Cllr Mzwandile Obed Sikosana **(MPAC Chairperson)**	079 031 2227 079 509 7666	621 Suncity A
20	Cllr Seisiwe Jack Masango	079 246 4997 076 341 6920	492 Suncity AA
21	Cllr Norman Ngoma	072 568 1485	Stand No: 795 Vlaklaagte No: 1. Next To Moonlight Store
22	Cllr Nimrod Boitumelo Malefo	079 718 9023 071 623 5882	391 Mandela
23	Cllr Victor Bongani Msibi	083 800 6781 076 696 6431	Stand No 192 Tweefontein A, Next Tribal Office- Kwashabangu
24	Cllr Dumisani Chrescent Fakude	072 030 9641	Stand No 1067 Bundu, Around Second Hamp
25	Cllr Jan Sizwe Mahlangu	072 305 2096	569 Kwaggafontein B
26	Cllr Masotja Petrus Nduli	071 324 6353	Stand No 2195 Kwaggafontein C
27	Cllr Dini Samson Skosana	076 122 5582	Stand No 757 Kwaggafontein A, Section 7
28	Cllr Khulisile April Msiza	072 474 3118 078 200 7430	Stand No 1725 Kwaggafontein A
29	Cllr Patrick Vusi Mahlangu	072 420 8514	Stand1215 Kwaggafontein A
30	Cllr Gideon Mahlangu	073 131 1164 063 784 6518	Stand No 1402 Tweefontein H
31	Cllr Vusimuzi Vincent Skosana	073 272 8457 072 729 4347	1292 Kwaggafontein D (Ngendwani)
32	Cllr Oria Mpheto Mabelwane	076 088 2224	Stand No 513 Kwamhlanga B

APPENDIX A (II) – LIST OF PR COUNCILLORS

Names & Surname	Contact	Physical Address
Cllr NoMSA Sanny Mtsweni **(Her Worship Hon. Executive Mayor)**	082 824 9826	Stand 123 Section A, Kwamhlanga
Cllr Thomas Lebandla Mabena **(Hon. Speaker)**	060 696 7594 079 060 1644	Stand 447/8 Sun City AA
Cllr Thokozile Egnes Motanyane **(Hon. Council Whip)**	082 965 2217 084 775 2725	2564 Kwagga C
Cllr Lillian Martha Tshabangu **(Hon. MMC Finance)**	082 791 0771 071 623 5917	Stand No 472 Tweefontein F
Cllr Lucky Xolani Mtsweni **(Hon. MMC DTPS)**	079 457 6531	Stand No 830 Sun City, Block B
Cllr Maria Poppy Msiza **(Hon. MMC SDS)**	073 311 7976 076 676 0319	866 Kwagga D
Cllr Thabisile Elsie Mashinini	072 102 7549	Stand 1459 Mandela
Cllr Emelinah Mavis Mathibela	076 400 1148	Stand No 3 Verena A, Next To Thandi Tuck Shop
Cllr Lindiwe Thembi Skosana	076 709 7595	Stand No 2307 Mountainview, Use The Paving Road
Cllr Mantombi Martha Malaza	072 556 5670	Stand No. 10032 Tweefontein D, Manaleni
Cllr Theletji James Makhwiting **(Hon. MMC Technical S.)**	060 672 8757	Stand No B241 Empumelelweni, Sheldon
Cllr Laza Elsie Jiyane	072 407 0423	Stand No 797 Phola Park, Street 35, Behind The Sports Bar
Cllr Marcia Msiza	082 746 9944 084 858 5808	Stand No.352 Kwaggafontein A

Cllr Zanele Maseko	083 311 0863	Stand No 77/78 Mathyzensloop
Cllr Nomasonto Emmah Phakathi **(Hon. MMC Corporate)**	076 981 9646	Stand No 1926 Block 11, Moloto South
Cllr Sonto Rose Nhlapho	082 399 8302	Stand 514 Luthuli, Rocky Tavern
Cllr Nomatjeni Nellie Msiza	060 771 4578	Stand 425 Tweefontein , Next To Bout Tavern
Cllr Piet Thapelo Kekana	072 149 5989	2521 Vezubuhle, Next To Vezubuhle Hall
Cllr Remenky Stephinah Molefe	071 121 1731	Stand No 2748 Zenzele,
Cllr Lucky Bruce Mahlangu	079 925 0265	Stand No 7001 Zakheni Next to Driving School
Cllr Alicia Lebohang Dhlamini	076 205 6019	Stand No 157 Kwaggafontein C, Next To Velly's Tavern
Cllr Vusi Amos Msibi	082 633 5717	Stand No 672 Tweefontein H, Next To Thumamina Sand
Cllr Ntombi Mitta Motaung	072 290 3386	Stand 1691 Verena C, Next To Somlingo Primary School
Cllr Matalanyane Lucas Mokolo	082 367 6267	Stand No. 2759 Moloto North, Block A, Next To Ekosini Kwa-Skosana
Cllr Nompumelelo Merriam Mahlangu	060 787 8934	Stand No 549 Thembalethu,
Cllr Toenkie Linah Masilela	082 295 0417	80025 Zakheni,
Cllr. David Mabuzwa Sibanyoni	076 709 9120	1444 Vlaklaagte No. 1, next to Kwanomavovo
Cllr Maria Adelaide Mokwena	073 105 1959	232 Buhlebesizwe 2 Aa
Cllr Thabo John Tibane	083 530 2950 082 060 3258	Stand No. 90/91 Suncity D

Cllr Jan Masaka Makhubela	071 299 3111	293 Mountainview Zone 3
Cllr Rubber Qaliwe Mtsweni	073 659 5200	586/7 Mountain View
Cllr Salome Athana Magolego	079 103 3553	Phola Park, Street No. 21,Stand No. 451, Ga Skhosana ekhabo Nthabiseng

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (Other Than Mayoral / Executive Committee) And Purposes Of Committees	
Municipal Committees	**Purpose Of Committee**
Risk Management Anti-Fraud and Anti-Corruption Committee	Councillors Provide Oversight Role To All Committees
Audit and Performace Committee	Councillors Provide Oversight Role To All Committees
ICT Committee	Councillors Provide Oversight Role To All Committees
Disciplinary Board Committee	Councillors Provide Oversight Role To All Committees
Social Development Services Committee	Councillors Provide Oversight Role To All Committees
Planning and infrastructure development Committee	Councillors Provide Oversight Role To All Committees
MPAC	Councillors Provide Oversight Role To All Committees
Admin and Governance Committee	Councillors Provide Oversight Role To All Committees
Development and Town Planning Services Committee	Councillors Provide Oversight Role To All Committees
Finance Services Committee	Councillors Provide Oversight Role To All Committees

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	Director/Manager (State Title And Name)
Assistant Manager: PMS	Ms. K.S. Moripe
Assistant Manager Sport, Recreation and Facilities	Mr BA Nkwanyana
Assistant Manager: LED	Mr. Ws Msiza
Assistant Manager: Communication	Ms. S Mashiane
Chief Internal Auditor	Mr. A Malope
Chief Risk Officer	Mr. T Baloyi
Assistant Manager: Public Participation	Mr. H Nkosi
Assistant Manager: Youth Development	Mr. T Mahlangu
Assistant Manager: Researcher And Monitoring	Mr K.O. Bapela
Assistant Manager: Roads And Storm Water	Mr. S Nkosi
Assistant Manager: Sanitation And Water	Mr C Mokubedi
Assistant Manager: PMU	Mr T Maphutha
Assistant Manager: Human Settlement & Town Planning	Mr. S Masilela
Assistant Manager: Waste Management & Environment	Ms. A Aphane
Assistant Manager: HRM	Mr. K.R. Mabuela
Assistant Manager: Legal Service	Adv. J.P. Skosana
Assistant Manager: Fleet Management	Mr. J.J. Skosana
Assistant Manager: ICT	Mr.T Ntimane
Assistant Manager: Revenue Management	Mr. O Ledwaba
Assistant Manager: Assets Management	Mr. R Makhubele
Assistant Manager: SCM	Ms. L Sehlako
Assistant Manager: Budget And Reporting	Mr. J. Moyo
Assistant Manager: Expenditure Management	Vacant
Use As A Spill-Over Schedule If Top 3 Tiers Cannot Be Accomodated In Chapter 2	

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal Functions	
Municipal Functions	**Function Applicable To Municipality (Yes / No)***
Constitution Schedule 4, Part B Functions:	
Air Pollution	No
Building Regulations	Yes
Child Care Facilities	No
Electricity And Gas Reticulation	No
Firefighting Services	No
Local Tourism	Yes
Municipal Airports	No
Municipal Planning	Yes
Municipal Health Services	Yes
Municipal Public Transport	No
Municipal Public Works Only In Respect Of The Needs Of Municipalities In The Discharge Of Their Responsibilities To Administer Functions Specifically Assigned To Them Under This Constitution Or Any Other Law	Yes
Pontoons, Ferries, Jetties, Piers And Harbours, Excluding The Regulation Of International And National Shipping And Matters Related Thereto	No
Stormwater Management Systems In Built-Up Areas	Yes
Trading Regulations	Yes
Water And Sanitation Services Limited To Potable Water Supply Systems And Domestic Waste-Water And Sewage Disposal Systems	Yes
Beaches And Amusement Facilities	No
Billboards And The Display Of Advertisements In Public Places	Yes
Cemeteries, Funeral Parlours And Crematoria	Yes
Cleansing	Yes
Control Of Public Nuisances	Yes
Control Of Undertakings That Sell Liquor To The Public	No
Facilities For The Accommodation, Care And Burial Of Animals	No
Fencing And Fences	Yes
Licensing Of Dogs	No
Licensing And Control Of Undertakings That Sell Food To The Public	Yes
Local Amenities	Yes
Municipal Functions	

Municipal Functions	Function Applicable To Municipality (Yes / No)*
Local Sport Facilities	Yes
Markets	No
Municipal Abattoirs	Yes
Municipal Parks And Recreation	Yes
Municipal Roads	Yes
Noise Pollution	Yes
Pounds	YES
Public Places	Yes
Refuse Removal, Refuse Dumps And Solid Waste Disposal	Yes
Street Trading	Yes
Street Lighting	Yes
Traffic And Parking	Yes

APPENDIX E – WARD REPORTING

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
1	**Cllr A. Mahlangu**	**Yes**	**12**	**12**	**0**
	Themane Phakaneng Jim				
	Kheswa Vusimuzi Wellington				
	Bonokwane Seun				
	Maisela Mpelegwa Piet				
	Masogo Kedibone Caroline				
	Nkuna Mhlopheki Charles				
	Mpedi William				
	Mngidi Tryphorsa Julia				
	Mahlangu Sabani Betty				
	Boshomane William				
2	**Cllr DS Mampuru**	**Yes**	**12**	**12**	**2**
	Ratshilaya Vincent				
	Motha Joseph Velly				
	Mhlanga Nchoke Solomon				
	Wesi Kagisano David				
	Ngobe Joseph				
	Madela Phila Getrute				
	Monakedi August				
	Mokone Freddie				
	Madiseng Lenah Linky				
	Masilela Thulani Kenneth				
3	**Cllr PD Makatu**	**Yes**	**12**	**12**	**3**
	Molaudzi Thomas Ntebaleng				
	Nkabinde Busisiwe Johannah				
	Makobe Jack Mashilo				
	Makena Evelina Makonketsa				
	Chabedi Dikeleli Ellen				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Alege Elsie Motjoka				
	Mahlangu Jennifer Morongwa				
	Mahlangu Mokgaetsi Penina				
	Mahlangu Sipho Petrus				
	Ndluvu Sipho				
4	**Cllr MA Motena**	**Yes**	**12**	**12**	**0**
	Matsha Mmadiale Winny				
	Gule Poppy Getrude				
	Sibanyoni Albert Alfred				
	Nthala Cecilia E				
	Mphela Jacob Mandla				
	Radebe Elizabeth Namtungwana				
	Kabini Thomas Umgolozi				
	Mbonani Anna				
	Phatlamotlaka Zacharia Johannes				
	Mathenjwa Thomas Mashobane				
5	**Cllr SK Ngoma**	**Yes**	**12**	**12**	**1**
	Masombuka Miggal Nomthandazo				
	Sibanyoni Nomalanga Elizabeth				
	Mgidi Mzakhe Witbooi				
	Motsweni Albert				
	Thabane Madumetja				
	Sikhosana Sandile				
	Mdluli Thandi Lizzy				
	Sibanyoni John Xabuzani				
	Makhananisa Vincent Boy				
	Ngoepe Lettie				
6	**Cllr KV Jiyane**	**Yes**	**12**	**12**	**3**
	Msiza Joseph Joey				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mahlangu Letty Beauty				
	Skosana Betty Vamuhle				
	Mahlangu Letty Sarah				
	Masina Nomalanga Emely				
	Mokoena Pretty Molly				
	Skosana Tshidi Mahlogonolo				
	Motau Rose Bahlezi				
	Mahlangu Poprizana Beauty				
	Magakoe Esther Mamohlolo				
7	**Cllr MM Mahlangu**	**Yes**	**12**	**12**	**2**
	Mahlangu Vusi				
	Ntuli Simangele Patricia				
	Thabethe Elizabeth Khabo				
	Mtsweni Sana Swartbooi				
	Skhosana Mike Aaron				
	Ngoma Johannah Thembisile				
	Banda Mpho				
	Makwakwa Nomsa Esther				
	Skosana Makie Tryphinah				
	Maseko Fikile Rose				
8	**Cllr BN Dlamini**	**Yes**	**12**	**12**	**10**
	Mahlangu Bongi Engelinah				
	Sibanyoni Maria				
	Makgama Florah Madiele				
	Djiane Rose				
	Mbonani Johana Meme				
	Sibanyoni Mandla Prince				
	Mahlangu Tati Letty				
	Mahlangu Johannes Thulani				
	Thubane Nurse Sarah				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Rahlago Malendah Sape				
9	**Cllr JE Mthimunye**	**Yes**	**12**	**12**	**3**
	Skhosana Rati Johannah				
	Mahlangu Grace Nomathemba				
	Ndimande George T				
	Lebisi Sophy Nadima				
	Mbonani Musa Christina				
	Motha Thandi Precious				
	Ncube Victor Thanyani				
	Kabini Thuthukile Ntombi				
	Mahlangu Elinah Jane				
	Sikhosana Lungile Annah				
10	**Cllr MT Nobela**	**Yes**	**12**	**12**	**7**
	Mtshweni Jeffrey Godfrey				
	Ragimana Sydwell Lebogang				
	Ntuli Lillian Thokozile				
	Tshabangu Sokana Stanly				
	Masango Sarah Sphenge				
	Mthombeni Angel				
	Nkambule Linah Busi				
	Msiza Phillip Sunnyboy				
	Nhlanhla Bafana Elliot				
	Mathibela Nyamana John				
11	**Cllr ST Mnisi**	**Yes**	**12**	**12**	**1**
	Mashiane Jamson Bonkinkosi				
	Zikalala Sindisiwe Agnes				
	Mtsweni Jeaneth Johannah				
	Tshabalala Nombulelo Precious				
	Ntuli Annah Lala				
	Mtimunye Lucky Linda				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Jiyane Mduduzi Velly				
	Mthimunye Job Rolls				
	Mthombeni Geelbooi Mphatheki				
	Ntuli David Mapocho				
12	**Cllr S Masango**	**Yes**	**12**	**12**	**3**
	Nkosi Khelina Khabonina				
	Ngobese Wonder Jacob				
	Nkosi Sesana Joice				
	Mabasa Nurse Prescilla				
	Skhosana Charles Vusi				
	Mkhatshwa Nonhlanhla Nonkululeko				
	Mashilwane Patricia Portia				
	Mnisi Solomon Mhlanganiswa				
	Skosana Msongelwa Johannes				
	Mabena Mxolisi				
13	**Cllr CN Mahlangu**	**Yes**	**12**	**12**	**3**
	Sibeko Fikile				
	Shabalala Mandla Cyril				
	Mahlangu Andrew Zabi				
	Mahlangu Thomas Vusi				
	Ntuli Maria Timjewe				
	Mahlangu Suzan Christinah				
	Thabethe Jane Thandi				
	Mnguni Bonginkosi				
	Mahlangu Winnie Sithembiso				
	Mashiane Zandile Margaret				
14	**Cllr JS Msiza**	**Yes**	**12**	**12**	**4**
	Ntuli Daniel Vukuzenzele				
	Mdluli Ntombi Ignatia				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Sibiya Comfort Mduduzi				
	Mtshweni Thoko Esther				
	Khoza Anitha Sonto				
	Masombuka Lindiwe				
	Maila Joseph				
	Mahlangu Abel				
	Mabena Moses				
	Mabhena Tembeni Stephinah				
15	**Cllr AS Madyungu**	**Yes**	**12**	**12**	**3**
	Skosana Gwezi Rose				
	Mahlangu Annah Nomgqibelo				
	Diala Joseph Doctor				
	Masimola Maria Swabi				
	Radebe Mompi Patience				
	Makwakwa Nomaswazi Hilda				
	Shabangu Nomhlekhabo Rooi Maria				
	Mahlangu Sabinah Thoko				
	Mnguni Simon Sipho				
	Mahlangu Wendy Lindiwe				
16	**Cllr JL Mahlangu**	**Yes**	**12**	**12**	**0**
	Msiza Solly Stevens				
	Mtsweni Jan Frances				
	Mahlangu Busisiwe Beatrice				
	Buda Vusi Abram				
	Masango Yvonne Velaphi				
	Mahlangu Simphiwe Margaret				
	Mtsweni Busisiwe Khulelaphi				
	Mtsweni Sphiwe Martha				
	Zulu Bunwana Zithulele				
	Mthombeni Thoko Nomsa				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
17	**Cllr SB Mogoboya**	**Yes**	**12**	**12**	**8**
	Ndaba Pheli Grace				
	Mthimunye Thulisile Linah				
	Khumalo Patience Nosipho				
	Sibanyoni Busisiwe Theodrin				
	Mkhwanazi Thulani Daniel				
	Masilela David				
	Thokwane Christian Kosi				
	Mahlangu January Matjoni				
	Mahlangu Martha Senzi				
	Skhosana Speelman Makhundula				
18	**Cllr MQ Mnguni**	**Yes**	**12**	**12**	**1**
	Malope Mpati Philly				
	Mthombeni Vusi Abram				
	Zungu Valentia Denny				
	Ntuli Mathoma Boy				
	Mahlangu Mavis Mbitjana				
	Mahlangu Thokozile Ntokozo				
	Mtshweni Zakhona Nhlanhla				
	Nkwana Ennie				
	Mahlangu Gatshi Christina				
	Mokoena David Sello				
19	**Cllr MO Sikosana**	**Yes**	**12**	**12**	**1**
	Mokwana Jack Thabang				
	Shiburi Sebetla David				
	Mashiyane Phindaphi Sarah				
	Makhubela Thomas Nzama				
	Msiza Annarancia Bangiswani				
	Mtsweni Thabisile Emily				
	Semelani Khulu Hendrick				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Tema Mathews Tebogo				
	Mahlangu Letty Khabonina				
	Nkabinde Tryphina				
20	**Cllr SJ Masango**	**Yes**	**12**	**12**	**1**
	Sibanyoni Winie Sibongile				
	Sedisho Cedric Ephryme				
	Mntambo Thokozile Constance				
	Mahlangu Magie Ntombi				
	Mokoena Tsekiso Dick				
	Kgophane Sanny Busisiwe				
	Mkhuma Pauline Mabelema				
	Masuku Rebeca				
	Mokwena Millicent Evelinah				
	Masimula Fannie Thembeni				
21	**Cllr N Ngoma**	**Yes**	**12**	**12**	**3**
	Mahlangu Samuel Nzani				
	Konza Ephraim Nsikelelo				
	Mngomezulu Joice Bikhaphi				
	Masanabo Johannah Nomsa				
	Buta Daniel				
	Mnguni Johannes Porsch				
	Mahlangu Emmanuel Phillip				
	Chenepe Dimakatso Gladys				
	Sikhosana Onicca Sibongile				
	Mtsweni Elias T				
22	**Cllr NB Malefo**	**Yes**	**12**	**12**	**3**
	Shabalala Zanele Yvonne				
	Komete Maria Nkele				
	Marakalala Challie Mdimetja				
	Aphane Busisiwe Elizabeth				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Maphotho Sengangayana David				
	Mahlangu Collen Simiso				
	Ngobeni Samuel Shirelela				
	Mabena Johannes Taitors				
	Matlala Sanna				
	Masilela Christinah Sibongile				
23	**Cllr VB Msibi**	**Yes**	**12**	**12**	**1**
	Matlala Joseph Makgobe				
	Nkambule Hezekiel				
	Mahlangu Ester Nhlanhla				
	Mahlangu Lindiwe Suzan				
	Kubeka Ettie Samuel				
	Mahlangu Phumzile Jessie				
	Madela Nombuso Winnie				
	Msiza John Mthethwa				
	Matshika Thembisile				
	Skhosana Jan				
24	**Cllr DC Fakude**	**Yes**	**12**	**12**	**3**
	Tlou Nelville				
	Mazibuko Ntsoakae Alfred				
	Ntuli Lucas Bahlezinganye				
	Mthimunye Julia Hilda				
	Mahlangu Geelbooi John				
	Ngobeni Thabo				
	Sekopa Ramathabathe Norah				
	Mahlangu Linah Lindiwe				
	Mahlangu Kleinbooi Yazo				
	Masemola Christopher				
25	**Cllr JS Mahlangu**	**Yes**	**12**	**12**	**2**
	Mahlangu Poppie				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mahlangu Paulinah Patricia				
	Sibanyoni Esther				
	Mahlangu Sipho Elias				
	Tshezi Salamina				
	Magubane Thabile Yvonne				
	Mahlangu Mpostili				
	Masanabo Lesiba Johannes Dukes				
	Mahlangu Dumeleni Rose				
	Kabini Lindiwe Sophy				
26	**Cllr MP Nduli**	**Yes**	**12**	**12**	**1**
	Rantseli Senzeni Anna				
	Mabena Nomacala Sophy				
	Skosana Nomangisi Betty				
	Masimula Tryphinah Noxolo				
	Mgidi Sondiwe Moses				
	Mbonani Petrus				
	Masebe Elizabeth				
	Zwane Themba Godfrey				
	Nkosi Sarah Bongi				
	Mahlangu Shadrack Mtungwa				
27	**Cllr DS Skosana**	**Yes**	**12**	**12**	**0**
	Ntuli Marinkie Kholekile				
	Msiza Nokuthula				
	Sithole Mandla Richard				
	Masilela Amos				
	Ngoma Emely				
	Jiyane Kenneth				
	Mahlangu Prudence Caleni				
	Mokhoebane Hleziphi Ephenia				
	Mhlanga Solomon				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Thembi Jane Mabena				
28	**Cllr Ka Msiza**	**Yes**	**12**	**12**	**2**
	Skhosana Ntombifuthi Emmah				
	Mthimunye Dinah Christinah				
	Hlattywayo Elizaberth Nonhlanhla				
	Ngobesa Vangile Paulinah				
	Mthombeni Zabenzeni Komusasa				
	Sebothoma Gloria Thandeka				
	Mamaila Amos Moloi				
	Mnguni Katriena				
	Kubeka Bubu Jane				
	Mokhethwa Emmanuel Doctor				
29	**Cllr Pv Mahlangu**	**Yes**	**12**	**12**	**2**
	Kgomo Rose Martha				
	Mahlangu Sinah Goodness				
	Sithole Martha Lolo				
	Hlongwane Skhalo				
	Makua Putswa Solon				
	Tshabalala Nozizwe Agnes				
	Mahlangu Phillimon				
	Mabhena Joseph Sipho				
	Mtsweni Emmah				
	Mtshweni Mfundisi Aaron				
30	**Cllr G Mahlangu**	**Yes**	**12**	**12**	**2**
	Ntuli Richard Makhawane				
	Mthimunye Bongi Paulinah				
	Kgopane Petros Peter				
	Ntuli Emely Sibongile				
	Mnguni Betty Maria				
	Mabena Petros				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Masombuka Sibusiso Gabariel				
	Masombuka Doctor Phillip				
	Sereo Ntombi				
	Mabena Stemer September				
31	**Cllr Vv Skosana**	**Yes**	**12**	**12**	**2**
	Skosana Solomon Fickson				
	Mahlangu Olga				
	Mashilo Phumzile Martha				
	Matshiya Nomsa Kedibone				
	Mahlangu Kedibone Petronella				
	Mahlangu Jabu				
	Mahlangu Khuzani Abel				
	Magane Maria Thembisile				
	Masango Ernest Sipho				
	Mahlangu Cynthia Lindiwe				
32	**Cllr Om Mabelwane**	**Yes**	**12**	**12**	**5**
	Msiza Smangele				
	Dhlamini Harry Tshepo				
	Mazibuko Khuwa Matha				
	Mahlangu Emmah Thembi				
	Mahlangu Ntombi Selinah				
	Sibiya Mokhine Johannes				
	Mkhwanazi Musa Walcott				
	Legodi Kedibone Martha				
	Mabena Johannah Nomthandazo				
	Maila Makgalaoroa Alfred				

APPENDIX F – WARD INFORMATION

Capital Projects: Seven Largest In 2020/21 (Full List At Appendix N)				
No.	**Project Name And Detail**	**Total Project Value (R)**	**Start Date**	**End Date**
1	Upgrading of Existing Infrastructure to Augment Borehole Water Supply in Bundu (Bundu Weir) – Multi-Year Project	R 193 000 000	10 August 2016	18 February 2022
2	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) - Ward 12	R 62 499 754	26 May 2020	30 June 2023
3	Construction of Thembalethu Bus Route	R 45 402 992	14 December 2020	30 August 2021
4	Contruction of bulk pipeline, Installation of water reticulation pipeline to service Moloto Water infrastructure, provisions of household connections, and yard tap, Installation of isolation valves.	R 46 296 084	18 February 2021	18 February 2021
5	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) - Ward 9,	R 58 305 000	24 May 2021	24 March 2023
6	Luthuli Waste Water Treatment Works, Phase 1 (Multi-Year Project) - Ward 22	R 61 424 970	15 February 2021	31 May 2021
7	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2 (Multi-Year Project) - Ward 13	R 140 449 746	15 February 2021	31-May-2024

Top Four Service Delivery Priorities For Ward (Highest Priority First)		
No.	**Priority Name And Detail**	**Progress During 2020/21**
1	Water	82 653 HH with access to Water.
2	Sanitation	28 189 HH with access to Sanitation.
3	Electricity	80 028 HH with access to Electricity.
4	Waste Management	32 675 HH with access to Refuse Removal on a Fortnight Basis.

APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2020/21

Audit Committee Recommendations		
Report Name	**Committee recommendations made during 2020/21**	**Recommendations adopted (enter Yes); not adopted (provide explanation)**
Audit Committee Report for the quarter ended 30 September 2020 (1ST Quarter Report).	**Financial Management** 1. Management to continue monitoring the asset verification and update the asset register 2. Continuous monitoring is encouraged on Work In Progress and old matters on the roll must be fast tracked since they are old on the roll. 3. The Municipality's collection pace is worrisome and therefore the management is encouraged to improve collections. 4. **THAT** the SCM unit be capacitated	Yes but not SCM Post
	Coporate Department 1. THAT the report should also specify expenditure incurred by the Municipality on virtual meetings held during COVID-19. 2. THAT the subsequent report should indicate what is the management doing about he challenges faced by ICT 3. THAT the management should speed-up the disaster recovery site	Yes
	Risk Management	Yes.

APPENDICES

Audit Committee Recommendations		
	1. the recommendations of RMAFACC be used to mitigate the challenges emanating from the Loss Control. 2. **THAT** the concerning the VIP and Munsoft be attended to as a matter of urgency. 3. **THAT** all the recommendation by the RMAFACC are considered and adopted by the AC, and must be implemented accordingly by the management.	
	Internal audit **1.** THAT the management is urged to work harder to keep the Municipal website updated. **2.** Management is urged to treat the Internal Audit findings in a manner which those of the AG are treated. 3. THAT departments which did not perform well are urged to improve their performance in the subsequent quarters of the financial year 2020/2021.	No, implementation of AGSA and IA is a challenge as POEs are not submitted to support reported information.
Audit Committee Report for the 2nd quarter ended 31 December 2020 (2ND Quarter Report).	**Financial Management** **1.** **THAT** the Audit Committee to be kept abreast with the audit progress from time to time **2.** **THAT** the Municipality to pay the audit fees well on time to about the incurring of fruitless expenditure. **3.** **THAT** the Municipality's failure to integrate Munsoft with MSCOA is a serious cause for concern, and therefore recommended that the integration should be expedited as was long overdue. **4.** **THAT** management should be consistent in presenting figures in the report; if the figure are presented in 2 decimal points should stay the same and if presented in millions in should stay so throughout the report. **5.** **THAT** the Municipality was encouraged to practice due diligence in contract management thereby keeping track record of expired contracts and advertising well in advance, while ensuring value for money on services and goods procured. **6.** **THAT** the tender register should be aligned to the procurement register and Bid Committees be given necessary training to perform their work effectively and efficiently.	Yes

Audit Committee Recommendations		
	7. **THAT** Eskom be informed to provide digital invoices if possible in order to avoid recurring fruitless and wasteful expenditure due to late invoices. **8.** **THAT** going forward the Irregular Expenditure report should state start period of the contract.	
	Corporate department **1.** **THAT** the Municipality should fill the positions on vacant position if the budget allows.	No
	Risk management **1.** Management to advise all levels of staff to continuously keep and update POE files as well as improve the use of risk champions to regularly review the POE files. **2.** The risk assessment process be done during the development of the IDP, SDBIP and budget process.	Yes
	Internal Audit **1.** **THAT** the 23% overall performance on the implementation of the IA finding is not acceptable to the committee and therefore management is urged to improve going forward. **2.** **THAT** consequence management be implemented to the underperforming departments.	Slow Progress
Audit Committee Report for the quarter ended 31 March 2021 (3RD Quarter Report)	**Financial Management** 1. **THAT** the Municipality to pay the audit fees well on time to about the incurring of fruitless expenditure. 2. **THAT** the Municipality's failure to integrate Munsoft with MSCOA is a serious cause for concern, and therefore recommended that the integration should be expedited as was long overdue. 3. **THAT** management should be consistent in presenting figures in the report; if the figure are presented in 2 decimal points should stay the same and if presented in millions in should stay so throughout the report. 4. THAT the Municipality is encouraged to present the adjustment budget first to the AC before tabling it to the council.	Yes

APPENDICES

Audit Committee Recommendations		
	Corporate Sirvices 1. **THAT** the Municipality was urged to continue with the training.	
	Risk Management 1. Management must change the culture of how they deal with risk issues as implementation are low.	Slow implelmentation
	Performance management **1.** Management must ensure that proper reasons for non-achievement are provided. **2.** Internal Audit should indicate that proper assurance has been done on the report.	Yes
Audit Committee Report for the quarter ended 30 June 2021 (4TH Quarter Report)	**Finance reports** 1. **THAT** the report on outcomes of the investigation be tabled in the next meeting. 2. **THAT** the 4th Quarter Work In Progress (WIP) Report 2019/2020 was considered 3. *A* working session between finance, technical and internal audit must be held to deal with commitment register, wip register, contract register and retention register and ensure that figures are accurate for the disclosure in the afs 4. **THAT** the 4th Quarter MSCOA Report 2019/2020 be referred as it did not capture the challenges on the compliance with MSCOA 5. **THAT** the R 596 000 (COVID 19 related expenses) reflecting under DRG should be broken down – so as to be more detailed. 6. Robust follow up on businesses and government debt. Credit control and debt management policies to be implemented and monitored	Partialy Implemented
	Corporate services report 1. **THAT** in the next meeting an ICT report be presented to the committee providing the following information: 2. **THAT** the Fleet Management Update Report on Previous AC meeting be deferred back as it does not provide assurance to the committee. 3. **THAT** the 4th Quarter Litigation Register 2019/2020 be referred to the next audit committee meeting since there was no representative to present on it	• Yes, report is amended

Audit Committee Recommendations		
	Risk Management report 1. Management to advise all levels of staff to continuously keep and update POE files as well as improve the use of risk champions to regularly review the POE files.	Slow Implementation
	Internal Audit *1.* Management to put measures in place to change the culture within the Municipality.	• No, implementation of IA findings is still low as per report.

