2021/2022

THEMBISILE HANI LOCAL MUNICIPALITY DRAFT ANNUAL REPORT

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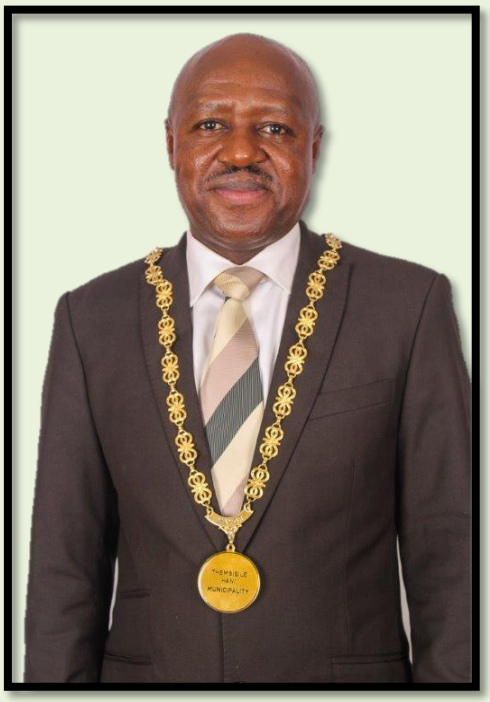
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CHAPTER 1 – MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

1. EXECUTIVE MAYOR'S FOREWORD



Our performance as a Municipality for each financial year is measured by whether we have achieved the key objectives set out in our IDP within the allocated budget.

VISION

The Municipality's vision is as follows:

"To better the lives of our people through equitable, sustainable service delivery and economic development"

MISSION

Thembisile Hani Local Municipality aims to work towards achieving its long-term vision by:

- Participatory Integrated Development Planning
- Sustainable, accountable and accelerated service delivery
- Promoting socio-economic development
- Intensifying community participation

- Shared economic growth
- Allocating resources within budgetary constraints
- Ensuring effective and efficient financial governance
- Applying good and transparent corporate governance and Batho Pele principles in order to create a high performing municipality

THEMBISILE HANI LOCAL MUNICIPALITY VALUES & PRINCIPLES

The Municipality will continue to be driven by and observe the following service delivery principles:

- Putting people first
- Treating people with respect ,treating people with dignity
- Showing humility and humbleness as servant of the people
- Treating Citizens as our bosses and create environment that is welcoming and solution oriented.
- Establish culture of professional, Ethical and Moral Behaviour
- Cultivate a culture of hard work, commitment and accountability
- At all-time protect the assets, finances and the image of our Municipality

KEY POLICY DEVELOPMENTS

Council resolution TH-NDC 141/05/2022, the Council adopted a five-year Integrated Development Plan, which is a single, inclusive and strategic plan for the development of the municipality as a whole. It links, integrates, coordinates plans and aligns resources and the budget. Council also approved the budget in 2022/2023, SDBIP and reviewed the IDP.

The 2021/2022 Annual Report reflects on whether our performance is gearing us towards our objective of becoming one of the top 5 best performing Municipalities – whether the limited resources at our disposal are enabling progress of meeting our service delivery obligations – or whether the goals we set ourselves to achieve have been a highest mountain to climb resulting in an unsatisfactory report. Effective financial policies and systems are envisaged to ensure financial viability and sustainability.

As alluded in the 2021/2022 budget speech, there are challenges facing Thembisile Hani Local Municipality as a fast growing municipality. These are the highlights which further confirm that *we are yet not where we were before*:

- Improving access to potable water in Thembisile Hani Local Municipality remains an apex priority. I am proud to say that there has been significant work completed on water infrastructure projects during the 2017/2018 financial year. The construction of a 10 Ml/ Day Water Treatment Plant (known as Bundu Weir/ Moses River) is currently under implementation, and the first phase was completed in December 2018, where 2.5 Ml/ Day was commissioned, and Booster pump will be installed to kwaggafontien 2022/2023.and Sheldon water infrastructure phase 1 completed 2020/2021 and phase 2 continuing in the 2022/2023 financial year.

KEY SERVICE DELIVERY IMPROVEMENTS

During the period under review, a concerted effort to implement projects and programs that were budgeted for and encapsulated in our IDP were undertaken and the outcomes thereof are evident within our area of jurisdiction.

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Our IDP and Budget consultation meetings gave us the opportunity to listen to the community's needs and we acted on delivering the much needed services. Amongst the completed 2021/ 2022 projects the following are highlights:

- Allocation of an additional R 4 000 000.00 to the Municipality due to good performance on expenditure on Water Services Infrastructure Grant (WSIG)
- 100% expenditure on the Municipal Infrastructure Grant (MIG).
- 100% expenditure on the Water Services Infrastructure Grant (WSIG).
- Completion of kwaggafontien A (Madamini) ward 29 -2km
- Completion of Suncity A bus route ward 19-1km
- Completion of Luthuli Link route ward 22-1km and culvert bridge
- Completion of Montainview bus route ward 14 (Simunye drive)-1km
- Commissioning of the Phase 2 of the Upgrading of Kwaggafontein Bulk Pipeline project.
- Completion of Sheldon water infrastructure phase 1 ward 9 and ward 14
- Completion of Tweefontien C and DK water infrastructure phase 1 ward 12
- Completion of Maboko water infrastructure phase 1 ward 21
- Completion of Ntokozweni water infrastructure phase 1 ward 17
- Completion of Bomandu replacement of Asbestos pipe phase 1 ward 7 and ward 24
- Completion of Suncity A ward 19, Kwamhlanga ward 32 and kwaggafontien A ward 27 Drilling of Borehole
- Completion of Luthuli Water Waste Treatment Works phase 1
- Completion of the Refurbishment of Kwamhlanga Sewer Oxidation Ponds phase1
- Completion of KwaMhlanga Stadium phase 1

Though we had to journey through the harsh realities of economic meltdowns, job-losses resulting in an increased unemployment rate and people living beyond poverty lines, factors which affected payment for services negatively, the report indicates improvements that reaffirm that *even though we are still not where we want to be, we are indeed moving forward*.

PUBLIC PARTICIPATION

The Municipality uses Ward committee meetings, Mayoral outreach meetings, Budget and IDP indaba, radio interviews, and loud-hailing and stakeholder meetings to engage the public in decision making process like budget consultation meetings and to improve accountability to communities.

FUTURE ACTIONS

Good governance, leadership and good financial management were enhanced for the period under review through functional Portfolio Committees, Municipal Public Accounts Committee and the Audit Committee (external). The task ahead is to attain 100% of our developmental goals in the remaining financial years through good leadership, good governance and sound financial management to ensure the following: -

- To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible roads
- To create integrated and sustainable human settlements through the proactive planning and development of land
- To create a safe, clean and healthy environment conducive for social development and recreation
- To improve the financial status of the municipality through prudent budget planning, stringent financial management and improved revenue collection
- To create a conducive environment for economic development, investment attraction and job creation.
- To improve organizational efficiency and promote a culture of professional conduct in order to render quality services
- To deepen democracy and promote active community participation in the affairs of the institution

AGREEMENTS / PARTNERSHIPS

The Municipality in Partnership with Sector Departments in the province, participates in a number of service delivery initiatives through CRDP where departments collaborate in a comprehensive way to among others, build schools, houses, assists communities in agriculture and encourage SMME`s in the project they initiate.

CONCLUSION

The fundamental thing to do for the society is to be thoroughly free and make sovereign decisions is when they fulfil all the social and economic needs without reliance to others. Commitment by all in this Municipality without reservations is on the rise. The political will is evident and will continue to add value to the required changes. I pledge my competence, commitment and knowledge to this Municipality.



Cllr. LJ Dikgale

Executive Mayor

Chapter 1

COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW



MUNICIPAL MANAGER'S OVERVIEW

The 2021/2022 Annual Report will reflect on the progress made in achieving the objectives of Thembisile Hani Local Municipality (THLM) as outlined in our Service Standards, the Integrated Development Plan (IDP), Budget and Service Delivery and Budget Implementation Plan (SDBIP). There are various factors that were considered in our planning, the primary ones being the population size and households. The population size and number of households is proving to be increasing rapidly as compared to the statistics of 2011. This rapid growth affects the planning of the Municipality as the demand for service delivery increases.

During the year under review our budget expectations were not fully realised. We budgeted for property rates amounting to R 55 779 235 and we received R 28 506 969, service charges R 114 395 597 and we received R 3.4 million and we budgeted for other revenue amounting to R 50.1 million and we received R 5.0 million. This calls on us to intensify our revenue enhancement strategies and embark on extensive awareness campaigns to educate our people about the importance of paying for Municipal services. The Municipality has obtained an Unqualified Audit opinion for the 2021/2022 financial year with a number of matters being emphasized by the Auditor General of South Africa (AGSA). Based on the AGSA's opinion a detailed audit action plan has been developed and it is monitored on a regular basis to track compliance and implementation of AGSA's recommendations.

To ensure accurate financial reporting the management of the Municipality, the Internal Auditors and other quality assures are working together with the Audit Committee and on a regular basis the committee provides guidance on the Municipality's financial matters. The Audit Committee also monitors the implementation of the Audit Action Plan (AAP) to assist the Municipality to improve audit outcomes.

The Municipality is financially stable, however we are still encountering challenges with revenue collection. We are currently implementing the revenue enhancement strategy and it is yielding good results. We are seeing slight improvement in the collection rate since we have introduced the Amnesty (90% discount) for consumers as per the strategy. We have also extended our pay points. Consumers can now pay for Municipal services at Spar, Shoprite, Checkers, Pep, Boxer and Post Office. We

strongly believe that with all these measures in place in this regard our communities will be encouraged to pay for Municipal services.

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Water is one of the major challenges wherein the people of THLM do not get water on their taps on a daily basis, we rely on the Vula-vala programme which is a water rationing programme to try and ensure that all households' gets water from their taps at least ones a week. During the financial year under review we were able to supply clean drinking water consistently to the people of Matheyzensloop, Boekenhouthoek, Bundu and Machipe from our very own water source which is Bundu Weir. These areas are now isolated from our two main water sources which are Rand Water and City of Tswane (CoT) meaning that we are now be able to channel the water from those areas to other areas that are struggle with water. The Moloto Ground Water Scheme Development project has been completed, however we are still experiencing some challenges with the operations and we believe that they will be resolved urgently and the people of Moloto will be able to get 2 mega litres per day from the project. We believe that these projects and other water related projects that we are implementing will yield good results in alleviating water challenges in THLM.

The roads within the municipality are in bad condition due to the heavy rains that we experienced at the beginning of the year 2022. Plans to improve our roads are in place. The municipality is working in collaboration with the provincial department of Public Works, Roads and Transport and other service providers to accelerate the roads re-gravelling programme. The machinery that was received by the municipality from Nkangala District is assisting the municipality to keep the roads in good condition.

One of our major accomplishments for this financial year is the completion of the KwaMhlanga Stadium project. The people of THLM have been requesting the municipality to look into the issue of the stadium and the municipality has listened and implemented the project. We believe that this project will promote social cohesion in our society and boost the economy of the municipality through the activities that will be taking place at the stadium.

In addition, we continue to engage and consult members of the public through various programmes such as the Mayoral Outreach, IDP and budget consultative meetings using different communication channels. The meetings were held in clusters and we had to use other platforms such as radio and social media to try and reach out to the majority of our people.

On behalf of the administration of Thembisile Hani Local Municipality, I wish to express my profound gratitude to the political leadership provided by the Executive Mayor and Members of the Mayoral Committee. We also wish to thank all Councillors, Officials and our different stakeholder for their role in improving the lives of the people of THLM. Let us grow THLM together.



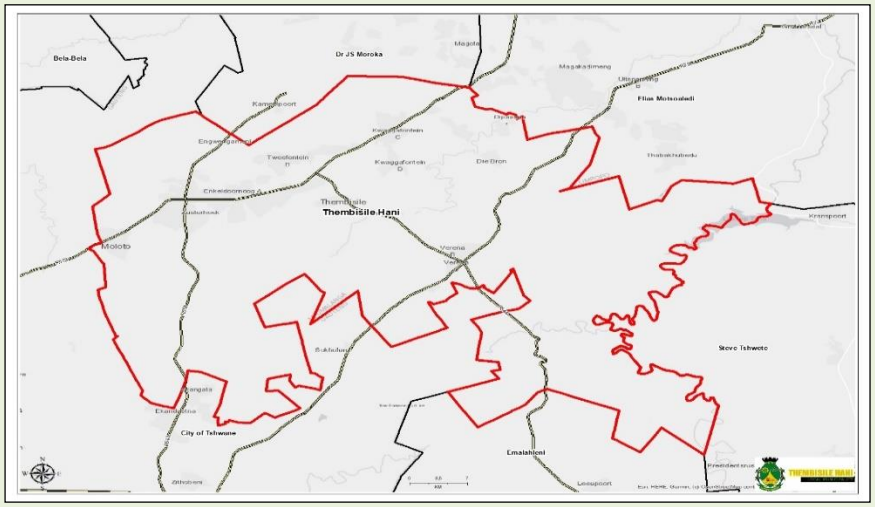
Mr. O.N. Nkosi
Municipal Manager

Chapter 1

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

ABOUT THEMBISILE HANI LOCAL MUNICIPALITY

LOCALITY MAP – ADJACENT LOCAL MUNICIPALITIES



SOCIO-ECONOMIC OVERVIEW

Mathyzensloop, Boekenhouthoek, Bundu, Enkeldoornoog, Goederede, Moloto North & South, Sun CityA-C, Phola Park, Buhlebesizwe, Vlaklaagte 1, Mzimuhle, Sybrandskraal, Vlakfontein, Witnek, Skoongesight, Modderfontein, Valchspruit, Blesbokfontein, Taaifontein, Rietfontein A, Rietfontein(Bly N Bietjie), Papskuil, Vandykspruit, Loopspruit, Nooitgedaght, Serengkop, Rooipoort, Swaartkoppies, Waterval Farm, Rooiground, Gemsbokfontein.

The majority of the urban areas are informal settlements with limited infrastructure. Urban sprawl due to un-contained and unplanned extensions of settlements is apparent and leads to challenges in providing bulk and reticulation infrastructure. Population density in urban areas is high and low in rural residential areas. Mathyzensloop, Kwaggafontein, Verena, Milliva, Kwamhlanga and Moloto can be regarded as principal business nodes with a neighbourhood shopping centre with some anchor tenants such as chain stores in each node. Secondary nodes exist along the R573 provincial road leading to Marble Hall. Similar nodes exist along the R25 provincial road which links Kempton Park, Bronkhorstspruit and Verena to Groblersdal. To some extent, the two above mentioned Provincial Roads Act as regional activity spines.

Most of the urban, peril-urban and agricultural settlements are situated along the R573 provincial road also known as the Moloto road. The road serves as a major communication and transportation route for the Municipality, linking it with Marble hall and Groblersdal to the east and Gauteng to the south- west. Many future residential and economic developments in the region are planned along the Moloto road.

The economic analysis of the area indicates that Thembisile Hani Local Municipality's local economy is dominated by community services, trade (formal & informal, with the latter performing higher than the former) and manufacturing. The remaining sectors are all relatively small. The Municipal area's economy is very small when its gap is compared to that of the other Municipalities. Agriculture has a high potential and needs to be nurtured. So is eco-tourism encompassed with rehabilitation of dilapidating tourist destinations and formation of a tourist belt? Therefore, specific actions need to be undertaken to broaden the tax base and improve participation in these activities.

There are a few mining activities around the area and these contribute to the creation of jobs and their service levels programs need to contribute to the upliftment of the community of THLM. This issue is pursued by both Council and Municipality. There is a need to sign MOU's by the Municipality and mine owners. The application for expansion of the Palesa mine is receiving the attention of the Municipality and the Department of Energy.

VISION AND MISSION

VISION

"To better the lives of our people through equitable, sustainable service delivery and economic development ".

MISSION

Thembisile Hani Local Municipality aims to work towards achieving its long-term vision by:

- Participative Integrated Development Planning
- Sustainable and accountable, accelerated service delivery
- Promotion of socio-economic development
- Intensified community participation
- Shared economic growth
- Allocate resources within annual budgetary constraints

DEMOGRAPHIC PROFILE

Population Size

According to Stats SA (2011 census), 310 458 people were recorded in 2011 which accounts for 23.7% of nkangala's population. The population grew by 1.9% pa between 2001 & 2011. The population number is estimated to be in the area of 447 250 people by 2030 given the historic population growth rate per annum. Of the total population 52.4% are female and 47.6% are male and approximately 99.2% are Africans. Youth up to 34 years of age is estimated at 68.7% of the population and the number of households is 75 634 which amounts to 4 people per household and 21.2% of the total households in Nkangala. Female headed households are estimated at 46.1% and child headed (10-17 years) households at 0.9 % in 2011. The Municipality's population has increased by about an additional 33 000 households in 2015. To date the total number of households in Thembisile is 109 282. According to the Community survey 2016 the population growth now stands at 333 331 and is estimated to reach 416 282

Table: 2.1: population size

Demographic indicators	Stats SA Census	Stats SA census	Share of nkangala's figure	Share of Mpumalanga's figure	Ranking: highest (1) – lowest (18)
	2001	2011	2011	2011	
Population number	258 871	310 458	23.7%	7.7%	5
Number of households	58 797	75 634	21.2%	7.0%	6
Area size – km²		2 385	14.2%	3.1%	15
Population per km²		130			

Source: statistic South Africa, 2011.

Population Composition

The gender composition

The gender composition of the Municipality indicates that 47.6 % of the population is male and 52.4 % is female. The dominance of the female population is evident over the whole age spectrum. Figure 3.2.2a below shows that there is an increased distortion in gender composition in the age groups ranging between 15 and 54 where there are noticeably less males as compared to females. This can be attributed to the migration of the male populace to the Gauteng region to seek better employment opportunities.

Table 3.2.2.1a: geography by gender

Geography	Year	Male	Female	Total
Thembisile	2001	119 928	138 944	258 872
	2011	147 659	162 775	310 434
Nkangala	2001	491 225	529 363	1 020 588
	2011	656 247	651 882	1 308 129
Mpumalanga	2001	1 497 325	1 625 661	3 122 986
	2011	1 974 055	2 065 883	4 039 938

Source: statistic South Africa, 2011.

Table 3.2.2.1b: geography by gender (percentages)

Geography	Year	Male	Female	Total
Thembisile	2001	46.3%	53.7%	100.0%
	2011	47.6%	52.4%	100.0%
Nkangala	2001	48.1%	51.9%	100.0%
	2011	50.2%	49.8%	100.0%
Mpumalanga	2001	47.9%	52.1%	100.0%
	2011	48.9%	51.1%	100.0%

Source: statistic South Africa, 2011.

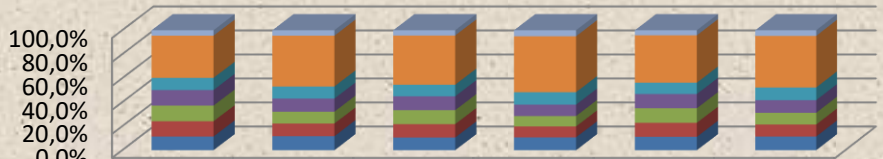
The age structure

The age structure of the Municipality shows a youthful population distribution. In 2001, there was strong evidence of declining fertility, which is indicated by a steady decline in the population groups 10-14, 5-9 and 0-4, this is also evident in 2011. It is also evident that the population of the Municipality is concentrated in the younger age groups, with the population group between 10 and 19 being the largest. The distribution is similar for both males and females, except for the notable larger female population at all age groups. It is further evident from the graph that there is a noticeable decline in both men and women in the age category 15 – 20 years. The economically active population is standing at 62, 9%, and these are people between the ages of 15 and 64. The Municipality also has a dependency ratio of 58, 9% because the rest of the population is either too young or too old to generate income. (See figure 3.2.2c below)

Table 3.2.2.2: Age structure

Geography	Year	00 - 04	05 - 09	10 - 14	15 - 19	20 - 24	25-64	65+	total
Thembisile	2001	29 611	32 806	33 817	33 671	26 242	90 929	11 775	258 851
	2011	36 232	32 859	30 643	33 778	31 337	131 333	14 124	310 306
Nkangala	2001	108 079	114 044	118 592	118 038	98 433	418 671	44 597	1 020 454
	2011	140 505	119 150	113 132	124 098	136 115	609 710	65 419	1 308 129

Mpumalanga	2001	348 681	364 704	379 895	370 283	295 409	1 231 135	132 662	3 122 769
	2011	461 559	402 772	396 348	424 278	427 541	1 737 728	189 714	4 039 940



	2001	2011	2001	2011	2001	2011
	Thembisile		Nkangala		Mpumalanga	
65+	4,5%	4,6%	4,4%	5,0%	4,2%	4,7%
25-64	35,1%	42,3%	41,0%	46,6%	39,4%	43,0%
20 - 24	10,1%	10,1%	9,6%	10,4%	9,5%	10,6%
15 - 19	13,0%	10,9%	11,6%	9,5%	11,9%	10,5%
10 - 14	13,1%	9,9%	11,6%	8,6%	12,2%	9,8%
05 - 09	12,7%	10,6%	11,2%	9,1%	11,7%	10,0%
00 - 04	11,4%	11,7%	10,6%	10,7%	11,2%	11,4%

Socio-economic development

Employment and unemployment indicators

About 97 744 people are economically active out of these 37% which is 36 165 are unemployed, 61 579 which is 63% are economically active youth (between age of 15 – 34 years) almost half which is 30 790 are unemployed. Out of the 37% unemployment rate the highest is the female population as a result of the loss of jobs and the decline in new job opportunities in the neighbouring urban areas such as Witbank, Middelburg and Pretoria exacerbate the unemployment rate. The Socio Economic Report and Outlook further indicates the following about the Municipality:

- Unemployment rate of 37.0% (strict definition) in 2011 amounted 36 139 unemployed as a percentage of the year of 97 744 - decreasing trend (estimated 2013 unemployment figure by IHS global insight 36.4%).
- Unemployment rate for females 39.9% and males 34.1% - youth unemployment rate of 49.4% in 2011.
- Highest unemployment in Ward 30 (50.1%) & lowest unemployment in Ward 1 (29.0%).
- Employment number 17.3% of nkangala's employed.
- Employment increased by 27 468 between 2001 & 2011 according to the census – almost 3 000 new jobs per annum – 4% of provincial job creation target.
- Formal employment 54.3% & informal employment 22.5%.

Table 3.2.3.1: Thembisile Hani labor indicators

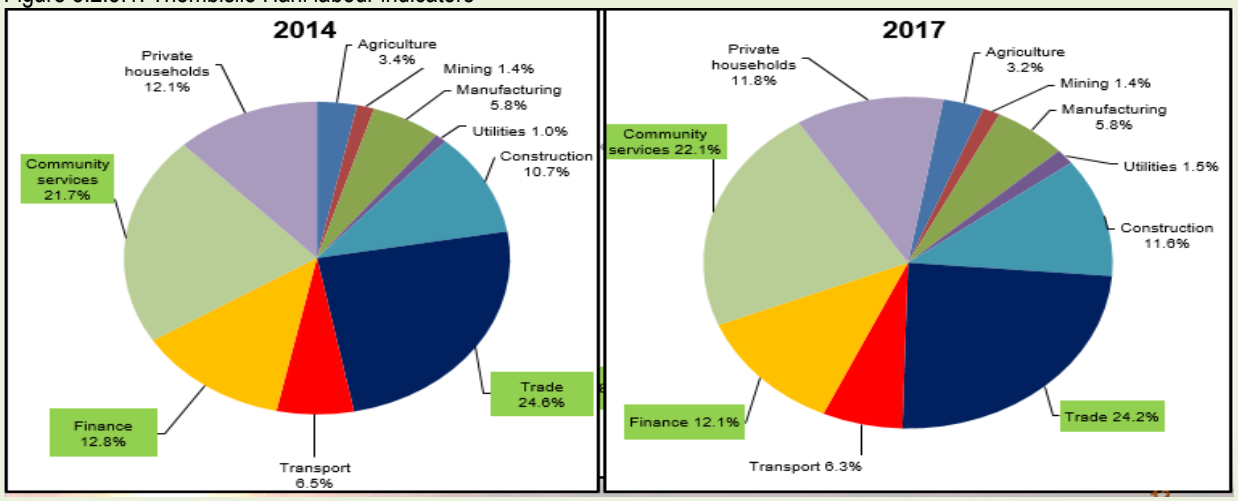
Labour Indicators	**Census**	**Census**	**Share Of Nkangala's Figure**	**Ranking: Best (1) – Worst (18)**
	2001	2011	2011	
Working Age Population	151 714	195 457		

Economically Active Population (Eap)/Labour Force	69 910	97 744		
Number Of Employed	34 137	61 605	17.3%	
Number Of Unemployed	35 773	36 139	23.7%	
Unemployment Rate (%)	51.2%	37.0%		15

Source: socio-economic report and outlook for Mpumalanga, 2014

The Socio-economic report and outlook (sero) report further illustrated that the leading employment industries within the Municipality are community services at 21.2% and trade at 24.2%. Prevailing trends have also shown a decreasing role/share of manufacturing and trade and increasing role/share of community services & finance as the main employers. These figures appear to be declining as they went down from 21.7% and 24.6% respectively.