APPENDIX H - LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIP

Long Term Contracts					
Name Of Service Provider(Entity Or Municipal Department)	**Description Of Service Provider Rendered By Service Provider**	**Start Date Of Contract**	**Expiry Date Of Contract**	**Project Manager**	**Contract Value**
City Of Tshwane	Bulk Water Supply	2007	Infinite	Technical Manager	Per Supply
Rand Water	Bulk Water Supply /Bulk Water Project	2007	Infinite	Technical Manager	Per Supply
Eskom	Supply Of Electricity	2015	2020	Technical Manager	Per Supply
Telkom	Network Lines	2007	Infinite	Corporate Service Manager	Per Supply

PUBLIC PRIVATE PARTNERSHIP

Not applicable to Thembisile Hani Local Municipality.

APPENDICES

APPENDIX I: MUNICIPAL SERVICE PROVIDER PERFORMANCE

PERFORMANCE OF EXTERNAL SERVICE PROVIDERS DURING THE 2020/2021 FINANCIAL YEAR FOR THE PERIOD ENDING 30 JUNE 2021

The performance of external service providers was measured and rated as follows:

Performance Rating	Description
1	Poor Performance (Very Poor)
2	Below Satisfactory (Poor)
3	Satisfactory (Acceptable)
4	Good Performance(Above Expectations)
5	Excellent Performance (Excellent)

TECHNICAL SERVICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
WATER																

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFOR MANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
DTS158	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Ceenex Zembeleni	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	0% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	**40% Progress:** Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference	R2,800,000.00	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	R1 450 417.90	Yes	36 Months	No	None	None	3	Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%								
DTS159	To provide households with basic services including water, adequate sanitatio	Ceenex	Upgrading of Verina A Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Verina A Water Infrastructure	0% progress in the Upgrading of Verina A Water Infrastructure	20% Upgrading of Verina A Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminar	R932,636.95	**20% progress:** *Term of Reference for Contractor 5%	R 932 636.95	Yes	36 months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	n, adequate public lighting and accessible road		– Ward 8			y Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.										
DTS160	To provide households with basic services including water, adequate sanitatio	Zenkcon Consulting Engineers Namasango Business enterprise	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Tweefontein C and DK Water Infrastructure	0% progress in the Upgrading of Tweefontein C and DK Water Infrastructure	**40% Progress:** Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 by 30th	R3,900,000.00	**40% progress:** *MIG Business Plan 5%; *Preliminary Design	R 2 361 334.72	Yes	36 Months	No	None	None	3	Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	n, adequate public lighting and accessible road		– Ward 12			June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DTS161	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	SML Projects Stickson and General Construction	Upgrading of Ntokozweni Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Ntokozweni Water Infrastructure	0% progress in the Upgrading of Ntokozweni Water Infrastructure	**40% Progress:** Upgrading of Ntokozweni Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of	R1,420,654.00	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%*	R 461,245.87	Yes	36 months	No	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		Appointment of Contractor 5% *Site Establishment 15%								
DTS162	To provide households with basic services including water, adequate sanitation,		Upgrading of Mabhoko Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Mabhoko Water Infrastructure	0% progress in the Upgrading of Mabhoko Water Infrastructure	**40% Progress:** Upgrading of Mabhoko Water Infrastructure – Phase 1 by 30th June 2021:	R3,000,000.00	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%;	R2 767 625.34	Yes	36 months	No	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	adequate public lighting and accessible road					*MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		*Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFOR MANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
DTS163	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	SML Projects VTT Industries	Drilling, Refurbishment and Equipping of Boreholes within THLM: • Kwaggafontein Ward 27 – 2 • Kwaggafontein Ward	% progress in the Drilling, Refurbishment and Equipping of Boreholes within THLM	**30% progress** in the Drilling, Refurbishment and Equipping of Boreholes within THLM: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointment of Contractor	100% Drilling, Refurbishment and Equipping of Boreholes within THLM by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointm	R2,500,000.00	**100% progress:** *Drilling of Boreholes 10%; *Boreholes Yield and Water Quality 10% *Equipping of Boreholes 20% Energizing of Borehol	R 2 903 758.17	Yes	36 months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
			28 – 1 • Kwa Mhlanga Ward 32 – 1 • Tweefontein Ext KWWTW		5%; *Site Establishment 10%	ent of Contractor 5%; *Site Establishment 10%; *Drilling of Boreholes 10%; *Boreholes Yield and Water Quality 10%; *Equipping of Boreholes 20%; Protection of Boreholes 10%; Energizing of		es 10%, *Completion 10%								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Boreholes 10%, *Completion 10%										
DTS164	To provide households with basic services including water, adequate sanitation, adequate public lighting and	SML Projects V Dan Construction / Patek JV Abram Mashego Construction	Bomando Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Bomando Water Infrastructure	0% progress in the Upgrading of Bomando Water Infrastructure	**50% Progress:** Upgrading of Bomando Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%;	R8,000,000.00	**50% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design	R 15 616 857.73	Yes	36 Months	No	None	None	None	4

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	accessible road					*Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%		Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFOR MANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
DTS165	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Maragela Consulting Engineers Kgotso Mokone Construction	Moloto Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Moloto Water Infrastructure	0% progress in the Upgrading of Moloto Water Infrastructure	**50% Progress:** Upgrading of Moloto Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor	R5,000,000.00	**30% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	R 7,650,594.47	No	36 months	No	The Moloto Business Forum stopped the project for about 3 weeks about Sub-contraction issue	The matter has been resolved and the contractor is back on site	2	Below Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%		Contractor 5% *Appointment of Contractor 5%; *Site Establishment 5%								
DTS007	To provide household with basic services including water, adequat	Rand Water CoT	Bulk purchase water	Number of household provided with water		82 653 households provided with water by 30th June 2021	R147 778 825.00	82 653 households provided with water	R 150 773 812	No	12 Months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	e sanitation, adequate public lighting and accessible road															
DTS145	To provide household with basic services including water, adequate sanitation,	Lihuzu Projects Namasango business Enterprise	Upgrading of Sun City Reservoir (Multi-Year Project)	% progress in the Upgrading of Sun City Reservoir	**35% progress** in the Sun City Reservoir (Multi-Year Project): *Technical Report 5%; *Preliminary Design Report 5%;	**100% Progress:** Sun City Reservoir (Multi-Year Project) by 30th June 2021: *Foundation 5%; *Reservoir Floor Slabs	R7,200,000.00	**100% progress:** *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and	R7,200,000.00	Yes	12 Months	Yes	None	None	3	Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	adequate public lighting and accessible road				*Detailed Design Report 5%; *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 5%; *Earthworks 5%	10%; *Inlet and Outlet Valve Chamber 5%; *Formwork 5%; *Steel Fixing 10%; *Concrete Work 10%; *Pipework 5%; *Guard House 5%; Fencing 5%; *Completion 5%		Outlet Valve Chamber 5% *Formwork 5%; *Steel Fixing 10% *Concrete Work 10% *Pipework 5%; *Guard House 5%; Fencing 5%;								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
								*Completion 5%								
DTS146	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Ralema Consulting Little Rocky Construction	Upgrading of Moloto Water Storage (Multi-Year Project)	% progress in the Upgrading of Moloto Water Storage	**35% progress** in the Moloto Water Storage (Multi-Year Project): *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Term of Reference for Contractor	100% Moloto Water Storage (Multi-Year Project) by 30th June 2021: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5%; *Formwork 10%; *Steel	R8,800,000.00	**100% progress:** *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5% *Formwork 10%;	R 10,469,757.07	Yes	12 Months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					5%; *Appointment of Contractor 5%; *Site Establishment 5%; *Earthworks 5%	Fixing 10%; *Concrete Work 10%; *Pipework 10%; *Completion 5%		*Steel Fixing 10% *Concrete Work 10% *Pipework 10%; *Completion 5%								
DTS034	To provide household with basic services including water, adequate	Mpumamanzi	Water Sample	Number of water samples tested	356 Water Samples tested	356 Water Samples tested by 30th June 2021	R1 080 000.00	423 Water Samples tested	R 1 096 890.08	Yes	36 months	On-going	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	sanitation, adequate public lighting and accessible road															
New	To provide households with basic services including water, adequate sanitation, adequat	SML Projects Elezulu Construction and Projects	Replacement of Asbestos Pipes – THLM - Bomando (Multi-Year Project)	% progress in the Replacement of Asbestos Pipes – THLM – Phase 1	0% progress in the Replacement of Asbestos Pipes – THLM – Phase 1	**100% Progress:** Replacement of Asbestos Pipes – THLM – Phase 1 by 30th June 2021: *MIG Business Plan 5%;	R4,000,000.00	**46% Progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%;	R 3,167,959.92	No	6 Months	No	The Business Forum stopped the project for about 6 weeks about Sub-contraction issue	The matter has been resolved and the contractor is back on site	3	Satisfactory

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	e public lighting and accessible road					*Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10% *10% Replacement of		*Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Excavation 2.5%								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Asbestos Pipes; *20% Laying of New Pipes; *10% Testing of Pipes; *10 Commissioning of Project		*2.5% Replacement of Asbestos Pipes; *6% Laying of New Pipes;								
New	To provide households with basic services including water, adequate	Wisane Mathebula	Procurement of Water Tanker Trucks	% progress in the Procurement of 4 x Water Tanker Trucks	**0% progress** in the Procurement of 4 x Water Tanker Trucks	**100% Progress:** Procurement of 4 x Water Tanker Trucks by 30th June 2021:	R8,000,000.00	**70% progress:** *30% Term of Reference for supply and	R 4,623,001.52	No	6 Months	No	Unavailability of trucks from the dealership.	To delivery the remainder of trucks not later than 30	3	Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	sanitation, adequate public lighting and accessible road					*10% Term of Reference for supply and delivery; *10% Appointment of supplier; *50% Supply and Delivery.		delivery; *20% Appointment of supplier; *20% Supply and Delivery.						August 2021		
SPECIAL COVID-19 REVISED PROJECTS																
WATER																
DTS172	To provide households with basic services including	Ceenex Technology Management Mbako Projects	Upgrading of Water Treatment Works for	% progress in the Upgrading of Water Treatme	**80 % progress** in the construction of 7.5ML WTW constructe	**100% Progress:** Upgrading of Water Treatment Works for agricultural	R11,000,000.00	**93.73% progress:** *2.5%	R3 961 108.56	No	4 Months	No	Unavailability of material on time from the suppliers	Material delivered and the contractor has accelera	3	Satisfactory

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	water, adequate sanitation, adequate public lighting and accessible road		agricultural projects in Bundu ward 24 Civil Engineering Water Treatment (Covid 19)	nt Works for agricultural projects in bundu ward 24 Civil Engineering Water Treatment	d (10ml) for the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Water Treatment	projects in bonda ward 24 Civil Engineering Water Treatment by 30th June 2021: *Tender advert 2.5%*Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of WTW		Tender advert *2.5% Appointment of Contractor *2.5% Site Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW						ted the implementation and the project will be completed 30 August 2021.		

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						7.5%; *Testing of Pipes 2.5%; *Completion 2.5%										
DTS173	To provide households with basic services including water, adequate sanitation, adequate public lighting and	Ceenex Mbako Projects	Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Pipeline	% progress in the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Enginee	**80 % progress** in the construction of 7.5ML WTW constructed (10ml) for the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24	**100% Progress:** Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Pipeline by 30th June 2021:	R5,000, 000.00	**93.73% progress:** *2.5% Tender advert *2.5% Appointment of Contractor *2.5% Site	R3 961 108.56	No	6 Months	No	Unavailability of material on time from the suppliers	Material delivered and the contractor has accelerated the implementation and the project will be completed 30 August 2021.	3	Satisfactory

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	accessible road			ring Pipeline	Civil Engineering Pipeline (Covid 19) *80% progress in the construction of 7.5ML WTW constructed (10ml)	*Tender advert 2.5%; *Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of pipeline 7.5%; *Testing of Pipes 2.5%; *Completion 2.5%		Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW								
DTS174	To provide households with	Sadec Consulting Noponde	Refurbish of existing water	% progress in the Refurbis	**0% progress** in the Refurbish	**100% Progress:** Refurbish of existing	R8,000,000.00	**100% Progress:**		Yes	36 Months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	basic services including water, adequate sanitation, adequate public lighting and accessible road	Elezulu Tshwele Qubekelaphambile VTT	networks in all wards (Covid 19)	h of existing water networks in all wards	of existing water networks in all wards	water networks in all wards by 30th June 2021: *Allocation letter 5%; *Site Establishment 15%; *repairs and maintenance 50%;*Testing of Pipes 20%; *Completion 10%		*Allocation letter 5%; *Site Establishment 15%; *repairs and maintenance 50%;*Testing of Pipes 20%; *Completion 10%								
DTS175	To provide	Ceenex	Upgrading of	% progres	0% progress in	**100% Progress:**	R6 500 000	**90% progres**	R 6 343 925.16	No	3 Months	No	Contractors	The contract	3	Satisfactory

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	households with basic services including water, adequate sanitation, adequate public lighting and accessible road	VTT Industries Tshwele Logistics Qubekelaphambile Construction and Projects	Water Supply Bulk line in all wards - Zakheni Supply (Covid 19)	s in the Upgrading of Water Supply Bulk line in all wards - Zakheni Supply	the Upgrading of Water Supply Bulk line in all wards - Zakheni Supply (Covid 19) *PSP appointed	Upgrading of Water Supply Bulk line in all wards - Zakheni Supply by 30th June 2021: *Projects Allocation to consultant 10% *Projects Allocation to contractor 10% *Site Establishment 15%;		**s:** *Projects Allocation to consultant 10% *Projects Allocation to contractor 10% *Site Establishment 15%; *Construction of water					experience hard rock that required blasting and long lead time for material to be supplied.	ors has accelerated the implementation and the completion will be achieved by 30 August 2021		

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						*Construction of water bulk line 35%; *Testing of Pipes 20%; *Completion 20%		bulk line 35%; *Testing of Pipes 20%; *Completion 20%									
DTS176	To provide households with basic services including water, adequate sanitation, adequate public	SML Projects	Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM (Covid 19)	% progress in the Drilling, Refurbishment and Equipping of Boreholes in various villages	**0% Progress:** progress in the Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM (Covid 19)	**100% Progress:** Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM by 30th June 2021:	R4,500,000.00	**90% progress:** *Drilling of Boreholes 20%; *Boreholes Yield and Water	R 4 428 080.85	No	6 Months	No	Consultant has delayed in testing all the boreholes	The consultant has accelerated the implementation and the completion will be achieved by 30	2	Below satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	lighting and accessible road			with THLM	*PSP appointed	*Drilling of Boreholes 20%; *Boreholes Yield and Water Quality 20%; *Equipping of Boreholes 10%; Protection of Boreholes 20%; Energizing of Boreholes 10%, Verification of		Quality 20%; *Protection of Boreholes 20%*Equipping of Boreholes 20% *Energizing of Boreholes 10%, Verification of Borehol						August 2021		

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KPA		BASIC SERVICE DELIVERY														
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						Boreholes Data 10% *Completion 10%		es Data 5%,								
DTS177	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	27 Suppliers	Water Trucks Delivery of Water Covid 19 purposes	% progress in the Water Trucks Delivery of Water Covid 19 purposes	**0% progress** in the Water Trucks Delivery of Water Covid 19 purposes	**100% Progress:** Water Trucks Delivery of Water Covid 19 purposes by 30th June 2021: *Supply and Delivery 100%;	R15,000,000.00	**100% Progress:** *Supply and Delivery 100%;		Yes	36 Months	On-going	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
SANITATION																
DTS040	To provide household with basic services including water, adequate sanitation, adequat	Element Consulting Engineers Mega Works Projects	Luthuli Waste Water Treatment Works, Phase 1	% progress in the Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Waste	**15% progress** in the Luthuli Wastewater Treatment Works, Phase 1: *Technical Report 5%; *Preliminary Design Report 5%;	100% Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Wastewater Treatment Works) by	R1,500,000.00	100% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detaile	R 1,439,591.26	Yes	3 months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
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	e public lighting and accessible road			Water Treatment Works)	*Detailed Design Report 5%	30th June 2021: *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Digging of Pole Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10%;		d Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5% *Site Establishment 15%; *Digging of Pole								

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						*Installation of Gates 10%; * Completion 10%		Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10% *Installation of Gates 10%; * Completion 10%								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFOR MANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
DTS041	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Matshego Engineers	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	% progress in the Tweefontein K Waste Water Treatment Works, Phase 2	**15% progress** in the Tweefontein K Waste Water Treatment Works, Phase 2: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	**20% Progress:** Tweefontein K Waste Water Treatment Works, Phase 2 by 30th June 2021: *Term of Reference for Contractor 5%	R 5,881,353.09	**20% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Referen	R 5,881,353.09	Yes	36 Months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
								ce for Contractor 5%								
DTS166	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Vuka Afrika Consulting Engineers Qubekelaphambile Construction and Projects	Refurbishment of Sewer Oxidation Ponds	% progress in the Refurbishment of Sewer Oxidation Ponds	**40% progress** in the Refurbishment of Sewer Oxidation Ponds: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference	100% Refurbishment of Sewer Oxidation Ponds by 30th June 2021: *Earthworks 10%; *Upgrading of Existing Inlet Works 20%; *Construction 20%;	R2 750 000.00	**100% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%	R 2,843,605.02	Yes	3 Months	Yes	None	None	4	Good

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	accessible road				for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%;	*Completion 10%		*Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Earthworks 10%; *Upgrading of Existing Inlet Works 20%;								

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								*Construction 20%*Completion 10%								
SPECIAL COVID-19 REVISED PROJECTS																
SANITATION																
DTS178	To provide households with basic services including water, adequate sanitation, adequate public lighting	Wisane Mathebula Trading	Procurement of 1 x Honey Sucker Trucks (Covid 19)	% progress in the Procurement of 1 x Honey Sucker Trucks (Covid 19)	**0% progress** in the Procurement of 1 x Honey Sucker Trucks (Covid 19)	**100% Progress:** Procurement of 1 x Honey Sucker Trucks by 30th June 2021: *Term of Reference for supply and delivery 30%	R2,000,000.00	**50% progress:** *Term of Reference for supply and delivery 30% *Appointment of	R 0.00	No	6 Months	No	Unavailability of trucks from the dealership.	To deliver the remainder of trucks not later than 30 August 2021	2	Below Satisfactory

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	and accessible road					*Appointment of supplier 20%; *Supply and Delivery 50%		supplier 20%;								
ELECTRICITY																
DTS147	To provide household with basic services including water, adequate sanitation,	Greentech Sithembe	Design and implementation of energy efficiency program – Phase 2	% progress in the Design and implementation of energy efficiency program	0% progress in the Design and implementation of energy efficiency program – Phase 2	**100% Progress:** Upgrading of Design and implementation of energy efficiency program – Phase 2 by 30th	R3,600,000.00	**100% Progress:** *Technical Report 10%; *Preliminary Design Report 10%; *Detaile	R3,600,000.00	Yes	36 months	Yes	None	None	5	Excellent

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	adequate public lighting and accessible road			– Phase 2		June 2021: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; *		d Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast Lights 20%; *Completion 10%								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Retrofitting of Highmast Lights 20%; *Completion 10%										
ROAD AND STORM WATER																
DTS117	To provide household with basic services including water, adequate sanitation, adequat	Kago Consulting Engineers Nkemeleng Holdings	Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	% progress in the Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	15% progress in the Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2: *5% MIG Business Plan; *5%	**100% Progress:** Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2 by 30th June 2021:	R 7,710,038.69	**100% progress:** *5% Term of Reference for Contractor; *5% Appointment of	R 7,710,038.69	Yes	6 Months	Yes	None	None	5	Excellent

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	e public lighting and accessible road				Preliminary Design Report; *5% Detailed Design Report	*5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Base slab, * 10% Culverts, * 10% Road approaches, *10% Gabions, *10% finishing,		Contractor *5% Site hand-over, * 10% Excavation * 10% Base slab, * 10% Culverts, * 10% Road approaches								

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						*10% Close out		*10% Gabions, *10% finishing, *10% Close out								
DTS118	To provide household with basic services including water, adequate sanitation, adequate public	Servinet Consulting Engineers Khetha Building Construction	Designs for Construction of Sun City AA Bus Route - Ward 20	% progress in the Designs and Construction of Sun City AA Bus Route - Ward 20	**70% progress** in the Designs and Construction of Sun City AA Bus Route - Ward 20: *5% MIG Business Plan; *5% Preliminary	**100% Progress:** Designs and Construction of Sun City AA Bus Route - Ward 20 by 30th June 2021: *10% Paving, *10%	R3,300, 939.30	**100% Progress**: *10% Paving, *10% finishing, *10% Close out	R3,300, 939.30	Yes	6 Months	Yes	None	None	4	Good

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	lighting and accessible road				Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10%	finishing, *10% Close out										

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					Subbase, * 10% Base											
`DTS119	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kumelcon Engineers Japhethe Wb& J JV	Construction of Chris Hani Bus Route - Ward 18	% progress in the Construction of Chris Hani Bus Route - Ward 18	**70% progress** in the Construction of Chris Hani Bus Route - Ward 18: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of	**100% Progress:** Construction of Chris Hani Bus Route - Ward 18 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R1,867, 218.22	**100% Progress**: *10% Paving, *10% finishing, *10% Close out	R1,867, 218.22	Yes	6 Months	Yes	None	None	2	Below Satisfactory

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					Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base											
DTS120	To provide household with basic services	Kumelcon Intsimbemnyama	Construction of KwaMhlanga B Link Road -	% progress in the Construction of KwaMhl	**70% progress** in the Construction of KwaMhlan	**100% Progress:** Construction of KwaMhlanga B Link	R1,582,203.62	**100% Progress**: *10% Paving, *10%	R1,582,203.62	Yes	6 Months	Yes	None	None	3	Good

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	including water, adequate sanitation, adequate public lighting and accessible road	Construction	Ward 32	anga B Link Road - Ward 32	ga B Link Road - Ward 32: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor,	Road - Ward 32 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out		finishing, *10% Close out								

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					*5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base											
DTS121	To provide household with basic services including water, adequate sanitation, adequat	Kumelcon Zembeleni Construction	Construction of Moloto North Bus Route - Ward 2	% progress in the Construction of Moloto North Bus Route - Ward 2	**70% progress** in the Construction of Moloto North Bus Route - Ward 2: *5% MIG Business Plan; *5% Preliminary	**100% Progress:** Construction of Moloto North Bus Route - Ward 2 by 30th June 2021: *10% Paving, *10% finishing,	R1,109, 641.78	**100% Progress**: *10% Paving, *10% finishing, *10% Close out	R1,109, 641.78	Yes	6 Months	Yes	None	None	4	Good

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	e public lighting and accessible road				Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10%	*10% Close out										

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					Subbase, * 10% Base											
DTS148	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Servinet Consulting Engineers Somthwalo Construction	Designs for Construction of Sun City A Bus Route - Ward 19	% progress in the Designs and Construction of Sun City A Bus Route - Ward 19	**15% progress** in the Designs and Construction of Sun City A Bus Route - Ward 19: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Designs and Construction of Sun City A Bus Route - Ward 19 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor	R 7,393,403.60	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of	R 7,393,403.60	Yes	6 Months	No	Contractor abandoned the site and his financial management is poor to run the site.	Termination of contract	1	Poor

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						, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base									

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DTS150	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Wanoza Consulting Engineers Irhalane Golden Pond JV	Designs for Construction of Boekenhouthoek Bus Route - Ward 24	% progress in the Designs and Construction of Boekenhouthoek Bus Route - Ward 24	15% progress in the Designs and Construction of Boekenhouthoek Bus Route - Ward 24: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Designs and Construction of Boekenhouthoek Bus Route - Ward 24 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site	R 8,018,366.31	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for	R 8,018,366.31	Yes	8 Months	No	None	None	3	Satisfactory

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						hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base								

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DTS153	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kago Consulting Engineers Jasino General Services	Designs for Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	% progress in the Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	**15% progress** in the Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of	R 6,952,708.49	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for	R 6,952,708.49	Yes	6 Months	No	None	None	4	Good

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						Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base								

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DTS167	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mangethe Engineers Mohau Molutsi Civil Construction	Mandela Luthuli Bridge Road	% progress in the Mandela Luthuli Bridge Road	**15% progress** in the Mandela Luthuli Bridge Road: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Mandela Luthuli Bridge Road by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed,	R 8 248 369.94	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for	R 8,248,369.94	Yes	6 Months	No	None	None	4	Good

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						* 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base								

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DTS168	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	F & A Consulting Khuluphala Trading	Madamini Bus Route	% progress in the Madamini Bus Route	**15% progress** in the Madamini Bus Route: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Madamini Bus Route by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10%	R6,500,000.00	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for	R 6,484,177.51	Yes	6 Months	No	None	None	None	4	Good

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						Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base								

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DTS169	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Vuxaka Consulting Engineers Sthembhe Construction	Thembalethu Bus Route	% progress in the Thembalethu Bus Route	**15% progress** in the Thembalethu Bus Route: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Thembalethu Bus Route by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10%	R10,500,000.00	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for	R 10,031, 693.50	Yes	6 Months	No	Contractor abandoned the site and his financial management is poor to run the site.	Termination of contract	1	Poor

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						Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFOR MANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
DTS170	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Baitsenape Consulting engineers MK Cassidy POE JV	Roads and Stormwater in Ward 12	% progress in the Roads and Stormwater in Ward 12	15% progress in the Roads and Stormwater in Ward 12: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**70% Progress:** Roads and Stormwater in Ward 12 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed,	R6 000 000.00	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for	R 7,040,272.70	Yes	6 Months	No	Infights within the JV Company which tends to delay on site	Accelerate the delivery of the project	2	Below satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						* 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base								
SPECIAL COVID 19 REVISED PROJECTS																
ROADS AND STORMWATER																

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
New	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mzansi Consulting Mpisane	Rehabilitation of Thokoza Bridge	% progress in the Rehabilitation of Thokoza Bridge	**0% progress** in the Rehabilitation of Thokoza Bridge	**60% Progress:** Rehabilitation of Thokoza Bridge by 30th June 2021: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report *5% Term of Reference	R4 600 000.00	**60% Progress:** *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report *5% Term of Reference for Contract	R 4 220 025,11	Yes	4 Months	No	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						for Contractor ; *5% Appointment of Contractor , *5% Site hand-over,*20% Demolition of Existing Bridge, * 10% Excavation		or; *5% Appointment of Contractor, *5% Site hand-over,*20% Demolition of Existing Bridge, * 10% Excavation								
New	To provide household with basic services including	Mzansi Consulting	Rehabilitation of Rietfontein Farm Bridge	% progress in the Rehabilitation of Rietfontein	**0% progress** in the Rehabilitation of Rietfontein	**15% Progress:** Rehabilitation of Rietfontein Farm Bridge by	R400 000.00	**15% Progress:** *5% Concept / Assess	R 66 087,61	Yes	2 Months	No	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	water, adequate sanitation, adequate public lighting and accessible road			Farm Bridge	Farm Bridge	30th June 2021: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report		ment Report; *5% Preliminary Design Report, *5% Detailed Design Report								
SPORTS AND WASTE REMOVAL																
SDS 001	To create a safe clean and healthy	Tshawe Technologies Rapse London JV	Upgrading of Kwaggafontein Land fill site	% progress in the Upgrading of Kwagga	0% progress in the Upgrading of Kwaggafon	**60% Progress** of Landfill Site Upgraded in Ward 25	R7 000 000.00	**48.5% progress:**	R 7,041,168.47	No	12 Months	No	Slow implantation by Service Providers	Acceleration plan to be developed	2	Below Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	environment conducive for social development and recreation	Irhalane Construction	(Ward 25) – Phase 2	fontein Land fill site (Ward 25) – Phase 2	tein Land fill site (Ward 25) – Phase 2	– Phase 2 by 30 June 2021: *5% Site Establishment, *5% Construction of storage sheds, *5% Construction of recycling shed; *10% Construction of wet weather cell; *5% installation of pipes and Tank.		*5% Site Establishment, *4.5% Construction of storage sheds, *4% Construction of recycling shed *5 % Construction of wet weather cell;								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						*20% construction of storm water drains, Stormwater pipes and Head Walls, 10% Construction of Sewer system		*4% installation of pipes and Tank. *16% construction of storm water drains, Stormwater pipes and Head Walls *10% Constru								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
								ction of Sewer system								
SDS007	To create a safe clean and healthy environment conducive for social development and recreation	Monde Consulting Engineers KJM Business Enterprises	Upgrading of KwaMhlanga stadium (Ward 32) – Phase 1	% progress in the Upgrading of KwaMhlanga stadium (Ward 32)	**15% progress** in the Upgrading of KwaMhlanga stadium (Ward 32): *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**75% Progress:** Upgrading of KwaMhlanga stadium (Ward 32) by 30th June 2021: *10% Term of Reference for Contractor; *10% Appointment of Contractor	R22,015,000.00	**75% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	R 22 015 00.00	Yes	8 Months	No	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						, *10% Site Establishment, *10% Earthworks & Drainage, *10% Grass, *10% Fencing		*10% Term of Reference for Contractor; *10% Appointment of Contractor; *10% Site Establishment, *10% Earthworks & Drainage *10% Grass,								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2019/2020**	**REVISED ANNUAL TARGET 2020/2021**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
								*10% Fencing								
SDS 011	To create a safe clean and healthy environment conducive for social development and recreation	SPO Consulting Engineers	Construction of Multi-Purpose Centre in Phumula – Phase 2	% progress in the Construction of Multi-Purpose Centre in Phumula – Phase 2	**15% progress** in the Construction of Multi-Purpose Centre in Phumula – Phase 2: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	**20% Progress:** Construction of Multi-Purpose Centre in Phumula – Phase 2 by 30th June 2021: *5% Term of Reference for Contractor	R1 190 998.95	**20% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of	R1,190, 998.95	Yes	36 Months	No	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFOR MANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
								Reference for Contractor;								

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BASIC SERVICE DELIVERY

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF CONTRACT	PROJECT COMPLETED (YE/NO	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=BELOW, 4=GOOD, 5=EXCELLENT
SDS017	To create a safe, clean and healthy environment conducive for social development and recreation	Gubis85 Solutions Black Protectors	Municipal Security Services reports	Number of quarterly status reports on Municipal security submitted to the Municipal Manager	3 status reports on Municipal security submitted to the Municipal Manager by 30th June 2020	4 status reports on Municipal security submitted to the Municipal Manager by 30th June 2021	R 23 521 040	4 status reports on Municipal security submitted	R 17 162 600.00	Yes	36 months	Ongoing	Ongoing	None	4	Good
SPECIAL COVID-19 REVISED PROJECTS																
SDS023	To create a safe, clean and healthy environment conducive for social	Saint 4 Trading and Projects	Procurement of 2 compactor trucks	Number of compactor trucks procured	0	2 compactor trucks procured by 30th June 2021	R 6 000 000	2 compactor trucks delivered	R 6 500 000	Yes	Once off	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF CONTRACT	PROJECT COMPLETED (YE/NO	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=BELOW, 4=GOOD, 5=EXCELLENT
	development and recreation															
SDS024	To create a safe, clean and healthy environment conducive for social development and recreation	Kura Uone Group	Procurement of 2 skip bin loader trucks	Number of skip bin loader trucks procured	0	2 skip bin loader trucks procured by 30th June 2021	R 4 000 000	2 skip bin loader trucks delivered	R 4 800 000	Yes	Once off	Yes	None	None	5	Excellent
SDS025	To create a safe, clean and healthy environment conducive for social development and recreation	Lazaed Entertainment	Procurement of	Number of skip bins procured	0	40 skip bins procured by 30th June 2021	R 1 500 000	40 skip bins	R 1 242 025	Yes	Once off	Yes	None	None	5	Excellent

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF CONTRACT	PROJECT COMPLETED (YE/NO	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=BELOW, 4=GOOD, 5=EXCELLENT
SDS026	To create a safe, clean and healthy environment conducive for social development and recreation	Lazaed Entertainment	Procurement of mobile offices	Number of mobile offices procured	0	4 mobile offices procured by 30th June 2021	R401 000	Service provider for 4 mobile offices appointed	R0.00	No	Once off	No	Delays in the supply chain management process	Service provider appointed delivery and installation of offices is being fast tracked	2	Below satisfactory
SDS027	To create a safe, clean and healthy environment conducive for social development and recreation	Basadi Civil Construction/ Lesedi La Balomo JV Masibone Trading Enterprise Minangedwa	Maintenance services for buildings and facilities (Toilets facilities)	Number of buildings and toilets maintained	0	26 buildings and 161 toilets maintained by 30th June 2021	R 2 000 000	Service provider for 26 buildings and 161 toilets maintenance appointed	R0.00	No	36 months	No	Delays in the supply chain management process	Service providers work to commence shortly	2	Below satisfactory

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KPA		BASIC SERVICE DELIVERY														
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		Construction Yazo Mabuza and San Pat JV Illuminati Trading JV M90 DXD Building Construction and Projects														

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MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS018	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Bidvest	Leasing of Municipal fleet	Number of Municipal fleet paid monthly on lease	Leasing of 37 Municipal fleet.	37 Municipal fleet paid monthly on lease by 30th June 2021	R5,100.111.00	37 Municipal vehicles delivered on lease.	R4 140 339,97	Yes.	3 years contract	No.	On-going	None.	5	Excellent
DCS020	To improve organizational efficiency and	Thulasizwe/Mdubane	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports	12 repairs and maintenance report	12 repairs and maintenance reports	R 9 917 035	3 maintenance and repairs report	R9 451 456,81	No.	3 years contract	No.	It's an ongoing service	Payment of service provider on time	4	Satisfactory

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	promote a culture of professional conduct in order to render quality services.			of Municipal fleet produced and submitted to the HOD	produced.	of Municipal fleet produced and submitted to the HOD by 30th June 2021		produced and submitted to the HOD								
DCS021	To improve organizational efficiency and promote a culture of professional conduct	Minozest	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the	12 reports produced on usage of fuel	12 reports produced and submitted to the HOD on the usage	R 6 650 100	12 reports on fuel usage are produced and submitt	R5 421 277,29	Yes	3 years	Yes.	None.	None.	5	Excellent

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	in order to render quality services.			usage of fuel		of fuel by 30th June 2021		ed to HOD.								
DCS022	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	KwaMhlanga Traffic Centre	Licensing of Municipal Fleet	Number of vehicle licenses renewed	132 vehicle licenses renewed by 30th June 2020	132 vehicle licenses renewed by 30th June 2021	R910 792.00	122 vehicle's licensed	R715 422,14	No	None.	Yes.	10 redundant Trailers that cannot move are ready to be auctioned, could not be licensed.	To auction all redundant and stationery vehicles appearing in the fleet register.	In house	In house
DCS024	To improve organizational	Maputunuka ICT PTY(Ltd)	Submission of Reports on the	Number of reports submitte	4 reports submitt	4 reports submitt	R 644 210.00	4 reports submitt	R46 157,03	Yes	36 months	Yes	None	None	4	Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	efficiency and promote a culture of professional conduct in order to render quality services.		repairs and maintenance of ICT hardware	d to the HOD on the repairs and maintenance of ICT hardware	ed to the HOD on the repairs and maintenance	ed to the HOD on the repairs and maintenance of ICT hardware by 30th June 2021		ed to the HOD on the repairs and maintenance of ICT hardware by 30th June 2021								
DCS025	To improve organizational efficiency and promote a	Munsoft	Renewal of software	Number of software licenses renewed	Payday, Munsoft, 50 Microsoft volume, 210	Payday, Munsoft, 50 Microsoft volume, 210	R 5 409 220	Payday, Munsoft, 50 Microsoft volume, 210	R4 830 365,45	No	2 Years	Yes	PMS not Licenced	Signing of SLA	3	Satisfactory

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	culture of professional conduct in order to render quality services.				Symantec antivirus, Server monitoring system, PMS system renewed,	Symantec antivirus, Server monitoring system, PMS system renewed by 30th June 2021		Symantec antivirus, Server monitoring system,								
SPECIAL COVID-19 REVISED PROJECTS																
DCS032	To improve organizational	Boago Infrastructure PTY(Ltd)	Uniform and Protective Clothing	Number of Uniform and		1142 Uniform and	R150 000	1142 Uniform and	R145 998.98	Yes	N/A	Yes	None	None	4	Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	efficiency and promote a culture of professional conduct in order to render quality services.		for Covid 19	Protective Clothing for Covid 19 purchased (Overalls, Safety boots, Face shield, Hand gloves)		Protective Clothing for Covid 19 purchased (Overalls, Safety boots, Face shield, Hand gloves, Cloth masks, Googles) 30th		Protective Clothing for Covid 19 purchased (Overalls, Safety boots, Face shield, Hand gloves, Cloth masks, Googles) 30th								

APPENDICES

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						June 2021		June 2021								
DCS033	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Donato Business Enterprise	Disinfecting and Deep cleansing services	Number of municipal facilities disinfected and deep cleansed	0	13 Municipal facilities disinfected and deep cleansed by 30th June 2021	R 416 000	13 Municipal facilities disinfected and deep cleansed by30th June 2021	R416 000.00	Yes	N/A	Yes	None	None	4	Good
DCS034	To improve organizational	Fachys Business Consulting/	Occupational Health and Safety:	Number of Officials trained	0	100 Officials trained for	R295 206,50	100 Officials trained for	R295 206,50	Yes	N/A	Yes	None	None	4	Good

APPENDICES

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	efficiency and promote a culture of professional conduct in order to render quality services.	Bephaswana Skills Development	Training for COVID 19	for Covid-19		Covid-19 30th June 2021		Covid-19 30th June 2021								
DCS035	To improve organizational efficiency and promote a culture of professional conduct in order to	Motheowa Rona Trading	Perspex Protective Screens (COVID 19)	Number of Perspex Prospective Screens (COVID 19)	0	55 Perspex Prospective Screens (COVID 19)	R50 000	55 Perspex Prospective Screens (COVID 19)	R50 000	Yes	N/A	Yes	None	None	4	Good

APPENDICES

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	render quality services.					30th June 2021		30th June 2021								

APPENDICES

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTEDANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DBT005	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved		Revenue collection in line with the budgeted financial performance	Amount revenue collected excluding grants		(R375 477 000) revenue collected excluding grants by 30th June 2021	In house	R47 292 495								
						1.Property Rates (R41 359 000)	In house	R31 276 350	In house	No	36months	No	Contract still running	Collection measures to be enhance.	3	Satisfactory

APPENDICES

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTEDANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	revenue collection					2.Service charges (R115 444 000)	In house	R2 744 572	In house	No	36months	No	Contract still running	Collection measures to be enhance.	3	Satisfactory
					DBT008	3.Investment Revenue (R3 585 000)	In house	R8 101 223	In house	Yes	3 Years	No	Not yet expired		5	Excellent
					DBT008	4.Other own Revenue (R115 089 000)	In house	R5 170 350	In house	No	36months	No	Contract still running	Collection measures to be enhance.	3	Satisfactory

APPENDICES

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT													
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTEDANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DBT018 (Covid-19)	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	PMHITMS.	Compilation and submission of Annual Financial Statements to the Auditor General	Number of Annual Financial Statements compiled and submitted to the Auditor General	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st August 2020	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st October 2020	R 4 000 000	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st October 2020	R 1 851 932	Yes	3 year	Yes	None	None	3	Satisfactory

APPENDICES

SPATIAL RATIONALE

KPA		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
TP007	To manage and coordinate spatial planning and Land use management	Sesana projects	Anti-land invasion	Number of reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager 30th June 2021	R1 500 000	4 reports on land invasion submitted to the Municipal Manager	R1 500 000	Yes	36 months	On-going	None	None	3	Satisfactory
SPECIAL COVID-19 REVISED PROJECTS																
TP013	To manage and	Sesana projects	Anti-land invasion – All wards (	Number of reports on land	0	3 reports on	R 2 000 000	3 reports on land invasion	R2 000 000	Yes	36 months	On-going	None	None	3	Satisfactory

APPENDICES

KPA		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	coordinate spatial planning and Land use management		COVID-19)	invasion submitted to the Municipal Manager		land invasion submitted to the Municipal Manager 30th June 2021		submitted to the Municipal Manager								
TP014	To manage and coordinate spatial planning and Land use	Emendo (Pty) Ltd Nkanivo Development Consultants	Township establishments – Tweefontein E and Kwaggafontein D (COVID-19)	Number of township establishment application submitted for formalization to	0	2 applications for township establishments to	R 4 000 000	2 applications for township establishments to Planning Tribunal	R 2 306 109.98	Yes	36 months	Yes	None	None	4	Good

APPENDICES

KPA		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	management			Planning Tribunal		Planning Tribunal by 30th June 2021										

APPENDICES

LOCAL ECONOMIC DEVELOPMENT

KPA		LOCAL ECONOMIC DEVELOPMENT														
PROJECT NAME	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
SPECIAL COVID-19 REVISED PROJECTS																
LED036	To Create a conducive environment for economic development and job creation	Tlou Integrated Tech cc	Construction of Stalls for SMME`s; KwaMhlanga, Phola and Kwaggafontein Interactions	Number of stalls constructed for SMME`s	0	15 Stalls constructed for SMME's in Kwamhlanga, Phola and Kwaggafontein intersections by 30th June 2021	R4 000 000	Stalls design reports completed	R1 392 208	No	36 months	No	The designs and Geo-Tech Report have been completed.	The construction of the stalls will be done in the subsequent financial year	3	Satisfactory

APPENDICES

KPA		LOCAL ECONOMIC DEVELOPMENT														
PROJECT NAME	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2019/2020	REVISED ANNUAL TARGET 2020/2021	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
LED037	To Create a conducive environment for economic development and job creation	Hlophe Njabulo trading enterprise/ Khuthalamfazi PTY LTD/ Kuye trading Without excuse pty(LTD)/ Bahudi trading and project/ Cleverbirds projects	Grant-In Aid Support for SMME`s (Equipment and stock)	Number of SMME`s supported with equipment and stock	0	50 SMME`s supported with equipment and stock by 30th June 2021	R 1 000 000	37 SMME`s supported with equipment and stock	R787 000	No	Once off procurement	No	The budget was not sufficient to assist all 50 SMMEs	The budget to assist the rest of the SMMEs will be proposed and submitted in the coming financial years	3	Satisfactory

APPENDIX J – DISCLOSURE OF FINANCIAL INTERESTS

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
(Executive) Mayor	Nomsa Sanny Mtsweni	Nil
Speaker	Thomas Lebandla Mabena	King Makhosonke Agricultural Primary Co-Operative
		Matjhuba Primary Co-Operative Limited
		King Malusi Development Foundation
		Queen Nadima Primary Co-operative Limited
Chief Whip	Joyce Johanna Tau	Nil
Member Of Mayco / Exco	Lillian Martha Tshabangu	Nil
	Maria Poppy Msiza	Nil
	Lucky Xolani Mtsweni	Waitjokotja Trading and Projects
	Theletji James Makhwiting	Bashomi Agricultural Primary Co-Operative Limited
		Mahlatsikgolo Trading and Projects
		Simesabatha Primary Co-Operative Limited
	Nomasonto Emmah Phakathi	Umkhumbi Ohambayo Mining Primary Co-Operative
		Thembifundo Ikusasa Lakho Services Primary Co-Operative (Resigned)
		Siragela Phambili Services Primary Co-Operative Limited
		Thoma Ganyane Secondary Co-Operative Limited

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
		Botlhabatsatsi Secondary Co-Operative Limited
		Lundani Social
Councillors	Thabisile Elsie Mashinini	Nil
	Emelinah Mavis Mathibela	Abakwethu Electrician Primary Co-Operative Limited
	Lindiwe Thembi Skosana	Si- Busy - Njan Agricultural Primary Co-Operative Limited
		Marubhini Poultry Project Co-Operative Ltd
	Thokozile Egnes Motanyane	Nil
	Laza Elsie Jiyane	Mjadeko Trading And Projects Co-Operative Limited
	Marcia Msiza	Nil
	Zanele Maseko	Nil
	Sonto Rose Nhlapho	Rokhwathisa Moshomo Bakery and Confidentiary
	Nomatjeni Nellie Msiza	Bonginkosi Construction Co-Operative Limited
	Piet Thapelo Kekana	Nil
	Remenky Stephinah Molefe	Nil
	Lucky Bruce Mahlangu	Phola City Youth Agricultural Primary Co-operative
	Alicia Lebohang Dhlamini	Ilitshe Lembube Trading And Projects
		Lwazi Professional Driving School
	Vusi Amos Msibi	Nil
	Ntombi Mitta Motaung	Nil
Councillors	Matalanyane Lucas Moloko	Nil
	Nompumelelo Merriam Mahlangu	Nil
	Toenkie Linah Masilela	Nil
	Ivy Mando Mahlangu	Nil

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Maria Adelaide Mokwena	Nil
	Thabo John Tibane	Siseganomlambo Projects Primary Co-operative Limited
	Jan Masaka Makhubela	Libangeni Primary Co-operative Limited
		Maduma HAndson Agriculture Co-operateve Limited
		Wakaa Primary Co-operative Limited
	Rubber Qaliwe Mtsweni	Sizwene Driving Academy Primary Co-operative Limited
		Dr JS Moroka And Thembisile Huny Driving School And Taxi Association
	Salome Athana Magolego	Nil
	Amos Mahlangu	Nil
	Dipolelo Sinah Mampuru	Tlala Tsamaya Primary Co-Operative Limited
	Pheneus Doctor Makatu	Bashomi Agricultural Primary Co-Operative Limited
		Shomalerena Co-Operative Limited
		R573 Solutions Primary Co-operative Limited
	Mitopi Andries Motena	Iketleng Hospitality And Development
		ThembisileHani Youth Brick Making Co-operative Limited
	Sipho Koos Ngoma	Siwuruwuru Trading Enterprise
		Friends Indeed Consortium
	Koos Vusi Jiyane	Nil
	Moses Michael Mahlangu	Nil
	Bongani Ntokozo Dlamini	Verena8
	Joseph Elias Mthimunye	Sazimaso Trading
	Maria Thruddy Nobela	Nil
	Sgaule Timothy Mnisi	SMB Trading
	Sipho Masango	Sbonelo Construction and Projects
	Christinah Ndlelehle Mahlangu	Mammabolo Waste Management And Greening

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	James Simausu Msiza	Kagiso Development Co-Operative Limited
		Hlanganani Transport And Cleaning Equipment And Supplies
		Esiqongolweni Agricultural And Projects Primary Co-Operative Limited
		Abanqobi Secondary Co-Operative Limited
		Asimeni Primary Co-operative Limited
		Itshe Legumbi Farming Corporative Ltd
	Alexcious Sphiwe Madyungu	Abahlanyeli Bembewu Agricultural Co-orporative Ltd
		Fudfellas
	Josephinah Lindiwe Mahlangu	Nil
	Samuel Bongani Mogoboya	Dimoko Distribution Amo Project
	Maria Qhubeni Mnguni	Nil
	Mzwandile Obed Sikosana	Mamolato Construction
	Seisiwe Jack Masango	Bahlezi Project Managers
	Norman Ngoma	Mayibuye Agricultural And Poultry
	Nimrod Boitumelo Malefo	Boikamo Business Services
	Bongani Victor Msibi	Impumelelo Yesphiwo Apostolic Church in Zion
Councillors	Dumisani Chrescent Fakude	Zamambala Paving
		Bomandu Development
		Sinenhlanhla Ethembisile Primary Corporative Ltd
		Baldd Business Enterprise
	Jan Sizwe Mahlangu	Bavukile Empumalanga Agricultural Co-Operative Limited
		Tshidelani Primary Co-Operative Limited
		Malemana Srhudla

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Masotja Petrus Nduli	Nil
	Dini Samson Skosana	Sohlala Siphumelela Primary Co-Operative Limited
	Khulisile April Msiza	Karabilwe Transport And Projects
	Patrick Vusi Mahlangu	Mnotho Four Multi-Purpose Co-Operative Limited
		Mnotho For Trading Enterprise
		Mnotho For R45
		Mtsweneng
		For Mtsweneng
	Gideon Mahlangu	Vezulwazi Building And Projects Co-Operative Limited
	Vusimuzi Vincent Skosana	Ndlelenhle Youth Development Center
	Oria Mpheto Mabelwane	Nil

Disclosures Of Financial Interests		
Period 1 July 2019 To 30 June 2020		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
(Executive) Mayor	Nomsa Sanny Mtsweni	Nil
Speaker	Thomas Lebandla Mabena	King Makhosonke Agricultural Primary Co-Operative
		Matjhuba Primary Co-Operative Limited
		King Malusi Development Foundation
		Queen Nadima Primary Co-operative Limited
Chief Whip	Joyce Johanna Tau	Nil

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
Member Of Mayco / Exco	Lillian Martha Tshabangu	Nil
	Maria Poppy Msiza	Nil
	Lucky Xolani Mtsweni	Waitjokotja Trading and Projects
	Theletji James Makhwiting	Bashomi Agricultural Primary Co-Operative Limited
		Mahlatsikgolo Trading and Projects
		Simesabatha Primary Co-Operative Limited
	Nomasonto Emmah Phakathi	Umkhumbi Ohambayo Mining Primary Co-Operative
		Thembifundo Ikusasa Lakho Services Primary Co-Operative (Resigned)
		Siragela Phambili Services Primary Co-Operative Limited
		Thoma Ganyane Secondary Co-Operative Limited
		Botlhabatsatsi Secondary Co-Operative Limited
		Lundani Social
Councillors	Thabisile Elsie Mashinini	Nil
	Emelinah Mavis Mathibela	Abakwethu Electrician Primary Co-Operative Limited
	Lindiwe Thembi Skosana	Si- Busy - Njan Agricultural Primary Co-Operative Limited
	Thokozile Egnes Motanyane	Nil
	Laza Elsie Jiyane	Mjadeko Trading And Projects Co-Operative Limited
	Marcia Msiza	Nil
	Zanele Maseko	Nil
	Sonto Rose Nhlapho	Nil

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Nomatjeni Nellie Msiza	Bonginkosi Construction Co-Operative Limited
	Piet Thapelo Kekana	Nil
	Remenky Stephinah Molefe	Nil
	Lucky Bruce Mahlangu	Phola City Youth Agricultural Primary Co-operative
	Alicia Lebohang Dhlamini	Ilitshe Lembube Trading And Projects
		Lwazi Professional Driving School
	Vusi Amos Msibi	Nil
	Ntombi Mitta Motaung	Nil
Councillors	Matalanyane Lucas Moloko	Nil
	Nompumelelo Merriam Mahlangu	Nil
	Toenkie Linah Masilela	Nil
	Ivy Mando Mahlangu	Nil
	Maria Adelaide Mokwena	Nil
	Thabo John Tibane	Siseganomlambo Projects Primary Co-Operative Limited
	Jan Masaka Makhubela	Ajanda Enterprise
	Rubber Qaliwe Mtsweni	Sizwene Driving Academy Primary Co-Operative Limited
		Dr JS Moroka And Thembisile Huny Driving School And Taxi Association
	Salome Athana Magolego	Nil
	Amos Mahlangu	Nil
	Dipolelo Sinah Mampuru	Tlala Tsamaya Primary Co-Operative Limited
	Pheneus Doctor Makatu	Bashomi Agricultural Primary Co-Operative Limited
		Shomalerena Co-Operative Limited
	Mitopi Andries Motena	Iketleng Hospitality And Development
	Sipho Koos Ngoma	Siwuruwuru Trading Enterprise
		Friends Indeed Consortium

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Koos Vusi Jiyane	Nil
	Moses Michael Mahlangu	Nil
	Bongani Ntokozo Dlamini	Verena8
	Joseph Elias Mthimunye	Nil
	Maria Thruddy Nobela	Nil
	Sgaule Timothy Mnisi	SMB Trading
	Sipho Masango	Nil
	Christinah Ndlelehle Mahlangu	Mammabolo Waste Management And Greening
	James Simausu Msiza	Kagiso Development Co-Operative Limited
		Hlanganani Transport And Cleaning Equipment And Supplies
		Esiqongolweni Agricultural And Projects Primary Co-Operative Limited
		Abanqobi Secondary Co-Operative Limited
		Asimeni Primary Co-operative Limited
		Phahlangu Construction Projects
	Alexcious Sphiwe Madyungu	Hikhensile Trading Enterprise
		Ikamuva Motor Centre
	Josephinah Lindiwe Mahlangu	Nil
	Samuel Bongani Mogoboya	Dimoko Distribution Amo Project
	Maria Qhubeni Mnguni	Nil
	Mzwandile Obed Sikosana	Nil
	Seisiwe Jack Masango	Nil
	Norman Ngoma	Mayibuye Agricultural And Poultry
	Nimrod Boitumelo Malefo	Boikamo Business Services

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2020 To 30 June 2021		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Bongani Victor Msibi	Nil
Councillors	Dumisani Chrescent Fakude	Zamambala Paving
	Jan Sizwe Mahlangu	Bavukile Empumalanga Agricultural Co-Operative Limited
		Tshidelani Primary Co-Operative Limited
	Masotja Petrus Nduli	Nil
	Dini Samson Skosana	Sohlala Siphumelela Primary Co-Operative Limited
	Khulisile April Msiza	Karabilwe Transport And Projects
	Patrick Vusi Mahlangu	Mnotho Four Multi-Purpose Co-Operative Limited
		Mnotho For Trading Enterprise
		Mnotho For 45
		Mtsweneng
		For Mtsweneng
	Gideon Mahlangu	Vezulwazi Building And Projects Co-Operative Limited
	Vusimuzi Vincent Skosana	Nil
	Oria Mpheto Mabelwane	Nil
Municipal Manager	O.N Nkosi	Gbu Holdings 2013/206266/07
		Samketsi 2013/074623/07
		Uhambo Petroleum 2015/023315/07

Chief Financial Officer	Ms. JG Mahlangu	Sports Spear Academy
Other S57 Officials	Ms. L Nxumalo	Nil
	Mr. VL Skosana (Manager (Technical)	Jali Brothers Investments
		Mavu Foundation
	Mr. M Tsebe (Manager: DTPS)	Nil
	Mr. A Chego (Manager: SDS)	Nil
* Financial Interests To Be Disclosed Even If They Incurred For Only Part Of The Year. See Mbrr Sa34a		

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE

APPENDIX K (I): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance By Vote				Note:R' 000 On Total Revenue		
	2019/2020	2020/2021				
Vote Description	Actual	Original Budget	Adjusted Budget	Actual	Actual Outcome As % Of Final Budget	Actual Outcome As % Of Original Budget
Vote 104	498 658	497 752 000	603 891 000	615 276 000	101%	123%
Vote 105	124 045	123 216 000	122 071 000	121 385 000	99%	99%
Vote 106	251	319 000	32 000	241 000	753%	75%
Vote 107	530	25 000	13 000	25 000	192%	100%
Vote 108	21 307	17 979 000	19 122 000	1 949 000	10%	10%
Vote 300	411	123 000	70 000	82 000	117%	66%
Vote 500	0	0	0	0	0	0
Vote 520	66 242	46 937 000	47 156 000	64 613 000	137%	137%
Vote 530	5 000	4 000 000	3 600 000	3 600 000	100%	90%
Vote 540	197 500	166 487 000	176 412 000	278 396 000	157%	167%
Vote 560	2 455	1 859 000	2 101 000	3 341 000	159%	179%
Total Revenue By Vote	**916 399**	**859 254 000**	**975 973 000**	**1 089 538 000**	**111%**	**126%**

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: Excluding Mig R						
Details	Budget	Adjust-Ments Budget	Actual	Variance		Major Conditions Applied By Donor (Continue Below If Necessary)
				Budget	Adjust-Ments Budget	
Neighbourhood Development Partnership Grant	0	0	0			
FMG	1 770 000	1 770 000	1 770 000	0%	0%	
WSIG	51 618 226	0.00	51 600 592	03%	0%	
EPWP	2 029 000	2 029 000	2 029 000	0%	0%	
INEP	0	0	0	0%	0%	
Total	**82,799,000.00**	**22,799,000.00**	**91,180,774.00**	**03%**	**0%**	

APPENDIX M: CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme*
R '000

Description	2019/2020	2020/2021			Planned Capital Expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	Fy + 1	Fy + 2	Fy + 3
Capital Expenditure By Asset Class							
Infrastructure - Total	**195 206**	**187 722**	**202 656 360**	**202 656 206**	**–**	**–**	**–**
Infrastructure: Road Transport - Total	**34 173**	**33 759**	**75 125 865**	**75 125 865**	–	–	–
Roads, Pavements & Bridges	34 173	33 759	75 125 865	75 125 865	-	-	-
Storm Water							
Infrastructure: Electricity - Total	**4 197**	**4 740**	**3 600 000**	**3 599 846**	**-**	**-**	**-**
Transmission & Reticulation							
Street Lighting	4 197	4 740	3 600 000	3 599 846	-	-	-
Infrastructure: Water - Total	**94 447**	**88 986**	**64 469 403**	**64 469 403**	–	–	–
Dams & Reservoirs	55 521	55 541	32 858 941	32 858 941	-	-	-
Water Purification	38 926	33 445	19 962 622	19 962 622	-	-	-
Reticulation			15 133 261	15 133 261	-	-	-
Infrastructure: Sanitation - Total	**3 184**	**3 184**	**7 605 305**	**7 605 305**		–	–
Reticulation							
Sewerage Purification	3 184	3 184	7 605 305	7 605 305	-	-	-
Infrastructure: Other - Total	**59 205**	**57 053**	**51 855 787**	**51 855 787**	–	–	–

Waste Management					-	-	-
Transportation	19 518	19 353	32 598 275	32 598 275	-	-	-
Gas	-	-			-	-	-
Other	4 980	4 977	6 196 339	6 196 339	-	-	-
Operational WSIG	34 707	32 723	13 061 173	13 061 173			

APPENDIX N – CAPITAL PROGRAMME BY PROJECT BY WARD 2020/21

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Sheldon	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	40% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R1 450 418	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%	R1 450 418
Verena	Upgrading of Verina A Water Infrastructure (Multi-Year Project) – Ward 8	20% Upgrading of Verina A Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%.	R 932 637	**20% progress:** *Term of Reference for Contractor 5%	R 932 637
Tweefontein C and DK	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Ward 12	40% Progress: Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R 2 361 335	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%	R 2 361 335
Mathysensloop	Upgrading of Ntokozweni Water Infrastructure (Multi-Year Project) – Ward 17	40% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	R 461 246	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	R 461 246

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
		Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%		Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%	
Mabhoko	Upgrading of Mabhoko Water Infrastructure (Multi-Year Project) – Ward 17	40% Progress: Upgrading of Mabhoko Water Infrastructure – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R2 767 625	**40% progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%* Appointment of Contractor 5% *Site Establishment 15%	R2 767 625
• Kwaggafontein Ward 27 – 2 • Kwaggafontein Ward 28 – 1 • KwaMhlanga Ward 32 – 1 • Tweefontein Ext K WWTW	Drilling, Refurbishment and Equipping of Boreholes within THLM: • Kwaggafontein Ward 27 – 2 • Kwaggafontein Ward 28 – 1 • KwaMhlanga Ward 32 – 1 • Tweefontein Ext K WWTW	100% Drilling, Refurbishment and Equipping of Boreholes within THLM by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Drilling of Boreholes 10%; *Boreholes Yield and Water Quality 10%; *Equipping of Boreholes 20%; Protection of Boreholes 10%; Energizing of Boreholes 10%, *Completion 10%	R 2 903 758	**100% progress:** *Drilling of Boreholes 10%; *Boreholes Yield and Water Quality 10% *Equipping of Boreholes 20% Energizing of Boreholes 10%, *Completion 10%	R 2 903 758

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Boekenhouthoek/ Matheyzensloop and Bundu	Bomando Water Infrastructure (Multi-Year Project)	50% Progress: Upgrading of Bomando Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R 15 626 284	**50% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R 15 616 858
Moloto	Moloto Water Infrastructure (Multi-Year Project)	50% Progress: Upgrading of Moloto Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R 7 650 594	**30% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5%; *Site Establishment 5%	R 7 650 594
THLM	Bulk purchase water	82 653 households provided with water by 30th June 2021	R147 778 825	82 653 households provided with water	R 150 773 812

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Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Sun City	Upgrading of Sun City Reservoir (Multi-Year Project)	100% Progress: Sun City Reservoir (Multi-Year Project) by 30th June 2021: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5%; *Formwork 5%; *Steel Fixing 10%; *Concrete Work 10%; *Pipework 5%; *Guard House 5%; Fencing 5%; *Completion 5%	R7 2000 0000	**100% progress:** *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5% *Formwork 5%; *Steel Fixing 10% *Concrete Work 10% *Pipework 5%; *Guard House 5%; Fencing 5%; *Completion 5%	R7 200 000
Moloto	Upgrading of Moloto Water Storage (Multi-Year Project)	100% Moloto Water Storage (Multi-Year Project) by 30th June 2021: *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5%; *Formwork 10%; *Steel Fixing 10%; *Concrete Work 10%; *Pipework 10%; *Completion 5%	R 10 470 120	**100% progress:** *Foundation 5%; *Reservoir Floor Slabs 10%; *Inlet and Outlet Valve Chamber 5% *Formwork 10%; *Steel Fixing 10% *Concrete Work 10% *Pipework 10%; *Completion 5%	R 10 469 757
	6KI Free basic water	82 653 households provided with 6kl free basic water 30th June 2020	In house	82 653 households provided with water	In-house