Figure 3.2.3.1: Thembisile Hani labour indicators



Source: socio-economic report and outlook for Mpumalanga,

Poverty rate

Thembisile's poverty rate is estimated at around 40% or 128 890 poor people and this makes the Municipality the poorest in the district and forth poorest in the entire province, this is however a declining trend. The bottom 40% of households shared 12.2% of the total income in 2013. Statssa's multidimensional poverty index (sampi) in Thembisile Hani has improved from 0.07 in 2001 to 0.02 in 2011.

Table 3.2.3a poverty and inequality

Indicators	**Trend**			**Latest figure**	**Better (+) or worse (-) than nkangala**	**Better (+) or worse (-) than province**	**Ranking: best (1) – worst (18)**
	2001	**2004**	**2009**	**2012**			
Poverty rate	53.3%	52.8%	47.7%	40.8%	(-) (30.6%)	(-) (36.9%)	15
Number of people in poverty	145 068	145 708	142 877	128 890			15
Poverty gap (r million)	r176	r240	r339	r346			14

Source: Mpumalanga socio-economic outlook report, Mpumalanga department of finance, 2014

Individual income

Table 3.2.3b: geography by individual income (R)

		No income	1-400	401 - 800	801 - 1 600	1 601 - 3 200	3 201 - 6 400	6 401 - 12 800	12 801 - 25 600	25 601 - 51 200	51 201 +	Total	Average
Thembisile	2001	880	4 498	9 169	1 1259	5 132	2 254	747	210	0	0	34 149	1 589
	2011	131 799	85 110	8 946	39 693	19 563	8 613	4 344	2 025	429	225	300 747	907
Nkangala	2001	4 137	22 046	40 579	49 193	41 283	24 612	12 732	5 272	0	0	199 854	2 644
	2011	401 493	44 643	29 014	96 955	80 664	62 900	48 168	33 747	12 323	4 826	814 733	3 182
Mpumalanga	2001	12 619	134 766	139 875	131 103	100 495	64 222	32 064	14 831			629 975	2 239
	2011	1 243 674	159 802	103 097	310 187	211 586	150 589	122 607	84 152	30 239	12 436	2 428 369	2 720

Source: statistic South Africa, 2011.

Education indicators

In the Municipality citizens that are 20 years of age and older with no schooling account for 18.0% (31 711) total population of the Municipality (34.4% of nkangala's district), and this is one of the highest in the province. The total population that are 20 years of age and older with matric & higher qualification account for the 31.6% of the total population and this has shown an improvement but is still however lower than both district and provincial averages (third lowest in the province). The functional literacy rate (15+ with grade 7+) is also improving but is still lower than the district and provincial averages. The matric pass rate was sitting at 73.0 % in 2013 and the university/degree admission rate was only 18.0% in 2013. Thembisile Hani Municipal area has 72 government funded ecd (early childhood development) centers in 2014/15 financial year.

Table 3.2.3.4: education indicators

Education indicators	Trend	Latest figure	Better (+) or worse (-) than nkangala	Better (+) or worse (-) than province	Ranking: best (1) – worst (18)
	2001	2011			
Number of people 20+ with no schooling	43 736	31 711			15
Population 20+ with no schooling (%)	33.9%	18.0%	(-) (11.5%)	(-) (14.0%)	13
Population 20+ with matric & higher (%)	19.6%	31.6%	(-) (40.2%)	(-) (38.8%)	16
Functional literacy rate (%)	57.5%	71.8%	(-) (79.0%)	(-) (76.9%)	14

Source: socio-economic report and outlook for Mpumalanga, 2014

Population groups

Thembisile Hani Local Municipality has a total population of 310 458 people, of whom 99, 2% are black African, and 0, 3% are Indian/Asian. The other population groups make up the remaining 0, 5%. Based on the aforementioned, it is evident that the Municipal population is predominantly composed of black Africans.

Percentage distribution of Thembisile Hani Local Municipality

Group	Percentage
Black african	99,2%
Coloured	0,2%
Indian/asian	0,3%
White	0,1%
Other	0,2%

Household trends

The number of households in Thembisile Hani Local Municipality have increased by about 13.5%, from 65 394 in 2007 to 75 634 in 2011. The average household size is 4 persons per household and 46, 1% of households are headed by females. only 16,3% of households have access to piped water inside the dwelling, 72,1% of households have access to piped water inside the yard and 4,6% have no access to piped water. Table 2.2.2 below shows the current household trends in the Municipality.

Household trends (source s statistics South Africa, 2011)

Enumeration type	Figures and percentages
Number of households	75,634
Average household size	4,1
Female headed households	46,1%
Formal dwellings	85,6%
Housing owned/paying off	76,1%
Flush toilet connected to sewerage	6,8%
Weekly refuse removal	4,6%
Piped water inside dwelling	16,3%
Electricity for lighting	92,3%

Population languages: source: stats SA

Language	Percentage
Afrikaans	0,4%
English	1,2%
Isindebele	58,4%
Isixhosa	1%
Isizulu	12,5%
Sepedi	12,6%
Sesotho	4,8%
Setswana	1,9%
Sign language	0,3%
Siswati	2,9%
Tshivenda	0,4%
Xitsonga	2,6%
Other	0.9%
Not applicable	0,1%

Education profile

The attainment of education is a key indicator of a developing society. The level of education of a society influences its welfare through its indirect influence on health, fertility and life expectancy. in Thembisile, of those aged 20 years and older, 18,3% have completed some primary school, 32,4% have some secondary education, 26,2% have completed matric, and 5,2% have some form of higher education, while 18% have no form of schooling. considering that the labor absorbing market requires at least some level of skilled labour for decent work, the Municipality's population is largely unskilled with only 5,2% of the population having some form of higher education and training. This therefore, further exacerbates unemployment rates.

Highest educational levels

Group	Percentage
No schooling	2,6%
Some primary	44,8%
Completed primary	6,5%
Some secondary	33%
Completed secondary	11,7%
Higher education	1,3%
Not applicable	0,1

Employment profile

About 97 744 people are economically active (employed or unemployed but looking for work), and of these, 37% are unemployed. of the 48 741 economically active youth (15 – 34 years) in the area, almost half (49, 4%) are unemployed. the unemployment rate in the Municipality is currently standing at 37% with the female population accounting for most of the unemployment status. the loss of jobs and the decline in new job opportunities in neighbouring urban areas such as Witbank, Middelburg and Pretoria exacerbate the unemployment rate.

Employment status	Number
Employed	61 605
Unemployed	36 139
Discouraged work seeker	13 477
Not economically active	84 188

Source: Statistics South Africa, 2011

Income categories

The main labour absorbing markets in the Municipality are social services, business services, retail, trade and agriculture. These markets provide the basis for employment and income within the Municipality and suggest that the Municipality must concentrate on labour intensive programmes and skills development when rendering services. Approximately 13, 8 % of the households within the Municipality have no income and more than 50% of the households earn less than r 50 000 per annum.

Household income

Income	Percentage
None income	13,8%
R1 - R4,800	5,6%
R4,801 - R9,600	9,7%
R9,601 - R19,600	20,3%
R19,601 - R38,200	23,6%

R38,201 - R76,400	15,2%
R76,401 - R153,800	7,4%
R153,801 - R307,600	2,9%
R307,601 - R614,400	1%
R614,001 - R1,228,800	0,2%
R1,228,801 - R2,457,600	0,1%
R2,457,601+	0,1%

Economic analysis

The City of Tshwane and areas such as Bronkhorstspruit and Witbank provide a regional function to areas in Thembisile (e.g. trade services, banking, manufacturing, storage, transport, etc.), because of its size and level of sophistication. The economy is unable to generate a significant number of direct employment opportunities for the local communities. The economies of surrounding townships and rural areas comprise mostly of informal activities and largely serve the immediate consumption needs of local people.

The Municipality is further characterised by limited job opportunities and high levels of unemployment and illiteracy. As a result, there are very limited industrial activities and high levels of dependency and poverty. The dependency on neighboring towns and cities to provide job opportunities has necessitated a culture were a significant amount of the population commutes on a daily or regular basis to areas such as Tshwane, Ekurhuleni, Johannesburg and Emalahleni.

Economic activities within the Municipality are dominated by public services and informal trade particularly those found at main intersections in Moloto, Kwamhlanga, Tweefontein, Verena and Kwaggafontein. The Municipality also has potential for mining, agriculture and eco-tourism. The Municipal area is largely suitable to agriculture, both for ploughing and stock farming. The indigenous knowledge of communities within the Municipality should also be sustained. These include knowledge and skills in bead work, traditional painting, weaving, and grass work.

The small industrial parks that were developed by the Kwandebele government are now in disuse. There is a need for the Municipality to resuscitate these small industrial parks in order to contribute to sustainable employment within the Municipal area.

Employment status comparison with district and province

Area	Employed	Unemployed	Discouraged work seekers
Thembisile	61 611	36 141	13 476
Nkangala	355 478	152 250	42 554
Mpumalanga	969 771	448 126	150 844

Economic sectors and activities

Agriculture

Apart from the urban settlements highlighted above, the rural parts of the Thembisile Hani Local Municipality are predominantly utilized for agricultural purposes. The agricultural land towards the east of Verena is predominantly utilized by large scale farmers while the agricultural land to the west of Verena in the Thembisile Hani area is utilized by local and emerging farmers. Extensive agriculture, particularly cattle and game farming is the predominant form of farming.

Mining

There are currently limited mining activities occurring in the southern portions of the Municipality along the R568 road. A number of external stakeholders have shown interest in developing mining opportunities within the Municipality.

Tourism

The tourism attraction sites in the Municipality include the Zithabiseni holiday resort in the Mabusa nature reserve (to be restored to its former glory) and the main tourism node: the Kgodwana village and Loopspruit winery at Schoongezicht, just east of the R568 between Kwamhlanga and Ekangala in the south.

Trade and local business

The economic activity around the intersection of routes R568 and R573 in the vicinity of Kwamhlanga represents the highest order activity node in the Municipality this is probably the most strategic intersection in the entire Municipal area, and it is surrounded by a fairly large number of households (formal and informal). The result is a fairly high concentration of economic activity with a variety of shopping facilities (formal and informal), a taxi rank, and community facilities which include, amongst others, the Solomon Mahlangu stadium and the former Kwandebele government offices.

The second most significant activity node in the Thembisile Hani area is found in Kwaggafontein b at the intersection between route R573 and the link road between Kwaggafontein and Verena where a large shopping Centre (Kwaggafontein Mall) exists. The Thembisile Hani Local Municipality offices are also located in this precinct.

There are about five other emerging/secondary activity nodes that can be distinguished in the Thembisile Hani area: the first is in the vicinity of Moloto, the second at Enkeldoornoog b, the third one at Vlaklaagte 2, the fourth at mathys zyn loop to the North, and the fifth at Verena around the intersection between routes R25 and R544 in the southern parts of the Thembisile Hani Local Municipality. These are all smaller nodes (second order) that are still in the process of development, and comprise a mixture of formal and informal retail, commercial and service industry activities.

Job creation initiatives

The Municipality must focus on maximizing its contribution to job creation, by ensuring that service delivery and capital projects implementation use labor intensive methods wherever appropriate. The Municipality furthermore supports job creation initiatives through the community works programme and the pew programmes.

Social analysis

Integrated and sustainable human settlements and housing

The lack of housing has been highlighted as one of the key challenges facing communities during many community outreach meetings. A housing survey conducted in 2009 indicated a huge backlog in housing delivery. Many people within the Municipality live in informal houses (mud houses and shacks) which are either too old to be inhabited or a structurally weak and are thus vulnerable to being destroyed by bad weather (storm/rain during the summer). The housing survey revealed that there was a housing backlog of about 9764 units, and there are currently no recent statics to gauge whether or not this backlog has increased or subsided.

The unavailability of an integrated human settlements plan and the retention of land for integrated human settlements have over time resulted in the eruption of informal settlements in almost all the Municipal areas. This is exacerbated by the allocation of land by some traditional authorities without having considered the necessary impact.

The Municipality has also participated in housing delivery programmes with national and provincial departments of human settlements over the years. The programmes that were used to fund some of the housing development projects in the Municipality include:

- Projects link programme (Greenfields programme)
- Peoples housing programme
- Community based rural subsidy programme
- Disaster/emergency programme
- Community based individual programme

Health

Thembisile is served with health care facilities such as clinics and visiting points. The following health facilities are provided within the Municipality:

Facility name	Location	Number
Kwamhlanga hospital	Kwamhlanga	1
Community health center (24 hour service)	Buhlebesizwe / Vlaklaagte 2, Kwaggafontein, Moloto, Verena, Kwamhlanga and Thembalethu	6
Clinics (8 hour service)	Empilweni, Gemsbokspruit / Mzimuhle, Goederede, Vlaklaagte 1, Kameelpoortnek, Tweefontein C, Tweefontein D, Tweefontein A, Tweefontein M, Vriesgewacht,, Tweefontein H, Boekenhouthoek/ Zithabiseni and Kwagga A, Tweefontein G clinic	15
Mobile clinics	Verena CHC mobile, Thembalethu CHC mobile, Kwaggafontein CHC mobile and Moloto CHC mobile table: 37 time table for mobile clinics	4

Both primary and secondary health care facilities are problematic in certain areas due to limited resources, which make it difficult to ensure that all the communities are provided with the minimum acceptable levels of health services. Most of the clinics do not provide a 24-hour service due to lack of staff and resources, but the Municipality is fairly well served with health facilities.

Sports, Art and Culture

Thembisile Hani Local Municipality has two stadiums namely, Solomon Mahlangu stadium and the Kwaggafontein stadium, located in Kwamhlanga and Kwaggafontein respectively. The Solomon Mahlangu stadium has an array of facilities to support different sporting codes including netball, tennis, basketball and boxing. In order to fortify the potential of the sporting hub all sporting facilities in the vicinity of the stadium should be upgraded, maintained and integrated to the existing hub. the regional sport and recreation master plan conducted for the Nkanngala District Municipality in 2003 provides an assessment of the type of facilities currently in the Municipal area (e.g. soccer, netball, athletics etc.), together with their location and condition. (See Municipal SDF for further detail). The four libraries in the Municipality need to be maintained and furnished with books in order to encourage the community to read and write. There is a need for a mobile library needed in Loopspruit.

Some of the challenges relating to sport, arts and culture include:

- Lack of a funding model for the naming, renaming and signage of geographical features, streets, heritage sites and settlements;
- Heritage sites and tourist attraction sites in the Municipality are not formalised and promoted;
- Shortage and minimal access to sporting facilities by the local community;
- Sport committees at ward level exist but are dysfunctional;

- There is a need for an additional community gymnasium to encourage the wellness of community;
- The community gymnasium facility at Kwaggafontein stadium need to be professional run;
- The lack of art and development centre

Telecommunication and postal services

There are four post offices within the Municipality. These are located at Kwaggafontein, Verena, Kwamhlanga and Somarobogo. There were 24 lobby post boxes serving the community, two were removed from Verena and one from Somarobogo by the South African post office. These where removed because of the ineffectiveness of the service and were consequently replaced by street delivery service. The street delivery system might be effective but might be hindered by the lack of street names and proper house numbering. The Municipality and the post office must develop the mechanism of ensuring that farm communities have access to this service. On average the Municipality is well serviced with telecommunication services including cellphone networks. Approximately 68, 2% of the households reported that they had access to telephone facilities at home or nearby, while 27, 8% had access to a cell phone only. Only 1, 4% of the population had no access to any form of telecommunication.

The following problems have been raised by the community:

The delivery of letters is delayed due to contradicting stand numbers.

Public transport

Most of the residents of the Municipality work in Gauteng and commute to Tshwane and the surrounding areas on a daily basis. Buses and taxis are used as a staple mode of transport to work. This makes the R573 (Moloto road) very busy during peak hours and poses a higher risk of motor car accidents. Transport infrastructure in the form of bus/taxi terminals are also not adequately provided to cater for the business. Existing infrastructure is dilapidated and needs to be restored or upgraded. The public transport traffic volumes put considerable strain on the road infrastructure.

Moloto rail corridor development initiative

The Moloto rail corridor development initiative was launched at national and provincial government level and enjoys the full support of the Nkangala District Municipality and local Municipalities in the district. The main focus of the initiative is to replace the bus commuter system along the Moloto road with a rail commuter system. The objective is to provide safer, faster and more efficient rail transport, while buses and taxis will be used as part of a feeder system to the railway stations along the Moloto rail corridor.

The railway line and stations will form the basis for the nodal system, which will be used as a tool to promote the development of retail and community facilities at stations. Stations will be developed in accordance with the concept of transit orientated development, which promotes high density, mixed land use within walking distance from stations. These toads will create the critical mass required to stimulate viable economic activity. Through careful planning, a range of community services can be provided along the railway line, ensuring that the community has access to a full range of community services through use of the railway system.

Chapter 1

1.3. SERVICE DELIVERY OVERVIEW

SERVICE DELIVERY INTRODUCTION

The Municipality provided communities with potable water and sanitation. The portable water is purchased from three external water source and the Municipality has recently commissioned the Bundu Weir source which its own by the Municipality. The water and sanitation systems are operated and maintained according to the blue and green drop requirements. The Municipality is committed to achieve blue and green drop status in future.

The Municipality provides waste management services that include waste collection, street cleaning, clearing of illegal dumping, health care risk waste management. Regular solid waste collection service is provided to business, institutions and households within the jurisdiction of the Municipality. Waste collection from residential premises is carried out on fortnight basis. The growing Municipal population is exacerbating the demand on resources and services, and increasing the generation of waste to meet many of these demands.

The Municipality has recorded the below amount of services and the receipt of the water quality

- Provided 64 267 households with access to basic water
- Provided 64 061 households with access to basic refuse removal
- Provided 80 028 households with access to basic electricity
- Provided 2 460 households with access to basic sanitation (water borne system)
- Provided 64 267 households with access to free basic water (6 kl)

CHALLENGES

- The provision of free basic electricity in Thembisile Hani Local Municipality where Eskom is the supplier.
- No proper indigent register
- Community of Thembisile Hani Local Municipality requires water borne sanitation system and not the VIP toilets anymore
- Inadequate and inconsistent water supply
- Shortfall of 36.1 mega litres per day in water supply water supply
- Lack of own water source
- Inadequate water storage in Moloto
- Huge backlog on gravel roads
- High level of informal settlements mushrooming rapidly which add to the already housing

1.4. FINANCIAL HEALTH OVERVIEW

Financial Overview - 2021/2022 **R**			**R**
Details	**Original budget"000**	**Adjustment Budget**	**Actual**
Income			
Property Rates	42 971 856	55 779 235	27 778 759
Grants	648 245 000	648 245 000	662 220 000

Service Charges	125 466 024	114 395 597	114 396 000
Public Contribution & Donation	0	0	0
Fines, Penalties & Forfeits	10 552 896	12 621 066	3 913 007
Other Revenue	77 077 656	83 955 685	5 170 350
Sub Total	904 313 448	914 996 583	813 478 116
Less Expenditure	1 107 942 960	1 139 932 672	1 019 443 184
Net Total*	**-203 629 512**	**-224 936 089**	**-205 965 068**
* Note: surplus/(- deficit)	Note: operational and capital included on the expenditure		T1.4.2

2021/2022 Operating Ratios (adjusted budget)0	
Detail	**%**
Employee Cost	19%
Councillors Cost	3%
Repairs & Maintenance	1.08%
Finance Charges & Depreciation	9.5%
	T1.4.3

LIQUIDITY RATIO

Liquidity ratio for 2020/2021 is 3:4 and for 2021/2022 is 5:4

COMMENT ON OPERATING RATIOS

Employee costs is within the acceptable norm of approximately 14.80% plus 2.77% for Councillors costs which is equals to 17.57% to total operating cost. Repairs and maintenance constitute 4.0%. Although the percentage is below the norm, there are no major repair and maintenance backlogs. Finance charges and depreciation is 19.04% to total operating cost. This medium percentage informs that the Municipality is in a position to take up additional external funding.

Total Capital Expenditure			
	R		
Detail	**2019/2020**	**2020/2021**	**2021/2022**
Original Budget	167 646 750	174 846 000	185 513 100
Adjustment Budget	199 443 408	238 173 000	194 827 880
Actual Expenditure	196 058 218	218 012 000	188 952 461
%	98.30%	91%	96.96%

1.5. ORGANISATIONAL DEVELOPMENT OVERVIEW

Thembisile Hani Local Municipality has an organizational structure which is aligned to the IDP and is reviewed annually to ensure operational effectiveness.

The organogram has the following departments:

- Department: Municipal Manager's Office
- Department: Corporative Services
- Department: Budget and Treasury Office
- Department: Technical Services
- Department: Social Development Services
- Department: Development and Town Planning Services

The Municipal Manager and all Managers have signed employment contracts and annual performance agreements

The percentage of vacant posts on the Municipality's organogram is at 9.5% by the end of the financial year.

The major priority for the Municipality in terms of organisational development relates to organisational reengineering wherein the Municipality has contracted a service provider on a multiyear agreement to undertake this process. The service provider is expected to assist the Municipality in developing relevant job descriptions for each employee, assisting the Municipality in conducting the job evaluation for the purpose of the proper grading of the Municipality and embedding and cascading Performance Management System to all levels. The second priority in the continuous capacity building of Municipal employees in terms of the Municipal finance under the MFIP programme as well as other capacity building initiatives for other employees. The Municipality's record management unit plays an important role in the affairs of the Municipality in line with the Archives Act of South Africa Act no. 43 of 1996. Another development for the Municipality was the use and adoption of grap standards by the finance department to guide on the accounting standards and the adoption of Mscoa that the Municipality is currently using.

1.6. 2020/2021 AUDITOR GENERAL REPORT

As required by section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996) and section 4 of the Public Audit Act, 2004 (Act No. 25 of 2004) (PAA), the responsibility of the Auditor General is to express an opinion on the Municipality's financial statements based on conducting an audit in accordance with International Standards on Auditing.

For the financial year (2020/2021) Thembisile Hani Local Municipality received unqualified opinion.