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Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Kwaggafontein A Ward 28	Water Sample	356 Water Samples tested by 30th June 2021	R1 080 000	89 Water Samples Tested	R 1 080 000
Boekenhouthoek, Matheyzensloop and Bundu	Replacement of Asbestos Pipes – THLM - Bomando (Multi-Year Project)	100% Progress: Replacement of Asbestos Pipes – THLM – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10% *10% Replacement of Asbestos Pipes; *20% Laying of New Pipes; *10% Testing of Pipes; *10 Commissioning of Project	R 3 167 960	**46% Progress:** *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 10%; *Excavation 2.5% *2.5% Replacement of Asbestos Pipes; *6% Laying of New Pipes;	R 3 167 960
THLM	Procurement of Water Tanker Trucks	100% Progress: Procurement of 4 x Water Tanker Trucks by 30th June 2021: *10% Term of Reference for supply and delivery; *10% Appointment of supplier; *50% Supply and Delivery.	R 4 623 002	**70% progress:** *30% Term of Reference for supply and delivery; *20% Appointment of supplier; *20% Supply and Delivery.	R R 4 623 002
Bundu	Upgrading of Water Treatment Works for agricultural projects in Bundu ward	100% Progress: Upgrading of Water Treatment Works for agricultural projects in bonda ward 24 Civil Engineering Water Treatment by 30th June 2021:	R 19 962 622	**93.73% progress:**	R 19 962 622

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
	24 Civil Engineering Water Treatment (Covid 19)	*Tender advert 2.5%*Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of WTW 7.5%; *Testing of Pipes 2.5%; *Completion 2.5%		*2.5% Tender advert *2.5% Appointment of Contractor *2.5% Site Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW	
Bundu	Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Pipeline	100% Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Pipeline by 30th June 2021: *Tender advert 2.5%; *Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of pipeline 7.5%; *Testing of Pipes 2.5%; *Completion 2.5%	R3 961 109	**93.73% progress:** *2.5% Tender advert *2.5% Appointment of Contractor *2.5% Site Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW	R3 961 109
THLM	Refurbish of existing water networks in all wards (Covid 19)	100% Progress: Refurbish of existing water networks in all wards by 30th June 2021: *Allocation letter 5%; *Site Establishment 15%; *repairs and maintenance 50%;*Testing of Pipes 20%; *Completion 10%	R8 000 000	**100% progress:** * Allocation letter 5%; *Site Establishment 15%;	R7 945 843

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
				*Repairs and maintenance 30%; * Repairs and maintenance 20%; *Testing of Pipes 20%; * Completion 10%	
Zakheni	Upgrading of Water Supply Bulk line in all wards - Zakheni Supply (Covid 19)	100% Progress: Upgrading of Water Supply Bulk line in all wards - Zakheni Supply by 30th June 2021: *Projects Allocation to consultant 10% *Projects Allocation to contractor 10% *Site Establishment 15%; *Construction of water bulk line 35%; *Testing of Pipes 20%; *Completion 20%	R6 500 000	**90% progress:** *Projects Allocation to consultant 10% *Projects Allocation to contractor 10% *Site Establishment 15%; *Construction of water bulk line 35%; *Testing of Pipes 20%; *Completion 20%	R 6 343 925
Various Villages THLM	Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM (Covid 19)	100% Progress: Drilling, Refurbishment and Equipping of Boreholes in various villages with THLM by 30th June 2021: *Drilling of Boreholes 20%; *Boreholes Yield and Water Quality 20%; *Equipping of Boreholes 10%; Protection of Boreholes 20%; Energizing of Boreholes 10%, Verification of Boreholes Data 10% *Completion 10%	R 4 500 000.00	**90% progress:** *Drilling of Boreholes 20%; *Boreholes Yield and Water Quality 20%; *Protection of Boreholes 20%*Equipping of Boreholes 20% *Energizing of Boreholes 10%,	R 4 428 081

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
				Verification of Boreholes Data 5%	
THLM	Water Trucks Delivery of Water Covid 19 purposes	100% Progress: Water Trucks Delivery of Water Covid 19 purposes by 30th June 2021: *Supply and Delivery 100%;	R500 000	100% progress: *Supply and Delivery 100%;	R 498 985
	Uploading of data to the Integrated Regulatory Information System	Monthly updating data on the Integrated Regulatory Information System by 30th June 2021	In house	Monthly updating data on the Integrated Regulatory Information System	In house
Luthuli	Luthuli Waste Water Treatment Works, Phase 1	100% Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Wastewater Treatment Works) by 30th June 2021: *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Digging of Pole Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10%; *Installation of Gates 10%; * Completion 10%	R 1 439 600	100% progress: *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5% *Appointment of Contractor 5% *Site Establishment 15%; *Digging of Pole Trenches 10%; *Planting of Poles 20%; *Stringing of Fences 10% *Installation of Gates 10%; * Completion 10%	R 1 439 591

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Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Tweefontein K	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2	20% Progress: Tweefontein K Waste Water Treatment Works, Phase 2 by 30th June 2021: *Term of Reference for Contractor 5%	R 5 881 353	**20% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%	R 5 881 353
THLM	Refurbishment of Sewer Oxidation Ponds	100% Refurbishment of Sewer Oxidation Ponds by 30th June 2021: *Earthworks 10%; *Upgrading of Existing Inlet Works 20%; *Construction 20%; *Completion 10%	R 2 843 605	**100% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Earthworks 10%; *Upgrading of Existing Inlet Works 20%; *Construction 20%*Completion 10%	R 2 843 605
Kwamhlanga and Tweefontein K	Kwamhanga and Tweeefontein k Waste water Treatment	2282 Households provided with Basic sanitation	In house	2282 Households provided with Basic sanitation	In house
	Outsourced sewage services (Operation and maintenance of WWTW)	12 reports on Provision of Basic Sanitation by 30th June 2020	R464 756	3 reports on Provision of Basic Sanitation	R0.00
THLM	Procurement of 1 x Honey Sucker Trucks (Covid 19)	100% Progress:	R 0.00	**50% progress:**	R 0.00

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
		Procurement of 1 x Honey Sucker Trucks by 30th June 2021: *Term of Reference for supply and delivery 30% *Appointment of supplier 20%; *Supply and Delivery 50%		*Term of Reference for supply and delivery 30% *Appointment of supplier 20%;	
THLM	Design and implementation of energy efficiency program – Phase 2	100% Progress: Upgrading of Design and implementation of energy efficiency program – Phase 2 by 30th June 2021: *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast Lights 20%; *Completion 10%	R3 600 000	**100% progress:** *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20% *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20% Retrofitting of Highmast Lights 20% *Completion 10%	R 3 527 846
Luthuli	Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	100% Progress: Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Base slab, * 10% Culverts, * 10% Road approaches, *10% Gabions, *10% finishing, *10% Close out	R 7 710 039	**100% progress:** *5% Term of Reference for Contractor; *5% Appointment of Contractor *5% Site hand-over, * 10% Excavation * 10% Base slab, * 10% Culverts, * 10% Road approaches *10% Gabions, *10% finishing, *10% Close out	R 7 710 039

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Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Sun City AA	Designs for Construction of Sun City AA Bus Route - Ward 20	100% Progress: Designs and Construction of Sun City AA Bus Route - Ward 20 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R 3 783 913	Target achieved in Quarter 1	R 3 783 913
Chris Hani	Construction of Chris Hani Bus Route - Ward 18	100% Progress: Construction of Chris Hani Bus Route - Ward 18 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R 2 147 301	Target achieved in Quarter 1	R 2 147 301
KwaMhlanga B	Construction of KwaMhlanga B Link Road - Ward 32	100% Progress: Construction of KwaMhlanga B Link Road - Ward 32 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R1 819 534	Target achieved in Quarter 1	R1 819 534
Moloto North	Construction of Moloto North Bus Route - Ward 2	100% Progress: Construction of Moloto North Bus Route - Ward 2 by 30th June 2021: *10% Paving, *10% finishing, *10% Close out	R1 219 462	Target achieved in Quarter 1	R1 219 462
Sun City A	Designs for Construction of Sun City A Bus Route - Ward 19	70% Progress: Designs and Construction of Sun City A Bus Route - Ward 19 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R 7 394 022	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	R 7 393 404

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Boekenhouthoek	Designs for Construction of Boekenhouthoek Bus Route - Ward 24	70% Progress: Designs and Construction of Boekenhouthoek Bus Route - Ward 24 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R 8 018 366	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	R 8 018 366
Mountain View (Simunye Drive) Bus	Designs for Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	70% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R 6 952 708	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	R 6 952 708
Mandela Luthuli	Mandela Luthuli Bridge Road	70% Progress: Mandela Luthuli Bridge Road by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10%	R 8 248 370	**70% progress:**	R 8 248 370

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
		Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out		*5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	
Kwaggafontein Madamini	Madamini Bus Route	70% Progress: Madamini Bus Route by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R 6 484 178	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	R 6 484 178
Thembalethu	Thembalethu Bus Route	70% Progress: Thembalethu Bus Route by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R 10 031 694	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	R 10 031 694

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
				*5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	
Tweefontein	Roads and Stormwater in Ward 12	70% Progress: Roads and Stormwater in Ward 12 by 30th June 2021: *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10% Subbase, * 10% Base, *10% Paving, *10% finishing, *10% Close out	R 7045 421	**70% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor; *5% Site hand-over, * 10% Excavation * 10% Road Bed * 10% Subbase, * 10% Base	R 7045 421
Thokoza	Rehabilitation of Thokoza Bridge	60% Progress: Rehabilitation of Thokoza Bridge by 30th June 2021: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over,*20% Demolition of Existing Bridge, * 10% Excavation	R4 600 000	**60% progress:** *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over,*20% Demolition of Existing Bridge, * 10% Excavation	R 4 220 025

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Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
Rietfontein Farm	Rehabilitation of Rietfontein Farm Bridge	15% Progress: Rehabilitation of Rietfontein Farm Bridge by 30th June 2021: *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report	R400 000	**15% progress:** *5% Concept / Assessment Report; *5% Preliminary Design Report, *5% Detailed Design Report	R 66 088
Kwaggafontein	Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	60% Progress of Landfill Site Upgraded in Ward 25 – Phase 2 by 30 June 2021: *5% Site Establishment, *5% Construction of storage sheds, *5% Construction of recycling shed; *10% Construction of wet weather cell; *5% installation of pipes and Tank. *20% construction of storm water drains, Stormwater pipes and Head Walls, 10% Construction of Sewer system	R 7 041 168	**48.5% progress:** *5% Site Establishment, *4.5% Construction of storage sheds, *4% Construction of recycling shed *5 % Construction of wet weather cell; *4% installation of pipes and Tank. *16% construction of storm water drains, Stormwater pipes and Head Walls *10% Construction of Sewer system	R 7 041 168
Kwamhlanga	Upgrading of KwaMhlanga stadium (Ward 32) – Phase 1	75% Progress: Upgrading of KwaMhlanga stadium (Ward 32) by 30th June 2021: *10% Term of Reference for Contractor; *10% Appointment of Contractor, *10% Site Establishment, *10% Earthworks & Drainage, *10% Grass, *10% Fencing	R 22 015 000	**75% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report	R 22 015 000

Location	Project Description	Revised Annual Target 2019/ 2020 FY	Adjusted Annual Budget (Input Indicator' 000)	2020/2021 Actual Performance	Expenditure To Date
				*10% Term of Reference for Contractor; *10% Appointment of Contractor; *10% Site Establishment, *10% Earthworks & Drainage *10% Grass, *10% Fencing	
Phumula	Construction of Multi-Purpose Centre in Phumula – Phase 2	20% Progress: Construction of Multi-Purpose Centre in Phumula – Phase 2 by 30th June 2021: *5% Term of Reference for Contractor	R 1 191 000	**20% progress:** *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor;	R1,191 0000

APPENDIX O - SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Not Applicable

VOLUME II: AUDITED ANNUAL FINANCIAL STATEMENTS (ANNEXURE A)



THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

General Information

Mayoral committee	
Executive Mayor	Cllr Mtsweni Nomsa Sanny
Speaker	Cllr Mabena Thomas Lebandla
Chief whip	Cllr Motanyane Thokozile Egnes
Members of Executive Committee	Cllr Tshabangu Lillian Martha
	Cllr Msiza Maria Poppy
	Cllr Makhwiting Theletji James
	Cllr Phakathi Nomasonto Emmah
	Cllr Mtweni Xolani Lucky
Councillors	Cllr Mahlangu Amos
	Cllr Mampuru Dipolelo Sinah
	Cllr Makatu Pheneus Doctor
	Cllr Motena Mitopie Andries
	Cllr Ngoma Sipho Koos
	Cllr Jiyane Koos Vusi
	Cllr Mahlangu Moses Michael
	Cllr Mthimunye Joseph Elias
	Cllr Dlamini Bongani Ntokozo
	Cllr Nobela Maria Truddy
	Cllr Mnisi Sgaule Timothy
	Cllr Masango Sipho
	Cllr Mahlangu Christinah Ndlelehle
	Cllr Msiza James Simausu
	Cllr Madyungu Alexcious Sphiwe
	Cllr Mahlangu Josephinah Lindiwe
	Cllr Mogoboya Samuel Bongani
	Cllr Sikosana Mzwandile Obed
	Cllr Masango Seisiwe Jack
	Cllr Mnguni Maria Qhubeni
	Cllr Ngoma Norman
	Cllr Malefo Nimrod Boitumelo
	Cllr Msibi Bongani Victor
	Cllr Fakude Dumisani Chrescent
	Cllr Mahlangu Jan Sizwe
	Cllr Nduli Masotja Petrus
	Cllr Skosana Dini Samson
	Cllr Msiza Khulise April
	Cllr Mahlangu Patrick Vusi
	Cllr Mahlangu Gideon
	Cllr Skosana Vusimuzi Vincent
	Cllr Mabelwane Oria Mpheto
	Cllr Mashinini Thabisile Elsie
	Cllr Mathibela Emelinah Mavis
	Cllr Skosana Lindiwe Thembi
	Cllr Jiyane Laza Elsie
	Cllr Msiza Marcia
	Cllr Maseko Zanele
	Cllr Nhlapho Sonto Rose
	Cllr Msiza Nomatjeni Nellie
	Cllr Kekana Piet Thapelo

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

General Information

Cllr Molefe Remenky Stephinah
Cllr Mahlangu Lucky Bruce
Cllr Dhlamini Alicia Lebohang
Cllr Msibi Vusi Amos
Cllr Motaung Ntombi Mitta
Cllr Mokolo Matalanyane Lucas
Cllr Mahlangu Nompumelelo Merriam
Cllr Masilela Toenkie Linah
Cllr Mokwena Maria Adelaide
Cllr Tibane Thabo John
Cllr Mahlangu Nompumelelo
Cllr Mtsweni Rubber Qaliwe
Cllr Makhubela Jan Masaka
Cllr Magolego Selome Athana

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THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2021

General Information

Audit committee members	
Chairperson	Ms FJ Mudau
Members	Ms. Mathabiso Moloi- Chamane
	Ms. Patience Ntuli
	Ms. Jane Masite
	Mr T Gafane
	Mr T Boltman
Grading of local authority	Grade 4
Accounting Officer	Mr ON Nkosi
Chief Finance Officer (CFO)	Ms JG Mahlangu
Business address	24 Kwaggafontein C Kwaggafontein 0458
Postal address	Private Bag X4041 Empumalanga 0458
Bankers	Nedbank
Auditors	AGSA - Mpumulanga
Telephone number	(013) 986 9100
Fax number	(013) 986 0995
Web	www.thembisilehanilm.gov.za

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

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The reports and statements set out below comprise the annual financial statements presented to the provincial legislature:

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THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2021

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COID	Compensation for Occupational Injuries and Diseases
CRR	Capital Replacement Reserve
COVID-19	Coronavirus Disease 2019
CIGFARO	Chartered Institute of Government Finance Audit and Risk Officers
DBSA	Development Bank of South Africa
EEDM	Energy Efficiency and Demand Site Management Grant
EPWP	Expanded Public Works Program Grant
FMG	Finance Municipal Grant
GRAP	Generally Recognised Accounting Practice
HDF	Housing Development Fund
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
MDRG	Municipal Disaster Relief Grant
ME's	Municipal Entities
MEC	Member of the Executive Council
MFMA	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant (Previously CMIP)
PPE	Property, Plant and Equipment
PSI	Product, Sales and Inventory
WSIG	Water Service Infrastructure Grant

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.
The annual financial statements set out on pages 11 to 85, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2021 and were signed on its behalf by:

Mr Oscar Nkosi
Accounting Officer

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Report of the Audit and Performance Committee

ANNUAL REPORT OF THE AUDIT AND PERFORMANCE COMMITTEE

We are pleased to submit the report of the Audit Committee for the year ended 30 June 2020

1. Background

Thembisile Hani Local municipality amongst other local municipalities is under Nkangala District Shared audit and performance committee, The Audit committee was established in terms of section166 of the Municipal Finance Management Act (MFMA), Act 56 of 2003. The Audit committee has adopted its terms of reference.

Statutory requirements

Section 166 of the MFMA stipulates that each municipality must establish an Audit committee.

The Audit committee is an independent advisory body that advises council, political office bearers,accounting officer, and the staff of the municipality on the following

* Internal financial control and internal audit;
* Risk management;
* Accounting policies
* The adequacy, reliability and accuracy of financial reporting and information;
* Performance management;
* Compliance with the MFMA, the Division of Revenue Act (DoRa) and any other applicable legislation;
* Performance evaluation
* Any other issues referred to it by the municipality;
* Review annual financial statements so as to provide authoritative and credible view of the financial position, on overall compliance with MFMA, DoRa, ect
* Respond to Council on any matter raised by the Auditor- General (AGSA); and
* Carry out such investigation into financial affairs of the municipality as may be prescribed

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2. Attendance of meetings

Name of the member	Ordinary meetings	Performance meetings	Special Meeting	Total	Attendance
Mrs. FJ Mudau (Chairperson) Contract ended	4	4	2	10	8
Mr. L Langalibalele (Member) Contract ended	4	4	2	10	8
Mr. M Mathabathe (Member)	4	4	2	10	10
Ms. J Masite (Member)	4	4	2	10	9
Mr. T Gafane (Member)	4	4	21	10	8
Ms. M Moloi Chamane (Member) (Newly appointed)	1	1	0	2	2
Ms. P Ntuli1 (Member) (Newly appointed)	1	1	0	2	2

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2021

Report of the Audit and Performance Committee

The following although not members of the Audit and Performance Committee, have standing invitation to Audit and Performance committee meetings:

* The Accounting Officer;
* The Chief Financial Officer;
* The chairperson of the Risk committee
* The Section 56 Managers/Departmental Heads
* Chief Risk Officer
* The Auditor- General
* The National Treasury
* Mpumalanga Provincial Treasury
* Internal Audit (Secretariat function)

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3. Internal Audit

The internal audit of Thembisile Hani Local Municipality is in-house and has discharge its mandate in terms of its charter and managed to execute all projects for 2019/20 financial year. The Audit and Performance Committee would like to commend the Council and management for the dedication in strengthening the Corporate Governance.The Audit and Performance Committee is of the opinion that Internal Audit unit is operating effectively to meet its mandate and has considered the risk pertinent to the municipality in its audit plans. The following documents were approved by the Audit Committee and performance committee and recommended to Council for adoption

* Internal Audit charter
* Internal Audit methodology
* Three year rolling strategic and Annual Audit Plan
* Combined Assurance framework

The following projects of Thembisile Hani Local Municipality were implemented by Nkangala District Municipality:

* Supply Chain Management Audit (SCM)
* Information, Communication and Technology (ICT)

4. Effectiveness of Internal controls

The system of internal control was not entirely effective during the year under review as compliance with prescribed policies and procedures were lacking in certain instances and this was evident with the investigation of irregular expenditure of R1 287 494.00 that was conducted by the Council through financial misconduct board during the year under review.

The following Internal audit reports are among others that were presented to the Audit Committee

* Audit of quarterly performance information;
* Quarterly Compliance;
* Audit of draft annual financial statements;
* Land and building;
* Environmental and Waste Management audit;
* Draft Interim Financial Statements audit;

Report of the Audit and Performance Committee

* Risk management audit;
* Revenue management audit;
* SCM Audit (NDM);
* ICT audit (NDM);
* Follow up Internal Audit findings;
* Follow up AGSA action plan;

There has been improvement by management in responding to internal audit reports and this can be attributed to measures that have been implemented by the Accounting officer. Audit committee has also urged management to draw up action plan to address issues raised by the Auditor- General in the management letters and audit report and to ensure that all matters raised by the Auditor General are resolved by Management.

5. Risk Management

The municipality has an effective risk unit that consist of two staff members and Risk management, anti-fraud and anti-corruption committee that is chaired by the chairperson of Risk management, anti-fraud and anti-corruption.

Four (4) risk committee meetings were held for the year under review

The following policies were reviewed

* Risk Management strategy
* Risk Management policy
* Whistle blowing policy
* Fraud Prevention Plan and Fraud Prevention policy
* Risk Management Anti-corruption and Anti-fraud risk charters
* Fraud prevention plan and fraud prevention policy
* Risk appetite and Tolerance Frame work
* Gift Policy



6. Performance Management

The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 23 October 2020 and further noted that the overall institutional performance has declined from the previous year institutional performance of 2018/2019.

7. Evaluation of draft annual financial statements

The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 27 August 2021 and further noted that the overall institutional performance has improved from the previous year institutional performance of 2019/2020.

The Audit committee wishes to indicate that it performed a review on the draft financial statements focusing among others:

* Significant financial reporting adjustments and estimates contained in the Annual FinancialStatements
* Alignment of Closing and Opening balances
* Clarity and completeness of disclosures has been set properly
* Quality and acceptability of and any changes in accounting policies and practice.

Report of the Audit and Performance Committee

* Significant adjustments arising from the audit

* Reasons for major year to year fluctuations

The Audit and Performance Committee encouraged management to consider inputs made during its reviews of two set of draft AFS during special meetings held 27 August 2021 and 31 August 2021 to ensure complete, reliable and accurate information to AGSA.

The PAC therefore recommends the submission of the draft AFS and APR to the AGSA

8. Conclusion

The Audit and Performance Committee acknowledges the co-operation and assistance by the Nkangala District Municipality for coordinating the activities of the Committee. We also acknowledge the commitment of the Accounting Officer and management of Thembisile Hani Municipality in strengthening corporate governance even under Covid-19 pandemic.

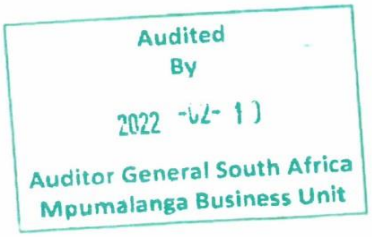
The Audit and Performance Committee further acknowledge the commitment and the foundation on good governance that has been laid by Honourable Executive Mayor Councilor N Mtsweni her Council and further express gratitude to the Chief Audit Executive, Mr. A Malope and his staff for the support and commitment to the work of the Audit and Performance Committee. We are committed to fully execute our oversight function to strengthening corporate governance.



30 August 2021

Mr. FJ Mudau — Date

Chairperson of Audit committee



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Mpumalanga Business Unit

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Accounting Officer's Report

The accounting officer submits his report for the year ended 30 June 2021.

1. Introduction

The Accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

2. Review of activities

Main business and operations

The operating results and state of affairs of the municipality are fully set out in the attached annual financial statements

During the year under review the municipality was faced by high number of Covid19 cases which led to the municipal offices to be closed for few days to allow processes of disinfections as required by Covid19 Regulations. This has affected the municipality's operations as it happened couple of times during the period under review however we had to put measures in place to ensure that communication is well maintained using different digital platforms such as radio, social media and Microsoft Teams application. During the year under review the municipality received additional amount of R80 951 000.00 on equitable share for Covid19 compliance matters.

The accounting officer is of the opinion, based on the information and explanations given by management that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.
The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2020 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future

I certify that the salaries, allowances and benefits of Councilors, loans made to Councilors, if any, and payments made to Councilors for loss of office, if any, as disclosed in the note 27 of these annual financial statements are within the upper limits of the framework envisaged in Section 219 of the Constitution, read with the Remuneration of Public Officer Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.

I am responsible for the preparation of these annual financial statements, which are set out from pages 6 to 59, in terms of Section 126(1) of the Local Government: Municipal Financial Management Act and which I have signed on behalf of the municipality.

3. Going concern

We draw attention to the fact that at 30 June 2021, the municipality had an accumulated surplus of R 219,465,848.

Accounting Officer's Report

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

4. Subsequent events

The accounting officer is wants to draw attention on Covid-19 pandemic - refer Note 42 on page 89.

5. Accounting policies

The annual financial statements prepared in accordance with the South African Statements of Generally Accepted Accounting Practice (GAAP), including any interpretations of such Statements issued by the Accounting Practices Board, and in accordance with the prescribed Standards of Generally Recognised Accounting Practices (GRAP) issued by the Accounting Standards Board as the prescribed framework by National Treasury.

6. Accounting Officer

The accounting officer of the municipality during the year and to the date of this report is as follows:

Name	Nationality
Mr Oscar Nkosi	South African



THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Statement of Financial Position as at 30 June 2021

Figures in Rand	Note(s)	2021	2020 Restated*
Assets			
Current Assets			
Inventories	6	48,303,243	48,261,206
Receivables from exchange transactions	7&10	35,124,424	25,477,054
Statutory receivables	8&10	7,945,384	6,431,560
VAT receivable	9	20,706,153	16,488,977
Cash and cash equivalents	11	137,801,708	99,412,013
		249,880,912	**196,070,810**
Non-Current Assets			
Property, plant and equipment	3	2,279,525,306	2,109,059,623
Intangible assets	4	646,435	846,089
		2,280,171,741	**2,109,905,712**
Total Assets		**2,530,052,653**	**2,305,976,522**
Liabilities			
Current Liabilities			
Payables from exchange transactions	14	99,947,308	78,544,330
Unspent conditional grants and receipts	12	-	1,871,216
Provisions	13	4,561,479	4,373,787
Employee benefit obligation - current portion	5	902,019	1,008,209
		105,410,806	**85,797,542**
Non-Current Liabilities			
Employee benefit obligation	5	10,209,273	7,944,882
Provisions	13	23,415,585	21,890,736
Payables from exchange transactions - non-current portion	14	51,800,796	45,183,356
		85,425,654	**75,018,974**
Total Liabilities		**190,836,460**	**160,816,516**
Net Assets		**2,339,216,193**	**2,145,160,006**
Accumulated surplus		2,339,216,193	2,145,160,006

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* See Note 39

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2021

Statement of Financial Performance

Figures in Rand	Note(s)	2021	2020 Restated*
Revenue			
Revenue from exchange transactions			
Service charges	16	106,894,744	130,396,773
Rental of facilities and equipment	17	1,463,583	887,061
Other income	20	15,231,072	8,085,221
Interest received	21	42,626,465	59,859,228
Total revenue from exchange transactions		**166,215,864**	**199,228,283**
Revenue from non-exchange transactions			
Taxation revenue			
Property rates	22	54,023,771	42,163,285
Transfer revenue			
Government grants & subsidies	23	698,992,216	612,651,267
Agency fees	24	11,350,797	8,593,478
Donations received	25	44,530,677	28,417,615
Fines, penalties and forfeits	18	8,220,600	12,624,000
Total revenue from non-exchange transactions		**817,118,061**	**704,449,645**
Total revenue	15	**983,333,925**	**903,677,928**
Expenditure			
Employee related costs	26	(150,745,983)	(141,352,569)
Remuneration of councillors	27	(24,992,844)	(25,154,167)
Depreciation and amortisation	28	(70,780,581)	(68,145,434)
Finance costs	29	(39,413)	(2,874)
Lease rentals on operating lease	19	(5,952,771)	(6,091,638)
Debt Impairment	30	(179,904,022)	(195,702,177)
Prescription: Consumer debtors written off	31	(1,396,124)	-
Bulk purchases	32	(150,773,812)	(163,923,928)
Grants and Subsidies paid		(770,439)	-
Inventories losses/write-downs		-	(3,111,563)
Gain/(Loss) on Property, plant and equipment derecognised		(14,755,710)	-
Amnesty: Consumer debtors written off	31	(3,719,781)	(5,728,666)
General Expenses	33	(186,275,087)	(148,045,539)
Total expenditure		**(790,106,567)**	**(757,258,555)**
Surplus for the year		**193,227,358**	**146,419,373**

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* See Note 39

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus	Total net assets
Opening balance as previously reported	2,157,164,644	2,157,164,644
Restated* Balance at 01 July 2019 as restated*	-	-
Adjustments		
Correction of errors 2018-2019 and before (refer Note 40)	5,382,281	5,382,281
Correction of errors 2019-2020 (refer Note 40)	(17,408,627)	(17,408,627)
Restated* Balance at 01 July 2020	**2,145,160,006**	**2,145,160,006**
Changes in net assets		
PPE: FAR Opening balance and Closing balance difference 2019-2020	804,165	804,165
Net income (losses) recognised directly in net assets	804,165	804,165
Total recognised income and expenses for the year	804,165	804,165
Surplus for the year	193,227,358	193,227,358
Total changes	194,031,523	194,031,523
Balance at 30 June 2021	**2,339,216,193**	**2,339,193,993**
Note(s)	39	



* See Note 39

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Cash Flow Statement

Figures in Rand	Note(s)	2021	2020 Restated*
Cash flows from operating activities			
Receipts			
Property rates		32,948,614	24,787,302
Transfers and Subsidies - Operational		461,887,597	421,535,930
Transfers and Subsidies - Capital		237,104,619	191,115,337
Interest income: Current bank accounts		783,601	2,263,519
Other receipts		19,391,390	16,834,674
VAT refund		61,121,776	45,220,662
		813,237,597	701,757,424
Payments			
Employee costs		(175,717,880)	(166,506,736)
Suppliers		(390,772,031)	(373,466,451)
Finance costs		(39,414)	(2,874)
Transfers and subsidies		(770,439)	-
		(567,299,763)	(539,976,061)
Net cash flows from operating activities	35	**245,937,834**	**161,781,363**
Cash flows from investing activities			
Purchase of property, plant and equipment	3	(211,124,429)	(159,040,972)
Purchase of other intangible assets	4	(147,708)	(1,000,005)
Interest Income: Investments accounts		3,723,998	3,385,503
Net cash flows from investing activities		**(207,548,139)**	**(156,655,474)**
Net increase/(decrease) in cash and cash equivalents		**38,389,695**	**5,125,889**
Cash and cash equivalents at the beginning of the year		99,412,013	94,286,124
Cash and cash equivalents at the end of the year	11	**137,801,708**	**99,412,013**