1.7. STATUTORY ANNUAL REPORT PROCESS

No.	Activity	Timeframe
1	Consideration of Next Financial Year's Budget and IDP Process Plan. Except For The Legislative Content, The Process Plan Should Confirm In-Year Reporting Formats To Ensure That Reporting and Monitoring Feeds Seamlessly into The Annual Report Process At The End Of The Budget / IDP Implementation Period July	July
2	Implementation And Monitoring Of Approved Budget And IDP Commences (In Year Financial Reporting).	
3	Finalise The 4th Quarter Performance Report For Previous Financial Year	
4	Submits Draft Annual Report Including Annual Financial Statements And Performance Report To Auditor General	August
5	Annual Performance Report as Submitted to Auditor General to Be Provided As Input To The IDP Analysis Phase	
6	Auditor General Audits Annual Report Including Annual Financial Statements And Performance Data	September - October
7	Municipalities Receive And Start To Address The Auditor General's Findings	
8	Commencement of Draft Budget/ IDP Finalisation for Next Financial Year. Annual Report And Oversight Reports To Be Used As Input	
9	Receive Management Letter And Provide Final Comments On Findings	November
10	Auditor-General Submit Audit Opinion	
11	Executive Mayor Tables Annual Report and Audited Financial Statements to Council Complete With The Auditor- General's Report	January
12	Audited Annual Report Is Made Public And Representation Is Invited	February
13	Oversight Committee Assesses Annual Report	
14	Council Adopts Oversight Report	March
15	Council Table Next Financial Year Budget / IDP And Invite Public Representation	
16	Oversight Report Is Made Public	April
17	Oversight Report Is Submitted to Relevant National & Provincial Stakeholders And Legislature	
18	Council Approve Next Financial Year Budget / IDP	May
19	Make Public Approved Budget And IDP	June
20	Finalize SDBIP And Performance Agreements For Next Financial Year	
21	Make Public SDBIP And Performance Agreements	July

COMMENT ON THE ANNUAL REPORT PROCESS

It is necessary that the Municipality derives maximum benefit from its efforts in submitting reports. Such benefits are typically obtained in the form of being able to compare and benchmark against other Municipalities and to learn from the feedback mechanisms.

The Annual Report process flow provides a framework for the Municipality to follow in completing various reports within each financial year cycle. It is recommended that Municipal Manager study this process flow and ensure that reports are submitted timeously. If the process flow is followed, the Municipality should be able to provide an Unaudited Annual Report in August of each year, which is consistent with the MFMA.

One of the advantages of compiling an Unaudited Annual Report in August is that it can be used to influence the strategic objectives indicated in the IDP for the next financial year as well as the budgetary requirements related to each vote.

An Unaudited Annual Report submitted in August will further provide the Municipality with an opportunity to review the functional areas that received attention during the current financial year and take the necessary corrective actions to align the IDP and budget to other priority areas needing attention.
The Annual Report of a Municipality must be tabled in the Municipal Council on or before 31 January each year (MFMA section 127). In order to enhance oversight functions of the Council, this must be interpreted as an outer deadline; hence the Municipality must submit the Annual Report as soon as possible after year end, namely, August. The entire process is concluded in the first or second week of December for all Municipalities, the same year in which the financial year ends and not a year later, as is currently the case. It is expected that effective management of performance will also result from this change.

The Annual Report must be aligned with the planning documents and Municipal budget for the year reported on.
This means that the IDP, budget, SDBIP, in-year reports, Annual Performance Report and Annual Report should have similar and consistent information to facilitate understanding and to enable the linkage between plans and actual performance.

The above can only occur if the Municipality set appropriate key performance indicators and performance targets with regards to the development of priorities and objectives in its IDP and outcomes (MSA s41). This requires an approved budget together with a resolution of approving measurable performance objectives for revenue from each source and each vote in the budget (MFMA, s24).

The Annual Report content will assist Municipal Councillors, residents, oversight institutions and other users of Annual Reports with information and progress made on service delivery. It must align with the Integrated Development Plan (IDP), budget, Service Delivery and Budget Implementation Plan (SDBIP), and in year reports. the contents will also assist with the annual audit other key aspect of the reform in combining the relevant information into the new Annual Report format will assist the Municipality to streamline operations and processes through combined Committees, reduce costs, time and effort. There will be a limited need for the Municipality to have different Committees to deal with financial and non-financial related matters.

Chapter 2

CHAPTER 2 – GOVERNANCE

To govern is to exercise political, economic and administrative authority to manage the nation's affairs. Governance is the complex mechanisms, processes and institutions through which citizens and groups articulate their interests, exercise their legal rights and obligations, and mediate their differences.

The political and administrative components of Council maintain a sound working relationship by ensuring respect of procedures and protocols. Communities as an interest group in Municipal affairs participates through Public Participation mechanisms and processes in the decision making systems of Council.

This includes interaction with the stakeholders in shaping the performance of the Municipality in order to enhance a healthy relationship and minimizing conflict.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE

Political governance ensures regular communication with the community at large by means of Municipal outreach's, IDP and budget consultations. This ensures that the community participates in identifying needs and make inputs on the performance of the Municipality. This process ensures healthy relations with the community and minimizes conflict. Administrative governance ensures transparent administration, regular feedback to the community, compliance to the required rules, processes and laws by which Council is operated, regulated and controlled.

The political structure of Thembisile Hani Local Municipality comprises of the Executive Mayoral System that consists of:

Executive Mayor
Hon. Speaker
Chief whip
MPAC Chairperson
Mayoral Committee
Councillors

The Municipal Manager is the administrative head and acts as a link between the politicians and the administration. The Municipal Manager is supported by the following section 56 managers appointed in terms of the Municipal Systems Act:

Manager Corporate Services (MCS)
Manager Technical Services (MTS)
Manager Social Development Services (MSDS)
Chief Financial Officer (CFO)
Manager Development and Town Planning Services (MDTPS)

2.1 POLITICAL GOVERNANCE

INTRODUCTION TO POLITICAL GOVERNANCE

MFMA section 52 (a): The Mayor must provide general political guidance over the fiscal and financial affairs of the Municipality.

The Executive Mayor is the political head of the Municipality. The position of Speaker is a full-time post, and takes responsibility for the running of Council meetings. The speaker is the chairperson of the Council. The office of the chief-whip is established to create synergy and to maintain discipline among Councillors from various political parties. The role of the chief-whip of the Council covers both the political and administrative domains of Council with emphasis on the political aspect. The chief whip deals with the well-being and attendance of all Councillors.

Chapter 2

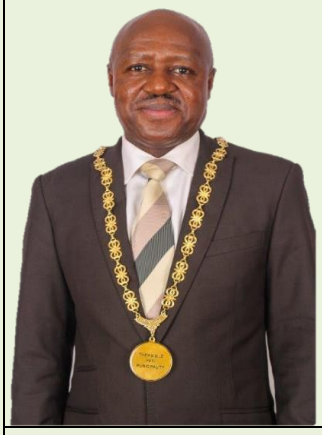
The Municipal Council consists of 32 Ward Councillors and 32 PR Councillors. The Council meetings are governed according to the approved rules of order. Council has established the Mayoral Committee system with section 79 and 80 Committees who makes recommendations to Council.

Section 79 Committees of the Council report directly to Council, in accordance with the terms of reference of such Committees approved by Council. This Committee provide general oversight and monitor the activities in the Municipality over both the administrative and executive arms of the Municipality. This section 79 Committees are chaired by independent Councillors other than members of the Mayoral Committee.

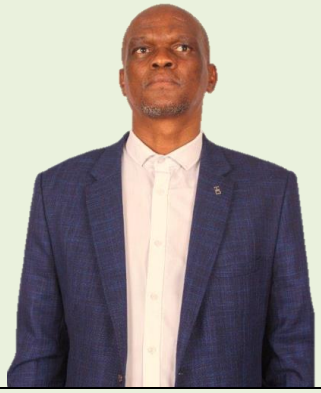
Section 80 Committees assist and report to the Executive Mayor. The Executive Mayor has appointed the Mayoral Committee members as chairpersons for each of the Committees.

The Municipality has its own Audit and Performance Committee. The Audit Committee meets a minimum of four times per year and is an independent advisory body that advises Council, Political Office-bearers, the Accounting Officer and the Management of the Municipality on matters related to Internal Control, Internal Audits, Risk Management, Accounting policies and adequacy reliability and accuracy of financial reporting and information, performance management, effective governance compliance with the MFMA, the division of revenue Act and provide comments to Municipal Public Accounts Committee (MPAC) and Council on the Annual Report.

MPAC is an oversight Committee of council established in terms of Section 79.A of the Municipal Structures Act, and the position of MPAC Chairperson is a full-time post. The MPAC comprises of non-executive Councillors, with the specific purpose of providing oversight over the executive functionaries of Council to ensure good governance in the Municipality. MPAC also make comments and recommendations on the Municipal Annual Report for council consideration and adoption throught the oversight report.

	**EXECUTIVE MAYOR** **Cllr. L.J. Dikgale (**Political Head) The Executive Mayor identifies the needs of the Municipality, review and evaluate those needs, in order of priority, recommend to the Municipal Council strategies, programme and services to address priority needs through the Integrated Development Plan, and estimates the value of revenue and expenditure, taking into account any applicable national and provincial development plans, recommends and determine the best way to deliver strategies, programmes and services to the maximum benefit of the community. The Executive Mayor also performs a ceremonial role.
	**SPEAKER** **Cllr. M.P. Msiza (**Chairperson of Council) Presides at meetings of the Council. Maintain order during meetings and ensure that meetings are conducted in accordance with the rules of order of the Council.

	**CHIEF WHIP** **Cllr. T.E. Motanyane** Manage Councillors and maintain discipline in Council The chief whip ensures that Councillors are accountable to the communities, that code of conduct is respected and adhered to by all Councillors. The chief whip ensures discipline during Council and Committee meetings. She facilitates political debates, workshop for all Councillors.
MEMBERS OF MAYORAL EXECUTIVE COMMITTEE:	
	**MMC TECHNICAL SERVICES** **Cllr. E.M. Malekane** Provisioning of infrastructure development, maintenance and service delivery to ensure sustainable services to all communities.
	**MMC FINANCE SERVICES** **Cllr. J.E. Mthimunye** Provide and manage financial services to ensure financial viability, compliance and reporting.

	**MMC LOCAL ECONOMIC DEVELOPMENT** **Cllr. L.X. Mtsweni** Ensures that the LED unit`s mandate of coordinating LED related activities is realized and the push towards the eradication of poverty and job creation fulfilled.
	**MMC SOCIAL DEVELOPMENT SERVICES** **Cllr. N.T. Skhosana** Render integrated community services to all its communities.
	**MMC CORPORATE SERVICES** **Cllr.T.L. Mabena** Provides Corporate Services to ensure efficient support of organisational processes.

Chapter 2



MPAC CHAIRPERSON

Cllr. L.M. Tshabangu

MPAC provides oversight over the executive functionaries of Council to ensure good governance in the Municipality.

Councillors

Councillors provide a vital link between communities they serve and the Municipality. They are responsible for representing the needs and interests of the people they represent, regardless of whether they voted for them. Although Councillors are not usually full time professionals, they are bound by a code of conduct. The Councillors serve for five years.

Thembisile Hani Local Municipality comprises 32 Ward Councillors and 32 pr Councillors. See **Appendix A** where a full list of Councillors can be found (including Committee allocations).

Award Councillor has to balance the expectations of his/her Ward and that of their political party. the Ward Councillor is the chairperson of the Ward Committee, responsible for convening the constituency meeting to elect Ward Committee members, calling Ward Committee meetings, ensuring that a schedule of meetings is prepared, handling queries and complaints in the Ward, resolving disputes and making referrals of unresolved disputes to the Municipality, ensuring that the Ward Committee does what the Municipality expects about reporting procedures.

See **Appendix B** which sets out Committees and Committee purposes.

The Ward Councillors should be fully involved in all community activities that the Ward Committee is engaged with and communicate the activities and meetings schedules to the pr Councillors. PR means proportional representation, where voters vote for a political party not an individual candidate within a party. The ballot paper just shows the political parties. The party gets the same share of the number of Councillors as the share of total PR votes it got. The party decides which members fill those Councillor places. A PR Councillor is allocated to a Ward and provides support to the Ward Councillor in things that relate to the Ward or the Ward Committee.

A PR Councillor handles queries and complaints in consultation with the Ward Councillor, assist with resolving of disputes and making referrals, help with implementation of projects, support the Ward Councillor without replacing the Ward Councillor, attend Ward Committee meetings, constituency meetings and special meetings

Political decision-making

The legal framework empowers the Executive Mayor to provide political leadership for policy and outcomes, and holds the Municipal Manager and other senior managers responsible for implementation and outputs.
The Executive Mayor presides at meetings of the Mayoral Committee and performs the duties, including any ceremonial functions, and exercises the powers delegated by the Municipal Council except those powers that are reserved by the constitution of the republic of South Africa and other applicable Regulations.

The Executive Mayor appoints members of the Mayor Committee to assist with carrying duties in terms of section 80 of the Municipal System Act. The Executive Mayor reports to Council on the execution of his delegated powers.

Council is chaired by the speaker and the Executive Mayor chairs the Mayoral Committee meetings and executive duties through Council resolutions, delegations and Committees.

Council has also formed section 79 Committees which meet monthly except the Audit Committee and MPAC, which normally meet quarterly. This section 79 Committees are chaired by an Ordinary Councillors other than members of the Mayoral Committee. Their main function is to monitor the activities of the members of the Mayoral Committee.

The administration is charged with the responsibility to implement Council resolutions and to submit monthly progress reports to the relevant MMC'S who in turn report to the section 79 Council Committees. All Council resolutions are monitored and implemented.

2.2 ADMINISTRATIVE GOVERNANCE

INTRODUCTION TO ADMINISTRATIVE GOVERNANCE

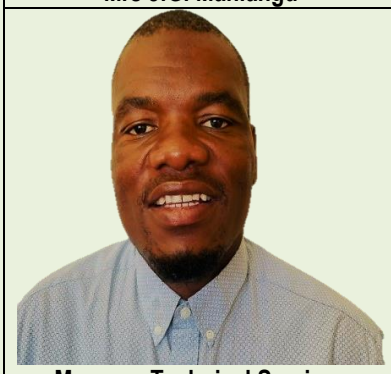
MFMA section 60 (b): The Municipal Manager of a Municipality is the accounting officer of the Municipality for the purposes of this Act and must provide guidance on compliance with this Act to political structures; political office bearers, and officials of the Municipality and any entity under the sole or shared control of the Municipality.

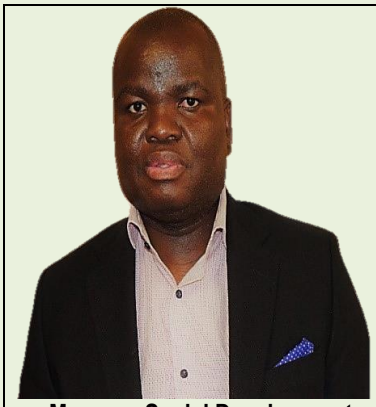
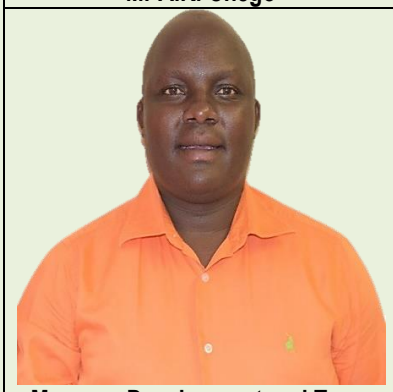
The administration is led by the Municipal Manager (MM), who is appointed in terms of section 54a of the Municipal Systems Act. The Municipal Manager is employed on a contract basis, which includes a contract of employment, an annual performance agreement with performance objectives and targets and procedures for evaluating performance. The Municipal Manager is the accounting officer of the Municipality.

Together with other Managers the MM leads the administration by amongst others implementing Council resolutions, advising Council and its Committees, lead the IDP and budget planning and implementation processes. There are functions that are delegated by Council to the Municipal Manager, who in turn sub-delegates certain functions to the CFO and other managers. Under their leadership, Municipal officials attend community consultative meetings, report in management meetings on plans and progress in addressing community issues.

TOP MANAGEMENT

ADMINISTRATIVE STRUCTURE	FUNCTIONS
 **Municipal Manager Mr O.N. Nkosi**	As head of administration and accounting officer of the Municipality the Municipal Manager is subject to the policy directions of the Municipal Council, responsible and Accountable for duties and responsibilities outlined under section 55 of the Municipal Systems Act and any other relevant duties as may be delegated from time to time to the Municipal Manager by the Executive Mayor and Council. The Municipal Manager is also responsible for duties outlined under sections 60 to 75 of the Municipal Finance Management Act. Implementing a monitoring and evaluation methodology in line with legislative requirements. provide leadership and directive in operating of the performance management system and monitoring and evaluation, development of the SDBIP, quarterly performance reports and Annual Report units: IDP, Performance Management System, Youth Development, Local Economic Development, Public Participation, Risk Management, Internal Audit and Communication.

 **Manager Corporate Services** **Ms S.A. Nxumalo**	Establishing and maintaining structures that will, within the parameters of legality and good governance provide the administration that will be appropriately relevant, timeous and effective execution of tasks and be transparent as well as provide conducive environment to stimulate Public Participation within the co-operative governance Units: Human Resources Management and Development, ICT and Administrative Services, Legal and Council Secretarial Services and Fleet Management.
 **Chief Financial Officer** **Mrs J.G. Mahlangu**	Ensure effective and efficient strategic management of the finance portfolio, which includes Budgetary Management, Financial Accounting Management, Supply Chain Management, Credit Control Management, Investments and Banking, Treasury Management.
 **Manager Technical Services** **Mr V.L. Skosana**	Providing water, roads, storm-water and sanitation through a well-established and maintained infrastructure that will stimulate growth resulting in a broader income base and will encourage taxpayers to sustain payments through a well-established and maintained infrastructure.

 **Manager Social Development Services Mr A.K. Chego**	Developing and maintenance of recreational facilities by establishing a friendly, green, clean, neat and beautiful city, developing and maintaining the cultural heritage of and to render a sustainable cleansing service to all residence of the Thembisile Hani Local Municipality. Establishing a safe and crime free environment where all people can develop to their full potential by promoting safer communities through prevention, preparedness, response, recovery, education and enforcement.
 **Manager Develepment and Town Planning Services Mr M.S. Tsebe**	Development and Town Planning Services (DTPS) is one of the key departments within Thembisile Hani Local Municipality with the sole purpose of building the economic capacity of our local area and ensure proper spatial planning for development. Integrated Development Planning is one of the critical functions of the Department. Key performance area of the department: • Investment Promotion • Smme Development • Job Creation through CWP and EPWP • Development and support of Local business in Agriculture, Tourism, Manufacturing and Mining sectors. • Town and Regional Planning • Geographic Information System • Building Inspection • Integrated Development Planning.
All the above mentioned positions are section 56 positions.	

COMPONENT B: INTERGOVERNMENTAL RELATIONS

INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS

Thembisile Hani Local Municipality, relates to the other spheres of government and organised local government bodies through the intergovernmental policy framework, communities as an interest group in Municipal affairs, participates through Public Participation mechanisms and processes in the decision making system of Council.

2.3 INTERGOVERNMENTAL RELATIONS

The Constitution (1996) states that '*government is constituted as national, provincial and local spheres of government which are distinctive, interdependent and interrelated*' (section 40(1)). The '*distinctive*' element refers to the autonomy enjoyed by the spheres; that is, the degree to which each sphere is the final decision-maker on a particular matter that falls within its area of competence.

The creation by the constitution of this decentralised governance system, which comprised the three distinct but inter-related spheres of government, also gave rise to the need for a systematic system of igr to give effect to the principles of cooperative government.

To realise these principles, the IGRF Act was promulgated on 15 August 2005. The Act provides for an institutional framework for the three spheres of government to facilitate coherent government, effective provision of service, monitoring implementation of policy and legislation, and realization of developmental goals of government as a whole.
In spelling out the principles of cooperative government and IGR, the constitution binds all spheres of government and organs of state in each sphere of government to three basic principles:

(i) **A common loyalty to the Republic as a whole.** This means that all spheres are committed to secure the well-being of the people of the republic and, to that end, must provide effective, transparent, accountable and coherent government for the republic as a whole. This is the object of cooperative government.

(ii) **The distinctiveness of the spheres should be respected.** A sphere must remain within its constitutional mandate, and when exercising those powers, must not do so in a manner that encroaches on the geographical, functional or institutional integrity of another sphere, except where specifically directed otherwise.

(iii) **The spheres of government must take concrete steps to realize cooperative government** by –

a) fostering friendly relations;
b) assisting and supporting one another;
c) informing one another of, and consulting one another on, matters of common interest;
d) coordinating their actions and legislation with one another;
e) Adhering to agreed procedures; and avoiding legal proceedings against one another.

PROVINCIAL INTERGOVERNMENTAL STRUCTURE

The Executive Mayor and the Municipal Manager represent and participate in the Premiers coordinating Committee, where issues affecting the province and the Municipalities are discussed. The speaker and officials in the office of the speaker attends and participate in the provincial speaker's forum, provincial Ward Committee forum and the provincial anti-corruption forum.

There are expanded public works programme projects in progress for cleaning the environment that will be registered as projects at the department of Public Works. Furthermore, the department of Environmental Affair appointed 270 EPWP's and department of Corporative Governance and Traditional Affairs appointed 60 EPWP's for clearing illegal dumping sites.

DISTRICT INTERGOVERNMENTAL STRUCTURES

Elected Councillors and officials represent the Thembisile Hani Local Municipality in neighbouring Municipalities such as Nkangala District Municipality, where issues of mutual interest such as the IDP and budget are discussed and implemented.

Nkangala District Municipality provide support to Thembisile Hani Local Municipality by appointing the Shared Audit Committee to advice council of the municipality and management at large, there's also a district Risk and Audit forum developed by district to allow auditors and risk officers a platform to share knowledge on matters of Risk and Audit and resolutions of that forum are escalated to District Municipal Managers forum.

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION

The introduction of Public Participation office has become a catalyst in ensuring that izimbizo and outreach meetings are meaningful to communities. this office has been strategically introduced to ensure that izimbizo's and outreaches constitute a communication approach that will underpin participatory democracy. The office is also central to governance as it brings government closer to the people. It is further to ensure that izimbizo's and outreaches remain a unique platform for communities to raise issues, share views and build strategic partnerships between the Municipality and its constituencies.

Thembisile Hani Local Municipality has established Ward Committees as a mechanism for public accountability and Public Participation. The Ward Committees assist Ward Councillors in the execution of their duties, which includes the handling of complaints and feedback to communities. Provincial government has also provided community development workers to the Municipality, to assist with the dissemination of information and the mobilisation of communities in government programmes.

Ward Councillors convene four mandatory ward community meetings per annum and as and when the need arises to discuss matters affecting the community and give feedback on reported matters. The Executive Mayor undertakes a Mayoral outreach programme which provides a platform for further interaction and engagement with the communities on regular intervals.

2.4 PUBLIC MEETINGS

The Executive Mayor led consultative meetings in all Wards during the month of April and May 2022 as part of the strategy for ensuring adequate Public Participation in the preparation for the compilation of the IDP and budget for the 2022/2023 financial year.

The Municipal Systems Act provides for Municipalities to establish structured mechanisms for Public Participation in order to ensure community participation in all the affairs of the Municipality. The Act stipulates that the Municipality must develop and adopt a community communication strategy/plan. The strategy should serve as the guiding tool on how the community is engaged to give their inputs and suggestions on services, projects and programmes offered by the Municipality. In order to comply with the Municipal Systems Act, Thembisile Hani Local Municipality will have to develop a revised Public Participation policy/strategy in the coming financial year.

The Municipality like any local government has a three legged structure, which is integrated and interdependent. The legs of the Municipality are the Council, administration and the community. The cohesion of these parts underpins a successful developmental local government.
The Municipality needs a formal consultation, participation and communication policy/strategy, special attention with regard to the development of the policy/strategy are the following:

- Continuation the Mayoral outreach programme, which affords local leaders the opportunity to interact with communities on issues of service delivery.
- Continued engagement of sector departments and utilities in the various processes and forums for Integrated Development Planning (IDP).
- utilisation of the various mechanisms to communicate, such as local newspapers where available, local radio stations where available, flyers, Ward Councillors, community development workers (CDW's), Ward Committees, account statements and loud hailing.
- Ongoing negotiations with provincial departments that no project will be implemented in the Municipal area of jurisdiction prior to consultation with the Council.
- Ongoing bi or multi-lateral processes around a number of developmental challenges and initiatives such as the youth agriculture and the Moloto rail corridor.

The local government Municipal systems states that "a Municipality through appropriate mechanisms, processes and procedures established in terms of chapter 4, must involve the local community in the development, implementation and review of the Municipality's Performance Management System, and, in particular, allow the community to participate in the setting of appropriate key performance indicator and performance targets for the Municipality". thus the Municipality has held its IDP Indaba in May 2017 to ensure that communities are afforded the opportunity to set the performance target for the Municipality. in attendance among others were:-

- Councillors
- Community Development Workers
- Ward Committees
- Traditional Leadership
- Traditional Health Practitioners (THP)
- Interfaith Organisation
- Business Forums
- Religion Formations
- Progressive Youth Structures
- Community Based Care Structures
- Government Departments

ASSESSMENT OF COMMUNITY NEEDS

The Municipality has collected the following community needs during the 2021/2022 financial year to inform the 2022/2023/27 IDP

Ward	Issues
Traditional leaders	• Enquiring and complaining about new areas that are recently being developed and having project starting in new other areas • Complaining about land invasion and requesting the Municipality to intervene • Requesting water and electricity at Vezubuhle (the whole of Vezubuhle) • Complaining about Ward 7 cemeteries not being fenced • Requesting a satellite office for service fee payment at Luthuli • Requesting a stormwater control • Complaining about water meters. Some residents don't have them at Tweefontein K • Requesting and complaining about road to cemeteries to be re-gravelled. • Complaining about road re-gravelling • Requesting re-gravelling of roads at Luthuli • Requesting recreational facilities at Luthuli • Requesting a community hall for pensioners • Requesting a researcher to research in the community and report back to the traditional leaders • Requesting high mast lights at the cemeteries • Complaining and requesting road gravelling at mountain view
Ward 1	• *Requesting a satellite office at Ward 1* • *Requesting a high mast light at main road block 7 centre babazon* • *Requesting water supply and street lights at babazon* • *Complaining and requesting water and a community hall* • Complaining about high mast lights being few at Moloto North • Requesting tap water in the Ward • Complaining about not having water at Block D • Complaining about the waste collecting truck not collecting along every street • Requesting a satellite office where the community will go and pay their services • Requesting a school at Moloto North • Complaining about incomplete projects around Moloto North • Requesting electricity, the whole block of Section D.D • Requesting bus roads at block d.d • Complaining about their RDP houses not being issued in a formal manner
Ward 2	• *Requesting electricity supply at Moloto North* • Requesting a tap water • Complaining about not having water at Block D • Complaining about septic Tanks, some of them being broken, some leaking • Complaining about the waste collecting truck not collecting every street

	• Requesting a satellite office where the community will go and pay their services • Complaining about incomplete projects around Moloto North • Requesting electricity, the whole block of Section D.D • Complaining about road bus. They are incomplete • Requesting bus roads at Block D.D • Complaining about their RDP houses not being issued to them in a formal way. • Requesting a school
Ward 3	• *Requesting water, high mast lights inside where he is residing* • *Requesting roads to be re-gravelled* • *Requesting a satellite office* • *Requesting tarring of internal roads at block 5* • *Complaining and requesting re-gravelling of internal roads at Block 5 Moloto* • Complaining about payment of flat rate. • Requesting water meters and roads at Moloto • Requesting a RDP houses • Requesting street lights at Block 5 Ward 3 • Requesting water (the whole of block 5 near the garage at Ward 3 Moloto south) • Requesting a community hall and a library • Requesting yellow bins • Requesting a RDP house • Requesting a tar road at Moloto Block 5 • Complaining about water tank not delivering to every house • Requesting roads and a primary school at Moloto south • Requesting that all the valves be monitored and maintained • Requesting high mast lights at block 5 • Requesting a community hall at Moloto • Requesting a road to cemeteries of Moloto
Ward 4	• *Requesting water supply at Leratong* • *Complaining about un-improvement at Leratong* • *Requesting a bridge between Luthuli and Ward 4* • Requesting a RDP house • Requesting bus routes at Zakheni • Requesting a bridge at Zakheni • Requesting a primary school at Zakheni ext • Complaining about holding a meeting during a week • Requesting the main road of Zakheni to be completed • Requesting that projects done around Zakheni be monitored. • Requesting a RDP house • Complaining about a hole that was left after the bridge was built at Zakheni • Requesting water • Complaining about Zakheni residence misusing water
Ward 5	• *Requesting houses at Thembalethu* • *Requesting a stormwater control* • Complaining about the positioning of high mast lights • Complaining about un-energised high mast light • Requesting three high mast lights at Thembalethu outline • Requesting the flat rate(water) to be decreased to R40-50 • Requesting a community hall at Thembalethu • Requesting a post office and a community hall for next year • Requesting water • Requesting a high mast light at Thembalethu outline • Lack of service delivery at Thembalethu • Roads not being properly gravelled • Complaining about unemployment • Extension of the tar road (clinic) • Extension of high mast lights • Requesting stormwater drainage to control water that is damaging tar road

	• Complaining about roads that need to be constructed
Ward 6	• *Complaining about a stream of water that requires a bridge to be built.* • *Requesting fixing of road via Phola Park community hall* • *Complaining about a bridge that over flows when it's raining at jordan* • *Complaining and requesting electricity* • *Requesting a high mast light at the main road of Phola Park* • Complaining about a dam, and requesting a stormwater • Requesting a high mast light next to sizamile primary school • Requesting recreational facilities (sports ground) at Phola Park ext. • Requesting a bridge. Next to/close to ziphakamiseni • Requesting electricity at new stands and a RDP house • Requesting a clinic at Phola Park • *Requesting fixing of road via Phola Park community Hall*
Ward 7	• *Requesting a tarred road at Mathysensloop* • *Requesting re-gravelling at Mathysensloop stadium* • *Requesting a tarred road Ward 7 mabhala street* • *Requesting a borehole at madala stand* • *Requesting water Reticulation, the whole of madala portion* • *Requesting recreational facilities* • *Requesting a borehole at Mathysensloop* • *Requesting a borehole* • *Complaining about a bridge that over flows when it's raining at jordan* • *Complaining and requesting electricity* • Complaining about the cemetery issue (entrance fee) • Requesting the Municipality to work hand in hand with the traditional leaders • Requesting a stormwater control at Boekenhouthoek • Complaining about not having water at mhlamunyene, the whole section. • Complaining about receiving un-hygienic water from the water • Requesting a high mast light at boekenhouthoek, close to ruben • Requesting a special school (hearing and low iq) for disabled candidates • Requesting the Municipality to assist the local candidates with a Saturday school (extra classes) • Requesting a stormwater control/ stormwater drainage • Requesting a high mast light at ruben boekenhouthoek • Requesting high mast lights to be maintained and energised • Complaining about incomplete projects (roads at chilli entrance boekenhouthoek)
Ward 8	• *Requesting electricity, water and tarred road at Ward 08* • *Requesting a clinic / mobile clinic at Langkloof* • *Requesting street lights at Langkloof* • *Requesting water at Langkloof* • *Requesting pot holes to be covered at Langkloof* • *Requesting a solar system at Ward 08* • *Requesting meter readers and requesting each and every house hold to have a tank* • *Requesting electricity at Ward 8* • *Requesting network at Ward 8* • *Requesting recreational facilities* • Requesting water at doorfontein • Requesting re-gravelling of roads at farm Watervaal • Requesting electricity at farm water • Requesting roads/re-gravelling of roads at Thabakhubedu • Requesting a pumping machine to operate kwa-jiyane • Requesting a solar power/boreholes • Requesting RDP houses • Request the tar road in internal roads • Request the bridge in a bus road • Request the dust bin for waste collection • Request the apollo • Request water reticulation

	• Request skill centre • Request extension of tar road • Request the satellite office for payment of services • Request the grave yard to be fenced • Request primary & secondary school • Request job opportunities • Request chairs for community hall • Request sports field to be graded
Ward 9	• *Requesting a RDP house* • *Requesting a community clinic at Tweefontein J* • *Complaining about Thembisile Hani Local Municipality not assisting in arts and culture* • *Requesting tarred and Tweefontein J* • *Requesting water reticulation at Sheldon, the whole of Sheldon* • *Requesting water supply on all important areas like clinics and police stations.* • *Complaining about leakages and not being attended when they are being reported* • Requesting a community hall for senior citizen • Requesting all high mast lights to be energised at buhlebuzile • Requesting a multi- purpose centre for the residence • Roads to einel 2 experience some water leakage. • Community member is concerned about water leakages • Requesting a multi-purpose centre • Requesting toilets • In need of a Municipal satellite office so that they can pay their services easily • Road maintenance • Requesting php houses • Requesting a primary school at zenzele • Complaining about crime • Complaining about unemployment and their advising the Municipality to employ local people in local projects. • *Requesting a pavement in Ward 9*
Ward 10	• *Requesting a sports ground at skhahla Ward 10* • *Requesting a public transport for primary school students* • *Requesting a stormwater control at Ward 10* • *Complaining and requesting a bridge* • *Enquiring about the solar system request-when are they getting* • *Requesting toilets at Ward 10* • Complaining about the waste tank not collecting/ entering each and every street • Complaining about rural residents not getting water • Complaining about the water tank not servicing all the residents • Complaining about not being told the correct service fee rate • Complaining about taps that are leaking • Complaining about other residents receiving free services • Requesting a RDP houses • Requesting a stormwater control at Mzimuhle • Requesting that all high mast lights be energies • Requesting more high mast lights at Mzimuhle • Requesting a stormwater control at Mzimuhle • Requesting a VIP toilet • Requesting a notice board (where all public notices will be pasted) • Requesting a free public transport for kids to be transported to school • Complaining about the Municipality not intervening in sports and arts affairs. • Requesting a waste truck to collect all the waste being dumped by surrounding residents of Mzimuhle • Requesting a giant yellow waste bin at Mzimuhle • Complaining about a stormwater that is being blocked by sand at Mzimuhle • Complaining about a disaster house. A complain was laid but up until now, it wasn't attended • *Requesting high mast light (6) at Mzimuhle (four way stop at the main entrance)*
Ward 11	• *Complaining about high mass lights that were supposed to be 24 but they are 10 and they are un-energised* • *Complaining about a bore hole that was build inside someone's house hold*

	• *Requesting a community hall at Ward 11* • *Requesting a stormwater at Verena c* • *Sports facilities are being requested at Ward 11* • *Requesting regravelling at '' new stands "* • *Requesting stormwater control* • *Requesting a satellite office at Verena.* • *Requesting indigent forms to be* • *Requesting jojo tanks, filled with water each and every resident of Verena* • *Requesting bore holes at Verena d* • *Enquiring about electricity on when is it going to be installed at Verena c* • *Requesting bore holes at block d and block c.* • *Requesting flashing toilets at Verena d and c* • *Requesting a primary and high school (institution)* • *Complaining about pot holes at Verena d main tarred road* • *Requesting speed humps at Verena four way (main road)* • Request water tap • Request electricity • Support the payment of services • Complain about the pampers that are all over the village • Request the meter box of electricity • Cost for services • Request centre of hiv& aids • Request the support from the Municipality regarding HIV/AIDS activities • Request access to public transport via Mpumalanga road which is known as Witbank road. • Request the road regravelling • Request the Mayor to look after indigent families • Request food parcel • Request job opportunity • Request road regravelling • Request RDP houses • Request job opportunities • Request sewerage toilet • Request the extension of high mast light • Request to be in a list of indigent • Request water reticulation
Ward 12	• *Complaining and requesting tarred road at ''dk'' Tweefontein cCand water network* • Community complaining about youth unemployment • Crime • Water leakage and wasting water • No taps in his stand and his paying Municipal service • Lake of service delivery (Municipality) • Unemployment (no contract but permanent jobs by the residents) • Nepotism • Requesting spots facilities • High rate of crime • Unemployment • Requesting for industrial area for job creation • Shortage of water • Unemployment • Complaining about water leakages. • No electricity
Ward 13	• *Requesting the Municipality to install proper water pipes* • *Requesting high mast lights at B2 to be energised all of them* • *Requesting a stormwater control and tarred* • *Requesting a community hall at B2 and Tweefontein K* • *Requesting a clinic at Ward 13* • *Complaining about not having a title deed*

	• *Requesting the cemeteries at Ward 13 to be fenced* • Complaining about a meter that is not operating in a proper manner • Complaining about the waste truck not keeping/sticking to the time slot • Complaining about not having a title deed • Complaining about a high mast light that causes distraction • Complaining about not having water • Requesting sewerage toilet • Requesting stormwater • Request the high mast light to maintained • Request RDP house • Request the community hall for pensioners • Request stormwater in a bus road • Development of the community park • Request the office of led to support cooperatives • Request the collection of waste • Request job opportunity • Request php houses • Request community hall • Requesting electricity • Requesting road regravelling • Requesting the plastic & dustbin • Request clinic • Request outline road to be maintained • Requesting clinic at outline of B2 • Requesting water pipe to be maintained • Requesting two pedestrian bridge next to sofuyile Tweefontein B1& B2
Ward 14	• *Requesting a school (primary school)* • *Requesting a tarred road at simunye street* • *Requesting water at Ward 14* • Requesting re-gravelling • Requesting a grader to dig at the cemeteries (free of charge) • Requesting a mini-reservoir for next year • Requesting a public-park at mountain view • Requesting a community hall at mountain view • Requesting a mobile clinic at mountain view • Requesting a satellite office at mountain view • Requesting electricity at mountain view zone 6 • Complaining about a stream (river) across zone1 and zone 2 and requesting it to be fixed • Requesting toilets (flashing ones) at mountain view • Requesting water at mountain view zone 6
Ward 15	• *Requesting a tarred road at Ward 15 (inside houses)* • *Requesting the road at masese to be fixed. It has a lot of pot holes* • *Complaining and requesting water reticulation at Ward 15* • *Requesting a high mast lights at Ward 15 (outline)* • *Complaining about projects not being allocated to Ward 15* • Complaining about cemetery fee. • Requesting a community hall for the pensioners • Requesting monitoring when it comes to local projects. • Requesting a satellite office for service (fleet rate) fee payment • Requesting flashing toilet • Requesting RDP house • *Complaining about projects not being allocated to Ward 15* • Complaining about pot holes that where left after construction work • Requesting a RDP house • Complaining about high mast lights that are not energised around Tweefontein • Requesting a stormwater control at Tweefontein e • Requesting roads at Tweefontein e

	• Requesting a clinic at Tweefontein e • Requesting a satellite office at Tweefontein e • Requesting street names at Tweefontein e • Requesting a RDP house.
Ward 16	• *Requesting a satellite office at Buhlebesizwe no:2* • *Requesting re-gravelling of roads at Ward 16* • *Complaining and requesting jobs and job creation* • *Complaining about projects not being allocated to section aa* • *Requesting flushing toilets at section aa* • Requesting a stormwater control at Buhlebesizwe no:2 Sun Citylocation • Requesting vip toilets at Buhlebesizwe no: 2 • Requesting a honey sucker for the VIP toilets at Buhlebesizwe no: 2 • Complaining about the waste truck not collecting each and every street • Complaining about the Municipality not interfering in public transport issues • Requesting recreational facilities/sports ground at Buhlebesizwe no:2 • Requesting a community hall • Requesting an office/centre to work at/ do her projects • Complaining about title deeds. They must be fixed first before residents pay their services • Requesting regravelling of extra sand that was left after construction work at RDP open space Buhlebesizwe no:2 • Requesting electricity around RDP ext new stand • Complaining about being side lined in terms of corporative projects • Complaining about RDP houses that are not well build at RDP Buhlebesizwe • Complaining about stormwater control that are not well build at Buhlebesizwe no:2 RDP • Requesting electricity and water at Buhlebesizwe no:2
Ward 17	• *Requesting electricity network at Ward 17, extension.* • *Requesting a high school and a primary at Ward 17* • *Requesting a stormwater control at Milliva RDP* • Complaining about not getting water. • Complaining about water meters that are leaking inside • Complaining about a bridge (to be extended) this issue was reported last year but it was un-attended • Requesting a stormwater control • Requesting a geyser and a stove. • Requesting an apollo's Tweefontein n • Complaining about incomplete road • Requesting roads at Tweefontein n • Requesting a sports facility • Requesting a tertiary (high institution) • Requesting a satellite office at Tweefontein f • Requesting Nkanngala District Municipalityto assist in job creation • Requesting electricity at Tweefontein f • Requesting a satellite office at Tweefontein f for fleet rate payment and other service payment • Complaining about un-energised apollo's • Requesting taps at Tweefontein f • Requesting a satellite office at Tweefontein f • Requesting recreational facilities (sports ground) • Requesting ground to be re-gravelled • Complaining about the road at 1st stop Tweefontein f all the apollos there, they are not energised • Complaining about un-energised lights at Tweefontein f • Requesting a community hall for pensioners or a tent for min-while • Requesting a bridge at Tweefontein f • Complaining about not having a post box/ not receiving his mail • Requesting a shopping complex at Tweefontein f • Requesting street humps at Tweefontein f
Ward 18	• *Requesting a stormwater control that will lead water to gandi* • *Requesting re-gravelling at Ward 18. The whole of it* • *Requesting water reticulation at Thokoza/requesting Thokoza to be included in the next financial year projects concerning water*

	Requesting about electricity at Thokoza • Requesting a stormwater control at simunye street • Complaining about not having water at Thokoza • Requesting a community hall at Thokoza • Requesting road signs that indicate the location (Thokoza) • Requesting re-graveling of roads at Thokoza • Requesting high mast lights to be energised • Requesting roads at ghanda street, Thokoza • Requesting water at Thokoza ext. • Requesting stormwater control at Thokoza ext. • Requesting a tap where he is residing at the given address • Requesting a RDP house • Requesting water at Thokoza where his old- age centre is (he owns an old age centre) • Requesting re-gravelling of street at new stands, Thokoza • Requesting a youth centre • Requesting a stormwater control • Requesting maintenance at Thokoza, all roads • Requesting sports grounds to be re-gravelled at Thokoza • Requesting job opportunities
Ward 19	• *Requesting a stormwater control at Sun City C* • *Requesting a school at Ward 19 and water* • *Requesting water at Sun Citya and a tarred road to the clinic and a stormwater* • *Requesting tarring of internal roads* • *Complaining about a bridge that needs to be fixed. Reason being it over-flows and residents can't walk* • *Requesting boreholes at Sun City D* • Requesting high mast lights at Sun City AA • Requesting roads at a.a • Requesting water • Requesting water the whole of Sun City AA • Requesting water and a community hall • Requesting a satellite office for service payment around Sun City AA • Requesting an internship programme from agriculture to accommodate all the un-employed youth. • Requesting a jojo tank • Requesting street names at Sun City AA • Requesting a community hall • Requesting a clinic • Requesting recreational facilities • Requesting a satellite office at Sun City AA • Requesting street lights to be monitored and maintained at Sun City AA • Requesting water at Sun City AA • Requesting pedestrian tar roads and pedestrian bridge • Requesting speed humps at Moloto road near Sun City AA • Requesting re-gravelling of roads at Sun City A, B, C and AA • Requesting a community hall at Sun City • Requesting recreational facilities
Ward 20	• *Requesting dongs to be closed after any construction has been done.* • *Complaining and requesting electricity at Sun City AA and Vezubuhle* • *Requesting a high school at sun- city AA* • *Requesting internal streets to be named* • Requesting that cemeteries be re-gravelled at Sun City AA next to an open space • Requesting a satellite office to pay services fleet rate • Requesting roads at Sun City AA • Requesting roads at Sun City AA and may they be made solid • Requesting/complaining about not having water. The whole of nyabela street
Ward 21	• *Requesting an RDP house.* • *Requesting a community hall and requesting it at ward 21* • *Requesting high mast lights to be energised at ward 21*

	• Requesting a clinic • Requesting a hall • Requesting electricity • Enquiring about the RDP houses • *Requesting more RDP houses at Ward 21*
Ward 22	• *Requesting tarred to be fixed including pot holes* • *Requesting inspectors to come from human settlement and inspect those RDP houses* • *Requesting a community hall* • *At maboko, they are requesting a bus for primary and secondary students. They are also requesting water.* • *Requesting tarring of internal roads at Msholozi* • *Requesting high mast lights at Msholozi* • Requesting roads at cemeteries • Requesting a public parking at the cemeteries • Requesting a no parking sign at the cemeteries • Requesting more street lights at Mandela • Complaining about water (not getting water, the whole of section 10 at Mandela) • Complaining about livestock that is loitering around • Requesting a primary school at Luthuli • Requesting a community hall at Mahlabathini • Requesting a RDP house • Requesting a taps • Requesting a clinic that will accommodate mahlathini, Luthuliand Msholozi • Complaining about Luthuli being side lined when it comes to other project like stormwater control and roads • Requesting re-gravelling of roads at Luthuli • Requesting roads and bus routes at Luthuli • Requesting street signs • Complaining about electricity at Luthuli • Requesting re-gravelling at Luthuli • Requesting stormwater control at Luthuli • Requesting a satellite office for service fee payment at Luthuli • *Requesting a pavement, community hall and toilets at Ward 22*
Ward 23	• *Requesting a RDP house* • *Complaining about not receiving services from the local Municipality* • *Requesting sports/playground at Phumula A1, A2, B1 and C1* • *Requesting the Municipality to set an appointment with Eskom for the community (something like imbizo)* • *Requesting toilets at a1 Phumula* • *Requesting high mast lights at A1 Phumula* • *Requesting tarred at section A1* • *Requesting a stormwater control at Phumula.* • *Requesting high mast lights to be energised at Phumula* • *Requesting a community hall at Phumula* • Requesting a community hall at Phumula • Requesting a platform for the community of Phumula where they are going to state their issues • Requesting a shopping centre for the Phumula community • Requesting fencing at the cemeteries of Phumula • Requesting an office where he can do his HIV/AIDS programme for the community • Requesting a community clinic (not a mobile one) for the community of Phumula • Requesting toilets at Phumula • Requesting electricity
Ward 24	• *Requesting water and bore holes at Machipe* • *Requesting speed humps at main street of Machipe* • *Requesting water supply at Machipe* • *Requesting a stormwater control at Machipe* • Requesting high mast lights to be energised at Machipe • Requesting the Municipality to assist with corporative • Requesting a stormwater control • Requesting that after construction, the holes that are left be closed

	• Requesting a community clinic at Bundu • Requesting a stormwater control at Boekenhouthoek kwa- jane • Requesting a high mast light at Boekenhouthoek, close to Ruben • Requesting that the Municipality must not issue previous statements from previous years • Requesting a special school (hearing and low iq) for disabled candidates • Requesting the Municipality to assist the local candidates with a Saturday school (extra classes) • Requesting a stormwater control/ stormwater drainage • Requesting a high mast light at Ruben Boekenhouthoek • Requesting a high mast lights at Boekenhouthoek. The whole of boekenothoek • Requesting high mast lights to be maintained and energised
Ward 25	• *Requesting a stormwater control at wad 25* • Enquiring about the pavement (the street is incomplete, the street to masombuka emaqwetheni) • Requesting that the grader be used on weekends to fladder the spots grounds. • Enquiring about the feedback report how its being draft
Ward 26	• *Complaining about a stream river and requesting a bridge or stormwater control* • *Requesting a sports ground* • *Complaining about incomplete bus routes at thembalethu that are not complete* • Amakhosi are complaining about not being invited in some of the meetings • Requesting a stormwater control for next year • Requesting a researcher to research in the community and report back to the traditional leaders • Requesting high mast lights at the cemeteries • Requesting toilets (flushing ones) at kwagga c • Requesting a high mast light at kwagga c next to mphephulo • Complaining about the shortage of water around kwagga C • Requesting flushing toilets at kwagga c • Requesting the Municipality to assist in job creation • Complaining about unemployment rate around thembisile. (its high) • Requesting an RDP house • Requesting flushing toilets • Complaining about electricity and requesting it at Kwaggafointein C
Ward 27	• Request water, high mass lights and roads maintenance • Request tar roads • Do not want the vip toilets but flushing toilets • Skills development centre • Roads maintenance • Street lights/high mast light • Disaster management to assist families that need houses • Request for electricity • Palesa mine uses THLM water but not charged • Request community hall • Asbestos pipe changed to pvc plastic pipes • Completion of water reticulation • Regravelling of internal roads
Ward 28	• *Complaining about not being notified as a Ward Committee member* • *Requesting an appointed contractor to be punctual and work on a time frame* • Requesting the Municipality to communicate with the community • Requesting stormwater control • Requesting a jojo tank • Requesting water meter all the residence of bhundu • Requesting roads • Requesting a high mast light next to spar kwagga A • Requesting a community park • Requesting assistance from the Municipality to assist him with his corporative • Requesting a stormwater control at Ward 28 • Requesting a special school for low iq/disabled candidates around kwagga A • Requesting an RDP house • Requesting a community hall/temporally tent