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* See Note 39

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Service charges	112,680,000	2,763,000	**115,443,000**	106,894,744	**(8,548,256)**	Due to the correction of tariffs made on consumer accounts resulted to the less actual received
Rental of facilities and equipment	1,047,000	36,000	**1,083,000**	1,463,583	**380,583**	More rentals/bookings were done than anticipated
Other income - (rollup)	1,655,000	36,172,000	**37,827,000**	15,231,072	**(22,595,928)**	The reason for the actual to be less than the budgeted amount is because of the commitment of cash taken from the reserves during budgeting.
Interest received - External Investments	4,436,000	(851,000)	**3,585,000**	6,237,342	**2,652,342**	The Actual is more than the budgeted amount because more funds were saved
Interest received - Outstanding Debtors	50,885,000	6,003,000	**56,888,000**	36,389,123	**(20,498,877)**	
Total revenue from exchange transactions	**170,703,000**	**44,123,000**	**214,826,000**	**166,215,864**	**(48,610,136)**	
Revenue from non-exchange transactions						
Taxation revenue						
Property rates	52,059,000	(10,700,000)	**41,359,000**	54,023,771	**12,664,771**	The increase of tariffs during 2020-2021 financial year
Transfer revenue						
Government grants & subsidies - Operational & Capital grants	618,327,316	82,169,000	**700,496,316**	698,992,216	**(1,504,100)**	The allocation of the municipality were decreased by NT to Fund COVID 19

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Licences and permits	185,000	(16,000)	**169,000**	752	**(168,248)**	Less licences were renewed than anticipated
Agency fees	8,779,000	-	**8,779,000**	11,350,045	**2,571,045**	More bookings were made on Driving and learners licences and also more funds were received as 20% collection from the Department.
Fines, Penalties and Forfeits	9,201,000	1,143,000	**10,344,000**	8,220,600	**(2,123,400)**	Less traffic fines were issued than anticipated
Donations received	-	-	-	44,530,677	**44,530,677**	
Total revenue from non-exchange transactions	**688,551,316**	**72,596,000**	**761,147,316**	**817,118,061**	**55,970,745**	
Total revenue	**859,254,316**	**116,719,000**	**975,973,316**	**983,333,925**	**7,360,609**	-

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Annual Financial Statements for the year ended 30 June 2021

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Expenditure						
Personnel	(160,422,000)	(57,000)	**(160,479,000)**	(150,745,983)	**9,733,017**	Less expenditure incurred because of vacant position
Remuneration of councillors	(27,554,000)	-	**(27,554,000)**	(24,992,844)	**2,561,156**	Less expenditure incurred because there was no increase given by CoGTA for councillors
Depreciation and amortisation	(84,896,000)	-	**(84,896,000)**	(70,780,581)	**14,115,419**	
Finance costs	(1,300,000)	-	**(1,300,000)**	(39,413)	**1,260,587**	Less expenditure incurred because of the decrease of interest of lease as per signed contract
Lease rentals on operating lease	(1,313,570)	-	**(1,313,570)**	(5,952,771)	**(4,639,201)**	More expenditure incurred because of more usage of printing machinery.
Debt Impairment	(204,688,000)	(80,971,000)	**(285,659,000)**	(179,904,022)	**105,754,978**	Less actual incurred because of the data cleansing, prescriptions and written off
Amnesty written off	-	-	-	(3,719,781)	**(3,719,781)**	Refer Debt Impairment
Prescription written off	-	-	-	(1,396,124)	**(1,396,124)**	Refer Debt Impairment
Bulk purchases	(144,192,000)	(3,587,000)	**(147,779,000)**	(150,773,812)	**(2,994,812)**	Less expenditure incurred because the City of Tshwane has not billed the municipality for certain months
Transfers and Subsidies	(250,000)	(1,000,000)	**(1,250,000)**	(770,439)	**479,561**	Less expenditure incurred due to less grant in-kind spending
Gain/(Loss) on Property, plant and equipment derecognised	-	-	-	(14,755,750)	**(14,755,750)**	Redundant and broken movable asset items had to be written-off
General Expenses	(154,955,430)	(48,078,153)	**(203,033,583)**	(186,275,087)	**16,758,496**	Less expenditure incurred on items like Impairment of Traffic Fine, Long Services Award, Leave and Bonus Impairment and landfill provision
Total expenditure	**(779,571,000)**	**(133,693,153)**	**(913,264,153)**	**(790,106,607)**	**123,157,546**	

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Surplus before taxation	**79,683,316**	**(16,974,153)**	**62,709,163**	**193,227,318**	**130,518,155**	-



Accounting Policies

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgemental is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Trade receivables / Held to maturity investments and/or loans and receivables

The municipality assesses its trade receivables, held to maturity investments and loans and receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the surplus makes judgments as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables, held to maturity investments and loans and receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

Available-for-sale financial assets

The municipality follows the guidance of GRAP to determine when an available-for-sale financial asset is impaired. This determination requires significant judgment. In making this judgment, the municipality evaluates, among other factors, the duration and extent to which the fair value of an investment is less than its cost; and the financial health of and near-term business outlook for the invested, including factors such as industry and sector performance, changes in technology and operational and financing cash flow.

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Accounting Policies

Fair value estimation

The fair value of financial instruments traded in active markets (such as trading and available-for-sale securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the municipality is the current bid price.

The fair value of financial instruments that are not traded in an active market (for example, over-the counter derivatives) is determined by using valuation techniques. The municipality uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. Quoted market prices or dealer quotes for similar instruments are used for long-term debt. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows. The fair value of forward foreign exchange contracts is determined using quoted forward exchange rates at the end of the reporting period.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 13 - Provisions.

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Contingencies

Contingencies recognised in the current year required estimates and judgments, refer to note 37 on entity combinations.

Useful lives of waste and water network and other assets

The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

Allowance for doubtful debts

On debtors an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.

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Accounting Policies

1.4 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:
- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Land	Straight line	Indefinite
Buildings	Straight line	50 years
Furniture and fixtures	Straight line	3-5 years
Transport assets	Straight line	5-15 years
Office equipment	Straight line	3-5 years
IT equipment	Straight line	3-5 years

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

Accounting Policies

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note).

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1.5 Site restoration and dismantling cost

The municipality has an obligation to dismantle, remove and restore items of property, plant and equipment. Such obligations are referred to as 'decommissioning, restoration and similar liabilities'. The cost of an item of property, plant and equipment includes the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which a municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

If the related asset is measured using the cost model:

(a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
(b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
(c) if the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of cash-generating assets and/or impairment of non-cash-generating assets.

1.6 Intangible assets

An asset is identifiable if it either:

is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

A binding arrangement describes an arrangement that confers similar rights and obligations on the parties to it as if it were in the form of a contract.

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Accounting Policies

An intangible asset is recognised when:
- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

Internally generated goodwill is not recognised as an intangible asset.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software, other	Straight line	3-5 years

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 3).

1.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

Accounting Policies

Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

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A financial asset is:
cash;
a residual interest of another entity; or
a contractual right to:
- receive cash or another financial asset from another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:
deliver cash or another financial asset to another entity; or
exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:
equity instruments or similar forms of unitised capital;
a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or

Accounting Policies

a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:
the entity designates at fair value at initial recognition; or
are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:
derivatives;
combined instruments that are designated at fair value;
instruments held for trading. A financial instrument is held for trading if:
- it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
- on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
- financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The entity measures a financial asset and financial liability initially at its fair value [if subsequently measured at fair value].

The entity first assesses whether the substance of a concessionary loan is in fact a loan. On initial recognition, the entity analyses a concessionary loan into its component parts and accounts for each component separately. The entity accounts for that part of a concessionary loan that is:
a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

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Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:
Financial instruments at fair value.
Financial instruments at amortised cost.
Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, an municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

Reclassification

The entity does not reclassify a financial instrument while it is issued or held unless it is:
combined instrument that is required to be measured at fair value; or
an investment in a residual interest that meets the requirements for reclassification.

Where the entity cannot reliably measure the fair value of an embedded derivative that has been separated from a host contract that is a financial instrument at a subsequent reporting date, it measures the combined instrument at fair value. This requires a reclassification of the instrument from amortised cost or cost to fair value.

If fair value can no longer be measured reliably for an investment in a residual interest measured at fair value, the entity reclassifies the investment from fair value to cost. The carrying amount at the date that fair value is no longer available becomes the cost.

If a reliable measure becomes available for an investment in a residual interest for which a measure was previously not available, and the instrument would have been required to be measured at fair value, the entity reclassifies the instrument from cost to fair value.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and uncollectibility of financial assets

The entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

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If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.



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Derecognition

Financial assets

The entity derecognises financial assets using trade date accounting.

The entity derecognises a financial asset only when:
the contractual rights to the cash flows from the financial asset expire, are settled or waived;
the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity :

- derecognise the asset; and
- recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the entity transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in derecognition because the entity has retained substantially all the risks and rewards of ownership of the transferred asset, the entity continues to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the entity recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

Financial liabilities

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another entity by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

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Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Distributions to holders of residual interests are recognised by the entity directly in net assets. Transaction costs incurred on residual interests are accounted for as a deduction from net assets. Income tax [where applicable] relating to distributions to holders of residual interests and to transaction costs incurred on residual interests are accounted for in accordance with the International Accounting Standard on Income Taxes.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the entity currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the entity does not offset the transferred asset and the associated liability.

1.8 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount (for purposes of this Standard) for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

Recognition

The municipality recognises statutory receivables as follows:

if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Initial measurement

The municipality initially measures statutory receivables at their transaction amount.

Subsequent measurement

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

interest or other charges that may have accrued on the receivable (where applicable);
impairment losses; and
amounts derecognised.

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Accrued Interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using the nominal interest rate.

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable.

Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the entity applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers).

Impairment losses

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses are recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Any previously recognised impairment loss is adjusted either directly or by adjusting the allowance account. The adjustment does not result in the carrying amount of the statutory receivable or group of statutory receivables exceeding what the carrying amount of the receivable(s) would have been had the impairment loss not been recognised at the date the impairment is revised. The amount of any adjustment is recognised in surplus or deficit.

Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:

the rights to the cash flows from the receivable are settled, expire or are waived;
the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or
the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:

- derecognise the receivable; and
- recognise separately any rights and obligations created or retained in the transfer.

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The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

1.9 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.10 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;
distribution at no charge or for a nominal charge; or
consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of Inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of water inventories is assigned using the weighted average cost formula. The+ cost formula for materials and supplies is based on the first-in, first-out (FIFO) basis

1.11 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

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A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:
the period of time over which an asset is expected to be used by the municipality; or
the number of production or similar units expected to be obtained from the asset by the municipality.

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or an asset or cash-generating unit as cash-generating. The designation is made on the basis of a municipality's objective of using the asset.

The municipality designates an asset or a cash-generating unit as cash-generating when:
its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that are expected to be significantly higher than the cost of the asset.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash-generating asset or non-cash-generating asset based on whether the municipality expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate commercial return, the municipality designates the asset as a non-cash-generating asset and applies the accounting policy on Impairment of Non-cash-generating assets, rather than this accounting policy.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

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Accounting Policies

Basis for estimates of future cash flows

In measuring value in use the municipality:

base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Composition of estimates of future cash flows

Estimates of future cash flows include:

projections of cash inflows from the continuing use of the asset;
projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a reasonable and consistent basis, to the asset; and
net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

cash inflows or outflows from financing activities; and
income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount that the municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

Discount rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current risk-free rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

Recognition and measurement (Individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Accounting Policies

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the entity does not reduce the carrying amount of an asset below the highest of:

its fair value less costs to sell (if determinable);
its value in use (if determinable); and
zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.



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Reversal of Impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

its recoverable amount (if determinable); and
the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

Redesignation

The redesignation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a redesignation is appropriate.

1.12 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets managed with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

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Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:
the period of time over which an asset is expected to be used by the municipality; or
the number of production or similar units expected to be obtained from the asset by the municipality.

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or an asset or cash-generating unit as cash-generating. The designation is made on the basis of a municipality's objective of using the asset.

The municipality designates an asset or a cash-generating unit as cash-generating when:
its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that are expected to be significantly higher than the cost of the asset.

The municipality designates an asset as non-cash-generating when its objective is not to use the asset to generate a commercial return but to deliver services.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash-generating asset or non-cash-generating asset based on whether the municipality expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate a commercial return, the municipality designates the asset as a non-cash-generating asset and applies this accounting policy, rather than the accounting policy on Impairment of Non-cash-generating assets.

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the entity also tests a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

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Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Reversal of an impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Redesignation

The redesignation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a redesignation is appropriate.

1.13 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the reporting entity, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the reporting entity's own creditors (even in liquidation) and cannot be paid to the reporting entity, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the reporting entity to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:

- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

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Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from an entity's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

wages, salaries and social security contributions;
short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognise the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

estimated future salary increases;
the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
those changes were enacted before the reporting date; or
past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

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Termination benefits

The entity recognises termination benefits as a liability and an expense when the entity is demonstrably committed to either:
- terminate the employment of an employee or group of employees before the normal retirement date; or
- provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The entity is demonstrably committed to a termination when the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal. The detailed plan includes [as a minimum]:
- the location, function, and approximate number of employees whose services are to be terminated;
- the termination benefits for each job classification or function; and
- the time at which the plan will be implemented.

Implementation begins as soon as possible and the period of time to complete implementation is such that material changes to the plan are not likely.

Where termination benefits fall due more than 12 months after the reporting date, they are discounted using an appropriate discount rate. The rate used to discount the benefit reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the benefit.

In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits shall be based on the number of employees expected to accept the offer.

1.14 Provisions and contingencies

Provisions are recognised when:
- the municipality has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus.

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

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A constructive obligation to restructure arises only when an entity:
has a detailed formal plan for the restructuring, identifying at least:
- the activity/operating unit or part of an activity/operating unit concerned;
- the principal locations affected;
- the location, function, and approximate number of employees who will be compensated for services being terminated;
- the expenditures that will be undertaken; and
- when the plan will be implemented; and

has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:
necessarily entailed by the restructuring; and
not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:
the amount that would be recognised as a provision; and
the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 37.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:
financial difficulty of the debtor;
defaults or delinquencies in interest and capital repayments by the debtor;
breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, an municipality recognises the obligation at the higher of:
the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets; and
the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

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Accounting Policies

Levies

A levy is an outflow of resources embodying economic benefits that is imposed by governments on entities in accordance with legislation (i.e. laws and/or regulations), other than:

- those outflows of resources that are within the scope of other Standards, and
- fines or other penalties that are imposed for breaches of the legislation.

Government refers to government, government agencies and similar bodies whether local, national or international.

The obligating event that gives rise to a liability to pay a levy is the activity that triggers the payment of the levy, as identified by the legislation.

The municipality does not have a constructive obligation to pay a levy that will be triggered by operating in a future period as a result of the municipality being economically compelled to continue to operate in that future period. The preparation of financial statements under the going concern assumption does not imply that the municipality has a present obligation to pay a levy that will be triggered by operating in a future period.

The liability to pay a levy is recognised progressively if the obligating event occurs over a period of time (i.e. if the activity that triggers the payment of the levy, as identified by the legislation, occurs over a period of time).

If an obligation to pay a levy is triggered when a minimum threshold is reached, the corresponding liability is recognised when that minimum threshold is reached.

The municipality recognises an asset if it has prepaid a levy but does not yet have a present obligation to pay that levy.

1.15 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

- Contracts should be non-cancelable or only cancelable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity – therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.16 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

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Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:
- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by .

Interest, royalties and dividends

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:
- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Royalties are recognised as they are earned in accordance with the substance of the relevant agreements.

Dividends or similar distributions are recognised, in surplus or deficit, when the municipality's right to receive payment has been established.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed

Debt written off and provision for debt impairment

The municipality's debt write off procedure include the assessment of all debtors at year end which include amongst other things those who qualify for amnesty in terms of council resolutions and those debts whose debts have prescribed in terms of the Prescription Act. Debts written off are measured at the carrying amount of the debt at year end.

Provision for impairment takes into account the estimates for the recovery of debts at year end and the movement between the provision of last year and the provision for the current year is disclosed in the statement of financial performance as a reliable estimate.

Accounting Policies

1.17 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Expenses paid through the tax system are amounts that are available to beneficiaries regardless of whether or not they pay taxes.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

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Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

1.18 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.19 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

1.20 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.21 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.22 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

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Accounting Policies

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year ended/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

1.23 Budget Information

Municipality are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by functional classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2020/07/01 to 2021/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

Municipalities are required to prepare to adjustments budgets during October for approval by council after mid year performance review

1.24 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the ventures).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Accounting Policies

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

1.25 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.26 Value Added Tax (VAT)

The municipality is registered with the South Africa Revenue Services (SARS) for VAT on the cash basis, in accordance with section 15 (2) of the VAT Act (Act. No 89 of 1991)



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2. New standards and interpretations

2.1 Standards and interpretations effective and adopted in the current year

In the current year, the municipality has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

2.2 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2021 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
Guideline: Guideline on Accounting for Landfill Sites	01 April 2099	Unlikely there will be a material impact
Guideline: Guideline on the Application of Materiality to Financial Statements	01 April 2099	Unlikely there will be a material impact

IGRAP 20: Accounting for Adjustments to Revenue

The effective date of the interpretation is for years beginning on or after 01 April 2020.

The municipality expects to adopt the interpretation for the first time in the 2019/2020 annual financial statements.

The impact of the standard is not material.

GRAP 20: Related parties

The objective of this standard is to ensure that a reporting entity's annual financial statements contain the disclosures necessary to draw attention to the possibility that its financial position and surplus or deficit may have been affected by the existence of related parties and by transactions and outstanding balances with such parties.

An entity that prepares and presents financial statements under the accrual basis of accounting (in this standard referred to as the reporting entity) shall apply this standard in:

identifying related party relationships and transactions;
identifying outstanding balances, including commitments, between an entity and its related parties;
identifying the circumstances in which disclosure of the items in (a) and (b) is required; and
determining the disclosures to be made about those items.

This standard requires disclosure of related party relationships, transactions and outstanding balances, including commitments, in the consolidated and separate financial statements of the reporting entity in accordance with the Standard of GRAP on Consolidated and Separate Financial Statements. This standard also applies to individual annual financial statements.

Disclosure of related party transactions, outstanding balances, including commitments, and relationships with related parties may affect users' assessments of the financial position and performance of the reporting entity and its ability to deliver agreed services, including assessments of the risks and opportunities facing the entity. This disclosure also ensures that the reporting entity is transparent about its dealings with related parties.

The standard states that a related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. As a minimum, the following are regarded as related parties of the reporting entity:

A person or a close member of that person's family is related to the reporting entity if that person:
- has control or joint control over the reporting entity;
- has significant influence over the reporting entity;
- is a member of the management of the entity or its controlling entity.

Notes to the Annual Financial Statements

An entity is related to the reporting entity if any of the following conditions apply:
- the entity is a member of the same economic entity (which means that each controlling entity, controlled entity and fellow controlled entity is related to the others);
- one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of an economic entity of which the other entity is a member);
- both entities are joint ventures of the same third party;
- one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- the entity is a post-employment benefit plan for the benefit of employees of either the entity or an entity related to the entity. If the reporting entity is itself such a plan, the sponsoring employers are related to the entity;
- the entity is controlled or jointly controlled by a person identified in (a); and
- a person identified in (a)(i) has significant influence over that entity or is a member of the management of that entity (or its controlling entity).

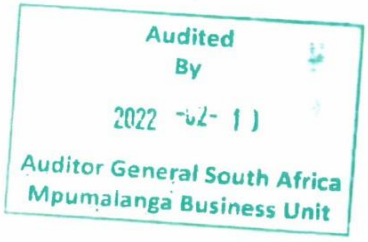
The standard furthermore states that related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

The standard elaborates on the definitions and identification of:
Close member of the family of a person;
Management;
Related parties;
Remuneration; and
Significant influence

The standard sets out the requirements, inter alia, for the disclosure of:
Control;
Related party transactions; and
Remuneration of management

The effective date of the standard is for years beginning on or after 01 April 2019.

The municipality expects to adopt the standard for the first time in the 2019/2019 annual financial statements.



Notes to the Annual Financial Statements

Figures in Rand

3. Property, plant and equipment

	2021			2020		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land - General plant	530,928,854	-	530,928,854	530,932,113	-	530,932,113
Machinery and equipment	8,200,843	(3,998,908)	4,201,935	4,719,203	(3,312,485)	1,406,718
Furniture and office equipment	7,721,299	(5,725,029)	1,996,270	7,594,502	(5,081,727)	2,512,775
Transport assets	78,219,974	(46,123,655)	32,096,319	44,387,957	(41,036,979)	3,350,978
IT equipment	10,687,166	(5,887,701)	4,799,465	7,968,618	(4,216,855)	3,751,763
Community assets	454,398,437	(292,697,760)	161,700,677	457,092,343	(283,465,525)	173,626,818
Solid waste	396,035	(359,050)	36,985	396,035	(355,758)	40,277
Storm water Infrastructure	138,719,535	(54,362,973)	82,356,562	116,752,662	(52,073,272)	64,679,390
Water network - Boreholes	73,037,967	(27,604,804)	45,433,163	83,037,822	(25,065,914)	57,971,908
Sanitation Infrastructure	84,429,181	(44,416,777)	40,012,404	65,780,587	(41,998,851)	23,781,736
Road Infrastructure	1,077,959,926	(659,098,708)	418,861,218	1,043,681,182	(643,151,260)	400,529,922
Water Supply Distribution	569,073,309	(311,853,174)	257,220,135	557,762,646	(304,057,849)	253,704,797
Water Supply Bulk mains	214,470,349	(180,532,725)	33,937,624	214,470,349	(178,895,345)	35,575,004
Pumpstations	220,894,728	(17,170,297)	203,724,431	21,184,910	(13,005,041)	8,179,869
Reservoirs	311,309,509	(101,418,826)	209,890,683	282,416,178	(94,221,827)	188,194,351
Assets under construction	252,328,581	-	252,328,581	360,821,204	-	360,821,204
Total	**4,030,775,693**	**(1,751,250,387)**	**2,279,525,306**	**3,798,998,311**	**(1,689,938,688)**	**2,109,059,623**

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Reconciliation of property, plant and equipment - 30 June 2021

		Additions	Transfers in/(out)	Transfers received	Derecognition costs	Derecognition accumulated depreciation	Derecognition accumulated impairment	Depreciation	Impairment loss	Total
Land - General plant	530,932,113	-	-	-	(3,259)	-	-	-	-	530,928,854
Machinery and equipment	1,406,713	2,275,973	-	1,205,667	-	-	-	(686,424)	-	4,201,935
Furniture and office equipment	2,512,774	126,798	-	-	-	-	-	(643,302)	-	1,996,270
Transport assets	3,350,978	10,998,287	-	22,833,731	-	-	-	(5,067,754)	(18,923)	32,096,319
IT equipment	3,751,695	2,737,881	-	-	(19,264)	17,207	-	(1,688,054)	-	4,799,465
Community assets	173,626,818	-	-	-	(2,693,906)	991,649	2,469	(10,069,158)	(157,195)	161,700,677
Solid waste	40,277	-	-	-	-	-	-	(3,292)	-	36,985
Storm water	64,679,390	-	-	20,491,267	(524,394)	382,120	-	(2,663,878)	(7,943)	82,356,562
Water network - Boreholes	57,971,908	-	5,525,471	-	(15,525,326)	5,398,675	53,855	(4,010,470)	(3,980,950)	45,433,163
Sanitation Infrastructure	23,781,736	-	18,682,759	-	(34,164)	22,444	-	(2,428,677)	(11,694)	40,012,404
Roads Infrastructure	400,529,922	-	36,548,958	-	(2,270,215)	1,661,756	-	(17,608,014)	(1,189)	418,861,218
Water Supply Distribution	253,704,797	-	11,357,543	-	(46,880)	4,219	-	(7,388,425)	(411,119)	257,220,135
Water Supply Bulk Mains	35,575,004	-	-	-	-	-	-	(1,637,380)	-	33,937,624
Pumpstations	8,179,869	-	199,709,818	-	-	-	-	(4,165,256)	-	203,724,431
Reservoirs	188,194,352	-	31,653,564	-	(2,760,233)	540,022	45,458	(7,581,779)	(200,701)	209,890,683
Assets under construction	360,821,204	194,985,490	(303,478,113)	-	-	-	-	-	-	252,328,581
	2,109,059,550	**211,124,429**	**-**	**44,530,665**	**(23,877,641)**	**9,018,092**	**101,782**	**(65,641,863)**	**(4,789,714)**	**2,279,525,306**



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Reconciliation of property, plant and equipment - 30 June 2020

	Opening balance	Additions	Transfers in/(out)	Transfers received	Derecognition costs	Derecognition accumulated depreciation	Depreciation	Impairment loss	Total
Land - General Plant	530,932,113	-	-	-	-	-	-	-	530,932,113
Machinery and Equipment	1,317,837	124,000	-	491,773	-	-	(526,892)	-	1,406,718
Furniture and office equipment	2,943,432	225,106	-	-	-	-	(655,763)	-	2,512,775
Transport assets	5,691,173	-	-	-	(125,007)	119,142	(2,334,330)	-	3,350,978
IT equipment	3,386,082	1,532,907	-	-	-	-	(1,167,226)	-	3,751,763
Community assets	185,414,902	-	-	-	-	-	(11,786,803)	(1,281)	173,626,818
Solid Waste	44,354	-	-	-	-	-	(4,077)	-	40,277
Storm Water	67,356,669	-	461,087	-	-	-	(3,138,366)	-	64,679,390
Water network - Boreholes	49,084,540	-	12,848,529	-	-	-	(3,961,161)	-	57,971,908
Sanitation Infrastructure	26,267,085	-	-	-	-	-	(2,485,349)	-	23,781,736
Road Infrastructure	378,476,848	-	16,553,920	27,925,842	(997,301)	660,261	(22,089,648)	-	400,529,922
Water Supply Distribution	252,638,193	-	9,662,218	-	-	-	(8,595,614)	-	253,704,797
Water Supply Bulk Mains	38,254,330	-	-	-	-	-	(2,679,326)	-	35,575,004
Pump Stations	2,856,277	-	5,779,773	-	-	-	(441,951)	(14,230)	8,179,869
Reservoirs	183,452,398	-	12,872,145	-	-	-	(7,386,323)	(743,869)	188,194,351
Assets under construction	261,839,901	157,158,959	(58,177,656)	-	-	-	-	-	360,821,204
	1,989,956,134	**159,040,972**	**16**	**28,417,615**	**(1,122,308)**	**779,403**	**(67,252,829)**	**(759,380)**	**2,109,059,623**

Servitude's:

"Servitude's associated with linear infrastructure assets such as water, sewer pipelines and electricity conductors have been included in the asset register.

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The servitude's recognised in the asset register takes on the form of a "right of way" to the asset with which it is associated, as referred to in Section 101 of the Municipal Systems Act which governs municipal rights to access premises. It exist because the associated asset exist and the need (and right to have access to the asset through the land), and will continue to do so as long as that asset, or its replacement occupies that specific area, or access is required to that specific area, and as long as that portion of land is not owned by the municipality (in title deed) fall under the control of the municipality. However, during replacement of a large number of underground assets, it is impractical to remove the old asset when it has been decommissioned, and the actual replacement asset" is merely installed next to or in close proximity of the existing asset. Bulk pipelines are a good example of this, although this has become general practice with modern-day construction to not remove the old asset. In such a case, the municipality still requires access to the location of the decommissioned asset since the liability to secure does not fall away as long as that item is still in the ground. It is therefore impractical to link the life of the right to the asset, as it would imply that there is consumption/use/amortisation of the right, which is not the case.

For this reason, the land portion equivalent to the area required to access these assets, are claimed as an intangible right of way, and the life of the Servitude is infinite due to the inseparable link to the land, which is also considered to have infinite life.

Property, plant and equipment in the process of being constructed or developed

Cumulative expenditure recognised in the carrying value of property, plant and equipment		
Community	33,048,097	9,468,058
Roads infrastructure	56,146,748	27,368,866
Stormwater infrastructure	-	1
Other	1,345,719	1,345,748
Sanitation infrastructure	6,868,580	16,654,826
Solid waste	63,252,801	57,094,307
Water network: Boreholes	9,644,820	5,294,467
Water supply: Bulk mains	20,669,216	9,934,581
Water Supply Distribution	35,218,648	62,753,563
Pump Stations	25,176,096	120,506,384
Reservoirs	957,301	50,400,164
	252,328,026	**360,820,965**

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Carrying value of property, plant and equipment where construction or development has been halted either during the current or previous reporting period(s)		
1. Construction of Mathyzensloop Bus Route - Ward 7 MIG	694,966	-
2. Construction of Moloto South Bus Route - Ward 1 MIG	904,545	-
3. Construction of Zakehni Bus Route - Ward 4 MIG	1,098,722	-
4. Drill; Refurbish & Equip of Borehole W 22 Luthuli;Mahlabathi	228,262	-
5. Drill; Refurbish & Equip of Borehole W 28 Kwaggafontein	320,568	-
6. Drill; Refurbish & Equip of Borehole W 31 Kwaggafontein E; D	326,316	-
7. Upgrading of Kwaggafontein Stadium (Multi-Year Project) - Ward 26	910,330	-
8. Enkeldoomoog B WSI Pipelines Civil Engineer Ward 5	5,985,804	-
9. Upgrade Enkeldoomoog B Pump Station Civil Engineers Ward 5	3,426,051	-
10. Upgrade of Moloto South KwaMhlanga & Kameelpoort W2 32 19	522,723	-
11. Drill; Refurbish & Equip of Borehole W 29 Kwaggafontein	279,482	-
	14,697,769	**-**

These are design costs on the above 11 projects: Construction is yet to be commence due to budget constraints.

Notes to the Annual Financial Statements

Figures in Rand	2021	2020

Reconciliation of Work-in-Progress 30 June 2021

	Included within Infrastructure	Total
Opening balance	360,821,204	360,821,204
Additions/capital expenditure	194,625,098	194,625,098
Transferred to completed items	(303,478,113)	(303,478,113)
	251,968,189	**251,968,189**

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Reconciliation of Work-in-Progress 30 June 2020

	Included within Infrastructure	Total
Opening balance	261,839,901	261,839,901
Additions/capital expenditure	157,158,959	157,158,959
Transferred to completed items	(58,177,656)	(58,177,656)
	360,821,204	**360,821,204**

Other information

Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance		
Community assets	198,020	571,415
Roads infrastructure	3,780,016	1,286,677
IT equipment	174,290	286,815
Water supply - Bulk mains	1,739,130	434,449
Water supply - Distribution	-	8,807,353
Transport assets	9,451,457	2,356,375
Land - General plant	-	192,634
Electrical	875,636	4,257,629
Machinery and equipment	92,199	9,752,908
	16,310,748	**27,946,255**

Maintenance of property, plant and equipment

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

4. Intangible assets

	2021			2020		
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, other	1,147,713	(501,278)	646,435	1,000,005	(153,916)	846,089

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5. Employee benefit obligations

Other long-term employee benefits

The municipality's employee benefit obligation consist of an obligation to pay out a bonus in the year of the employee attaining the required service. The obligation represents a liability to the municipality and the value is represented by the actuarial valuation obtained and is presently being implemented as per the municipality's policy.

The municipality offers bonuses for every 5 years of completed service from 10 years to 45 years.