	• Complaining about potholes at the cemeteries of kwagga A • Requesting re-gravelling/ maintenance of the roads outlined roads at kwagga A • Requesting speed humps from sifikile to R573
Ward 29	• Php houses completion in Ward 29 • Mobile clinic introduction and the schedule of dates be given by the department of health • Installation of street lights or high mast light in crime spot areas • Request community hall • Sports grounds development in Ward 29 • Request businesses sites to be released when they apply • Meter box for electricity installation • Completion of the vip toilets in Ward 29 • Job opportunities for the youth • Park or recreational facilities in the form of multipurpose functions • Darla to clarified the land issue especially farm in Ward 29 • By-law on land requisition in Ward 29 • Asbestos pipe changed to pvc plastic pipes • Regravelling of internal roads
Ward 30	• *Enquiring about water, when would this problem be solved and requesting a satellite office* • *Complaining about incomplete tarred/roads at Tweefontein j closed to the high school* • *Requesting a toilet* • *Requesting a stormwater control* • Municipality to do feasibility study before building RDP houses to avoid the issue of wetland • In need of vip toilet • In need of stormwater drainage to control water that damage houses • They complaining about water from dam stream that are destroying the tire road and cemetery • Highmast light are not operating • In need of apollo's • Proper inspection was not done well when RDP houses were built • In need of community hall • Request extension of highmast light and repair those that are there
Ward 31	• *Complaining about un-energised high mast lights* • *Requesting stormwater control at Ward 31* • *Requesting water supply at section d (entabeni)* • *Requesting our road to be tarred at Kwaggafontein D* • Requesting the Municipality to assist with home based care (khomani home base care) • Requesting stormwater control and roads at kwagga D • Complaining about un-energised high mast lights around kwagga D • Requesting road and electricity • Requesting a RDP house • Requesting a high mast light at kwagga D • Requesting speed humps at d-line • Requesting recreational facilities at kwagga D • Requesting a community hall at kwagga D • Requesting that the agenda/report be written in isindebele • Requesting re-gravelling • Requesting re-gravelling of roads next to the dum/farm • Requesting temporally tents mine while her RDP house is still being build • Requesting a jojo tank where he is located. He owns a little farm • Requesting assistant from the Municipality to assist her with a disability school and senior citizen school • Requesting a tlb (re-gravelling)
Ward 32	• *Requesting that, all the requested needs be implemented* • *Requesting a bus-waiting room* • *Complaining about the shopping centre at kwa-mhlanga cross roads. Requesting it to be extended.* • Complaining about not getting food parcels • Complaining about poor service delivery • Complaining about a meter that was inserted and it was leaking

	• Complaining about a proof of residents that are being issued at the Municipality. They are not permitted at other banks • Complaining about being side-lined by the Municipality in teams of food parcels • Complaining about kwamhlanga not being clean • Requesting maintenance in every infrastructure • Requesting maintenance at thembisile show ground • Complaining about pot holes at section c kwa-mhlanga

WARD COMMITTEES

In terms of the Municipal Structures Act, (Act 117 of 1998) Municipalities are required to establish Ward Committees to enhance community participation in Municipal development processes. In compliance with this legislative requirement the Municipality has established 32 Ward Committees which are functional. The Ward Committees have since their establishment added much value to Municipal processes by providing inputs from a community perspective. They play a major role in the IDP process, both in terms of highlighting community priorities but also in maintaining constant communication between the Council and the communities. A number of training opportunities were made available for Ward Committee members to augment their capacity. Proportional representative Councillors are deployed in Wards to strengthen participation and communication.

MAYORAL OUTREACH MEETINGS

The following Mayoral outreach meetings were held during the 2021/2022 financial year:

Date	Time	Cluster	Wards/Structures	Venue
5 April 2022 (Tuesday)	09H00-12H00	All	All Hon. Councillors, Ward Committee Secretaries and CDW's	Kwaggafontein Community Hall
5 April 2022 (Tuesday)	14H00-16H00	All	Religious Organisations, Media Houses, Elderly and Disability	Kwaggafontein Community Hall
6 April 2022 (Wednesday)	09H00-12H00	All	Sector Departments Youth and sport Organisations	Kwaggafontein Community Hall
6 April 2022 (Wednesday)	14H00-16H00	All	Traditional Healers	Kwaggafontein Community Hall
7 April 2022 (Thursday)	09H00-12H00	All	Traditional Leaders	Kwaggafontein Community Hall
7 April 2022 (Thursday)	15H00-17H00	All	Businesses	Kwaggafontein Community Hall
20 APRIL 2022 (Wednesday)	09H00-12H00	Cluster 03	01,02 & 03	Moloto Old Age Centre (Moloto)
20 April 2022 (Wednesday)	14H00- 16H00	Cluster 04	04,06,14,18,19,20,22 & 32	Vezubuhle Community Hall (Vezubuhle)

21 April 2022 (Thursday)	09H00-12H00	Cluster 05	05,09,15,16,17 & 30	Zamani School Open Ground (Tweefontein F)
21 April 2022 (Thursday)	14H00-16H00	Cluster 06	12,13,17,21 & 23	Siphiwe School Open Ground (Tweefontein C)
4 May 2022 (Wednesday)	09H00-12H00	Cluster 07	8 (Farms)	Rietfontein (Bly n Bietjie) Farms
4 May 2022 (Wednesday)	14H00-16H00	Cluster 08	08,10 & 11	Bawokuhle Primary School Open Space (Mzimuhle)
5 May 2022 (Thursday)	09H00-12H00	Cluster 01	07 & 24	Mabena Open Space (Bundu)
5 May 2022 (Thursday)	14H00-16H00	Cluster 02	25, 26, 27, 28, 29 & 31	Kwaggafontein Community Hall (Kwaggafontein C)
6 May 2022 (Friday)	09H00-12H00	Cluster 09	32 (Farms)	Hokai School Open Ground (Hokai)

IDP PROCESS PLAN

IDP PHASES	ACTIVITIES	DATES
Pre-Planning Phase	Before starting the planning process, an IDP process plan must be drawn up. This plan is meant to ensure the proper management of the Integrated Development Planning process. The plan must be set out in writing, in terms of the legislation and must comply with the provisions of the district framework plan in terms of the binding national and provincial planning frameworks, mechanisms and processes stipulated in the framework plan of the district.	All municipalities must adopt their IDP process plans by August 2021 subsequent to the adoption of the district framework plan by the 30 August 2021
Analysis Phase	During this phase information is collected on the existing conditions within the Municipality. When assessing the existing level of development in the Municipality, the level of access to basic services and those communities that do not have access to these services must be identified. Focus must be on the types of problems faced by community in the area and the causes of these problems. The identified problems are assessed and prioritized in terms of what is urgent and what needs to be done first. Information on availability of resources is also collected during this phase. Priority issues highlighted during the 2015/16 IDP processes will also be revised and confirmed during this phase. Com-munity meetings, stakeholder meetings, surveys, opinion polls and researched information should form the basis of this phase.	This phase should be completed by 31 October 2020
Strategies Phase	Municipalities must begin to contemplate on the best possible strategies to tackle the identified challenges. critical in this process in order to ensure a focused analysis, the municipal vision must be confirmed and development objectives containing clear statements of what the Municipality would like to achieve in the medium term to deal with the problems outlined in the first phase be confirmed. Internal transformation needs, Council's development priori-ties must be taken into account when formulating Council objectives. This process should involve strategic workshops, targeted stakeholder engagements, public hearings, sector provincial and national department's engagements, social partners, interest-based groups and organized civil society.	This phase should be completed by 31 January 2022

	once the Municipality has worked out where it wants to go	
Projects Phase	During this phase the Municipality works on the designs and content/specifications of projects identified during the prior phases. Clear details for each project have to be worked out. Clear targets must be set and indicators worked out to measure performance as well as the impact of individual programmers and projects. The identified projects must have a direct link to the priority issues and objectives identified in the previous phase. Municipalities must ensure engagement of internal technical Committees, possibly with selected key stakeholders. The needs and views of the affected communities must be taken as a priority. The project technical Committees and their subcommittees must be able to distinguish between the strategic Municipal wide development programmes and the localized community-level projects.	This phase should be completed by 31 January 2021
Integration Phase	Thembisile Hani Local Municipality embarked on Mayoral outreach programmer from September to November 2019 in all 32 Wards. Once all projects have been identified, the Municipality must confirm that the identified projects will achieve the desired impact in terms of addressing the identified challenges and are aligned with the objectives and strategies and comply with legislation. the identified programmes/projects will set the pace and direct the trajectory emanating from the overall picture of the development plans of all the stakeholders, including sector departments and social partners	By 28 February 2022
IDP Indaba	amendment of IDP according to comments	By 29 March 2022
Approval Phase	submission of draft IDP to Council road show on Public Participation and publication submissions of IDP to Council for approval and adoption	By 30 May 2022

SCHEDULE OF KEY DATES

IDP Phase	Activity	IDP Steering Committee	Mayoral IDP/Budget Steering Committee	Strategic Planning Workshop	IDP/Budget Indaba	Mayoral Comm. Sitting	Council Sitting	Community Meetings	Public Notice Date	Due date for Completion of Process
Preparation 01 July-30 August	Preparation and Adoption of IDP Process Plan	07 August 2021	N/A	N/A	N/A	14 August 2021	30 August 2021	N/A	By 08 September 2021	30 August 2021
Analysis 01 August-30 October	Community Meetings Preparation of IDP Analysis Report	23 October 2021	N/A	N/A	N/A	N/A	N/A	September-October 2021	N/A	31 October 2021

Strategies 01-30 November	Refinement of Objectives and Strategies	11 November 2021	N/A	15/16 January 2022	N/A	N/A	N/A	N/A	N/A	30 January 2022
Projects 01December- 30 January	Project confirmation Budget/IDP steering Committee meeting	29 January 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	30 January 2021
Integration 01-28 February	Consultation with Sector Departments, Confirmation of budgets, Integration with Sector plans	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	28 February 2022
Approval 01-February to 30 April	Preparation of IDP/Budget for Council Approval Community Engagements Publication of Notices	26 February 2022	N/A	N/A	N/A	20 March 2022	27 March 2022	10-20 April 2020	By 14 April 2022	29 March 2022
Adoption of amendments to the IDP and Budget	Publication of Notices Final Approval of IDP and Budget	23 April 2022	25 April 2022	N/A	10 May 2022	22 May 2022	30 May 2022	N/A	By 15 June 2022	30 June 2022

Summary

For the purpose of reviewing the IDP, the Municipality conducted a series of Public Participation/ Mayoral Izimbizo meetings during the months of September, October and November, January, February and March to get inputs from communities regarding current service delivery issues and needs. according to the Municipal Systems Act (32 of 2000) the *"Municipality must within 14 days of the adoption of the IDP give notice to the public of the adoption of the plan and that copies of the extracts from the plan are available for public inspection at specified places".* As such a notice was issued inviting communities to give inputs within a period of 21 days after publishing the notice. The Municipality further dedicated the month of April 2022 for holding community consultation meetings in order to provide an opportunity for further inputs from community members, stakeholders and representatives.

Comment on the effectiveness of the public meetings held

Council benefits positively as a result of the above systems, in that consultation is done with the broader community of Thembisile Hani on matters of service deliver

Chapter 2

2.5 IDP PARTICIPATION AND ALIGNMENT

IDP participation and alignment criteria*	Yes/no
Does the Municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPI's, and development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPI's in the strategic plan?	Yes
Do the IDP KPI's align to the section 57 managers	Yes
Do the IDP KPI's lead to functional area KPI's as per the SDBIP?	Yes
Do the IDP KPI's align with the provincial KPI's on the 12 outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	Yes
* section 26 Municipal Systems Act 2000	

COMPONENT D: CORPORATE GOVERNANCE

The scope of corporate governance includes the political, administrative, intergovernmental governance and public accountability and participation to ensure that the Municipality is managed to the required desires of the community within the rules, processes and laws by which the Municipality is operated, regulated and controlled.

The national and provincial outcomes for local government can be seen in **appendix n**

2.6 RISK MANAGEMENT, ANTI-CORRUPTION AND ANTI-FRAUD

The Municipality has established a functional Risk Management Unit which is headed by Chief Risk Officer and it strives to maintain an effective, efficient and transparent system of risk management. This unit use the National Treasury risk management framework as a guideline to discharge its day to day responsibilities and operations.
The following risk management related 2021/22 policies has been developed and approved by Council in order to intensify the effectiveness, efficiency and transparency systems of risk management within the Municipality:

Risk management policy
Risk management strategy
Risk management methodology
Risk management charter
Whistle blowing policy
Gift policy
Risk appetite and tolerance framework
Anti Corruption Stratery
Prevention of Fraud and Corruption Policy
Business Continuity Policy
Business Continuity Management Framework

The Municipality is under shared Risk Management Anti-Fraud and Anti-Corruption Committee (RMAFACC) services with Nkangala District Municipality (NDM) which meets on quarterly basis and is chaired by an independent external person. The Committee oversee the risk management and anti fraud and anti-corruption related matters and ensures that risk assessments

are conducted on annual basis, monitoring reports submitted on quarterly basis and risk management related policies are reviewed and approved by the appropriate structures. The RMAFACC Chairperson further liaise with the Accounting Officer and submit the RMAFACC report to Audit Committee on quarterly basis.

The Top 5 risks of the Municipality are:

1. Inadequate revenue collection.
2. Inadequate fleet management.
3. Land invasion and encroachment.
4. Poor maintenance of road infrastructure.
5. Inadequate provision of water and sanitation services.

2.7 ANTI-CORRUPTION AND ANTI-FRAUD

ANTI-FRAUD AND ANTI-CORRUPTION STRATEGY

The Municipality strongly discourage the activities of theft, fraud and corruption internally and externally. The matters relating to corruption and fraud are monitored by Risk Management Unit and Risk Management Anti-Fraud and Anti-Corruption Committee.

Chief Risk Officer bi-annually conducts anti- fraud and corruption awareness campaigns to educate both Municipal staff members and honourable Councillors about the risks relating to fraud and corruption.

During awareness campaigns stakeholders are encouraged to report any fraud and corrupt related matters and the whistle blowers may remain anonymous and will be protected.

The Anti-Fraud and Corruption Strategy, Fraud Prevention Plan, the Whistle Blowing Policy and Gift Policy has been developed and approved by Council and these documents are aligned to the Prevention of Corrupt Activities Act (POCA) and Prevention and Combatting of Crime Activities Act (PRECCAA) the whistle blowing policy was developed in line with the protected disclosure Act.

Risk Management unit, Internal Audit unit and Legal unit has a vital role to play in ensuring that the Municipality become free from fraudulent and corrupt activities, by conducting preliminary investigations and special Internal Audit assignment on any fraud and corruption reported matters.

Part of the 2021/22 annual risk assessment report included the fraud risk register. The register indicates all the possible risks which relates to fraud and corruption. The register is monitored on quarterly basis together with the operational and strategic risks and the report is escalated to Council through Audit Committee.
Anyone found to have contravened any Act or policy, by being involved in the activities of theft, fraud and corruption is subjected to the disciplinary Committee.

During May 2022 the Council has approved the budget to appoint the service provider to assist THLM with the forensic investigations relating to the matters of Fraud and Corruption and other maladministration for a period of 36 months.

CONCLUSION

For its success, the risk management framework describes its reliance upon gaining commitment from senior management and Council, establishing the business processes, including assigning responsibilities for change, resourcing, communication, training and reinforcing a risk culture throughout the Municipality.

The implementation of a risk management framework will enable the Municipality to improve its management of risks, and drive performance, i.e. improvement of stakeholder value.

An effective risk management framework will enable senior management to understand the potential upside and downside of actions, and to understand the management of risk in order to raise the likelihood of issues while reducing the likelihood of failure and decrease the uncertainty of overall financial performance.

The risk management framework will assist the Municipality to better allocate risk management resources, provide better performance indicators and monitoring opportunities and improve risk reporting throughout the Municipality.

In addition, the framework will assist the Municipality with identification of unidentified risks, and highlight control gaps and unnecessary and excessive controls, elimination of which will produce cost saving. Such a framework will necessarily present risk awareness throughout the Municipality.

2.8 SUPPLY CHAIN MANAGEMENT

OVERVIEW SUPPLY CHAIN MANAGEMENT

The SCM Policy of Thembisile Hani Local Municipality was adopted by Council and is reviewed every year together with budget related policies. In terms of the Supply Chain Policy, section 6(2) (a), Council must maintain an oversight role over the implementation of the municipal supply chain management policy. The accounting officer is mandated to report to Council on the implementation of the Supply Chain Management Policy. The Council has maintained its mandate on a quarterly basis on the implementation of the Supply Chain Management policy. The COVID-19 pandemic affected the implementation of the policy due to the turnaround time of project implementation.

The SCM Division processed a total of 252 orders for the 2021/2022 financial year. The total value of orders that were processed amounted to R30 972 580.60. The list of all orders raised during the 12 months is attached. The total expenditure incurred includes tenders that were appointed for a period of 36 months e. g Fleet Management and Technical services (Roads and Stormwater, Water and Sanitation as well as Electrical services).

Procurement of goods and services in cases of emergencies and where it was impractical to follow the SCM process amounted to R349 010. The Deviation Report was tabled to council for noting. Furthermore, there was no unauthorised expenditure that was incurred. The total irregular expenditure amounted to R72 908 793 and fruitless and wasteful expenditure amounted to R8 036. The report was tabled to Council and reported Executive Mayor, Provincial Treasury and Auditor-General South Africa. The irregular expenditure was caused by non-compliance with PPR Regulations on sub-construction for projects above the the value of R30 million. Below is the list of multi-year projects which led to high value of irregular expenditure.

Supplier Name	Expenditure incurred	Legislation transgressed against	Reason for Transgression	Services
Bidvest Bank	R 4 779 155.84	SCM Reg 32	Appointed using Regulation 32 instead of Bidding Process	Rental of Fleet
Kgotso Mokone Traders	R 24 714 372.70	PPR 9(1)	No mandatory subcontracting conditions included in the bid document for tender above R30 Million	Moloto Water Infrastructure
KJM Business Enterprice	R 14 744 417.64	PPR 9(1)	No mandatory subcontracting conditions included in the bid document for tender above R30 Million	Upgrading Kwamhlanga Stadium

Jasino General Services	R 5 157 896.27	CIDB reg 17	CIDB - Unsuitable bidders awarded contracts	Construction of Mountain View (Simunye) Bus Route
Zembeleni Transport	R 5 446 008.60	PPR 9(1)	No mandatory subcontracting conditions included in the bid document for tender above R30 Million	Construction of Sheldon Water Infra Pipelines
DKPB Construction (Pty)Ltd	R 6 795 139.70	PPR 9(1)	No mandatory subcontracting conditions included in the bid document for tender above R30 Million	Upgrading Mabhoko Water Infrastructure
Namasango Business Enterprise	R 4 178 908.18	PPR 9(1)	No mandatory subcontracting conditions included in the bid document for tender above R30 Million	Construction of Tweefontein C & DK Water Infrastructure
Stickson General Services	R 6 557 866.95	SCM Reg 28(1)(c)	Municipal rates in arrears for more than 3 months at the time of award	Construction of Entokozwniwater infrastructure-Phase 1
NDIYASE TRANSPORT AND PROJECTS (PTY) LTD	R 173 695.28	PPR 8(2)	Local Content	Worksuit orange hats
EM SKHOSI TRADING (PTY) LTD	R 99 050.00	PPR 8(2)	Local Content	Safety boots ,Water boots
LESEDI EMBELLISH TOURS AND SAF	R 199 962.00	PPR 8(2)	Local Content	Safety boots ,Water boots
KABAU HOLDINGS (PTY) LTD	R 62 320.00	PPR 8(2)	Local Content	OHS Committee Uniform
TOTAL	**R 72 908 793.16**			

At the beginning of the year, the National Treasury issued a notice on the Constitutional Court judgment regarding Preferential Procurement Regulations, 2017 which led to the suspension of procurement of goods and services from 16th February to 30th May 2022, pending the Court judgement, therefore all procurement above the value of R30 000.00 was not implemented which resulted in extending various projects. Thus, the short list of awarded tenders. Attached is the list of appointed operational services.

Description	Service Provider	Amount	Award date
Appointment of a panel of service providers to provide financial advisory and debt collection services for a period of 36 months	Double M MEDPRAC Solutions	Contingency-based rate of 10.5% per recovery	30-Dec-21
Appointment of a panel of service providers to provide financial advisory and debt collection services for a period of 36 months	LMK Mgoni Group (Pty) Ltd	Contingency-based rate of 14.25% per recovery	31-Dec-21
Appointment of a panel of service providers to provide financial advisory and debt collection services for a period of 36 months	Noko Maimela Incorporated	Contingency-based rate of 10% per recovery	01-Jan-22
Leasing and maintenance of photocopying machine and other related product for a period of 36 months	Databox Technologies cc	R911 379.32 (R75 945.27 per month)	03-Jan-22
Appointment of a professional service provider to provide data management solutions and verifications system for a period of 36 months	Fast Moving T/A Uhhiya	R 2 277 000.00 (Incl. VAT)	03-Jan-22
Supply , delivery and maintenance of 3rd level support in all ICT matters for a period of 36 months	Matupunuka ICT (Pty) Ltd	R375 066,55 (Exclu. VAT)	18-May -22

Procurement plans will be developed on operational and capital projects and adhered to in order to implement the budget projects as per IDP. All planned capital projects for the financial year were appointed on competitive bidding processes.

2.9 BY-LAWS

COMMENT ON BY-LAWS PERFORMANCE OVERALL

We have gazetted the below By-Laws in the 2021/2022 financial year

- ✓ Credit Control and Debt Collection By-Laws
- ✓ Indigent By-Laws
- ✓ Tariffs By-Laws
- ✓ Property Rates By-Laws

2.10 WEBSITES

Municipal Website: Content And Currency Of Material			
Documents Published On The Municipality's Website	**Yes /No**	**Documents Published On The Municipality's Website**	**Yes /No**

Current annual and adjustments budgets and all budget-related documents	Yes	Current annual and adjustments budgets and all budget-related documents	Yes
All current budget-related policies	Yes	All current budget-related policies	Yes
The previous Annual Report (2020/21)	Yes	The previous Annual Report (2020/21)	Yes
The Annual Report 2020/21 published	Yes	The Annual Report 2020/21 published	Yes
All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes	All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (2000) and resulting scorecards	Yes
All service delivery agreements	No	All service delivery agreements	Yes
All long-term borrowing contracts	No	All long-term borrowing contracts	No
Contract register	Yes	Contract register	Yes
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2020/21	No	An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during 2020/21	No
Public-private partnership agreements referred to in section 120 made in 2020/21	No	Public-private partnership agreements referred to in section 120 made in 2020/21	No
All quarterly reports tabled in the Council in terms of section 52 (d) during 2021/22	Yes	All quarterly reports tabled in the Council in terms of section 52 (d) during 2021/22	Yes

2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES

The Municipality has conducted public satisfaction survey through public participation meetings to gauge public satisfaction on the services provided by the municipality. These participation meetings to some extent were a mirror with which to gauge public satisfaction on the service provided by the Municipality. These meetings serve to address some of the constraints and challenges the Municipal Council and communities face. About 15 Mayoral outreach meetings were held during 2021/2022 financial year.

CHAPTER 3 – SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

Service delivery is in terms of the constitution of the republic of South Africa, schedule 4, part b determines the functions of the Municipality and therefore its responsibility towards the community. In terms of the IDP and the departmental objectives of the Thembisile Hani Local Municipality, certain issues are set out to be achieved during the financial year.

The following have been achieved during 2021/2022 as per community survey:

- Provided 64 267 households with access to basic water
- Provided 64 061 households with access to basic refuse removal
- Provided 80 028 households with access to basic electricity
- Provided 2 460 households with access to basic sanitation (water borne system)
- Provided 64 267 households with access to free basic water (6 kl)

COMPONENT A: BASIC SERVICES

This component includes: water; waste water (sanitation); electricity; waste management; and housing services; and a summary of free basic services.

INTRODUCTION TO BASIC SERVICES

BASIC SERVICE PROVISION	CHALLENGES
Water	• Lack of water storage in Kwamhlanga, Suncity and Moloto, • Water losses that are above the norm set by Department of Water and Sanitation. • Incosistence bulk water supply from City of Tshwane Metropolitan Municipality. • Dr. JS Moroka Local Municipality is currently not supplying water to our Municipality. • Ageing infrastructure (asbestos pipes) • Theft or vandalism of water infrastructure • Illegal connection to the bulk water system. • Slow progress of implementation of Loskop Dam Bulk Infrastructure projects. • Poor revenue collection to properly operate and maintain the water infrastructure.
Refuse removal	• Shortage of staff • Inadequate waste collection trucks (compactor trucks) • Limited funding
Sanitation	• Huge sanitation backlog caused by the demand for waterborne system. • Limited funding for operation and maintenance (below national treasury norm) • Community of Thembisile Hani Local Municipality requires water borne sanitation system and not the VIP toilets anymore • Lack of maintenance on VIP toilets • High risk rating on green drop
Electricity for energising high mast light and maintenance	• Lengthy Eskom process to energise highmast lights and boreholes. • Limited funding and resources for own maintenance team • Ever increasing electricity household's connections due to new estsblishment or township.
Roads and storm-water drainage	• Flooded gravel roads • Limited funding for maintenance and construction of new roads • Limited resurces for internal maintenance for gravel roads • Stormwater challenges through all wards • Huge backlog on gravel (unpaved) roads

	• Limited budget to reseal roads

DEFINITION OF A HOUSEHOLD / HOUSING UNIT

Household: a *household* consists of a person, or a group of persons, who occupy a common dwelling (or part of it) for at least four days a week and who provide themselves jointly with food and other essentials for living. In other words, they live together as a unit. People who occupy the same dwelling, but who do not share food or other essentials, were enumerated as separate households. For example, people who shared a dwelling, but who bought food and ate separately, were counted as separate households. Visitors, both foreign and south African, as well as boarders who stayed with a household on *census night*, were counted as part of that household. People who were absent on census night, but were not counted elsewhere (either because they were working, travelling, at a church vigil, at an entertainment centre, and so on), and returned to the household on Tuesday, 10 October, were counted as part of the household. Live-in domestic workers and live-in employees were regarded as separate households. (Statistics: south Africa, census 2011)
Housing unit: it is a unit of accommodation for a household, which may consist of one structure, more than one structure, or part of a structure. Examples of each are a house, a group of rondavels, and a flat. In informal areas and overcrowded conditions a housing unit may hold more than one household.

DEFINITION OF AN INFORMAL SETTLEMENT

Informal settlements are groups of people living on land they have no legal claim to. It is also known as an unplanned settlement on land which has not been surveyed or proclaimed as residential, consisting mainly of informal dwellings. Informal settlements are also referred to as a squatter settlement, slum or a shanty town. (Statistics: South Africa, Census 2011).

3.1 WATER PROVISION

Thembisile Hani Local Municipality is the Water Services Authority (WSA) as well as the Water Service Provider (WSP) for its area of jurisdiction and which currently operates two interlinked water supply systems that delivers potable water to rural towns and villages situated within the Municipality.

There are **two bulk water supply systems** with **five supply resources** which forms the northern section of the Western Highveld Scheme and crosses into the Greater Marble Hall and Thembisile Hani Local Municipalities, and consists of:

a) **System 1: Northern Supply 1.**

(i) **Dr JS Moroka bulk water supply purchase -** This system comprises the bulk water supply purchase from Dr JS Moroka LM. Thembisile Hani has a service level agreement with Dr JS Moroka LM to be supplied with water from the Weltevreden Water Treatment Works. This source supplies the areas of Kwaggafontein; Boekenhouthoek; Mathys Zyn Loop and Vrischewaagd.

Since 2019 there was a limited supply provided to THLM which has reduced significantly over time to where the current supply of water from Dr JS Moroka to THLM is zero.

THLM has therefore developed the below Bundu scheme to address water supply to the abovementioned effected townships.

(ii) **Bundu Supply System -** The Bundu Water supply scheme is a scheme developed by the Thembisile Hani local Municipality. It abstracts water from the Moses River at Bundu, where the water is treated and then pumped to a 10 Ml command reservoir at Mathyssensloop. This system is designed to supply the AADD of 5.04 Ml/d of Goederede, Boekenhouthoek and Mathyssensloop. The system is currently supplying 2.5 ml/d and on completion in July 2021 will increase the supply to the full 5.04 ml/d (2million m3 /a).

b) **System 2: Southern Supply.**

This system includes the purchase of bulk water from two supply resources namely Rand Water and the City of Tshwane. The supply from City of Tshwane supplies bulk water from the Bronkhorstspruit WTW. These two sources supply the southern sections of Moloto, Kwamhlanga, Thembalethu, Tweefontein, Vlaklaagte and Verena as follows:

(i) **Rand Water bulk water supply purchase** – the annual daily bulk water supply from Rand Water system has ranged from 29 Ml/d in 07/2019 to the current 32.7 Ml/d on average. The bulk potable water is supplied through Ekandustria Reservoir in Ekangala and through the Thembalethu Reservoirs.

(ii) **City of Tshwane bulk water supply purchase** – The Bronkhorstspruit Water Treatment Works was designed to supply bulk water supply to THLM. This has continued after the CoT took over the then Kungwini Local Municipality based on the old Service Level Agreement (SLA). The bulk supply by the CoT as per the below graph indicates an averaged of approximately 1.8 Ml/d against the required 10.6 Ml/d.

A bulk connection has been constructed between the Rand Water and City of Tshwane bulk lines to allow the supply from either source to be distributed to both parts of the network.

c) **Borehole Supply System**

SML Projects has recently been appointed by Thembisile Hani Local Municipality under the "Implementation of water projects for a period of 36 months" which included the appointment for drilling, refurbishment and equipping of boreholes in ward 19,22,27,28,29,31,32 as well as requested to conduct an audit and database of the existing boreholes within the Municipality.

The report indicated a total of 189 boreholes of which are as follows:

- Handpumps 34
- Windmills 18
- Solar panel operated submersibles pumps 19
- Electrically operated submersible pumps 56
- Generator operated pumps 24
- Not equipped 38

Out of 189 boreholes only 65 were tested and 50 test results submitted. The remaining 15 boreholes are still to be submitted. Handpumps were not tested as it was presumed very low yield boreholes.

Most boreholes are found in Ward 8 and 32. From the 189 boreholes a total of 40 boreholes is operational with a combined yield of 40.66 l/s which equals 2 927.5 Kl/day based on a 20 hour per day operation.

Remedial measures implemented by THLM to address/ alleviate the water shortage challenges are as follows:

- Refurbishment of water infrastructure Projects through the Water Services Infrastructure Grant to reduce the water losses by an estimated 18 Ml per day.
- Reconfiguratuon of Zakheni Bulk Line to alleviate the water shortage faced by Ward 4.
- Completion of Upgrading of Existing Infrastructure from Agricultural Project to Augment Borehole Water Supply in Bundu (Moses River) Multi-Year Project (Work Package 1 to 6), which currently supply 2.5ML/Day to Bomando area.
- Completion of two (2) 5ML reservoirs in Suncity and Moloto area.

- Construction of 4ML Moloto ground water scheme, the project was supposed to be be completed in October 2019 however due to unforeseen challenges of delays from energising (Eskom) as well as vandalism, the completion date was then moved further to September 2021, while Eskom is busy replacing the Eskom vandalised equiptments.
- Abstraction of water from Loskop Dam project, this project is a long term (multi-year) activity undertaken by the Department of Water and Sanitation (DWS) whereby the Nkangala District Municipality (NDM) has been appointed as an implementing agent. Its aim is to augment the bulk water supply of THLM by about 20 Ml per day upon completion. The current progress is that Thembisile Hani Local Municipality has been granted a 15 Ml per day abstraction licence and the Implementation Readiness Study is at the final stage of approval, which will grant NDM to start with physical construction in the 2021/22 financial year.





COMMENT ON WATER SERVICES PERFORMANCE OVERALL:

DWS to experdite the implementation of abstraction of 20 Ml per day from Loskop Dam project as mandated by the former President in June 2016. All bulk water supply projects to be priorotised and completed as planned.

The baseline information below was sourced from 2011 Sensus Statistics SA and 2018 Household Survey Statistics.

water service delivery levels **Households**		
Description	**2020/21**	**2021/22**

	actual	actual
	no.	no.
water: **(above min level)**		
piped water inside dwelling	12 300	12 300
piped water inside yard (but not in dwelling)	54 549	54 549
using public tap (stand pipes)	0	0
other water supply (within 200m)	3 693	3 693
minimum service level and above sub-total	**58 248**	**58 248**
minimum service level and above percentage	**77.04%**	**70.39%**
water: **(below min level)**		
using public tap (more than 200m from dwelling)	1 131	1 131
other water supply (more than 200m from dwelling	486	486
no water supply	3 441	3 441
below minimum service level sub-total	5 058	5 058
below minimum service level percentage	6.69%	6.11%
total number of households*	75 600	82 740
*** - to include informal settlements**		

The wording "*within/more 200m from dwellings*" be replaced with "*stand pipes*" as it challenging to measure.

households - water service delivery levels below the minimum Households			
Description	**2019/2020**	**2020/2021**	**2021/2022**
	actual no.	**Actual no.**	**Actual no.**
formal settlements			

total households	72 920	30 240	33 096
households below minimum service level	2 680	2 023	2 023
proportion of households below minimum service level	4%	6.68%	6.11%
informal settlements			
total households	2 680	45 360	49 644
households ts below minimum service level	1 160	3 034	3 033
proportion of households ts below minimum service level	43%	6.69%	6.11%

The information below is as per the community survey.

water service delivery levels	households	
Description	**2020/2021**	**2021/2022**
	actual	**actual**
	no.	**no.**
***water:* (above min level)**		
piped water inside dwelling	12 300	12 300
piped water inside yard (but not in dwelling)	54 549	54 549
using public tap (stand pipes)	0	0
other water supply (within 200m)	3 693	3 693
minimum service level and above sub-total	**58 248**	**58 248**
minimum service level and above percentage	53.3%	47.73%
***water:* (below min level)**		
using public tap (more than 200m from dwelling)	1 131	1 131
other water supply (more than 200m from dwelling	486	486
no water supply	3 441	3 441
below minimum service level sub-total	5 058	5 058
below minimum service level percentage	4.63%	4.14%
total number of households*	**109 282**	**122 029**
*** - to include informal settlements**		

The wording "*within/more 200m from dwellings*" be replaced with "*stand pipes*" as it challenging to measure.

Households - Water Service Delivery Levels Below The Minimum Households			
Description	**2019/2020**	**2020/2021**	**2021/2022**
	Actual No.	**Actual No.**	**Actual No.**
Formal Settlements			
Total Households	70 542	43 713	48 812
Households Below Minimum Service Level	5 058	5 058	5 058
Proportion Of Households Below Minimum Service Level	7%	11.57%	10.37%
Informal Settlements			
Total Households	5 058	65 569	73 217
Households Ts Below Minimum Service Level	3 441	3 034	3 034
Proportion Of Households Ts Below Minimum Service Level	68%	4.63%	4.14%

EMPLOYMENT INFORMATION

Employees: Water Services					
Task Grade	**2020/2021**	**2021/2022**			
	Employees	**Posts**	**Employees**	**Vacancies (Fulltime Equivalents)**	**Vacancies (As A % Of Total Posts)**
	No.	**No.**	**No.**	**No.**	**%**
15	1	1	1	0	0%
13 -11	2	13	3	9	69%
10 – 8	17	30	19	11	37%
7 – 5	13	20	2	18	90%
4 – 2	38	38	36	2	5%
Total	71	102	61	40	39%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021 AND 2021/2022 TECHNICAL SERVICES

VOTE	DETAILS	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
105	SALARIES	1 721 612	932 237	601 623.00	888 061.70
105	BONUS	144 555	70 385	144 552.00	72 504.49

105	SALGBC	895	505	900.00	618.00
105	ACTING ALLOWANCES	18 560	0	18 564.00	0
105	PENSION CONTRIBUTIONS	340 216	187 388	340 212.00	166 749.51
105	MEDICAL AID CONTRIBUTION	121 628	63 316	121 632.00	28 904.40
105	HOUSING SUBSIDIES	0	0	0	0
105	UIF CONTRIBUTION	12 871	7 420.	12 876.00	9 212.87
105	STANDBY ALLOWANCE	10 510	5 255	10 512.00	16 128.00
105	TRAVEL ALLOWANCES	0	0	0	0
105	CELLPHONE ALLOWANCE	0	0	4 800.00	0
105	SKILLS DEVELOPMENT LEVY	9 396	9 396	17 580.00	9 454.67
105	TOLL GATE FEES	970	970	1 584.00	173.91
105	ACCOMODATION	0	0	52 656.00	0
105	FOOD AND BEVARAGES	0	0	5 256.00	0
105	TRAVEL AND SUBSTANCE	0	0	14 580.00	0
105	UNIFORM	198 450	198 450	746 917.00	199 962.00
105	MULTIPURPOSE CENTRE IN PHUMULA	867 245	0	0	0

105	OVERTIME		867 245	504.00	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021 AND 2021/2022 PMU

VOTE	DETAILS	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
500	SALARIES	3 103 285	3 094 460	3 145 092.00	3 488 370.64
500	BONUS	165 622	257 771	165 624.00	288 309.20
500	SALGBC	866	895	864.00	988.80
500	ACTING ALLOWANCES	34 370	8 893	34 368.00	8 963.95
500	PENSION CONTRIBUTIONS	521 466	531 794	521 472.00	592 314.61
500	MEDICAL AID CONTRIBUTION	186 772	245 289	186 768.00	306 166.32
500	UIF CONTRIBUTION	13 980	14 277	13 980.00	17 003.52
500	STANDBY ALLOWANCE	0	0	0	0
500	TRAVEL ALLOWANCES	450000	450000	450 000.00	541 755.52
500	CELLPHONE ALLOWANCE	37800	37800	37 800.00	37 800.00
500	SKILLS DEVELOPMENT LEVY	36358	31629	36 360.00	43 744.08
500	COMPUTER EQUIPMENT	0	0	0	0
500	PROFFESIONAL CONSULTANT FEES	500000	557699	99 996.00	0
500	RENTAL OF OFFICE EQUIPMENT	17940	1494	17 940.00	0

500	ADVERTISEMENT TENDERS	124120	52986	124 116.00	0
500	OVERTIME	0	0	150 000.00	0
500	PRINTING STATIONERY	56250	16652	56 256.00	47 196.00
500	TRAINING	85850	0	166 013.00	78 400.00
500	ACCOMODATION	256278	70318	176 119.00	55 090.00
500	FOOD AND BEVERAGES	59706	29110	59 712.00	17 227.00
500	AIR TRANSPORT	5000	0	5 004.00	0
500	HOUSING	0	0	0	4 822.55
500	TRAVEL SUBSISTENCE	87432	80105	87 432.00	13 972.11

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021 AND 2021/2022 WATER DISTRIBUTION SERVICES

VOTE	DETAILS	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
540	SALARIES	0	0	17 543 301	13 004 758.71
540	WATER PIPELINE BUNDU WARD	3 961 109	3 961 109	0	0
540	AGRIC PROJECTS IN BUNDU WARD 24 CIVIL ENGINEER	17 055 285	17 055 285	8 157 423.99	10 333 074,15
540	BOMANDO WATER INFRASTRUCTURE (MULTI-YEAR PROJECT) – PIPEWORK	15 626 284	13 579 876	17 757 489.28	15 441 295.03
540	SHELDON WATER INFRA PIPELINES MULTI-YR PROJ	2 000 418	1 261 234	6 977 509.69	6 067 399.73
540	UPGRADE OF NTOKOZWENI WATER INFRASTRUCTURE	461 245.88	401 083.37	9 546 404.58	8 301 221.37

540	TWEEFONTEIN C & DK WATER INFRA PIPELINES MUL	2 361 335	2 053 335	6 903 929.12	6 003 416.63
540	UPGRADE MABHOKO WATER INFRASTRUCTURE MULTI-YR P	3 000 000	2 406 631	9 658 931.33	8 399 070.72
540	MAATHEYZESLOOP KWAGGAFONTEIN BOOSTER	0	0.00	500 000.00	434 782.61
540	OUTSOURCED DRILL	2 850 505	2 591 996	0	0
540	ILLING REFURBISHMENT & EQUIPPING OF BOREHOLES_THLM	3 850 505	3 850 505	0	0
540	INDIGET RELIEF FREE BASIC WATER	0	129 573 024.00	0	129 573 024.00
540	WATER PURCHASE	147778827	150773812	143 878 824	130 575 656.54
	540	25 218 032	25 153 171	17 396 610	16 136 480.00
540	WATER TANKER COVID	19858519	18781595	0	0
540	CELLPHONE ALLOWANCES	0	0	111 600.00	81 000.00
540	HOUSING SUBSIDIES	0	0	12 936.00	11 574.12
540	OVERTIME	0	0	999 996.00	1666059.09
540	STANDBY ALLOWANCES	0	0	960 576.00	142 445.57
540	TRAVEL ALLOWANCE	0	0	141 000.00	140550.20
540	BONUS	0	0	1 119 000.00	1 063327.19
540	SALGBC	0	0	7 524.00	7 786.80
540	MEDICAL AID CONTRIBUTION	0	0	1 158 272.00	1 234 750.68
540	PENSION FUND	0	0	3 106 860.00	2 604 628.63

540	UIF CONTRIBUTION	0	0	124 768.00	130 118.56
540	MATERIAL SUPPLIES	1 133 200	0	3 000 000.00	2 874 598 .35
540	RADIO & TV TRANSMISSIONS	0	0	0.00	0.00
540	PRITING PUBLICATIONS AND BOOKS FLYYERS & POSTERS	0	0	0.00	0.00
540	SKILLS DEVEL LEVY	0	0	162 916.00	167 259.82
540	TOLL GATE FEES	0	0	2 628.00	0
540	ACCOMODATION	0	0	28 684.00	0
540	FOOD AND BEVERAGES	0	0	5 268.00	0
540	TRAVEL AND SUBSISTENCE	0	0	34 368.00	4 523.94
540	ACTING AND POST RELATED ALLOWANCES	0	0	76 524.00	28 779.88
540	MOLOTO GROUNDWATER SCHEME	1 618 228	1 407 063	0	0
540	UPGRADING OF SUN CITY A RESERVOIR WSIG	7 200 000	6 258 654	0	0
540	UPGRADING OF MOLOTO STORAGE RESERVOIR WSIG	10 470 120	9 104 437	0	0
540	UPGRADING OF VERENA A WATER INFRASTRUCTURE (MIG)	932 636	810 989	0	0
540	UPGRADING OF WATER BULK LINE_ALL WARDS(THLM)	5 516 457	5 516 457	0	0
540	REPLACEMENT OF BOMANDU ASBESTOS PIPES	3 770 051	2 754 748	2 623 088.00	2 112 200.70
540	CONSTRUCTION OF MOLOTO WATER INFRASTRUCTURE	7 650 596.47	6 652 692.58	31 829 128.27	27 766 049.39
540	REFURBISHMENT OF WATER NETWORK COVID 19	7 945 843	7 945 843	0	0

540	REFURBISHMENT OF PIPE WORKS MULTI-YR PROJECTS	3 930 000	3 411 700	0	0
540	REFURBISHMENT OF VADALISED MUNICIPAL GANTRIES	0.00	0.00	978 891.88	978 891.88
540	ACQUISITION OF WATER TANKER	4 623 000	4 020 000	6 934 499.85	6 029 999.87
540	CIVIL WATER SER DEV PLAN& WATER CONSERV DEMAND PLAN(WSDP&WCD/MP)	1 400 000	1 217 391	1 400 000	1 387 125.56
540	MAINTENANCE OF UNSPECIFIED ASSETS OPERATIONAL BUNDU WATER TREATMENT WORKS(COVID19)	2 000 000	1 739 130	2 499 000	2 294 633.13
540	WATER TAKERS CONTRACTING FOR WATER TANKERS(WSIG)	500 000	433 900	0	0
540	REFURBISH; DRILLING AND EQUIPING BOREHOLES IN VARIOUS VILLAGES IN THLM	0	0	0	0
540	REFURBISH; DRILLING AND EQUIPING BOREHOLES IN VARIOUS VILLAGES IN THLM	3000 000	1 359 987	0	0
540	DRILL; REFURBISH & EQUIP BOREHOLE KLIPFONTEIN; SUN CITY A-D;	428 571	323 952	0	0
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 22 LUTHULI;MAHLABATHI	428 571	172 762	0	0
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 27 KWAGGAFONTEIN	428 571	328 483	0	0
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 28 KWAGGAFONTEIN	428 571	320 568	0	0
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 29 KWAGGAFONTEIN	428 571	279 482	0	0

540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 31 KWAGGAFONTEIN E; D	428 571	326 316	0	0
540	DRILL; REFURBISH & EQUIP OF BOREHOLE W 32 VARIOUS FARMS	428 571	349 185	0	0

3.2 WASTE WATER (SANITATION) PROVISION

INTRODUCTION TO SANITATION PROVISION

Majority of communities within the Municipality use pit/VIP toilets, 25% of the communities have VIP (Ventilated Improved Pit) toilets, 4% have septic tanks and only 4% have water borne system. since 2011/12 the communities have rejected the VIP toilets and prefer the water borne system, and the current backlog still remains at 75%. Areas making 4% are: Kwamhlanga serviced by 3 x 0.5 ml/day oxidation ponds and Tweefontein K by 1.5 ml/day waste water treatment works.

Proffessional services for Luthuli waste treatment works for 13ml/d for various villages within thembisile to eradicate the backlog which is huge on sanitation was conducted on an ongoing basis since the 2018/19 financial year and was budgeted in subsequent financial years until the current financial year because this is a 20 year plan that the Municipality implements in Phases..

MEASURES TAKEN TO IMPROVE PERFORMANCE

Through IDP processes all communities are involved in voicing their needs to the Municipal officials and Councillors. The sections providing service is aimed at ensuring proper rendering of sanitation services while preventing environmental pollution caused by poor sanitation services
Below are the projects implemented by the Municipality to improve the sanitation provision as stated below:

- Refurbishment of Tweefontein K Wastewater Treatment Works.
- Refurbishment of KwaMhlanga Oxidation Ponds.
- Fencing of Luthuli Wastewater Treatment Works.
- A feasibility study has been conducted to investigate other alternative solution to eradicate the sanitation backlog.