The amounts recognised in the statement of financial position are as follows:

Carrying value		
Present value of the defined benefit obligation-partly or wholly funded	11,111,292	(8,953,091)
Non-current liabilities: > 1 year	(10,209,273)	(7,944,882)
Current liabilities: < 1 year	(902,019)	(1,008,209)
	(11,111,292)	**(8,953,091)**

Net expense recognised in the statement of financial performance

Current service cost	902,454	988,000
Interest cost	779,841	766,000
Actuarial (gains) losses	(1,008,000)	(1,176,555)
Settlement	1,483,906	(444,354)
	2,158,201	**133,091**

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Calculation of actuarial gains and losses

Actuarial (gains) losses – Obligation	1,483,906	(1,176,555)

Key assumptions used

Assumptions used at the reporting date:

Duration liability in years	7.13	7.74
Assumed retirement age (years)	63	63
Discount rates used	8.65 %	9.23 %
Expected rate of return on assets	4.97 %	4.09 %
Expected increase in salaries	5.97 %	5.09 %
Other material actuarial assumptions [provide details]	2.53 %	3.94 %

Sensitivity analysis

The valuation basis assumes that the salary inflation rate (which manifests itself as the annual increase in employees' salaries which determines the bonuses payable will be 3,94% less than the corresponding discount rate, in the long term. The effect of a 1% increase and decrease in the salary inflation rate is as follows:

	One percentage point increase	**One percentage point decrease**
Effect on the aggregate of the service cost and interest cost	2,167,654	1,923,065
Effect on defined benefit obligation	11,945,401	10,360,813

As per the table above, a 1% increase in the salary increase rate results in a 7,51% increase in the accrued liability whilst a 1% decrease in salary increase rate will result result in a 6,75% decrease in the accrued liability.:

Notes to the Annual Financial Statements

Figures in Rand	2021	2020
6. Inventories		
Inventories Land held for sale	46,581,575	46,581,575
Water for distribution	1,642,769	1,649,392
Stores and materials	78,899	30,239
	48,303,243	**48,261,206**
Water for distribution		
Opening balance	1,649,393	1,490,470
System input volume	151,064,897	157,419,640
Authorised consumption	(46,033,743)	(53,050,985)
Water losses	(67,725,060)	(41,437,013)
Data transfer and management errors	(37,307,879)	(62,772,719)
Closing balance	**1,647,608**	**1,649,393**
Water losses		
Water losses	31 %	40 %
7. Receivables from exchange transactions		
Deposits	47,376	27,842
Debtors shortages	11	11
Sundry debtors - Rental	516,701	414,881
Interest receivable	4,179,512	3,489,263
Consumer debtors - Electricity	482	1,368
Consumer debtors - Water	19,383,484	13,989,572
Consumer debtors - Sewerage	308,864	242,214
Consumer debtors - Refuse	7,721,599	5,328,709
Consumer debtors - Merchandising Jobbing & Contracts	2,966,395	1,983,194
	35,124,424	**25,477,054**
Reconciliation of provision for impairment of trade and other receivables		
Opening balance	(1,214,343,235)	(1,082,258,875)
Provision for impairment	(175,961,188)	(132,084,360)
	(1,390,304,423)	**(1,214,343,235)**
8. Statutory receivables		
Statutory recevables included in non-exchange receivables:		
Traffic fines	2,385,484	962,161
Other debtors - Overpayment of contractors	35,404	140,689
Consumer debtors - Property Rates	5,524,496	5,328,710
	7,945,384	**6,431,560**

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Traffic fines - Impaired		
Gross balance	34,209,674	28,843,618
Less: Allowance for impairment	(31,824,291)	(27,881,457)
	2,385,383	**962,161**

As of 30 June 2021, statutory receivables, Traffic fines issued of R8 220 600 , (2020: R12 624 000) were impaired and provided for.

Property rates - Impaired		
Gross balance	255,814,349	272,484,221
Less: Allowance for impairment	(250,254,796)	(267,155,512)
	5,559,553	**5,328,709**

As of 30 June 2021, Statutory receivables, Property rates of R54 023 771 , (2020: R42 163 285) were impaired and provided for.

9. VAT receivable		
VAT receivable	164,263,870	116,123,192
VAT payable	(143,557,717)	(99,634,215)
	20,706,153	**16,488,977**
10. Consumer debtors- Disclosure		
Gross balances		
Consumer debtors - Rates	255,779,292	506,246,042
Consumer debtors - Water	797,953,961	448,116,531
Consumer debtors - Sewerage	14,211,908	12,385,646
Consumer debtors - Refuse	355,297,706	272,484,221
	1,423,242,867	**1,239,232,440**
Less: Allowance for impairment		
Consumer debtors - Rates	(250,254,796)	(500,917,332)
Consumer debtors - Water	(778,570,477)	(434,126,959)
Consumer debtors - Sewerage	(13,903,044)	(12,143,432)
Consumer debtors - Refuse	(347,576,107)	(267,155,512)
	(1,390,304,424)	**(1,214,343,235)**
Net balance		
Consumer debtors - Rates	5,524,496	5,328,710
Consumer debtors - Water	19,383,484	13,989,572
Consumer debtors - Sewerage	308,864	242,214
Consumer debtors - Refuse	7,721,599	5,328,709
	32,938,443	**24,889,205**
Included in above is receivables from exchange transactions		
Water	19,383,484	13,989,572
Sewerage	308,864	242,214
Refuse	7,721,600	5,328,709
	27,413,948	**19,560,495**

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Figures in Rand	2021	2020
Included in above is receivables from non-exchange transactions (taxes and transfers)		
Rates	5,524,496	5,328,710
Net balance	**32,938,444**	**24,889,205**
Rates		
Current (0 -30 days)	111,191	53,288
31 - 60 days	111,191	106,574
61 - 90 days	111,191	53,287
91 - 120 days	111,191	106,574
121 - 365 days	722,742	799,306
> 365 days	4,356,990	4,209,681
	5,524,496	**5,328,710**
Water		
Current (0 -30 days)	691,855	133,217
31 - 60 days	172,964	133,218
61 - 90 days	172,965	133,218
91 - 120 days	2,075,566	133,218
121 - 365 days	1,210,747	1,198,960
> 365 days	15,059,387	12,257,741
	19,383,484	**13,989,572**
Sewerage		
Current (0 -30 days)	9,266	2,422
31 - 60 days	3,089	2,422
61 - 90 days	3,089	2,422
91 - 120 days	46,330	2,423
121 - 365 days	24,709	21,799
> 365 days	222,381	210,726
	308,864	**242,214**
Refuse		
Current (0 -30 days)	386,080	106,574
31 - 60 days	77,216	106,574
61 - 90 days	77,216	106,574
91 - 120 days	1,312,672	106,574
121 - 365 days	617,728	639,445
> 365 days	5,250,687	4,262,968
	7,721,599	**5,328,709**

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Figures in Rand	2021	2020
Gross balances		
Households	1,321,672,411	1,015,623,004
Industrial/Commercial	16,299,006	62,596,032
National and Provincial Government	85,271,450	161,013,403
	1,423,242,867	**1,239,232,439**
Summary of receivables by customer classification		
Households		
Current (0 -30 days)	39,651,224	10,156,230
31 - 60 days	13,217,075	10,156,230
61 - 90 days	13,217,075	10,156,230
91 - 120 days	118,953,672	10,156,230
121 - 365 days	118,953,672	101,562,300
> 365 days	1,017,679,693	873,435,784
	1,321,672,411	**1,015,623,004**
Industrial/ commercial		
Current (0 -30 days)	284,238	619,282
31 - 60 days	284,238	1,857,847
61 - 90 days	284,238	1,238,565
91 - 120 days	426,357	1,238,565
121 - 365 days	1,847,548	8,669,952
> 365 days	13,172,387	48,304,021
	16,299,006	**61,928,232**
National and provincial government		
Current (0 -30 days)	852,715	3,220,268
31 - 60 days	852,715	3,220,268
61 - 90 days	852,715	3,220,268
91 - 120 days	852,715	3,220,268
121 - 365 days	5,116,287	25,762,145
> 365 days	76,744,305	122,370,186
	85,271,452	**161,013,403**
Total		
Current (0 -30 days)	40,788,177	13,995,780
31 - 60 days	14,354,027	15,234,345
61 - 90 days	14,354,027	14,615,063
91 - 120 days	120,232,744	14,615,063
121 - 365 days	125,917,507	135,994,397
> 365 days	1,107,596,385	1,044,777,792
	1,423,242,867	1,239,232,440
Less: Allowance for impairment	(1,390,304,424)	(1,214,343,235)
	32,938,443	**24,889,205**

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11. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	5,000	5,000
Bank balances	116,853,387	78,460,163
Short-term deposits	20,943,321	20,946,850
	137,801,708	**99,412,013**

The municipality had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	30 June 2021	30 June 2020	30 June 2019	30 June 2021	30 June 2020	30 June 2019
First National Bank - Current account: 620-262-96427	20,402,366	58,062,611	14,541,398	20,402,366	58,062,611	14,541,399
First National Bank - Call deposit: 621-470-52427	20,943,321	20,943,321	66,890,080	20,943,321	20,943,321	66,890,080
Nedbank - Current account 100-422-2378	96,451,021	20,401,078	732,213	96,451,021	20,397,552	732,213
Nedbank 2	-	-	-	-	-	10,359,770
Total	**137,796,708**	**99,407,010**	**82,163,691**	**137,796,708**	**99,403,484**	**92,523,462**

12. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprises of:

Unspent conditional grants and receipts		
WSIG	-	1,618,226
MDRG	-	252,990
	-	**1,871,216**

The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited; and

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised.

See note 23 for reconciliation of grants from National/Provincial Government.



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13. Provisions

Reconciliation of provisions - 30 June 2021

	Opening Balance	Additions	Total
Environmental rehabilitation	22,893,470	1,419,254	24,312,724
Provision for Bonuses	3,371,053	293,287	3,664,340
	26,264,523	**1,712,541**	**27,977,064**

Reconciliation of provisions - 30 June 2020

	Opening Balance	Additions	Total
Environmental rehabilitation	21,791,817	1,101,653	22,893,470
Provision for Bonuses	3,261,618	109,435	3,371,053
	25,053,435	**1,211,088**	**26,264,523**

Non-current liabilities	23,415,585	21,890,736
Current liabilities	4,561,479	4,373,787
	27,977,064	**26,264,523**

The municipality raises a provision for 13th cheque bonuses that staff members receive during their anniversary. The provision is based on the appointment month and the most recent effective salary notches of individual employees.

The municipality has two dumping sites, one in Kwaggafontein which is 3,5 hectares and the other one in KwaMlanga which is 4,5 hectares. The remaining useful lives of theses dumping sites are 10 years and 6 years respectively. Each year the dumping sites remaining useful lives are assessed and the provision is adjusted accordingly.

14. Payables from exchange transactions

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Payables and Accruals	84,154,787	64,218,692
Accrued leave pay	14,238,485	9,669,691
Retention	129,523	3,159,503
Debtors with credit balances	-	-
Unallocated deposits	986,542	1,058,563
Over banking	437,991	437,881
Advance payments: Land	-	-
	99,947,308	**78,544,330**

Payables from exchange transactions: Non-current liabilities

Advance payments: Land	6,057,757	4,604,385
Retention	35,572,483	32,434,541
Debtors with credit balances	9,718,024	7,770,238
Deposits received	452,552	374,192
	51,800,796	**45,183,356**

Current liabilities: Payables from exchange transactions	99,947,308	64,764,036
Non-current liabilities: Payables from exchange transactions	51,800,796	45,183,356
	151,748,104	**109,947,392**

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Figures in Rand	2021	2020
15. Revenue		
Service charges	106,894,744	130,396,773
Rental of facilities and equipment	1,463,583	887,061
Other income	15,231,072	8,085,221
Interest received	42,626,465	59,859,228
Property rates	54,023,771	42,163,285
Government grants & subsidies	698,992,216	612,651,267
Licences and permits	11,350,797	8,593,478
Public contributions and donations	44,530,677	28,417,615
Fines, Penalties and Forfeits	8,220,600	12,624,000
	983,333,925	**903,677,928**
The amount included in revenue arising from exchanges of goods or services are as follows:		
Service charges	106,894,744	130,396,773
Rental of facilities and equipment	1,463,583	887,061
Other income	15,231,072	8,085,221
Interest received	42,626,465	59,859,228
	165,215,864	**199,228,283**
The amount included in revenue arising from non-exchange transactions is as follows:		
Taxation revenue		
Property rates	54,023,771	42,163,285
Transfer revenue		
Government grants & subsidies	698,992,216	612,651,267
Licences and permits	11,350,797	8,593,478
Public contributions and donations	44,530,677	28,417,615
Fines, Penalties and Forfeits	8,220,600	12,624,000
	817,118,061	**704,449,645**
16. Service charges		
Sale of water	70,384,449	80,917,547
Sewerage and sanitation charges	1,637,701	1,887,741
Refuse removal	34,872,594	47,591,485
	106,894,744	**130,396,773**
17. Rental of facilities and equipment		
Facilities and equipment		
Rental of facilities	1,463,583	887,061
18. Fines, Penalties and Forfeits		
Traffic Fines - Municipal and Court	8,220,600	12,624,000

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19. Lease rentals on operating lease

Motor vehicles		
Contingent amounts	4,560,668	4,645,324
Equipment		
Straight-linning	784,792	674,953
Contingent amounts	607,311	771,361
	5,952,771	**6,091,638**

The municipality has entered into operating lease agreement for the lease of printers and copiers. The lease period vary between 3 and 5 years.

Payable within 1 year	2,971,649	4,600,813
Payable within 2-5 years	-	2,971,649
	2,971,649	**7,572,462**

20. Other income

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Library fees & fines	3,752	3,569
Handling fees	29,099	17,709
Application fees	199,364	88,845
Building plan approval	184,734	123,144
Clearance certificates	9,751	6,025
Maps publications	1,908	1,428
Occupation certificates	391	783
Insurance refunds	731,819	104,423
Tender documents	313,539	616,490
Staff recoveries	17,461	10,195
Valuation services	1,631	759
Statutory services	12,062	7,747
Trading licences	139,758	289,854
VAT receivable	13,324,625	6,547,523
Sale of other goods & rendering of services	261,178	266,727
	15,231,072	**8,085,221**

21. Interest received

Interest revenue		
Current Bank	932,678	2,263,520
Interest charged on trade and other receivables	36,389,123	50,720,941
Interest on investments	5,304,664	6,874,767
	42,626,465	**59,859,228**

Notes to the Annual Financial Statements

Figures in Rand	2021	2020

22. Property rates

Rates received

Property rates: Residential & other	54,023,771	42,163,285

Valuations

Residential	907,232,000	907,232,000
Commercial	294,692,000	294,692,000
State	1,923,352,000	1,923,352,000
Municipal	7,741,869,800	7,741,869,800
Agricultural	411,350,000	411,350,000
Schools	524,311,000	524,311,000
Churches	1,246,000	1,246,000
PBO	4,700,000	4,700,000
PSI	35,000	35,000
	11,808,787,800	**11,808,787,800**

Valuations on land and buildings are performed every 4 years. The new general valuation came into effect on 1 July 2018. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.



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Figures in Rand	2021	2020

23. Government grants and subsidies

Operating grants		
Equitable share	447,741,519	404,156,000
FMG	1,700,000	1,770,000
EPWP	1,760,000	2,029,000
MIG	5,686,078	5,743,095
WSIG	5,000,000	7,394,825
EEDM	-	100,000
MDRG	-	343,010
	461,887,597	**421,535,930**
Capital grants		
Equitable share	71,501,471	-
MIG	115,384,922	117,685,905
EEDM	3,600,000	4,900,000
WSIG	46,618,226	68,529,432
	237,104,619	**191,115,337**
	698,992,216	**612,651,267**

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Equitable Share

Current-year receipts	519,242,990	404,156,000
Conditions met - Capital expenditure	(71,501,471)	-
Conditions met - Operational expenditure	(447,741,519)	(404,156,000)
	-	-

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

MIG

Current-year receipts	121,071,000	123,429,000
Conditions met - Capital expenditure	(115,384,922)	(117,685,905)
Conditions met - Operational expenditure	(5,686,078)	(5,743,095)
	-	-

FMG

Current-year receipts	1,700,000	1,770,000
Other	(1,700,000)	(1,770,000)
	-	-

EPWP Grant

Current-year receipts	1,760,000	2,029,000
Other	(1,760,000)	(2,029,000)
	-	-

WSIG

Balance unspent at beginning of year	1,618,226	17,542,483
Current-year receipts	50,000,000	60,000,000
Conditions met - Capital expenditure	(46,618,226)	(68,529,432)

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Conditions met - Operational expenditure	(5,000,000)	(7,394,825)
	-	**1,618,226**

Conditions still to be met - remain liabilities (see note 12).

The municipality submitted an application for roll over funds in compliance with section 22(2) of the 2019 Division of Revenue Act, (Act No 16 of 2019) (DoRa). This requires that any conditional grants which are not spent at the end of the financial year must be reverted back to the National Revenue Fund, unless the receiving officer proves to the satisfaction of National Treasury that the unspent allocations committed to identifiable projects, in which case the funds may be rolled over. The Municipality has submitted proof that funds to the amount off R1 618 228 (2019-2020) has been committed and should be rolled over to the next financial year 2020-2021. Approval granted by NT - Ref:MP315/23

EEDM

Current-year receipts	3,600,000	5,000,000
Conditions met - transferred to revenue	(3,600,000)	(4,900,000)
Other	-	(100,000)
	-	-

MDRG

Balance unspent at beginning of year	252,990	596,000
Current-year receipts	-	(343,010)
Other	(252,990)	-
	-	**252,990**

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24. Licences and Permits

Agency fees - Drivers licence application	11,350,045	8,591,034
Public road permits	752	2,444
	11,350,797	**8,593,478**

25. Donations received

Nkangala District Municipality	44,530,677	27,925,841
Department of Arts, Culture, Sport and Recreation	-	491,774
	44,530,677	**28,417,615**

Donations by way of assets were received from Nkangala District Municipality in R44 530 677; (2020: R27 925 841); and Department of Arts, Culture, Sport & Recreation of RNil; (2020:: R491 7745).

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26. Employee related costs		
Basic	102,288,705	96,830,579
Bonus	8,138,949	7,609,335
Medical aid - company contributions	8,083,365	7,297,867
UIF	951,377	671,846
WCA	-	843,316
SDL	1,144,159	1,059,226
Standby allowance	888,318	1,310,526
Leave pay provision charge	256,331	189,733
Travel, motor car, accommodation, subsistence and other allowances	4,305,547	3,876,000
Overtime and Shift allowance	2,630,489	1,341,585
Long-service awards	1,384,683	444,354
Acting allowances	618,547	653,844
Housing benefits and allowances	131,366	114,378
Cellphone allowances	631,230	631,400
Pension contributions	19,247,397	18,435,686
SALGBC	45,520	42,894
	150,745,983	**141,352,569**

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During the financial period 2018-2019 the municipality migrated from Grade 3 to 4

Remuneration of Municipal Manager: Mr ON Nkosi 01 July 2017 to 30 June 2021

Annual Remuneration	925,154	950,128
Car Allowance	180,000	180,000
Contributions to UIF, Medical and Pension Funds	93,559	149,952
	1,198,713	**1,280,080**

Remuneration of Chief Finance Officer: Ms JG Mahlagu 01 May 2019 to 30 June 2021

Annual Remuneration	708,103	718,788
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	168,163	188,026
	996,266	**1,026,814**

Remuneration of Corporate Service Manager: Ms SA Nxumalo 01 July 2017 to 30 June 2021

Annual Remuneration	855,066	905,122
Car Allowance	60,000	60,000
Contributions to UIF, Medical and Pension Funds	81,131	96,348
	996,197	**1,061,470**

Remuneration of Social Services Manager: Mr AK Chego 01 August 2018 to 30 June 2021

Annual Remuneration	928,095	971,892
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	68,211	89,707
	1,116,306	**1,181,599**

Remuneration of Development Planning Manager: Mr MS Tsebe 01 May 2019 to 30 June 2021

Annual Remuneration	808,095	816,058
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	70,966	117,240

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Figures in Rand	2021	2020
	999,061	**1,053,298**
Remuneration of Technical Sevice Manager: Mr VL Skosana 01 May 2019 to 30 June 2021		
Annual Remuneration	782,704	790,674
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	104,788	100,547
	1,007,492	**1,011,221**
27. Remuneration of councillors		
Executive Mayor	945,985	944,238
Chief Whip: Cllr Tau Joyce Johanna (Deceased)	119,131	719,102
Chief Whip: Cllr Motanyane Thokozile Egnes	480,286	-
Speaker	773,689	764,057
Councillors	22,673,753	22,726,770
	24,992,844	**25,154,167**

In-kind benefits

The Executive Mayor, Speaker, Chief whip and Mayoral Committee Members are full-time. Each is provided with an office and secretarial support at the cost of the Council.

The Executive Mayor has use of a seperate council owned vehicle for official duties.

28. Depreciation and amortisation		
Property, plant and equipment	70,780,581	68,145,434
29. Finance costs		
Other Interest paid	341,979	970,560
Interest on overdue accounts	39,413	2,874
	381,392	**973,434**
30. Debt impairment		
Consumer debtors contribution to debt impairment provision	175,961,188	184,271,552
Traffic fines bad debt contribution to debt impairment provision	3,942,834	11,430,625
	179,904,022	**195,702,177**
31. Amnesty and presciptions written off - consumer debtors		
Amnesty written off	3,719,781	5,728,666
Prescription written off	1,396,124	-
32. Bulk purchases		
Water purchases	150,773,812	163,923,928

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Figures in Rand	2021	2020
33. General expenses		
Advertising	871,797	451,058
Auditors remuneration	5,705,227	4,834,225
Bank charges	664,675	456,400
Consulting and professional fees	18,138,129	15,693,702
Debt collection	4,431,130	2,773,792
Entertainment	805,449	1,377,491
Flowers	-	184,800
Insurance	1,393,542	1,741,991
Community development	3,262,225	869,356
Conferences and seminars	1,151,302	535,444
Motor vehicle expenses	532,897	662,641
Pest control	448,550	139,958
Postage and courier	2,330	-
Printing and stationery	32,404	1,182,113
Repairs and maintenance	16,310,749	27,954,255
Security (Guarding of municipal property)	23,545,632	19,263,745
Software expenses	5,326,432	3,759,933
Staff welfare	198,020	-
Subscriptions and membership fees	1,894,413	1,887,070
Telephone and fax	1,783,501	1,626,647
Travel - local	1,378,057	2,844,198
Sewerage and waste disposal	8,760,550	2,625,097
Municipal services	15,880,417	13,335,221
Uniforms	818,841	245,650
Material and supplies	21,602,850	8,983,414
Motor vehicle licences	644,089	843,646
Town planning costs	2,005,313	192,634
Indigent relief	60,071	112,544
Sample testing - Water	1,048,197	977,064
Ward committee allowances	3,731,000	3,724,000
Water delivery services	39,312,977	25,153,171
Other expenses	4,534,321	3,614,279
	186,275,087	**148,045,539**
34. Auditors' remuneration		
Expenses	5,705,227	4,834,225

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Figures in Rand		2021	2020
35. Cash generated from operations			
Surplus		193,227,358	146,419,373
Adjustments for:			
Depreciation and amortisation	28	70,780,581	68,145,434
Gain/(Loss) on Property, plant and equipment derecognised		14,606,276	-
Inventories losses/write-downs		-	3,111,563
Consumer debtors Prescriptions written off		1,396,124	-
Debt impairment	30	179,904,022	195,702,177
Consumer debtors Amnesty written off	32	3,719,781	5,718,666
Donations received	25	(44,530,677)	(28,417,615)
Movements in retirement benefit assets and liabilities		2,158,201	417,091
Movements in provisions		1,712,541	1,211,088
Changes in working capital:			
Inventories		(42,037)	2,911,997
Receivables from exchange transactions		(9,647,370)	(16,623,775)
Consumer debtors		(170,413,651)	(201,722,647)
Statutory receivables		(1,513,824)	(3,165,036)
Payables from exchange transactions		10,668,901	16,718,916
VAT receivable		(4,217,176)	(12,974,602)
Unspent conditional grants and receipts		(1,871,216)	(15,671,267)
		245,937,834	**161,781,363**

36. Commitments

Authorised capital expenditure

Already contracted for but not provided for

Property, plant and equipment	253,831,181	115,157,449
Other financial assets	-	1,155,013
	253,831,181	**116,312,462**

Total capital commitments

Already contracted for but not provided for	253,831,181	116,312,462

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		2021	2020
37. Contingencies			
Plaintiff	**Detail**		
Piet Chilli v/s THLM - Case nr: 12/2013	Mr. Chili has issued a summons against the Municipality claiming among others loss of income as a result of alleged breach of contract on the part of the municipality.	345 000	345 000
THLM/ Lawmark Consulting cc - Case nr: 70121/11	The contractor (Joint Venture between Lawmark and Casnans) was awarded the tender of VIP toilets in Cluster E. The municipality concluded a contract on the 24th March 2010. The contractor was unable to complete the work.	1 200 000	1 200 000
Telkom SA Limited Case nr: 110/2015	The plaintiff is alleging that at or near Moloto Road on or about the 04th of March 2013, employees of the municipality acting within their scope of employment damaged an overhead cable belonging the plaintiff.	24 909	24 909
SAMWU abo Thutse Reinethine Mmantimo Case nr: JS436/15	Around 2012 the municipality advertised the position of the Senior Technician: Sanitation, interviews were conducted and appointments done. There were two appointments done while the vacant position was one. The plaintiff was the second best candidates and she was issued with an appointments. She was given an appointment on the 24th December 2012 and it was discovered by HR that her appointment was erroneously issued since it was one vacant position. The plaintiff was then informed telephonically of the mistake and a letter withdrawing her appointment was sent to her on the 28th December 2012. The plaintiff wants to be reinstated to the position and she also demands to be paid all the salaries she was would have received had the municipality not repudiated the contract.	Amount not available	Amount not available
Mabapa Building Construction t/a Moriti School Uniform CC vs THLM Case nr: 623/16	On or about 7th August 2013 at Phola Park KwaMhlanga, some employees of the municipality negligently started fire or negligently failed and/or omitted to contain the fire they started. The said fire burned down and destroyed the plaintiff's business premises and other items	2 000 000	2 000 000
MJ Magaela vs Minister of Police/ THLM and NPA Case nr: Case no 84342/17 North Gauteng High court	On the 5th of January 2018 summons were served wherein the Plaintiff claim against the municipality payment of an amount of R1 290 000.00 for damages he claims to have suffered due assault by the member of the Municipal traffic officers on the 15th of March 2016 at Kwamhlanga R573 near total garage. The municipality has filed its appearance to defend and also has filed notice in terms of Rule (34i). to which the Plaintiff must respond within 30 days.	860 000	860 000

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THLM vs Phungo Incorporated Case no:4801/19 Kunene Ramapala Attorneys	The municipality received combined summons from Phungo Incorporated, whereby the plaintiff is suing the municipality for damages amounting to R534 479.06 arising from a dispute regarding payment for services rendered. The Plaintiff was appointed to investigate Unauthorised, Irregular, Fruitless and Wasteful Expenditure, identified by Auditor-General during the annual audits from 2012/2013 to 2017/2018 financial years. The Plaintiff was expected to investigate the matters and deliver the full report and to date he has not delivered the report.	534 479	534 479

38. Related parties

Relationships

Accounting Officer	Mr ON Nkosi
Corporate Service Manager	Ms SA Nxumalo
Social Service Manager	Mr AK Chego
Chief Financial Manager	Ms JG Mahlangu
Development Planning Manager	Mr MS Tsebe
Technical Service Manager	Mr VL Skosana
District Municipality	Nkangala District Municipality
Councillors	Thembisile Hani Local Municipality

The information required as per GRAP 20 paragraph 35(a) to (i) can be found in note 5 (Employee benefit obligations), 13 (Bonus provision), 14 (Leave provision), 26 (employee related costs), 27 (remuneration of councilors) and 45 (Councillor's in arrears) within the financial statements where relevant to the municipality.



Notes to the Annual Financial Statements

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39. Prior-year adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

Description of nature of the prior period error:

1. Receivables from exchange transactions:

   (i) Water, Refuse and Sewerage - Correction of General ledger to Valuation roll for the mentioned services in 2020, and 2019; and

   (ii) Water billing iro Kwagga Mall for 2019-2020

2. Statutory receivables:

   (i) Property rates - Property rates were overstated in 2020 & 2019 due to the new Valuation Roll update effective from 01 July 2018.

3. Property, Plant and Equipment (PPE):

   (i) Correction of PPE previously omitted and identified in 2020-2021 annual review and verification

   (ii) Correction of incorrect RUL rollover during the prior financial periods 2019-2020 and 2018-2019

   (iii) Prior period correction on depreciation

   (iv) Correction of derecognition

   (v) Recognition of omitted movable assets

   (vi) WIP correction to capitalising of Infrastructure assets

   (v) transport assets - Write back of finance leased vehicles to operational lease.

4. Cash and cash equivalent: Sub-module incorrectly created within the Nedbank account - should have never be.

5. Other debtors: Reclassification of Overpayment of contractors from receivables from exchange transactions to statutory receivables.

6. Payables and accruals: Reallocation of Payables and accruals on Projects to Payables and accruals.

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7. Traffic fines: Reversal of incorrect TFC (Traffic fines integration) not yet finalised in Munsoft financial system.

8. Write back of Finance lease obligation to Operating lease due to AGSA finding matter since 2018-2019t.

9. Bulk purchases of water correction accruing for Tswane Water.

* (The correction explanation is indicated with a number in brackets next to the item adjusted)

* As a result of prior period errors, the cash flow June 2019 was restated to reflect accurate figures.