The baseline information below was sourced from 2011 Sensus Statistics SA and 2018 Household Survey Statistics.

sanitation service delivery levels		
Household		
Description	**2020/2021**	**2021/2022**
	Outcome	**outcome**
	no.	**no.**
sanitation/sewerage: **(above minimum level)**		
flush toilet (connected to sewerage)	5 118	5 118
flush toilet (with septic tank)	1 242	1 242

chemical toilet	1 230	1 230
pit toilet (ventilated)	15 642	15 642
other toilet provisions (above min.service level)	0	0
minimum service level and above sub-total	23 232	23 232
minimum service level and above percentage	30.73%	28.07%
***sanitation/sewerage:* (below minimum level)**		
bucket toilet	672	672
other toilet provisions (below min.service level)	49 737	49 737
no toilet provisions	1 959	1 959
below minimum service level sub-total	52 368	52 368
below minimum service level percentage	69.27%	63.29%
total households	**75 600**	**82 740**
***total number of households including informal settlements**		

households - sanitation service delivery levels below the minimum households		
	2020/2021	**2021/2022**
	Actual	**Actual**
	no.	
formal settlements		
total households	30 240	33 096
households below minimum service level	20 947	20 947
proportion of households below minimum service level	69.27%	63.29%
informal settlements		
total households	45 360	49 644
households ts below minimum service level	31 420	31 420
proportion of households ts below minimum service level	69.27%	63.29%

The information below is as per the community survey.

sanitation service delivery levels		
Household		
Description	**2020/2021**	**2021/2022**
	Outcome	**outcome**
	no.	**no.**
***sanitation/sewerage:* (above minimum level)**		
flush toilet (connected to sewerage)	5 118	5 118

flush toilet (with septic tank)	1 242	1 242
chemical toilet	1 230	1 230
pit toilet (ventilated)	15 642	15 642
other toilet provisions (above min.service level)	0	0
minimum service level and above sub-total	23 232	23 232
minimum service level and above percentage	21.26%	19.04%
***sanitation/sewerage:* (below minimum level)**		
bucket toilet	672	672
other toilet provisions (below min.service level)	49 737	49 737
no toilet provisions	1 959	1 959
below minimum service level sub-total	52 368	52 368
below minimum service level percentage	47.9%	42.91%
total number of households	**109 282**	**122 029**

households - sanitation service delivery levels below the minimum

Households

2019/20	**2019/2020**	**2020/2021**
	Actual no.	**Actual**
formal settlements		
total households	43 713	48 812
households below minimum service level	20 947	20 947
proportion of households below minimum service level	47.92%	42.91%
informal settlements		
total households	65 569	73 217
households ts below minimum service level	31 421	31 421
proportion of households ts below minimum service level	47.92%	42.91%

EMPLOYMENT INFORMATION

Employees: Sanitation Services					
Task Grade	**2020/2021**	**2021/2022**			
	Employees	**Posts**	**Employees**	**Vacancies (Fulltime Equivalents)**	**Vacancies (As A % Of Total Posts)**
	No.	**No.**	**No.**	**No.**	**%**
15	1	0	0	0	0%
13 -11	1	5	1	4	80%

10 – 8	2	9	1	8	11%
7 – 5	9	7	3	2	2.7%
4 – 2	13	14	13	1	7%
Total	26	35	18	15	43%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021 AND 2021/2022 SANITATION SERVICES

NOTE: water and sanitation using vote number 560

VOTE	DETAILS	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
560	WASTE WATER TREATMENT WORK PUMP STATION LITHULI	1 500 000	1 309 589	0	0
560	DESIGN APPROVAL CIVIL ENGINEER T/FONTEIN K	5 881 239	5 114 121	0	0
560	REFURBISHMENT OF SEWER OXIDATION PONDS	2 750 000	2 472 700	0	0
560	UPGRADE TWEEFONTEIN K WWTW	7 985 248	6 746 787	0	0
560	OPERATION OF SANITATION WORKS	1 113 823	969 734	0	0
560	MAINTENANCE OF ELCTRICAL PANEL AT WWT PLANT	488 250	220 626	0	0
560	CELLPHONE ALLOWANCES	11 200	11 200	14 000.00	14 400.00
560	ACTING ALLOWANCES	61 046	32 601	61 044.00	18 181.98
560	STANDBY ALLOWANCES	91 146	91 147	91 152.00	0
560	SALARIES	4 786 036	4 622 078	4 755 048	4 876845.65
560	BONUS	410 621	405 791	425 616.00	399320.58
560	SALGBC	2 861	2 861	2 796.00	2 966.40
560	PENSION CONTRIBUTIONS	951 702	920 671	993 708.00	952 725.05
560	MEDICAL AID CONTRIBUTION	274 482	274 482	352 468.00	389095.2

560	OVERTIME:STRUCTURED OVERTIME	0	0	249 996.00	481182.83
560	UIF CONTRIBUTION	48 036	43 848	48 036.00	48 988.30
560	SKILLS DEVELOPMENT LEVY	49 128	43 902	49 128.00	58 797.08
560	TOLL GATES	2 633	0	2 628.00	0
560	REPAIR & MAINTENANCE OF SANITATION TWEEFONTEIN K	0.00	0.00	464 772.00	399 167.83

3.3 ELECTRICITY

INTRODUCTION TO ELECTRICTY

The Municipality is installing and maintaining high mast lights and street lights. the challenges faced in 2020/2021 were due to limited funding to install high mast lights, street lights and energising of lights . the Municipality have a total number of 330 high mast lights and 1400 street lights.

The Municipality used the IDP processes to identify communities living in poverty and sourced funding from government through established programmes to respond to the need for basic services by the communities that are living in poverty.

EMPLOYMENT INFORMATION

Employees: Engineering Services					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	0	1	0	1	8.3%
13 -11	0	0	0	0	0%
10 - 8	2	6	2	4	66%
7 - 5	0	0	0	0	0%
4 - 2	5	5	5	0	0%
Total	7	12	7	5	41%

Totals Should Equate To Those Included In The Chapter 4 Total Employee Schedule. Employees And Posts Numbers Are As At 30 June. *Posts Must Be Established And Funded In The Approved Budget Or Adjustments Budget. Full-Time Equivalents Are Calculated By Taking The Total Number Of Working Days Lost (Excluding Weekends And Public Holidays) While A Post Remains Vacant And Adding Together All Such Days Lost By All Posts Within The Same Set (E.G. 'Senior Management') Then Dividing That Total By 250 To Give The Number Of Posts Equivalent To The Accumulated Days.

FINANCIAL PERFORMANCE EXPENDITURE FOR 2020/2021 AND 2021/2022 FINANCIAL YEAR: ELECTRICITY SERVICE

VOTE	DETAILS	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
530	SALARIES	962 478	780 040	1 180 438	1 222 786.23
530	BONUS	83 219	40 283	98 220.00	99 732.24
530	SALGBC	600	503	841.00	865.20
530	STANDBY ALLOWANCE	39 155	39 155	0	0
530	PENSION CONTRIBUTIONS	172 573	140 407	207 753.00	215 421.46
530	MEDICAL AID CONTRIBUTION	61 320	35 518	64 735.00	79 240.80
530	UIF CONTRIBUTION	10 704	7 070	11 704.00	12 599.60
530	OVERTIME	0	0	99 996.00	0
530	CELLPHONE ALLOWANCE	9 600	9 600	9 600.00	9 600.00
530	STANDBY	0	0	0	0
530	FREE BASIC ELECTRICITY	1 715 470	112 544	1 139 123.00	53 008.13
530	SKILLS DEVELOPMENT LEVY	9 264	6 659	12 027.00	13 279.16
530	MATERIALS AND SUPPLIES	1 130 436	0	1 500 000	1 418 663 .10
530	ACTING AND POST RELATED ALLOWANCES	0	0	12 996	0
530	ELECTRICITY AND WATER	13 290 497	13 335 221	17 229 760	21 237 689.44
530	MEALS AND BEVERANGES	1 899	0	2 112	0

530	ACCOMODATION	9 459	0	10 512	0
530	TOLL GATE FEES	1 426	0	1 584	0
530	ENERGY EFFICIENCY PROGRAMME	100 000	62 609	0	0.00
530	ACQUISITIONS DESIGN & IMPLEMENTATION OF ENERGY EFFICIENCY PROGRAMME	3 600 000	3 067 692	4 500 000.00	3 911 983.65

COMMENTS ON THE PERFORMANCE OF ELECTRICAL AND MECHANICAL ENGINEERING OVERALL

The electricity unit consist of only two artisan and 5 general workers which are responsible for all 32 wards. which makes it difficult for turnaround time on maintenance. The unit is currently reporting to the Assistant manager roads and stormwater, while we are looking at options on the organogram to adopt the well-established maintenance team for electrical unit during the coming financial years depending on the financial status of the Municipality.

3.4 WASTE MANAGEMENT (THIS SECTION INCLUDES REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND CEMENTORIES)

INTRODUCTION TO WASTE MANAGEMENT

The waste management section's function is to provide an acceptable, affordable and sustainable waste collection to all the residents of Thembisile Hani Local Municipality.
Description of the activity: -

- Refuse removal
- Street cleansing
- Clearing of illegal dumping sites
- Cemeteries

Solid Waste Service Delivery Levels			
	Households		
Description	**2019/2020**	**2020/2021**	**2021/2022**
	Actual	Actual	Actual
	No.	No.	No.
Solid Waste Removal: **(Minimum Level)**			
Removed at least forthnight	15 085	113 3381	164 419
Total Number Of Households	109 282	109 282	109 282

Municipal Integrated Waste Management Plan

The primary objective of compiling an IWMP is to integrate and optimise waste management so that the efficiency of the waste management system is maximised, and the impacts and financial costs associated with waste management are minimised, thereby improving the quality of life of all South Africans.

Chapter 3

The objective of the status quo, or gap analysis, as the first phase in the development of an IWMP for THLM, is to qualify and quantify all aspects related to current waste management services and practices carried out by the Municipality, with a view to using this information as a basis for future waste management planning. The report therefore includes a situational analysis of the various themes of solid waste management relevant to THLM e.g. the areas serviced, the waste management services rendered, their efficiency, cost effectiveness, social and environmental acceptability, etc. Specific objectives of the gap analysis phase, as outlined in the terms of reference for the project.

The street cleaning and clearing of illegal dumping

The street cleaning and clearing of illegal dumping services is done by EPWP participants for all the streets in towns, main entrances, and open spaces. EPWP participants are appointed to assist with street cleaning services. The clearing of illegal dumping is done through municipal officials and private contractors.

Waste storage and disposal

Currently, there are is one class B permitted landfill site in Kwaggafontein. The Kwaggafontein landfill site is currently under construction with six cells, offices, leachate pond, Weight Bridge and sorting and recycling facility. Two cells and licheate pond are finished. This will be the first land fill site to be constructed in Thembisile Hani LM. Construction of area 3600.491 m2 and 3675 disposal cell was done in the 2018/2019 financial year through MIG funds. Addidtional cell 3 Area 6452.053 m2 ,Cell 4 area 7429.131m2, Cell 5 area 5678.571m2, cell 6 Area 7626,389 m2 of disposal cells are still in the process of construction estimated completion time December 2021.

Recycling

There is only one buy-back centre in KwaMhlanga, and reclamation activities are taking place at the landfill site in kwaggafontein, the Municipality has initiated the waste pickers' database inordr to support waste pickers in all the 32. currently the Municipality has assisted over 100 waste pickers with relief funding and PPE through the Department of Forestry Fisheries, and Environment. The Municipality is in the process of implementing recycling project on all it facilities by placing separation at source bins that will have differents colours for all types of waste.

Environmental education and awareness

A number of awareness campaigns were conducted during the course of the financial year. Environmental educators were appointed through the Expanded Public Works Programme (EPWP) called 'Green Good Deeds' for a duration of 24 months. This project had positive impact on the successful implementation of environmental awareness campaigns and other Envrionmental programmes. The Municipality will be conducting capacity building about environmental management every quarter. The Municipality will be rolling out a stimus cleaning program from the Department of Forestry and Fisheries on the second quarter of the 2020/2021 financial year.

Measures taken to improve performance

The construction of kwaggafontein land fill site which is now complete and ready for operations. The Department of Environment Forestry and Fisheris to licence the kwaMhlanga and Verena new landfill sites. The waste collection and separation st source to be practice at schools the Municipality has prvided 56 schools with recyptables to assist the schools with waste management.

The Municiapality has acquired two compactor trucks, two skip loader trucks and 40 skip bins in order to enhance waste collection services in the community, business and schools in the year 2021/2022 financial year. This will help the Municipality to collect waste effectively and efficiently as per the waste collection schedule. The Municipality will also be able to collect skip bins on business and school within a short period of time.

Chapter 3



STREET CLEANING



CLEARING OF ILLEGAL DUMPING SITES



REFUSE REMOVAL

EMPLOYEE INFORMATION

Waste Management & Environment					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	4	3	1	25%
13 -11	0	1	0	1	100%
10 - 8	0	30	7	23	23%
7 - 5	19	5	4	1	20%
4 - 2	3	54	2	52	96%
Total	23	94	16	78	82%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR 2020/21 AND 2021/22 FINANCIAL YEAR: SOLID WASTE MANAGEMENT

VOTE	DETAILS	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
520	SALARIES	4974641	4064833	5 178 676.00	4 595 450.27
520	BONUS	465193	335893	517 019.00	378 283.08
520	SALGBC	2280	2032	2 280.00	2 224.80
520	ACTING ALLOWANCES	48637	20108	48 636.00	36 861.72
520	PENSION CONTRIBUTIONS	888971	794516	888 972.00	887 739.41
520	MEDICAL AID CONTRIBUTION	322657	321209	382 656.00	369 580.28
520	HOUSING SUBSIDIES	0	0	0	0
520	UIF CONTRIBUTION	40080	32299	40 080.00	38 024.02
520	OVERTIME	0	0	0	0

520	TRAVEL ALLOWANCES	120000	120000	141 000.00	140550.20
520	CELLPHONE ALLOWANCE	23400	23400	23 400.00	23 400
520	SKILLS DEVELOPMENT LEVY	47185	39120	59 184.00	52 456.20
520	PROVISION FOR LAND FILLSITE	1 650 000	1 101 653	1 650 000	1 101 653
520	EPWP	2029000	2029000	2 127 000.00	2 126 052.28
520	EPWP(OWN FUNDING)	1 151 000	1 058 100	1 290 996.00	1 881 495.00
520	TRANSPORT WITHOUT OPERATOR	26 320	39 995	26 316.00	31 273.98
520	ACCOMODATION	31 056	25 898	31 056.00	15 053.00
520	FOOD & BEVERAGE	5 270	5 185	5 268.00	4 160.52
520	TOLL GATE FEES	2 630	1 368	2 628.00	165.00
520	CAR HIRE	8 950	4 710	8 952.00	0
520	FLIGHT BOOKING	12 100	10 875	12 096.00	0
520	UPGADE KWAGGA LAND FILL CIVIL ENGINEER	7 000 000.00	6 158 494.00	8 791 453.68	7 730 061.14
520	PHUMULA MULTIPURPOSE CENTER	1 080 022	1 080 022	0	0
520	COST: ACQUISITION PURCHASE OF SKIP BINS FOR COVID 19	1 080 022	1 080 022	0	0
520	COST: ACQUISITIONS PURCHASEOF COMPACTOR TRUCK FOR COVID 19	5 808 400	5 808 400	0	0
520	COST:ACQUISITION PURCHASE OF SKIP LOADER TRUCK FOR COVID 19 PURPOSES	4 812 048	4 812 048	0	0
520	CONSTRUCTION OF MULTI-PURPOSE CENTRE IN MOLOTO NORTH (MULTI-YEAR PROJECT) - WARD 2	436 620	381 408	0	0
520	UPGRADING OF KWAGGAFONTEIN STADIUM	0.00	0.00	0	0
520	UPGRADING OF KWAMHLANGA STADIUM (MULTI-YEAR PROJECT) - WARD 32	22 014 688	20 770 774	18 344 674.20	15 952 487.15

COMMENTS ON THE PERFORMANCE OF WASTE MANAGEMENT OVERALL

There are Expanded Public Works Programme projects in progress for cleaning the environment that will be registered as projects at the Department of Public Works. 754 EPWP participants were appointed under this programme in 2021/22 financial year.

INTRODUCTION TO CEMETERIES AND CREMATORIUMS

The Municipality has forty (40) cemeteries located in different scatted villages. The community in the rest of the incorporated areas in the Thembisile Hani Local Municipality area utilises the cemeteries in the nearest vicinity. The service delivery priorities are to provide and maintain cemeteries, to continuously update and keep record of cemetery registers – now captured on a manual database. Plan and develop maintain future cemeteries to ensure that sufficient space is available. Another priority is to maintain and upgrade the existing equipment, vehicles, system, and procedures to ensure a quality service to the community. The foregoing priorities were not met the maintaining of all cemeteries by cutting grass, removal of weeds, and planting of trees. The database is kept up to date, and the cemetery registers are updated regularly. The vehicles and machinery were maintained and repaired where necessary. EPWP projects will be introduced to clean cemeteries, and through that, local people will received an income and cemeteries will be cleaned.

CREMATORIUMS

Crematoriums not applicable to Thembisile Hani Local Municipality.

There are no Municipal entities rendering pollution control and bio diversity.

3.5 HOUSING

INTRODUCTION TO HUMAN SETTLEMENTS

To accelerate housing delivery through efficient and effective management and quality service delivery as well as through integrated and collective sustainable housing programmes. Our priority is to eradicate informal settlements and give our communities a dignity they deserve as contained in the constitution of the Republic of South Africa.

Percentage Of Households With Access To Basic Housing					
Year End	Total Households (Including In Formal And Informal Settlements)	Households In Formal Settlements	Percentage Of Hhs In Formal Settlements	Households In Informal Settlements	Percentage Of Hhs In Informal Settlements
2019/20	109600	75345	90%	34 255	60%
2020/2021	109600	75345	90%	34 255	60%
2021/2022	109600	75345	90%	34 255	60%

EMPLOYEE INFORMATION

Employees: Human settlement Services (excluding town planning)					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	2	3	1	2	64%
10 - 8	0	7	4	3	42%
7 - 5	2	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	5	11	6	5	50%

COMMENTS ON THE PERFORMANCE OF HUMAN SETTLEMENTS OVERALL

The Thembisile Hani Local Municipality had 150 rural subsidy housing projects allocated on the IDP in 2016/2017 financial year. The housing project was implemented by the Provincial Department of Human Settlements. The Municipality perform the function to register housing needs register, identify and allocate beneficiaries for housing subsidies. In total from 2016/17 to 2017/18 the Municipality received 600 allocations for those two financial years. During the 2018/19 financial Municipality received 150 allocations although there is still a back log remaining. The Municipality was allocated a 100 housing units during 2020/2021 financial year. There was no allocation for 2021/2022.

3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT

INTRODUCTION TO FREE BASIC SERVICES AND INDIGENT SUPPORT

- The Council accepts that they are responsible for the rendering of services in terms of schedules 4 and 5 of the constitution as well as other services which may be delegated by national and provincial government.
- Main sources of income consist of transfers from other spheres of government of which intergovernmental transfers are the most important. a portion of this income (equitable share) is earmarked for indigent relief which will be used to alleviate and address poverty
- The Municipality gives 6kl in respect of water to all our residential clients
- There is a portion of money paid over to Eskom on behalf of our clients for the 50kw of electricity provided to each household

CHALLENGES:

- The Municipality did not have a sufficient number of indigent in the register in the 2021/2022 financial year. Only 467 applications were approved to be in the register.

Chapter 3

COMPONENT B: ROAD TRANSPORT

3.7 ROADS AND STORMWATER

The Municipal road network which serves as feeder roads to national road known as Moloto road R573, forms the backbone of our transportation system, making it possible to access both personal and economic needs within its jurisdiction and to meet the mobility and socio-economic needs of the communities. As the responsible roads authority for the construction and operations maintenance of the Municipal road network, Thembisile Hani Local Municipality has ensured that its strategic planning processes are in line with the Municipal Acts e.g. Dora, which provide guidance to the allocated funds within the Municipalities. Therefore, the Municipality achieved its road planning strategy by entirely depending on the allocated Municipal Infrastructure Grants (MIG) and its operational and maintenance funds. Major success in some villages of THLM, has been noticed through the work done by the Municipal maintenance teams and by the District Municipality. The challenges faced by the Municipality during 2020/21 FY, was again insufficient budget on both construction and maintenance due to the reprioritization of budget to cater water projects, insufficient resources and collection of revenue. In order to improve performance, the Municipality drafted a programme of action, and made sure that resources are utilized efficiently and effectively so. During this period, assistance was also received from Nkangala District Municipality. Based on the information compiled by Endecon ubuntu for roads master plan THLM comprises of 2269.77km unpaved, 198.9km paved and 16.4km interlocking block paved roads.

Gravel Road Infrastructure				
	Total Gravel Roads	**New Gravel Roads constructed**	**Gravel Roads Upgraded To Tar/block paving**	**Gravel Roads Graded Or Maintained**
2019/2020	2269.77	0km	0.35km	45.4km
2020/2021	2269.77	0km	4.8km	41km
2021/2022	2269.77	0km	4.1km	42km

Asphalted Road Infrastructure Kilometres					
	Total Asphalted Roads	**New Asphalt Roads(Km)**	**Existing Asphalt Roads Re-Asphalted (Km)**	**Existing Asphalt Roads Re-Sheeted(Km)**	**Asphalt Roads Maintained (No.)**
2019/2020	250km	0km	0km	0km	7 roads Maintained
2020/2021	254,8km	0km	0km	0km	8 roads maintained
2021/22	198,9km	0km	0k	0k	9 roads maintaned

Paved roads completed in 2021/22 financial year by Thembisile Hani Local Municipality

a) Madamini Bus road- 2km
b) Luthuli Link-bridge Road -0.1km
c) Mountainview road - 1km
d) Suncity A W19 road- 1.6km
e) Rehabilitation of thokoza bridge-7.2km

EMPLOYEE INFORMATION

Employees: Roads And Stormwater					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	1	3	1	2	67%
10 - 8	0	34	25	9	26%
7 - 5	34	4	0	4	100%
4 - 2	12	15	11	4	26%
Total	48	57	38	19	33%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021 AND 2021/2022: ROAD AND STORMWATER

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
550	SALARIES	9,321,575	9,796,287.22	9 555 040	9 910 935.40
550	BONUS	879,919.00	853,439.19	879 924.00	818 478.41
550	BARGAINING COUNCIL	5,014.00	5,504.40	5 116.00	5283.90
550	ACTING ALLOWANCE	74,098.00	20,318.62	95 100.00	63 455.36

550	STANDBY ALLOWANCE	165,712.00	7,830.66	165 708.00	137 438.00
550	PENSION CONTRIBUTIONS	2,213,760	1,920,727.70	2 168 060	1 920 257.91
550	MEDICAL AID CONTRIBUTION	531,372.00	514,737.36	531 372.00	495 582.84
550	HOUSING SUBSIDIES	10,068.00	20,254.71	23 068.00	23 148.24
550	UIF CONTRIBUTION	82,128.00	82,377.60	85 128.00	88 073.32
550	CELLPHONE ALLOWANCES	30,700.00	33,000.00	31 796.00	33 000.00
550	TRAVEL ALLOWANCES	120,000.00	135,797.16	141 000.00	140550.20
550	OVERTIME:STRUCTURED OVERTIME	0	22839.48	200 004.00	50464.84
550	SKILLS DEVELOPMENT LEVY	98,907.00	87,577.81	106 404.00	110 466.25
550	MATERIALS AND SUPPLIES	2,000,000	2,043,078.30	2 000 004	1 993 351.95
550	TRAVEL SUBSISTANCE	6,840.00	1,041.00	6840	4147
550	ACCOMODATION	15,790.00	0	15 792.00	5 560.00
550	FOOD AND BEVERAGES	5,260.00	0	5 256.00	0

550	TOLL GATE FEE	82,128.00	82,377.60	1 584.00	0
550	CONTRACTORS:MAINTENANCE OF UNSPECIFIED ASSETS MAINTENANCE OF VARIOUS ROADS ALL WARDS(SUB SOIL DRAINAGE)	0	0	1 500 000	1 303 938
550	CONTRACTORS:MAINTENANCE OF UNSPECIFIED ASSETS CORR MAINT RE-GRAVELLING VARIOUS ROADS OWN FUNDS	2 000 000	1 486 288	7 600 000	7 545 091
550	UPGRADE LUTHULI LINK ROAD PHASE 2 FROM GRAVEL TO PAVED - WARD 22	7 714 664	6 704 381	39 783.41	34 594.27
550	CONSTRUCTION OF CHRIS HANI BUS ROUTE	1 867 216	1 867 216	0	0
550	DESIGN & CONSTRUCT SUN CITY AA BUS ROUTE WARD 20 MIG	3 300 940	3 290 358	0	0
550	CONSTRUCTION OF KWA-MHLANGA B LINK ROAD	1 582 204	1 582 204	0	0
550	CONSTRUCTION OF MOLOTO SOUTH BUS ROUTE - WARD 1 MIG	0	0	0	0
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:MADAMINI BUS ROUTE	6 500 000	5 638 415	12 016 054.00	10 397 167.75
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:ROADS MANDELA LUTHULI	8 248 369	7 172 495	13 459 140.00	12 451 258.27
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:ROADS AND STORMWATER	7 098 399	6 121 977	11 523 144.74	9 502 954.80
550	EXISTING:UPGRADING:ROAD INFRASTRUCTURE:ROADS:THEMBALETHU BUS	10 500 000	8 723 212	4 612 403.68	4 010 885.40
550	THEMBALETHU BUS ROUTE OWN FUNDING	0	0	688 788.00	582 600.00
550	REHABILITATION OF THOKOZA(WARD18)	4 600 000	3 612 120	0	0

550	REHABILITATION RIETFONTEIN	400 000	57 467	0	0
550	CONSTRUCTION OF MOUNTAINVIEW (MANDELA DRIVE) BUS ROUTE - WARD 14 MIG	7 000 000	6 045 924	6 718 397.45	5 842 084.74
550	CONSTRUCTION OF MATHYZENSLOOP BUS ROUTE - WARD 7 MIG	0	0	0	0
550	CONSTRUCTION OF BOEKENHOUTHOEK BUS ROUTE - WARD 24 MIG	8 018 345	6 972 484	3 164 456.00	2 751 695.10
550	CONSTRUCTION OF SUN CITY A BUS ROUTE - WARD 19 MIG	7 800 000	6 429 037	2 224 397	1 980 082.11
550	CONSTRUCTION OF ZAKEHNI BUS ROUTE - WARD 4 MIG	0	0	0	0
550	DESIGN & CONSTRUCT MOLOTO NORTH BUS ROUTE WARD 2 MIG	1 109 640	1 109 642	0	0

3.8 BUSINESS LICENCING AND ADMINISTRATION

INTRODUCTION TO LICENCING

The Municipality administers and manages business operations within its jurisdiction – specifically in the following categories; sale or supply of meals or perishable foodstuffs, provision of certain types of health facilities or entertainment, and hawking in meals or perishable foodstuffs in terms of Mpumalanga Business Act, no 2 of 1996.