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Statement of financial position

30 June 2020

	Note	As previously reported	Prior period error 2019-2020	Reallocation/ Reclaccificati on	Restated 2019-2020	Correction 2018-2019 and older	
Inventories							
- Inventories: Land held for sale			(676,737)			-	-
						-	-
Receivables from exchange transactions:						-	-
- Water: 1(i) and 1(ii)		-	667,772	-	-	(153)	-
- Sewerage: 1(i)		-	1	-	-	(1)	-
- Refuse: 1(i)		-	(15)	-	-	(79)	-
- Other debtors: (5)		140,689	-	(140,689)	-	-	-
- Fruitless and wasteful expenditure		-	-	-	-	10,540	-
Statutory receivables:						-	-
- Rates: 2(i)		-	(31)	-	-	(57)	-
- Traffic fines: (7)		-	6,250	-	-	-	-
- Other debtors: (5)		-	-	140,689	-	-	-
Cash and Cash equivalents (4)		-	-	-	-	(46,945)	-
VAT receivable (9)		-	1,745,800	-	-	-	-
Property, Plant and Equipment		-	-	-	-	-	-
- Land - General plant: 3(i)		-	-	-	-	2,030,000	-
- IT Equipment: 3(i) to 3(v)		-	(28,160)	-	-	128,778	-
- Furniture and office equipment: 3(i) to 3(v)		-	(21,258)	-	-	140,236	-
- Machinery and Equipment: 3(i) to 3(v)		-	(40,598)	-	-	173,119	-
- Transport assets: 3(i) to 3(v) and (8)		-	3,951,277	-	-	(10,568,621)	-

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- Community assets: 3(i)	-	(365,406)	-	-	(185,719)	-
& 3(ii)						
- Sanitation infrastructure:	-	-	-	-	531,205	-
3(i) & 3(ii)						
- Water network -	-	(638)	-	-	887,367	-
Boreholes: 3(i) & 3(ii)						
- Pumpstations: 3(i) & 3(ii)	-	-	-	-	299,705	
- Reservoirs: 3(i) & 3(ii)	-	-	-	-	1,719,394	-
- Roads infrastructure: 3(i)	-	(75,348)	-	-	(308,464)	-
& 3(ii)						
- Stormwater	-	(1,612)	-	-	(176,691)	-
infrastructure: 3(i) & 3(ii)						
- WIP: 3(vi)	-	(4,778,880)	(335,985)	-	-	-
Payables from exchange	-	-	-	-	-	-
transactions						
- Payables and Accruals:	(29,658,717)	(14,116,279)	(20,443,696)	-	-	-
(6) and (9)						
- Payables and Accruals:	(20,779,681)	-	20,779,681	-	-	-
Projects: (6)						
Finance lease obligation	-	(3,674,765)	-	-	10,712,261	-
(8)						
	-	**(17,408,627)**	-	-	**5,345,875**	-

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Statement of financial performance

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Notes to the Annual Financial Statements

Figures in Rand

30 June 2020

	Note	As previously reported	Prior period error 2019-2020	Reallocation/ Reclaccification	Restated 2019-2020	Correction 2018-2019 and older
Revenue from exchange transactions						
- Water		85,207,608	(4,290,061)	-	80,917,547	(27,561,273)
- Sewerage		1,882,854	4,887	-	1,887,741	(179,083)
- Refuse		50,421,002	(2,829,517)	-	47,591,485	(14,192,576)
Revenue from non-exchange transactions		-	-	-	-	-
- Rates		47,680,432	(5,517,147)	-	42,163,285	(10,254,549)
Transfer revenue		-	-	-	-	-
- Licences, permits and agency fees		8,978,787	(95,454)	(289,854)	8,593,479	-
- Fines, penalties and forfeits		12,617,750	6,250	-	12,624,000	-
Other income		7,795,367	-	289,854	8,085,221	-
Expenditure		-	-	-	-	-
- Debt impairment		(209,001,742)	13,299,565	-	(195,702,177)	52,187,192
- Finance cost		(973,434)	970,560	-	(2,874)	431,098
- Lease rental on operating lease		(1,446,314)	(4,645,325)	-	(6,091,639)	(1,574,017)
- Depreciation and amortisation		(71,564,107)	3,418,257	-	(68,145,850)	4,495,489
- Bulk purchases		(151,648,903)	(12,275,025)	-	(163,923,928)	-
- Inventories: losses/write-downs		(2,434,826)	(676,737)	-	(3,111,563)	-
- General expense		-	-	-	-	-
> Repairs and maintenance		(24,345,073)	(4,778,880)	1,169,698	(27,954,255)	2,030,000
* Town planning costs		-	-	(192,634)	(192,634)	-
* Sample testing - Water		-	-	(977,064)	(977,064)	-
> Other expenses:		(4,956,677)	-	1,342,398	(3,614,279)	-

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Notes to the Annual Financial Statements

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* Community development	-	-	(869,356)	(869,356)	-
* Pest control	-	-	(139,958)	(139,958)	-
* Sewerage and waste disposal	(2,292,013)	-	(333,084)	(2,625,097)	-
	-	(17,408,627)	-	-	5,382,281



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2021

Notes to the Annual Financial Statements

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40. Risk management

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

The table below analyses the municipality's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

At 30 June 2021	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Current liabilities	**105,410,806**	-	-	-
- Payables and accruals	84,154,787	-	-	-
- Finance lease obligation	-	-	-	-
- Retention	129,523	-	-	-
- Unallocated deposits	986,542	-	-	-
- Over banking	437,991	-	-	-
- Accrued leave pay	14,238,465	-	-	-
- Provisions	4,561,479	-	-	-
- Employee benefit obligation	902,019	-	-	-
Non-current liabilities: Payables from exchange transactions	-	**41,666,712**		**10,170,576**
- Deposits received	-	-	-	452,552
- Retention	-	35,572,463	-	-
- Advance payments: Land & building	-	6,094,249	-	-
- Debtors with credit balances	-	-	-	9,718,024
Non-current liabilities: Employee benefit obligations	-	-	-	**10,209,273**
Non-current liabilities: Landfill sites	-	-	-	**23,415,585**
	-	-	-	-

At 30 June 2020	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Current liabilities	**85,797,542**	-	-	-
- Payables from exchange transactions	64,218,692	-	-	-
- Retention	3,159,503	-	-	-
- Unallocated deposits	1,058,563	-	-	-
- Over banking	437,881	-	-	-
- Accrued leave pay	9,669,691	-	-	-
- Provisions	4,373,787	-	-	-
- Unspent conditional grants	1,871,216	-	-	-
- Employee benefit obligation	1,008,209	-	-	-
Non-current liabilities: Payables from exchange transactions	-	**15,821,872**	**21,217,054**	**8,144,430**
- Deposits received	-	-	-	374,192
- Retention	-	11,217,487	21,217,054	-
- Advance payments: Land & building	-	4,604,385	-	-
- Debtors with credit balances	-	-	-	7,770,238
Non-current liabilities: Employee benefit obligations	-	-	-	**7,944,882**
Non-current liabilities: Landfill sites	-	-	-	**21,890,736**

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Credit risk

Definition

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Components exposed to credit risk

Components exposed to credit risk include the following

* Cash deposits & cash and cash equivalents - risk that the municipality might deposits funds with the institution that are not approved by council and whose credit standing is questionable

* Trade debtors – possibility that the debtors might not pay the municipality on time exposing the municipality to liquidity problems.

Risk management process

* Deposits cash & cash and cash equivalents

The municipality only utilises registered major banks with high quality credit standing to curb the risk of potential losses on the funds deposited with the bank institutions

* Trade debtors

Trade receivables comprise a widespread of customer base. Management evaluates credit risk relating to customers on an ongoing basis taking into account the credit policy of the municipality which includes the following:

* risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors.

Financial assets exposed to credit risk at year end were as follows:

Financial instrument	**30 June 2021**	**30 June 2020**
Cash and cash equivalents	137,801,708	99,412,013
Receivables from exchange transactions	35,124,424	25,477,054

Market risk

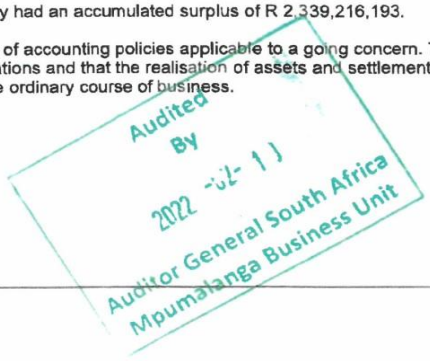
Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

41. Going concern

We draw attention to the fact that at 30 June 2021, the municipality had an accumulated surplus of R 2,339,216,193.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.



Notes to the Annual Financial Statements

Figures in Rand	2021	2020

42. Subsequent events

On 26 March 2020, our honourable president, Mr Matamela Cyril Ramaphosa declared the commencement of Lock-down countrywide.

The severe operational impact of COVID-19 both in private and public sectors was felt country-wide and our municipality was not immune to that impact. As a result an amount of R1.5 million allocated for MIG was decreased by National Treasury to fund the COVID-19 pandemic. The municipality continues to operate in a volatile environment under the pandemic where national budgets and spending is prioritised and focused to fight the spread of the virus.

43. Fruitless and wasteful expenditure

Opening balance as previously reported	12,263,174	11,167,649
Opening balance as restated	**12,263,174**	**11,167,649**
Add: Fruitless and wasteful expenditure- current	39,413	1,095,525
Less: Amount written off - prior period	(820,989)	-
Closing balance	**11,481,598**	**12,263,174**

The municipality has appointed a disciplinary board to investigate the fruitless and wasteful expenditure. The investigation is concluded and therefore Council has condoned or written off fruitless and wasteful expenditure for 2018-2019 amounting to R820 989..

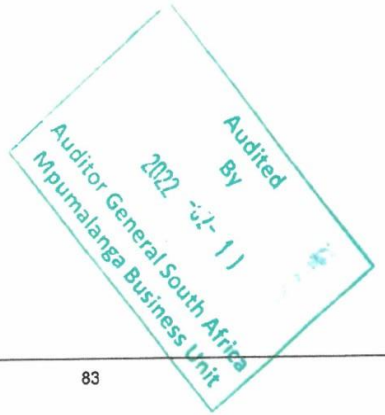


Notes to the Annual Financial Statements

Figures in Rand		2021	2020
Expenditure identified in the current year include those listed below:			
	Description of expenditure		
1. Eskom and Rand Water Bulk	Interest on late payments	39,413	2,874
2. Non-compliance with indigents - Eskom FEB	Section 62(1)(d) of MFMA - The municipality subscribed community members who did not comply to be indigent debtors for electricity services from ESKOM	-	112,543
3. Fruitless and wasteful expenditure was identified since due care was not exercised by the contractor, consultant and project manager to ensure that THLM pays for services/goods received:			
(i) Insimbemnyama Construction and Project - Kwa-Mhlanga B link route Ward 32 project	Section 62(1)(d) of MFMA	-	69,560
(ii) Insimbemnyama Construction and Project - Kwa-Mhlanga B link route Ward 32 project	Section 62(1)(d) of MFMA - items that could not be verified	-	585,323
(iii) Insimbemnyama Construction and Project - Kwa-Mhlanga B link route Ward 32 project	Section 62(1)(d) of MFMA - on compacted pavement layer dimension	-	118,325
(iv) Insimbemnyama Construction and Project - Kwa-Mhlanga B link route Ward 32 project	Section 62(1)(d) of MFMA - payment for paving laid was not support with evidence	-	206,900
		39,413	**1,095,525**

44. Irregular expenditure

Opening balance as previously reported	57,227,613	44,136,824
Add: Irregular Expenditure - current year	20,466,469	13,090,789
Opening balance as restated	**77,694,082**	**57,227,613**
Less: Amount written off - prior period	(9,128,547)	-
Closing balance	**68,565,535**	**57,227,613**



Notes to the Annual Financial Statements

Figures in Rand

			2021	2020
Incidents/cases identified in the current year include those listed below:				
	Legislation transgressed against	**Services**		
1. Zembeleni	SCM Regulation 19(b)	Repair and maintenance of fleet	-	4,400,863
2. Mamolato Construction	SCM Reg 29(1)	Delivery of portable water	850,585	1,855,542
3. Thobela Attorneys and LMK Consulting JV	Constitution 117,SCM Reg 32,19	Debt collection	2,554,009	2,183,797
4. Bidvest Bank	SCM Reg 32	Rental of fleet	4,560,667	4,601,726
5. City Medical Wholesalers	SCM Regulation 13(c)	Procurement of Covid-19 materials - Non submission of declaration documents by the supplier	-	31,661
6.. Kasonengezi Trading	SCM Regulation 44	Hiring of transport for Public consutative meeting held by the Office of the speaker - Employed by the Department Human Settlement at the time of award.	-	17,200
7. I@Consulting	SCM Reg 32	Maintenance & Updatinig of GRAP compliance	2,342,476	-
8. MWG	SCM Reg 32	Access Control system	221,457	-
9. Kgotso Mokone	PPR 9(1)	Moloto Water Infrastructure	3,237,077	-
10. Jasino General Services	CIDB reg 17	Construction of Mountain View (Simunye) Bus Route	5,458,173	-
11. Laizment General Trading	PPR 5(6)	Galvanised Skip Bins	1,242,025	-
			20,466,469	**13,090,789**

Cases under investigation

The municipality has appointed a disciplinary board to investigate the irregular expenditure. The investigation is concluded and therefore Council has condoned or written off irregular expenditure for 2018-2019 amounting to R9 128 547..

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Notes to the Annual Financial Statements

Figures in Rand	2021	2020

45. Additional disclosure in terms of Municipal Finance Management Act

Audit fees

Current year subscription / fee	5,705,227	4,834,225
Amount paid - current year	(5,705,227)	(4,834,225)
	-	-

PAYE

Current year subscription / fee	23,304,060	21,444,178
Amount paid - current year	(23,304,060)	(21,444,178)
	-	-

UIF

Current year subscription / fee	682,167	671,697
Amount paid - current year	(682,167)	(671,697)
	-	-

Pension and Medical Aid contributions

Current year subscription / fee	30,628,600	28,682,189
Amount paid - current year	(30,628,600)	(28,682,189)
	-	-



Notes to the Annual Financial Statements

Figures in Rand	2021	2020

Councillors' arrear consumer accounts

The following Councillors had arrear accounts outstanding for more than 90 days at 30 June 2021

30 June 2021	Outstanding less than 90 days R	Outstanding more than 90 days R	Total R
Boshego Steven (Deceased)	537	5,611	6,148
Maseko Zanele	1,628	4,381	6,009
Msibi Vusi Amos	380	-	380
Dhlamini Alicia Lebohang	665	29,620	30,285
Hlope Nompumelelo Evidence	433	890	1,323
Jiyane Laza Elsie	674	17,267	17,941
Kekana Piet Thapelo	407	15,172	15,579
Mabelwane Oria Mpheto	1,243	57,150	58,393
Mabena Mbebenzi (Deceased)	537	5,611	6,148
Mabena Thomas Lebandla	674	15,942	16,616
Madyungu Alexcious Sphiwe	364	-	364
Mahlangu Amos	407	6,552	6,959
Mahlangu Christinah Ndlelenhle	711	19,575	20,286
Mahlangu Gideon	399	125	524
Mahlangu Moses Michael	665	24,733	25,398
Makhubela Jan Masaka	37	2	39
Makhwiting Theletjie James	420	4	424
Mampuru Dipolelo Sinah	479	2,261	2,740
Mashaba Mqosh Paulus	537	5,611	6,148
Mashinini Thabisile Elsie	407	112	519
Masilela Toenkie Linah	318	-	318
Mathibela Emelinah Mavis	380	-	380
Mnguni Maria Qhubeni	407	8,633	9,040
Mnisi Sgaule Timothy	177	683	860
Mogoboya Samuel Bongani	380	-	380
Motanyane Thokozile Egnes	665	27,912	28,577
Motaung Ntombi Mitta	432	1,058	1,490
Motena Mitopi Andries	555	7,003	7,558
Mtsweni Rubber Qaliwe	367	-	367
Nduli Masotja Petrus	665	33,490	34,155
Ngoma Norman	692	14,303	14,995
Ngoma Sipho Koos	136	-	136
Sikosana Mzwandile Obed	1,462	21,036	22,498
Skosana Dini Samson	407	13,019	13,426
Skosana Lindiwe Thembi	450	1,615	2,065
Skosana Vusimusi Vincent	367	-	367
Tau Joyce Johannah (Deceased)	230	-	230
Tshabangu Martha Lilian	432	612	1,044
	20,126	**339,983**	**360,109**

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Figures in Rand		2021	2020
30 June 2020	**Outstanding less than 90 days R**	**Outstanding more than 90 days R**	**Total R**
Maseko Zanele	-	1,456	1,456
Msibi Vusi Amos	647	12,790	13,437
Dhlamini Alicia Lebohang	602	27,086	27,688
Fakude Dumisani Chrescent	655	13,408	14,063
Jiyane Laza Elsie	523	14,786	15,309
Kekana Piet Thapelo	386	13,564	13,950
Mabena Mbebenzi Ben	474	3,589	4,063
Mabena Thomas Lebandla	611	13,372	13,983
Madyungu Alexcious Sphiwe	602	23,151	23,753
Mahlangu Amos	386	4,944	5,330
Mahlangu Christinah Ndlelenhle	648	16,859	17,507
Mahlangu Gideon	457	3,090	3,547
Mahlangu Moses Michael	602	22,199	22,801
Makhubela Jan Masaka	402	467	869
Mampuru Dipolelo Sinah	474	3,589	4,063
Mashinini Thabisile Elsie	386	57	443
Masilela Toenkie Linah	474	3,589	4,063
Mathibela Emelinah Mavis	648	18,425	19,073
Mnguni Maria Qhubeni	258	7,154	7,412
Mnisi Sgaule Timothy	508	6,236	6,744
Mogoboya Samuel Bongani	948	13,892	14,840
Mokwena Maria Adelaide	445	2,254	2,699
Motanyane Thokozile Egnes	602	25,379	25,981
Motaung Ntombi Mitta	643	12,486	13,129
Motena Mitopi Andries	314	4,285	4,599
Msibi Bongani Victor	576	12,202	12,778
Msiza Khulisile April	561	13,943	14,504
Msiza Nomatjeni Nellie	425	1,207	1,632
Nduli Masotja Petrus	602	30,957	31,559
Ngoma Norman	627	11,503	12,130
Ngoma Sipho Koos	386	3,270	3,656
Sikosana Mzwandile Obed	931	2,514	3,445
Skosana Dini Samson	386	11,411	11,797
Skosana Lindiwe Thembi	412	881	1,293
Skosana Vusimusi Vincent	409	14,911	15,320
Tshabangu Martha Lilian	347	-	347
	18,357	**370,906**	**389,263**

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Supply chain management regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the City Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.

Notes to the Annual Financial Statements

Figures in Rand	2021	2020

46. Deviation from supply chain management regulations

Paragraph 36 of the MFMA Act and regulations states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the annual financial statements.

Details of deviations – current year

Service description	Service providers	Justifiable reason for deviation	
Fumigation services of municipal offices	Donato Business Enterprise	Impractical to obtain three quotations	304,133
Trauma counselling services for 16 officials	Donato Business Enterprise	Emergency	34,580
Repairs of CAT Grader (FDV 722 MP)	Thulasizwe Care Centre	Emergency	172,000
Major service on mayoral vehicle Reg. HVV 223 MP	McCarthy Limited	Impractical to obtain three quotations	46,620
Roadworthiness tests on heavy and light vehicles	Eyethu Road Worthy Centre (Pty) Ltd	Impractical to obtain three quotations	22,350
Vehicle service on mayoral car and fitment of brake pads	Hatfiled Holdings	Impractical to obtain three quotations	42,204
			621,887

47. Segment information



Notes to the Annual Financial Statements

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Segment surplus or deficit and assets

30 June 2021

	Revenue from non-exchange transactions	Revenue from exchange transactions	Interest revenue	Other revenue	Expenditure: Salaries and wages	Expenditure: Depreciation and amortisaion	Expenditure: Other	Non-current assets: Additions	Total



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	Revenue from non-exchange transactions	Revenue from exchange transactions	Other revenue	Expenditure: Salaries and wages	Expenditure: Salaries and wages	Expenditure: Depreciation and amortisation	Expenditure: Other	Non-current assets: Additions	Total
Segment description									
Administrative & Corporate Support:Communication PMS & Youth Development	-	-	-	-	(12,611,710)	-	(900,223)	-	(13,511,933)
Asset Management: Asset Management	-	-	-	44,530,677	(2,801,807)	(70,433,219)	(5,212,545)	-	(33,916,894)
Cemeteries Funeral Parlours & Crematoriums: Cemetery	-	17,310	-	-	-	-	(135,399)	-	(118,089)
Community Halls & Facilities	-	59,396	-	-	(5,337,878)	-	(576,439)	-	(5,854,921)
Corporate Wide Strategic Planning (IDPs LEDs): Integrated Development Planning	-	-	-	-	-	-	(49,140)	-	(49,140)
Disaster Management	-	-	-	-	-	-	(60,153)	-	(60,153)
Economic Development/Planning: Community Services	-	25,358	-	-	(3,286,616)	-	(3,255)	-	(3,264,513)
Economic Development/Planning: Local Economic Development	-	-	-	-	(5,414,707)	-	(771,779)	-	(6,186,486)
Economic Development/Planning: Technical Services	-	313,539	-	121,071,000	(1,221,541)	-	(637,294)	-	119,525,704
Electricity: Electricity	-	-	-	3,600,000	(1,549,567)	-	(20,166,729)	-	(18,116,296)
Finance: Default	-	-	-	-	-	-	(194,409,537)	-	(194,409,537)
Finance: Financial Services	15,646,472	14,782,967	6,237,341	520,942,990	(11,954,678)	-	(21,112,848)	-	524,542,244
Fleet Management	-	-	-	-	(5,337,101)	-	(21,602,242)	-	(26,939,343)
Governance Function:Internal Audit	-	-	-	-	(2,137,958)	-	(17,651)	-	(2,155,609)
Human Resource Management	-	240,589	-	-	(5,828,299)	-	(12,301,844)	-	(17,889,554)
Information Technology:ICT	-	-	-	-	(5,636,885)	(347,362)	(7,383,001)	-	(13,367,248)
Legal Services	-	-	-	-	(4,312,175)	-	(1,397,445)	-	(5,709,620)
Libraries & Archives	-	3,752	-	-	(1,629,956)	-	-	-	(1,626,204)
Mayor and Council:Thembisile Hani Council General	-	-	-	-	(24,992,844)	-	(7,825,194)	-	(32,818,038)
Municipal Manager	-	-	-	-	(6,432,849)	-	(5,716,265)	-	(12,149,114)
Licensing & Regulation: Trading Licences	-	139,758	-	-	-	-	-	-	139,758
Property Services	38,377,299	1,390,080	-	-	-	-	(306,431)	-	39,460,948
Project Management Unit: Technical Services	-	-	-	-	(5,088,829)	-	-	-	(5,088,829)
Risk Management	-	-	-	19,571,397	(1,060,679)	-	(4,857)	-	18,505,861

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	Revenue from non-exchange transactions	Revenue from exchange transactions	Other revenue	Expenditure: Salaries and wages	Expenditure: Salaries and wages	Expenditure: Depreciation and amortisaion	Expenditure: Other	Non-current assets: Additions	Total
Road & Traffic Regulation: Community Traffic Services	-	-	-	-	(14,540,237)	-	(25,491,536)	-	(40,031,773)
Roads and Stormwater	-	-	-	-	(13,500,692)	-	(5,826,956)	-	(19,327,648)
Solid Waste Removal: Refuse Removal	-	34,885,107	8,581,779	1,760,000	(6,190,897)	-	(4,611,665)	-	34,424,324
Sports Grounds and Stadiums: Sports Facilities Management	-	1,594	-	-	-	-	(192,867)	-	(191,273)
Sports Grounds & Stadiums	-	-	-	-	(5,947,942)	-	-	-	(5,947,942)
Supply Chain Management	-	-	-	-	(2,955,612)	-	(57,563)	-	(3,013,175)
Town Planning Building Regulations and Enforcement and City Engineer:Building Plans and Inspection	-	404,027	-	-	-	-	-	-	404,027
Town Planning Building Regulations and Enforcement and City Engineer	-	23,216	-	-	-	-	(5,267,538)	-	(5,244,322)
Waste Water Treatment:Sanitation Services	-	1,463,505	675,030	-	(6,913,564)	-	(321,034)	-	(5,096,063)
Water Distribution: Water	-	69,839,202	27,132,314	51,618,226	(19,053,804)	-	(201,227,729)	-	(71,691,791)
Total	**54,023,771**	**123,589,400**	**42,626,464**	**763,094,290**	**(175,738,827)**	**(70,780,581)**	**(543,587,159)**	**-**	**193,227,358**
Total segmental surplus/(deficit)									**193,227,358**

Audited By
2022 -12- 1)
Auditor General South Africa
Mpumalanga Business Unit

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2021

Notes to the Annual Financial Statements

Figures in Rand

	Revenue from non-exchange transactions	Revenue from exchange transactions	Other revenue	Expenditure: Salaries and wages	Expenditure: Salaries and wages	Expenditure: Depreciation and amortisaion	Expenditure: Other	Non-current assets: Additions	Total
Assets									
Mayor and Council:Thembisile Hani Council General	-	-	-	-	-	-	-	761,123	761,123
Property Services	-	-	-	-	-	-	-	86,900	86,900
Human Resource Management	-	-	-	-	-	-	-	148,000	148,000
Road & Traffic Regulation:Community Traffic Services	-	-	-	-	-	-	-	326,726	326,726
Solid Waste Removal:Refuse Removal	-	-	-	-	-	-	-	10,012,231	10,012,231
Information Technology:ICT	-	-	-	-	-	-	-	2,739,881	2,739,881
Assets under construction	-	-	-	-	-	-	-	-	-
- Community Halls & Facilities	-	-	-	-	-	-	-	3,542,937	3,542,937
- Electricity: Electricity	-	-	-	-	-	-	-	4,004,914	4,004,914
- Project Management Unit: Technical Services	-	-	-	-	-	-	-	130,245	130,245
- Town Planning Building Regulations and Enforcement and City Engineer	-	-	-	-	-	-	-	1,392,207	1,392,207
- Roads and Stormwater	-	-	-	-	-	-	-	71,317,193	71,317,193
- Solid Waste Removal: Refuse Removal	-	-	-	-	-	-	-	6,826,290	6,826,290
- Sports Grounds and Stadiums: Sports Facilities Management	-	-	-	-	-	-	-	13,212,977	13,212,977
- Waste Water Treatment:Sanitation Services	-	-	-	-	-	-	-	9,964,898	9,964,898
- Water Distribution: Water	-	-	-	-	-	-	-	86,659,907	86,659,907
Total segment assets	-	-	-	-	-	-	-	**211,126,429**	**211,126,429**
Total assets additions as per Statement of financial Position									**211,126,429**

Audited By Auditor General South Africa Mpumalanga Business Unit 2022 -12- 1?

THEMBISILE HANI LOCAL MUNICIPALITY
Unaudited MFMA Section 125 (2)(e)

The following non-compliances were identified

- Non-compliance with Section 62(1) (d) of MFMA since irregular and fruitless and wasteful expenditure were incurred



ACTION PLAN

ACTION PLAN 2020/21

THEMBISILE HANI LOCAL MUNICIPALITY

Finding No.	Category / Key area	Focus area (Finding)	Root cause of non-compliance / Internal control deficiencies	Action plans to be taken	Activities to be undertaken to operationalise the Action plan	POE's of Controls set in place	Due date	Responsible person	Monitoring Mechanism / Person	Progress status
Matters affecting the auditor's report										
1	Bulk purchases not complete – COMAF 8	Whilst auditing bulk purchases for water, we noted the fll: a) THLM only recognised bulk purchases from Rand water and excluded the invoices from City of Tshwane due to errors in the invoices received during the year which could not be rectified as at 30 June 2021. The municipality did not raise a liability either based on estimates or erroneous invoices to acknowledge the delivery of water that took place during the year from City of Tshwane, thus resulting in understatement of bulk purchases in the AFS. The corrected invoices for the 12 months' period were only received towards end of September 2021 for R29 532 470 for accrual purposes – refer to invoice details below: b) We also noted that the Rand water invoice for 2020-21 reflected 1 015 628 KL, amount R10 316 714,34 excl VAT relating to May 2020 period and yet it was recognised in the 2020-21 period. This amount forms part of the bulk purchase amount of R131 million reflected in the Statement of financial performance for bulk purchase.	Management did not institute controls to ensure that transactions are recorded as they occur using the best estimates if need be. Management did not scrutinize the invoices properly to ensure that transactions are recorded in the correct period. Management failed to institute adequate controls for water management	Ensure that all invoices for bulk purchases of water are recorded in the accounting period to which they relate to ensure that the records are complete and accurate. Scrutinise the documents to ensure that transactions are recorded in the correct period.	Monitoring and supervision should be provided by management to junior staff when recording transactions. Insert checklist on the approval documents that will serve as a reminder for staff on the things to note to ensure that transactions are captured correctly on the system.	Insert checklist on the approval documents that will serve as a reminder for staff on the things to note to ensure that transactions are captured correctly on the system when accounting for accruals.	28-Feb-22	Accountant Expenditure & Chief Accountant Manager	Assistant Manager Expenditure	Monthly

ACTION PLAN

2	Targets set for water KPIs are not SMART – comaf 9	The following internal control deficiencies were identified whilst auditing the annual performance report (APR). 1. Management does not have procedures, controls, systems and processes in place to justify the set targets including the reliable measurement of the reported performance on those targets. 2. The annual report shows contradicting information on the number of households provided with 6kl free basic water compared to the table above – refer to information below taken from the annual report: • Page 24: Provided 57 768 households with access to free basic water (6 kl) • Page 68: Provided 56 507 households with access to free basic water (6 kl) • Page 97: The Municipality gives 6kl in respect of water to all our residential clients and we do not have an approved indigent register wherein we can make projections with regard to spending, billing etc. A similar finding was raised in 2019-20 audit cycle on finding no 1) which led to material misstatements reported in the audit report which management could not correct.	This matter might be as results of working in silos or different departments and lack of communications and submissions of reports to PMS. The correct information of 6kl free basic water is the data from the billing report that justify the free basic water in conjunction with the updated/approved indigent register.	The management should review APR reports after consolidations in order to identify and correct errors and contracting reports prior submissions	Revenue and Water Services quarterly meeting , review of billing monthly reports and regular updating of indigent registers	Monthly meeting minutes, billing reports, indigents register and monthly water supply reports	quarterly	PMS and Technical Services	PMS	Verification of Information
3	Performance reported is not verifiable.- COMAF 30	The KPI's DTS033- Number of HH provided with 6kl free basic water and DTS007- Number of household provided with water which were planned and reported indicators in the 2020-21 financial year, both the performance indicator were not well defined, specific, verifiable and measurable. We were not able to audit the actual number of households that	The correct number is 89 574 which emanates from 82 740 (STATS SA) that accumulated by adding 1.6 % over a period since 2016 up to 2021 and the annual	collate , calculate and adjust number of households provided with water on yearly basis considering the new establishments	collate and calculate number Households	Yearly calsulation sheets	01-Jun-22	Technical Manager and Assistant Manager Water.	DTPS	Adjustment of the annual report

ACTION PLAN

		received water. The municipality does not have performance information policy that contains data definition and clearly describes the indicator, method of calculations and how data is collected (Technical indicator description). In addition, the target and performance of 82 653 households provided with water is based on statistics that was done by the statistics SA in 2016. The number of households was not updated for newly developed areas. for the details of the finding noted refer to the exhibit below:	report will also be adjusted as such 89 574. Attached is the spreadsheet that reflects such accumulated figures to date. POE - As per the attached CS-2016 Province at a glance & Population growth POE's							
Other important offers										
1	Misstatements identified on property rates revenue-COMAF 18	Whilst testing property rates revenue we identified the fll: a) We selected properties registered from the valuation roll and traced them back to the billing report and identified that the following customers who should have been billed for property rates were not billed.	Management lacked the discipline to ensure that it engages intensively with the municipal value to put clarity to the identifiable properties which are not clearly categorised for ease of understanding of the information users.	Institute strict controls over the questionable properties contained in the GVR for the purpose of correcting them though the Supplementary Roll and the next coming GVR for clear identification.	To provide continuously an engagements report between management and the municipal value on the maters rising from the GVR/Supplementary Roll.	Engagements reports and the changes made in the GVR/Supplementary Roll.		Assistant Manager Revenue and CFO.		Monthly
2	Municipality account statements not sent to customers on a monthly basis	Whilst assessing the controls on property rates and service charges pertaining to the monthly preparation and sending of customer statements/accounts, we identified the fll: a) South African post office (SAPO) delivery Management confirmed that they utilised SAPO to deliver customer statements on monthly basis for 2020-21 period. We looked at the evidence provided by management summarized in the table below and noted that the	Management neglected their responsibility to institute controls to ensure that all account holders receive their monthly statements	Institute adequate controls regarding the delivery of monthly statements to account holders as a matter of urgency in order to assist in boosting up the	The delivery of monthly statements to account holders via emails	Delivery email passed and PoE verifying delivery of customer statements by SAPO		Assistant Manager Revenue	CFO	Monthly

ACTION PLAN

		statements delivered only covered 3 months (January 2020 to March 2020) and not the 2020-21 period (July 2020 to June 2021) and they were not delivered to all customers per billing report which reflects more than 57 000 customers.It's clear from the evidence provided that the statements were not delivered monthly to all customers per billing report. b) Email delivery Management further confirmed that they beefed up their controls in the 2020-21 financial period. Upon inspection of the email delivery reports summarised in the table below, we noted that the email delivery only stared in May 2021 – June 2021 for 2020-21 period through a public notice which was signed by the municipal manager on 04 May 2021. For other months ie July 2020 to April 2021 (10 months) no email initiative was implemented and also no proof of SAPO delivery on monthly basis is available. The rest of the information per the table below covered August and October 2021 ie 2021-22 financial period, even so, the other months ie July 2021, September 2021 and some of the customer information of about 57 000 customers is missing. It's clear from the evidence provided that the statements were not delivered monthly to all customers per billing report. c		revenue collection.						
3	High level overview errors identified in the annual financial statements (AFS) presented	The following deficiencies were identified whilst reviewing the annual financial statements (AFS) submitted for audit on 31 August 2021: 1. The following differences were identified through the engagement with management which necessitated changes of the AFS from the 1st submission dated 31 August 2021 and re-submission of adjusted AFS on 10	Management also lacked the discipline to ensure that the audit action plan crafted to address the material misstatements of prior years and the prevention of new	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.• Portfolio of	Leadsheet to form part of the draft AFS during the reviewal of draft AFS. Training on the reviewal of the AFS	POE'S to support the transaction processed on the financial system that is reconciling to the AFS.	28/02/2022	Assistant Managers BTO	CFO	Monthly

	for audit – COMAF 2	September 2021. As a result, the audit team has considered the submission of 10 September 2021 to be the auditable AFS for the purposes of MFMA 2020-21 audit cycle. 2. The difference of R172 596 was noted between the retentions register for R35 745 059 and the AFS for R35 572 463. 3. The following differences were noted on revenue sections: The following differences were noted between the amounts classified as operational and the amounts classified as capital 4. The differences and misstatements below were noted for payables section. Payables from exchange transactions - Advance Payment: Land and building • Through enquiries with management, we identified that the AFS refers to Advance Payment: Land and building whereas the correct narration is supposed to be Advance payment - Land only since the municipality does not sell buildings. • We further noted that Advance payments: Land and building is disclosed in the AFS as a non-current liability, although the nature of the advance payment is a current liability because payments by customers are expected to be settled within 90 days after issuing the offer to purchase to the customer. Advance payments: land and building with a rand of R6 094 249 should therefore be disclosed as a Current liability: Payable from exchange transactions 5. The differences below were noted for HRM section. 6. The following differences were noted under the expenditure section:	material misstatement in the current year is working effectively	evidence should be kept on a monthly basis to justify the transactions processed on the financial system. This will enable management to build up a solid audit trail to be used during the time of preparing the AFS						

ACTION PLAN

		7. The following misstatements were identified whilst reviewing note disclosures: a) Note 3: The municipality recognised derecognition costs and derecognition accumulated depreciation mean whereas these assets still have closing balance carries as part of book values at year end b) The statement of financial performance reflects Gain/(Loss) on non-current assets held for sale or disposal groups of R14 505 515 whereas Note 3 reflects R14 755 709, throwing a difference of R250 194. c) Furthermore, we noted that the description "non-current assets held for sale or disposal groups" is not appropriate since it does not meet the definition of GRAP 100 on discontinued operations since the standard supersedes the Standard of GRAP on Non-current Assets Held for Sale and Discontinued Operations issued in February 2010. The description should rather read "Gain/(Loss on PPE derecognised". d) GRAP 17 paragraph 86 states that the financial statements shall also disclose for each class of property, plant and equipment recognised in the financial statements: the amount of contractual commitments for the acquisition of property, plant and equipment. THLM did not make reference of contractual commitments stipulated in Note 38 under Note 3 (?? Unclear in what AGSA want to express) GRAP 17 paragraph 87 states that an entity shall disclose the following in the notes to the financial statements in relation to property, plant and equipment which is in the process of								

		being constructed or developed: i. The cumulative expenditure recognised in the carrying value of property, plant and equipment. These expenditures shall be disclosed in aggregate per class of asset. THLM only disclosed the aggregate amount of Assets under construction for a book value of R252 328 581 without breaking down the class of assets E.g. Roads Infrastructure etc. ii. The carrying value of property, plant and equipment that is taking a significantly longer period of time to complete than expected, including reasons for any delays. THLM did not disclose PPE items which took longer than expected even though we could identify those through inspection of the annual report for these projects: • SDS 001: Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2 where the project was not completed due to slow implementation by the service provider • DTS148: Designs for Construction of Sun City A Bus Route - Ward 19 where contractor abandoned the site and his financial management was also poor to run the site. • DTS169: Thembalethu Bus Route where contractor abandoned the site and his financial management was also poor to run the site. e) Unlike in Note 3 for PPE, the municipality has not disclosed the amortisation for the current year. f) Note 6: The description for water losses is not correct, it refers to actual return on plan assets g) Statutory receivables included in non-exchange receivables reflects Other debtors - Overpayment of								

ACTION PLAN

		contractors for R35 404 (2019:20 R140 689) whereas this amounts should be classified as receivables from exchange transactions.								
Misstatements in financial statements										
4	Misstatements identified – COMAF 10	Whilst auditing the Statement of comparison of actual and budget amounts, we identified the following 1. Inspected the AFS and confirmed that not all amounts under actuals are disclosed as per the Statement of financial performance, refer below: - Management agrees with the audit finding - Management request post audit correction as per table below (highlighted in red) 2. Inspected the AFS and confirmed that there are inconsistencies on the Statement of financial performance and statement of comparison of budget and actual: In the Statement of financial performance a line item is referred to as “Grants and Subsidies Paid” and in the statement of comparison of budget and actual it is referred to as “Transfers and Subsidies” - Management agrees with the audit finding - Management request post audit correction in respect of the line-item description referred to as “Transfers and subsidies” 3. No explanations were given on the material variances below as prescribed by GRAP 24 paragraph 14.	Management lacked the discipline to exercise professional due care when preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation and supported with valid evidence.	AFS to be supported with reliable evidence as required by NT Circular No. 50.	Review the AFS to ensure that it’s supported with reliable evidence as required by NT Circular No. 50.	Draft AFS to be supported by AFS Lead sheets		Assistant Manager Budget and reporting and CFO		Monthly
7	The conditional grants received have not been fairly	During the audit of conditional grants the following difference was identified: MIG	Management lacked the discipline to exercise professional due care when	Implement controls over processing and reconciling transactions on the Caseware	Monitor and review controls on the draft AFS that the disclosure note conditional grant	Draft AFS conditional grant received disclosure note.	28-Feb-22	AFS service providers.	Assistant Manager Reporting and CFO	Monthly

ACTION PLAN

	disclosed in the AFS- COMAF 25		preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation and supported with valid evidence.		is accurate and complete as received from National Treasury.					
10	Misstatements identified in inventory –COMAF 12	In the 2019-20 audit cycle we audited the water inventory and found that controls around water management were not adequate to track the consumption of KLs either by the municipality, individuals and government/ private institutions. As a result, we could not quantify the fll which led to a qualification on inventory last year for the fll components: • Water consumption both basic and 6 free KLs • Water losses • Year-end water inventory balance Though discussions with management, they tried their best to beef up controls for calculations for water consumption as follows: a) The municipality used estimates to calculate the water consumption. From the interrogation of information received from management we identified the following on the calculations given to us: i. Management could not validate how many 6 free KLs are supposed to be distributed to communities due to contradicting information noted in RFI 09 which reflects 82 653 for 6 free KLs distributed to households whereas the annual report information per COMAF 09 reflects the fll: • Page 24: Provided 57 768	The municipality of providing water supply to all its residents within the area of jurisdiction, the municipality have means of providing such a service however such means are unable to cater for all the residents. The municipality through its internal trucks and hired trucks alone is unable to reach all its consumers. It is against this background that a third category of trucks was introduced at the gantry whereby an agreement was reached to allow private tankers to collect from the gantry in an effort to supply where the municipality cannot reach.	1. To justify the set targets including the reliable measurement of the reported performance on those targets as per approved Statistics SA and the proof that THLM is supplying all the households with 6KL through the Delivery of water Tankers.	• Access to the Gantry site will be controlled and limited to authorized personnel to avoid theft and wastage. • Should there be community members that forcefully take the water at the Gantry sites, law enforcement agencies e.g. SAPS should be notified of this inappropriate behaviour to act with speed to stop it. • Indicate the water losses as a result of unauthorised access potential/likely financial loss, management should respond to the fll:	Daily register	Monthly	Technical Manager and Assistant Manager Water	Assistant manager Water	The municipality refurbished the gantry to ensure that it allows for the access control of the site and also deployed security guards on site on a 24/7 basis. Records of all the trucks collecting water from the gantry are kept as there was an agreement to coexist with all who collect water from the gantry. The

		households with access to free basic water (6 kl) • Page 68: Provided 56 507 households with access to free basic water (6 kl) • Page 97: The Municipality gives 6kl in respect of water to all our residential clients and we do not have an approved indigent register wherein we can make projections with regard to spending, billing etc. ii. With reference to the table below under RFI 09 information, management confirmed that for Rand water KLs they used invoices from Rand water and for City of Tshwane KLs they used their own readings since the City of Tshwane readings were not correct per the invoices received which were still under dispute as at 30 June 2021. Management also confirmed that they further agreed with City of Tshwane to utilise the readings from the municipality for the purposes of the correct billing ie invoicing. Such invoices were received towards the end of September 2021. We then performed our analysis taking into account the Rand water invoices and City of Tshwane invoices received in September 2021 and noted the differences below compared to RFI 09 information: iii. The Bundu WWTW plant KLs calculated by i@consultant was confirmed to be inaccurate through the discussions with management and i@consultant held on 07 and 13 October 2021. From the observations of the discussions it became clear that management and i@consultant did not have a thorough understanding on how the plant operates to produce the KLs for the purposes of inventory								municipality has recently opened two cases with the SAPS (Tweefontein & Kwa-Mhlanga) for the vandalism to municipal property in an effort to curb unauthorised/unlawful acts at the gantry.

		calculation. As a result, management still need to revise the calculations to give us the correct information. b) Concerning the calculations for water losses, management used the estimate information based on a) above and confirmed that the fll forms part of the water losses since there are no controls to track the KLs consumed by households: ii. Non reticulated areas where customers do not form part of the billing report who receive water through water carts. Furthermore, we noted that the municipality incurred R36 406 791 for the service providers who deliver water through water carts and that management has not instituted controls to track the KLs taken by these service providers at the Gantry sites and ultimately distributed to households. Thus it became difficult for management to prove that the invoices they have paid for relates to actual KLs fetched and distributed to communities. iii. The unauthorised trucks that fetch water at the Gantry site without the permission of the municipality. For these trucks, management could not provide us with substantial evidence to prove that there were meetings held with the truck owners to prevent the unauthorised access from taking place going forward. In 20-19-20 we recommended to management to use law enforcement agencies for assistance to permanently stop the unauthorised access by the truck owners and to date management could not provide evidence that such matter was reported to law enforcement agencies for their urgent intervention.								

ACTION PLAN

		iv. The other customers whose consumption is monitored through water meters but whose meters were faulty throughout the year 2020-21 including previous year of 2019-20. For 2019-20 audit cycle we made recommendations to management to notify the affected customers whose water meters were faulty and to date management has not provided us with the evidence to demonstrate that such efforts were made with the affected customers and also the considerations of retrospective billing for prior periods where water meters were faulty and yet services were rendered to those customers. Management also could not provide us with evidence that estimates were made for customers whose water meters were faulty in 2020-21. The matters noted above affects the completeness of service charges for water which management should quantify and provide us with PoE on those calculations.								
12	Segment reporting information not disclosed in the AFS-COMAF 13	Whilst reviewing the AFS, we noted that THLM did not disclose segment information per GRAP 18 requirements.	Oversight during the preparation of the AFS on segment reporting.	Ensure that the segment reporting is part of our AFS preparation plan and is done.	The segment reporting is included in the AFS Preparation Plan.	AFS Preparation Plan	18/02/2022	Assistant Manager Assets.	CFO	Segment Reporting has been included in the AFS preparation plan
22	General expenditure not complete-COMAF 31	During the audit of general expenses, we noted that the following transactions, selected from the bank statement were not included in the general ledger; however, the goods were received in the 2020-2021 financial year. We also noted that majority of the transactions related to invoices for the delivery of water to	Management lacked disciplined to prepare regular, accurate and complete financial and performance reports that are supported and evidenced by	Ensure that all invoices for general expenses are recorded in the accounting period in which the goods or services were	Senior Officials to verify daily the recording of transactions in the correct accounting in which the goods or services were received.	Bank reconciliation	Monthly	Accountant /Chief Accountant Expenditure	Assistant Manager Expenditure	Monthly

ACTION PLAN

		communities during the months of May and June 2021. The following are the transactions identified:	reliable information.	received to ensure that records are complete and accurate.						
23	General expenditure not classified correctly-COMAF 31	During the audit of general expenses (travel – local) we noted that the following transactions were incorrectly classified. Upon inspection of the documentation to support the transactions, we noted that the transactions formed part of donations to the tribal councils within the municipal area and thus the nature of the transaction differed to the transactions allocated to the travel local accounts as these were donations for travel by the tribal councils and not travel for business of the municipality. The identified transactions are listed below	Management lacked disciplined to review AFS in time to be able to pick up mapping errors on the AFS.	To prepare the lead sheets in time to be able to detect mapping errors before submission of the AFS.	Draft AFS to be accompanied by the leadsheet	AFS Lead sheets	31-Jul-22	AFS Service Provider	Assistant Manager Budget and reporting and CFO	1st Q
24	General expenditure not classified correctly-COMAF 31	During the audit of general expenses, we noted that the following transaction had been expensed in full in the 2020-2021 financial year. The insurance payment was made for the period 1 January – 31 December 2021 therefore only the portion for the period 1 January – 30 June 2021 should have been recognized as an expense and the period 1 July – 31 December 2021 should have been classified as a prepayment. The identified transactions are listed below:	Management lacked discipline to ensure that transactions are correctly classified in order to ensure that information is reliable and relevant.	Ensure that all expenditure is classified correctly and recorded in the accounting period to which the expense is incurred.	Senior Officials to verify daily the recording of transactions in the correct accounting period to which the expense is incurred.	Cash book print out voucher and the copy of invoice.	28-Feb-22	Accountant /Chief Accountant Expenditure	Acting Assistant Manager: Expenditure	Monthly
Non-compliance with legislation										
5	Performance agreements not in place-COMAF 1	The municipality did not have performance agreements in place for other staff officials to keep the officials responsible and accountable for the areas of their responsibilities. A similar finding was raised in 4 consecutive years i.e. 2016-17 to 2019-20 financial periods and to date	Slow movement by departments to cascade PMS to lower levels.	departmental Managers were given the responsibility to cascade the PMS within their departments	Training should be performed on all supervisors to ensure that they are all aware of their responsibilities.	Signed Performance agreements of lower staff	30-Jun-22	Managers	Heads of Departments	Individual performance system has not yet started.

ACTION PLAN

		the municipality has failed to institute proper controls to address this matter.								
6	Indigent policy- COMAF 32	The following findings were identified whilst testing compliance with the above mentioned policy: The following applicants did not appear to have active municipal accounts has they do not appear on the billing report, which means they do not have active municipal accounts which is non-compliance paragraph 4(e) of the indigent policy. The above applicants stays in an informal settlement of the area hence there are no municipal accounts. The following applicants did not attach recent municipal account statement as per the indigent policy paragraph 6.1 The following applicants did not attach monthly proof of Income.	Management did not fully implement proper record keeping to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting	Institute proper records management controls to enable the municipality to retrieve the documents with ease and to protect the records from any potential loss or damage.	All supporting documents are attached to the application as per the indigent register	Indigent register reconciliation	29-Feb-22	Indigent Officer/ Chief Accountant Revenue	Assistant Manager Revenue	Monthly
14	Non-compliance with PPR- COMAF 15	Whilst auditing quotations, the suppliers below were allocated incorrect B-BBEE points which did not agree with their B-BBEE sworn affidavits. We performed further evaluation using the correct points and confirmed that Supplier No 1 and 2 correctly won the awards since they were the top suppliers and Supplier No 3 did not win the award since it was not the top supplier regardless of the incorrect points used.	Management lacked discipline to exercise due care to ensure that the B-BBEE points allocated are in line with the relevant documents submitted by service providers and review and monitor compliance with applicable legislation.	Beef up controls when awarding B-BBEE points to ensure correct alignment with the documents submitted by service providers.	BEC to verify the accuracy and completeness on B-BBEE points allocated aligned with the documents submitted by the bidder.	B-BBEE points allocated and supporting documents	28-Jul-22	BEC	Assistant Manager SCM	Monthly
15	Bid for transaction value of R10 million and more advertised for less	The bid below was advertised for a period less than 30 days:	Management did not exercise oversight to ensure that the relevant legislation SCM regulation. 22(1)(b)(i) was complied with	Current controls to be re-assessed to test the effectiveness in ensuring that the advertising days comply with SCM	Senior Official to review and monitor accuracy and completeness of advertisement to comply with	Advertisement of tender register	28-Feb-22	Accountant Logistic and Chief Accountant SCM	Assistant Manager SCM	Monthly

ACTION PLAN

	than 30 days- COMAF 23		when advertising and Review and monitor compliance with applicable legislation	regulation. 22(1) (b) (i).	SCM regulation. 22(1) (b) (i).					
16	Inconsistencies in the SCM contract register & SLAs- COMAF 20	Whilst auditing the contracts below, we inspected the SCM contract register and noted the contract end date column is inconsistent with service level agreements (SLAs) end date. In addition, management did not provide us with evidence to validate the extension dates noted in the contract register. The details are as follows:	Management did not exercise sufficient oversight to ensure that the contract register information in in line with SLAs.	To implement sound controls on the proper management of the contract register.	To reconcile the contract register information against the SLAs.	Contract register reconciliation	28-Feb-22	Accountant and All user Assistant Managers	Assistant Manager SCM, Assistant Manager Legal	Monthly
17	Winning bidder does not meet the stipulated minimum threshold for local production and content – COMAF 20	With reference to the table below whilst auditing local content transactions, we identified through inspection of the MBD 6.2 local content declaration and the supporting annexures that the below winning bidder did not meet the stipulated minimum threshold for local production and content. The details are as follows:	Management did not exercise sufficient oversight to ensure that all requirements pertaining to local production and content are compiled Preferential Procurement Regulation (PPR) 8(5).	Relook at the existing controls to test their adequacy and ensure that the relevant role players are capable of executing their responsibilities vigilantly and diligently. Training of SCM practitioners	Training of SCM practitioners and BEC.	Table for the local production and content for the tenders	28-Feb-22	BEC Chairperson, Chief Accountant SCM	Assistant Manager SCM &CFO	As when advertised
18	CIDB - Unsuitable bidders awarded contracts- COMAF 35	The following bidders were awarded the contracts despite them not falling within the prescribed range as indicated in the table in terms of CIDB reg 17. Therefore, these bidders were not suitable for the value of the contract in relation to their CIDB grading	Management did not exercise sufficient oversight to ensure that all requirements pertaining to CIDB regulation 17 in relation to bidders CIDB granding.	Review and monitor compliance with applicable legislation on DIDB regulation 17.	Incorporate the CIDB requirements when evaluating each construction related projects revised tender value ranges came into effective on 7 October 2019.	CIDB grading table	28-Feb-22	BEC Chairperson, Chief Accountant SCM	Assistant Manager SCM	As when advertised

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19	No mandatory subcontracting conditions included in the bid document for tender above R30 Million- COMAF 35	During the audit of the following tender above R30 million, it was noted that the bid document (page 33 and 75-76) and the advert did not stipulate the condition for mandatory subcontracting to advance designated groups. Page 90 of the bid document states that there will be no subcontracting as the tender is of the value of between R0m-R5m, which is incorrect because the tender value is over R39m.	Management did not exercise sufficient oversight to ensure that all requirements pertaining to In terms of PPR 9(1) mandatory subcontracting conditions included in the bid document for tender above R30 Million	Develop a standard bid document for construction related projects to ensure that consistent and complete information is included in the bid documents.	Bid document for contruction to include mandatory subcontracting conditions included in the bid document for tender above R30 Million	Bid document for contruction for tenders above R30 Million.	29-Mar-22	Assistant Manager PMU Manager Technical	Assistant Manager SCM & CFO	As when advertised
21	Bidders who did not meet the functionality criteria were not disqualified- COMAF 35	The following bidders did not meet the minimum functionality point as per the bid document and where inappropriately evaluated further on price and B-BBEE	Management did not exercise sufficient oversight to ensure that all requirements pertaining to In terms of PPR 5(6)	Review and monitor compliance with applicable legislation PPR 5(6)	Ensure that at least 2 bid evaluation members review the evaluation report against the requirements of the bid document to ensure that the point's allocations are applied consistently and any potential errors can be detected timeously to avoid unacceptable bidder being considered for further evaluation.	Review the evaluation report against the requirements of the bid document to ensure that the point's allocations are accurate and complete.	31-Mar-22	BEC Chairperson and Chief Accountant SCM	Assistant Manager SCM	As when advertised
Internal control deficiency										
8	Control deficiencies on fines,	**Whilst testing fines, penalties and forfeits we identified the following: 1.** The municipality entered into an	Management lacked the discipline to	Beef up the interface controls to	Daily and monthly processing and	Register for the monthly	28-Feb-22	Manager SDS	Assistant Manager	Monthly

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	penalties and forfeits interface process- COMAF 7	agreement with LPR I-Cube on 01 December 2017 to handle traffic fines administration for both cameras and fines books. LPR I-cube uses Easy Traffic Management System which is outsourced from ETMS service provider to administer the traffic fines. The municipality managed to perform interface between ETMS and Munsoft but unfortunately the process failed since the Munsoft GL information did not pull through all the information with specific traffic fines references to identify individual accounts. THLM ended up passing a journal to recognise the shortfall that did not pull through.	ensure that the interface process takes place appropriately throughout the year	ensure that the two systems reflect the same information.	reconciling transactions of fines issued	fine issued on Munsoft			Revenue and ICT	
9	Lack of adequate access controls at the Gantry site leading to loss of water through theft- COMAF 17	During the audit of water inventory in 2019-20 audit cycle the following was raised per COMAF 09 of 219-10: We observed the distribution of water at a Gantry site (water distribution site) situated in Vezubuhle village on 24 February 2021 and noted the following internal control deficiencies: 1. There are no adequate access controls at the distribution site which make it possible for any individual to collect water for their personal use, and not as intended by the municipality. 2. The municipality has two types of water carts trucks, namely, (a) municipality owned and (b) municipality's service provider. The drivers of these carts sign a register at the Gantry site upon collection of water, stating the volume of water collected, the ward number and village where the water will be distributed. Through observation and enquiries with management, we identified that there are other water carts trucks that collect water without appropriate authorization by the municipality. These trucks either	THLM have access control registers for the gantry however during the collection process on daily basis, trucks que and each truck proceeds forward for its turn and water is not switched on/off as each truck takes its turn. Consequently, kilolitres of water are lost during that process on a daily basis contributing further to water losses	Develop Database of all private trucks, controls free access to the gantry by adding additional personnel and security officers. Appointed contractor can still use Appointment letters to access the gantry	THLM have access control registers for the gantry, Develop Private Truck database for issuing of gantry access permit	Signed data base forms and Permit, daily register	Daily	Manager Technical and Assistant manager Water	Assistant Manager Water	THLM have access control registers for the gantry,

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		sell the water or use it for personal benefit. We have further observed that the drivers of these trucks do not sign the register as the water collected is for personal benefit and not for distribution to the community. Through enquiries with management we confirmed that the municipality is not reimbursed for this collections and the water collected is accounted for as 'water losses' in the financial statements. 3. During the collection process on daily basis, trucks que and each truck proceeds forward for its turn and water is not switched on/off as each truck takes its turn. Consequently, kilolitres of water are lost during that process on a daily basis contributing further to water losses presented in the financial statements. 4. For this year 2020-21, we have observed that the items covered in no 1 to 3 above are still applicable – refer to pictures below for demonstration taken in October 2021:								
13	Control deficiencies identified on the use of consultants- COMAF 3	Whilst reviewing the controls instituted by the municipality on the use of consultants, we identified the fll: a) The GAP analysis that was performed on consultants was done in 2018 (MaxProf, PMH consulting and i@consulting) and did not make specific reference to the revenue enhancement strategy to demonstrate clearly the plan the municipality has to reduce the use of consultants by performing some of the functions in-house in years to come once the contracts for those service providers have come to an end notably the MaxProf and PMH functions. Developed by the municipality to reduce the use of consultants. The	Management lacked the discipline to ensure that adequate controls are in place to monitor the use of consultants and that service provider's performance is monitored/reviewed monthly to ensure efficient utilisation of resources.	Agree upfront with the consultants on the type of skills to transfer to THLM staff and should compile a clear plan to monitor the skills transfer that can be measured through outputs	Monitor the performance of service providers monthly and take action on time where there are gaps identified.	Monthly performance on Consultant	Mar-22	Assistant Manager SCM and SCM	CFO	Monthly

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		GAP analysis performed should be beefed up yearly to take into account the changes in the business operations for THLM for relevance purpose. b) THLM did not have a formal plan on the transfer of skills by the consultants to relevant staff members and thus made it difficult to actually prove which skills were transferred to the staff and to also confirm if payments made related to skills transfer – such was seen on the invoice of R69 091,90 from PMH consulting where no evidence was provided to validate the transfer of skills to staff – refer to details below c) Through enquiries with management and inspection of evidence for consultants, we have noted that THLM conducts performance reviews on a quarterly basis for consultants and other service providers appointed on contract basis instead of conducting the reviews monthly per MFMA section 116.								
26	Leave application form not approved – COMAF 5	a) Whilst reviewing the leave controls, we noted that the leave form was not approved by the line manager even though the applicant signed it on 02 June 2021 and HRM unit did the capturing of the leave on SAGE system on 12 July 2021. Employee number: P533877 Department: Technical Leave type: Study Date: 07 June 2021 to 14 June 2021 No of days: 05 All leave forms are captured by HRM unit and staff do not have access to capture the leaves on the system which creates a bit of back-log at times in terms of capturing the leaves on the system as see on the finding above. b) Whilst performing a reconciliation between the employee list and accrued	Internal controls are in place. The root cause emanates from the fact that the responsible line manager did not thoroughly ensure that they check all the leaves that must be approved as per entries in the leave book.	The finding will not recur since leave is now approved online through ESS.	Leave will now be approved on the online system where a line manager is required to approve all leaves on the online platform.	Monthly report for leave approvals on the system	22-Mar-22	Assistant Manager HRM	Corporate Manager	

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		leave report, we identified the same employee names yet with different employee numbers') The following employees have duplicate employee numbers on accrued leave report. d) The employee list provided for audit reflected 373 employees whereas the employees below were identified on the accrued leave report and yet not on the 373 list.								
Misstatements in annual performance report										
11	Performance reported is not accurate – COMAF 26	1. For the KPI DTS165- % progress in the Upgrading of Moloto Water Infrastructure with a target of 50%, the municipality included the in performance of 5% in Preparation of "Technical report" which was not part of the target in the 2020-21 financial year, for the details of the finding noted refer to the exhibit below: 2. For the KPI: DTS173- % progress in the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Pipeline with a target of 100%, the municipality included the performance of "Construction of WTW" and "Testing of WTW" of which both this performance stages relate to the KPI: DTS172- % progress in the Upgrading of Water Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Water Treatment. The reported performance does not relate to the performance indicator of a pipeline, the stages of performance that was omitted was the "Construction and testing of the pipeline". For the details of the finding noted refer to the exhibit below: 3. For the KPI: DTS176- % progress in the Drilling, Refurbishment and Equipping of Boreholes in various	Identified deficiencies are as results of typing errors. and will be reviewed on quarterly basis prior submissions of reports to performance management unit to ensure accuracy in reporting.	Review and check reports prior submissions	Reports need to be reviewed Assistant managers' and approved by Departmental Managers	Reports flow process on approved and submissions of reports on the systems	Quarterly	Manager Technical, Assistant Manager PMU and Assistant Manager PMS	ePMS	Reviewed reports

		villages with THLM with a target of 100%, We could not verify the performance reported for accuracy, validity and completeness. The target reported relate to the KPI: DTS163- % progress in the Drilling, Refurbishment and Equipping of Boreholes within THLM. Upon inspecting of POE's we noted that the performance indicator is all about verification of all boreholes in the municipality, however the municipality planned, processed performance and reported the KPI as if it is for drilling, refurbishment and equipping of boreholes in various villages as such management failed to plan properly, execute performance information and present in the APR for KPI DTS176. For the details of the finding noted refer to the exhibit below: 4. For the KPI: DTS040- % progress in the Luthuli Wastewater Treatment Works, Phase 1 (Fencing of Luthuli Waste Water Treatment Works) with a target of and performance of 100%, the municipality included the performance of 15% for "Technical report, Preliminary Design report and Detailed design report" these stages of performance were actually 2019-20 performance reported in the baseline and were still included in 2020-21 as actual performance. The municipality included performance stages that were not supposed to be included in the 2020-21 financial year, for the details of the finding noted refer to the exhibit below: 5. For the KPI: DTS041- % progress in the Tweefontein K Waste Water Treatment Works, Phase 2 with a target of and performance of 20%, the municipality included the performance of 15% for "Technical report,								

		Preliminary Design report and Detailed design report" that was actually 2019-20 performance reported in the baseline and still included as 2020-21 Actual performance. The municipality included performance stages that were not supposed to be included in the 2020-21 financial year, for the details of the finding noted refer to the exhibit below: 6. For the KPI: DTS166- % progress in the Refurbishment of Sewer Oxidation Ponds with a target 40% and performance of 100%, the municipality has set targets that does not relate to the actual work that needed to be done in the project for the 2020-21 financial year, the Technical Report, Preliminary Design Report, Detailed Design Report, Term of Reference for Contractor, Appointment of Contractor and Site Establishment were actually included in the baseline as work done in the 2019-20. In addition, the actual work of Earthworks, and construction and completion were not included in the APR for 2020-21 as a target, but were part of the SDBIP 2020-21. For the details of the finding noted refer to the exhibit below:								
END OF REPORT										