Working Relationships

The environmental health practitioners under the Department of Health, acting on behalf of the District Municipality, together with Municipal staff perform environmental health inspections prior to issuing of licenses for purpose of compliance with standards for business buildings.

The Municipality inspects applications for liquor licenses to comment on compliance issues related to land-use management and operating times.

COMMENT ON BUSINESS LICENCING AND ADMINISTRATION PERFORMANCE OVERALL

The Municipality is in the process of reviewing street trading by-law during 2021/2022 financial year. More than 200 business trading licences were processed during the year under review.

EMPLOYEE INFORMATION

Employees: Business licesing and administration					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	0	0	0	0	0%
13 -11	1	2	2	0	0%
10 - 8	1	2	0	2	100%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	2	4	2	2	50%

3.9 SAFETY AND SECURITY (TRAFFIC LAW ENFORCEMENT AND LICENCING)

INTRODUCTION

According to schedule 4-part B and schedule 5 part B of the constitution Municipal public transport and traffic policing is the competency of the Municipality.

A brief background of the Municipal traffic

The Traffic department operates with 20 Traffic Officers – namely; 2 senior superintendents, 2 assistant superintendents, 2 superintendents, 14 traffic officers.

AARTO implementation

The roll out of the administrative adjudication of the Road Traffic Offences Act has been approved by the Council under item number: the/ndc 37/08/2011.

NB: The Municipality is amongst the eight (8) Issuing Authorities to implementing AARTO with effect from 1st October 2021.

Comment on safety and security performance overall

i) monthly joint security clusters plenary meetings:

The Traffic department attends Technical Committee munimec, safety forum, Mpumalanga LETCOM.

The Traffic department attends Technical Committee MUNIMEC, Community Safety Forum, Mpumalanga LETCOM.

ii) case flow meetings:
The traffic department attends monthly meeting to ensure smooth running of cases at courts.

iii) joint police and traffic operations:

The traffic department does ongoing operations with other law enforcement agencies in the Municipality.

EMPLOYEE INFORMATION

Employees: Traffic					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	0	1	0	1	100%
13 -11	4	11	6	5	45%
10 - 8	2	28	17	11	39%
7 - 5	14	6	0	6	100%
4 - 2	1	0	0	0	0%
Total	21	46	23	23	50%

FINANCIAL PERFORMANCE EXPENDITURE 2020/2021 AND 2021/2022 FINANCIAL YEAR: TRAFFIC SERVICES

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
108	SALARIES	9,451,516.00	9,295,320.61	9 848 076.00	9 895045.33
108	BONUS	776,048.00	795,764.11	811 824.00	815836.48
108	SALGBC	3,933.00	4,019.40	4 036.00	4 202.40
108	ACTING ALLOWANCE	49,000.00	14,962.10	48 996.00	34 796.72
108	OVERTIME: STRUCTURED	119,506.00	815,495.79	219 504.00	189 594.62

	OVERTIME: NON STRUCTURED COVID PURPOSES	500,000.00	500,000.00	0	0
108	PENSION CONTRIBUTIONS	1,842,458.00	1,842,471.30	1 846 456.00	1 936615.54
108	MEDICAL AID CONTRIBUTIONS	1,045,581	1,118,008.86	1 155 251.00	1 228861.44
108	HOUSING SUBSIDIES	32,680.00	30,092.71	32 676.00	23 148.24
108	STANDBY ALLOWANCE	97,331.00	35,616.00	97 332.00	18 984.00
108	U I F CONTRIBUTIONS	67,816.00	61,234.82	68 412.00	71949.98
108	CELLPHONE ALLOWANCES	48,800.00	46,080.00	48 804.00	43 200.00
108	SKILLS DEVELOPMENT LEVY	107,789.00	97,884.85	108 584.00	122182.03
108	SUBSISTANCE AND TRAVELLING	0	0	0	0
108	REPAIRS & MAINTENANCE OF SPEED CAMERA	36015	5707	56,015.00	7 044
108	ACCOMODATION	102,116.00	49,680.00	102 120.00	5 160.00
108	FOOD AND BEVERAGES	23,386.00	13,578.00	23 388.00	1 881.60

108	FIRE ARMS FOR TRAFFIC OFFICERS	300000	199927.50	0	0
108	PROVISION BAD DEBTS TRAFFIC FINES	11032313	0	0	1 690 945.37
108	TOLL GATE FEES	2,633. 0 0	0	2 628.00	173.91
108	SHIFT ALLOWANCE	656,352.00	592,439.14	656 352.00	626 621.50
108	SECURITY SERVICES	23,521,040.00	23,545,632.16	27 241 798.00	27 111 798.31
108	TRAFFIC UNIFORMS	0	0	0	0
108	MATERIALS AND SUPPLIES	0	0	300 000.00	328 343.00
108	DEBT COLLECTORS FOR TRAFFIC FINES	880898	1,021,421.45	880 896.00	1 251 187.04

COMPONENT C: PLANNING AND DEVELOPMENT

3.10 PLANNING INCLUDING TOWN-PLANNING

INTRODUCTION TO PLANNING

The Town Planning unit is one of the strategic unit within the department of Development and Town Planning Services (DTPS) of Thembisile Hani Local Municipality. It is mandated to manage the spatial planning, built environment and land use management. Through working together with traditional leaders and other key stakeholders, the unit seek to guide overall spatial distribution of current & desirable future land uses in order to give effect to sustainable development goals and objectives. The unit oversees:

- Town Planning services i.e. provision of zoning information and processing of various land use applications i.e. rezoning applications.
- Building Control - Plan submission, inspection and (dis) approval thereof.

Physical Planning	
Opportunities	**Challenges**

High proportion of land use management application	• Delays in turnaround time in terms of finalising applications.
Availability of developable land within THLM	• Most of the land is vested to national and provincial governments. • Land invasion is perpetuated allegedly by tribal formations.

Spatial Development Framework (SDF)

An SDF is a framework that seeks to guide, overall spatial distribution of current and desirable land uses within a Municipality in order to give effect to the vision, goals and objectives of the Municipal IDP. The aims of a Spatial Development Framework are to promote sustainable functional and integrated human settlements, maximise resource efficiency, and enhance regional identity and unique character of a place.

The Thembisile Hani Local Municipality SDF identified below mentioned areas as Strategic Development Arears (SDAs). SDAs are towns/villages or a group of villages located relatively close to each other where some form of economic, social and institutional activities, and a substantial number of people are usually found. These growth points seem to have a natural growth potential, but do not develop to their full potential due to the fact that capital investments are made on an ad hoc basis without any long term strategy for the area as a whole. The identified SDAs should be stimulated by amongst others, providing a higher level of service infrastructure which will ensure that appropriate services are available for potential business and service/light industrial concerns. The higher level of services, relative to other settlements in the area will also attract residential development to these growth points, with the implication that certain threshold values in population be reached, to provide for higher levels of social, physical, institutional and economic services;

• SDA 1: The area around the Moloto route between Moloto and KwaMhlanga (The Moloto settlement should thus expand in an easterly direction along the Moloto road and the proposed Moloto rail alignment).
• SDA 2: The area between KwaMhlanga and Enkeldoornoog which will represent infill development close to the KwaMhlanga Business Node and proposed railway station. This section has already experienced an influx of informal settlements.
• SDA 3: The eastern expansion areas around Kameelpoortnek towards the north of the KwaMhlanga intersection.
• SDA 4: The vacant area between route R573 (Moloto Road) and the northern extensions of Tweefontein (A, B, C, D, K, N and M). The Nkangala Municipality and Department of Human Settlements have already commenced with the establishment of two townships within SDA 4.
• SDA 5: The vacant area between Vlaklaagte 2 and Vlaklaagte 1 to the south of the Moloto road and rail.
• SDA 6: The area adjacent to route R573 (north and south) towards the west of Kwaggafontein, and surrounding the Kwaggafontein industrial area.
• SDA 7: The area to the south of Verena (towards Wolvenkop) and towards the north (Wellas) where informal settlement is already taking place, however it should be noted that the current Municipal SDF was prepared in 2015 and there will be a need for reviwal in the next financial year.

Land Use Management Scheme (LUMS)

A land use management scheme is a tool used by Municipality to guide and manage development according to the vision, strategies and policies of the Integrated Development Plan (IDP) and Spatial Development Framework (SDF), and in the interests of the general public to promote sustainable development and quality of life. The Municipality have recently developed and approved a SPLUMA compliant land use management scheme which came into operation on the 1st July 2020

The Land Use Scheme sets out the various Use Zones applicable to land and buildings in the Municipality and lists the purpose for which such land may and may not be used, and the purpose for which such land and buildings may only be used with consent of the Council.It sets out, among other things, general conditions applicable to all erven as well as new rules relating to “Spaza” or house shops, home enterprises, subsidiary dwelling units, child care centres on residential erven, land to be used for religious purposes, and conditions relating to agricultural holdings and farm land

Chapter 3

TOWNSHIP ESTABLISHMENT

Below table indicates number of township within the Municipality and their status quo

Township name	Status of township	Number of sites	General Plan
KwaMhlanga-C	Approved- Developer appointeted	1245	Yes
Vlaklaagte Township	Approved- Developer appointeted	500	Yes
Vlaklaagte View	Approved- Developer appointeted	1167	Yes
Mashiloville	Approved- Developer appointeted	524	Yes
Emlanjeni	Approved- Developer appointeted	500	Yes
Buhlebesizwe Ext 1 (khazamula)	Approved- Developer appointeted	2682	No – only layout for now
Gemsbokspruit (Sokhabo)	Underway	800	No – only layout for now
Tweefontein (King Sokalana View)	Underway	1100	No - only layout for now

INTEGRATED HUMAN SETTLEMENTS PROJECTS

The Municipality in conjuction with Mpumalanga Department of Human Settlements have identified the following properties namely; portion 9 and 31 of Bultfontein 94 JS, Remainder of KwaMhlanga 617 JR and Portion 15 and 16 Witpoortjies for the integrated Human settlement projects entailing township establishment processes, Installation of Municipal Engineering services, Construction of top structure for qualifying beneficiaries.

The first phase of the project of which is township establishment process have successfully completed with the following approvals;

- Verena – 2018 sites
- Kwamhlanga -2826 sites
- King's Park opposite- 1167 Sites

EMPLOYEE INFORMATION

Employees: Town Planning					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Posts	Employees
	No.	No.	No.	No.	%
15	0	1	0	1	100%
13 -11	1	7	4	3	42%
10 - 8	5	2	1	1	50%
7 - 5	1	0	0	0	100%

4 - 2	0	0	0	0	0%
Total	7	10	5	5	50%

COMMENT ON TOWN PLANNING PERFORMANCE OVERALL

The town planning unit consist of only one Town Planner, three Building Inspectors and one Admistrative officer. With high number of applications the municpality receive on daily basis, there is an urgent need to augment the current pool of sfaff with atleast two Town planners and Land use inspector.

3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)

The performance by the LED Unit is 79% for the 2021/2022 financial year as compared to 69% for 2020/2021 financial year. The Unit has also re-establishing Local Economic Development (LED) forum with different stakeholders. These stakeholders range from government departments, SMME`s, NGO`s and Associations. The low percentatge perfomance was largely influenced by the covid 19 lockdown as the unit and or department is an interactive department with the public.

LED STRATEGY

The Local Economic Development (LED) strategy is once again being reviewed with the assistance of the Nkangala District Municipality (NDM). The draft strategy will be presented to the LED forum for the members to understand it and make inputs in case they had. It is expected that the strategy will be a working document and will be improved from time to time as and when members feel so.

INVESTMENT ATTRACTION STRATEGY

The Department has tabled to Council the investment attraction strategy. The strategy has ben adopted by council and it is expected that the Department will use the strategy to woo strategy to the Municipal shores to boost intvestment within the Municipality.

OUTREACH MEETINGS

The Unit hosted 2 outreach meetings for the previous year (2021/2022). These are meetings held with communities using stakeholders with a variety of skills and expertise aimed at enlightening members of the community on a particular subject: The outreach meetings are hosted in community halls, Kwaggafontein, Vezubuhle and Phola Park.

- Kwaggafontein Community Hall
- Vezubuhle Community Hall (Ithemba Lomphakathi)

CREATION OF JOB OPPORTUNITIES THROUGH THE CAP

TheLED Unit coordinated the creation of 1 460 down from 1 462job opportunities through Community Works Programme (CWP)

JOBS CREATED

Description	Number Of Jobs Created	
	2020/21	2021/22
Community Work Program (CWP)	1300	1302

EPWP (Environmental Sector)	140	140
EPWP (Social Sector)	-	-
MRTT	20	20
Total	1 460	1 462

EMPLOYMENT INFORMATION

Employees: Local Economic Development Services					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	1	0	0	0	0%
10 - 8	1	2	2	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	3	3	3	0	0%

FINANCIAL PERFORMANCE EXPENDITURE 2020/2021 AND 2021/2022: LED AND IDP

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
103	SALARIES	3,168,412	3,906,331.36	4 583 830.00	4 094 744.64
103	BONUS	273,485	325,411.68	403 926.00	338 727.67
103	SALGBC	891	1,188	6 604.00	1 236.00
103	ACTING ALLOWANCE	0	2,894.22	20 000.00	0
103	PENSION CONTRIBUTIONS	610,354	763,975.33	610 356.00	803 132.86

103	MEDICAL AID CONTRIBUTION	230,642	122,566.50	230 640.00	182 086.32
103	UIF CONTRIBUTION	14,426	18,130.40	26 740.00	21 254.40
103	CELLPHONE ALLOWANCES	28,800	21,150	28 800.00	28 200.00
103	TRAVEL ALLOWANCE	186,000	216,389.92	221 152.00	223964.24
103	SUBSISTANCE ALLOWANCE	62,080	1,061.60	62 076.00	7 079.77
103	ACCOMODATION	42,120	0	42 120.00	8 340.00
103	PROMOTIONAL ITEMS	0	0	0	0
103	FOOD & BEVERANGE	6,570	0	6 576.00	2 233.40
103	TOWN PLANNING	0	0	0	0
103	REMOVAL OF LAND INVADORS	0	0	0	0
103	BUSINESS AND ADVISORY	0	0	0	0
103	GRANTS IN –KIND TO SMME	787130	770439	0	0
103	LED PLAN	0	0	0	0
103	TOLL GATE FEES	1,580	278.26	1 584.00	0

103	CAR HIRE	20,000	0	20 000.00	1 740.00
103	FLIGHT BOOKING	18,430	0	18 432.00	5 892.00
103	IDP PROCESS	0	0	0	0
103	CATERING SERVICES	105,300	0	0	0
103	PRINTING AND PUBLICATION & BOOKS	100,000	0	0	0
103	ADVERTISING FINAL IDP	230818	49140	0	0
103	SKILLS LEVY	32,268	36,670.07	52 584.00	45 584.73
103	ACQUISITIONS: OUTSOURCED CONSTRUCTION OF STALLS	284 201	1392 208	0	0
103	TOWN ESTABLISHMENTT/FONTEIN E KWAGGA D	2 005 313	2 005 313	0	0
103	MANAGEMENT OF INFORMAL SETTLEMENTS MGT OF INFOR SETTLEMENTS REMOVAL OF LAND INVADERS COVID 19	2 012 484	2 012 484	0	0

3.12 STRATEGIC PLANNING AND REGULATORY (INCLUDING PMS, IDP, AND OFFICE OF THE MUNICIPAL MANAGER)

In today's organisational environment, budget oriented planning or forecast methods are insufficient for the organisation to prosper. There is a need to engage in strategic planning that clearly defines objectives and assesses both the internal and external situation to formulate strategy, evaluate progress and make judgments as necessary to stay on track.

Strategic plans therefore identify strategically important outcomes orientated goals and objectives against which the Municipality's medium-term results can be measured and evaluated by various identified stakeholders. Annual performance plans identify the performance indicators and targets that the institution will seek to achieve in the upcoming budget year. This performance information is important for effective management, including planning, budgeting, implementation, reporting monitoring and evaluation.

Chapter 3

As a component of its strategic plan, annual performance plan or IDP the Municipality must adopt, monitor and evaluate strategies that describe the approach the institution is to follow to create and operate monitoring and evaluation systems which will produce credible, accurate information on an on-going basis that gets used to improve service delivery and governance.

INTRODUCTION TO STRATEGIC PLANNING AND REGULATORY

Currently the department comprises the following units:

IDP UNIT

Integrated Development Planning is a process through which Municipalities prepare a strategic development plan which extends over a five-year period. The Integrated Development Plan (IDP) is a **product** of the IDP process. The IDP is the principal strategic planning instrument which guides and informs all planning, budgeting, management and decision-making processes in a Municipality.

In terms of the Municipal Systems Act, 2000, (Systems Act) the Chairperson of the Executive Committee or Executive Mayor or the chairperson of the Committee of appointed Councilors has the responsibility to manage the drafting of the IDP or to assign this responsibility to the Municipal Manager. The Municipal Manager is responsible for the implementation and monitoring of the IDP process.

Thembisile Hani Local Municipality has an IDP unit, under the office of the Development and Town Planning Services (DTPS) on its organizational structure. The key functions of the unit are as follows:

- providing inputs with regard to the development of the Municipal vision and strategy
- Ensures implementation and the productive execution of the Municipal vision.
- Compiling reports on divisional activities and progress in terms of action plans for consideration by Municipal Manager and Council.
- Representing the Municipality in multi-sectorial functions such as spatial planning, local economic development, infrastructure planning and development forums and functions.
- Participate and represent the Municipality in the districts IDP technical Committee. Representing the Municipality in local, district and provincial public meetings and Committees by making presentations, providing strategic inputs, communicating information in order to ensure participation.
- Manage administrative and organizational support for the coordination of IDP related activities.
- Preparing and communicating the process plan to ensure the understanding of the roles and responsibilities of all stakeholders.
- Manage development and review of the IDP and ensure the integration of the IDP/PMS/Budget in terms of statutes.

OFFICE STRUCTURE

The IDP office is located within the Development and Town Planning Services department. The following is a representation of positions in the IDP office as indicated on the 2020/2021 organisational structure.

Task Grade	Position	Status 2021/2022
15	Manager: Development and Town Planning Services	Filled
10	IDP Coordinator	Vacant

COMMENT ON IDP PERFORMANCE OVERALL

The IDP unit is understaffed and requires at least two coordinators to support the assistant manager. This further makes it difficult to adhere to set timeframes and complete the required phases on time. The Municipality also has financial problems and cannot adequately provide for a budget aimed at the facilitation of stakeholder engagement meetings and workshops. There are also inadequate sector planning to support the various chapters of the IDP, this further frustrates priority setting and informed planning.

PERFORMANCE MANAGEMENT UNIT

The objective of performance management is to improve the performance of the Municipality as guided by the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) (MSA), Local Government: Municipal Planning and Performance Management Regulations, 2001 and Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003) (MFMA). Performance Management is the central management tool which assist the Council to improve service delivery by channelling the efforts of its departments and employees to meet performance targets and in so doing ensure that the Municipality achieves its strategic objectives.
It is a strategic approach to management, which equips leaders, managers, employees and stakeholders at different levels with a set of tools and techniques to regularly plan, continuously monitor, periodically measure and review performance of the organisation in terms of indicators and targets for efficiency, effectiveness and impact. The PMS will therefore ensure that all leaders, managers and individuals in the Municipality is held accountable for their actions, which should bring about improved service delivery and value for money.

COMMENT ON PMS PERFORMANCE OVERALL

The Performance Management System unit (PMS) consists of Assistant Manager reporting to the Municipal Manager and PMS experiential learner. The unit is not fully functional as the post for PMS coordinator is vacant, all the 2021/2022 quarterly performance reports are in place and also audited by our Internal Audit unit. The 2021/2022 PMS policy framework was adopted by Council.

INTERNAL AUDIT UNIT

Internal Audit is an independent function established within the Municipality to examine and evaluate the Municipality's activities. The purpose of Internal Auditing is to provide independent, objective assurance and consulting services designed to add value and improve the organization's operations.

The objective of Internal Audit is to assist the accounting officer and the Audit Committee in the effective discharge of their responsibilities; Internal Audit will provide them with independent analysis, appraisals, recommendations, counsel and information concerning the activities reviewed, with a view of improving accountability and performance.

INTERNAL AUDIT RESPONSIBILITIES

THLM Internal Audit unit draws its mandate from the MFMA section 165, standards for the professional practice of Internal Auditing and the Internal Audit Charter approved by the Audit Committee. We further make reference to king report on corporate governance (king IV) customized into local government environment.

MFMA section 165(2) states that the Internal Audit unit of a Municipality must:

- prepare a risk-based audit plan and an Internal Audit program for each financial year;

- advise the accounting officer and report to the Audit Committee on the implementation of the Internal Audit Plan and matters relating to-
  - Internal Audit;
  - Internal Controls;
  - Accounting procedures and practices;
  - Risk and Risk Management;
  - Performance Management;
  - Loss control; and
  - Compliance with this Act, the annual division of revenue Act and any other applicable legislation; and
- Perform such other duties as may be assigned to it by the accounting officer.

When executing its responsibilities, THLM Internal Audit Unit follows the standards for the professional practice of internal Auditing.

According to the Institute of Internal Auditors (IIA) Internal Auditing is defined as *"an independent, objective assurance and consulting activity designed to add value and improve an organisation's operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes.*

EMPLOYEE INFORMATION

COUNCIL-APPROVED INTERNAL AUDIT UNIT STRUCTURE

Task Grade	Post	2021/2022
15	Chief Internal Auditor	Filled
12	Senior Internal Auditor	Filled
12	Senior Internal Auditor	Filled

COMMENT ON INTERNAL AUDIT PERFORMANCE OVERALL

THLM Internal Audit unit performed its 2021/2022 operations as per the risk-based Internal Audit Plan approved by the Audit Committee for the financial year. According to the plan, the unit had Nineteen (19) planned audits and all the audits were executed and reported to Audit Committee.

As required by the MFMA, both the accounting officer and the Audit Committee were kept abreast of identified significant findings pertaining to internal controls; accounting procedures and practices; risk and risk management; performance management; loss control; and compliance with Acts relevant to the Municipality through submission of audit reports. Progress reports on implementation of the Internal Audit Plan were also submitted.

COMMUNICATION

OBJECTIVE

The main objective of this unit is to ensure effective communication within the municipality and externally to stakeholders and the community at large. In order for the Municipality to be able to realise our vision "to better the lives of our people through equitable, sustainable service delivery and economic development" we need to work together. It is the constitutional right of each and every member of the community to know what is happening in their Municipality, this unit is there to close the gap between the Municipality and its stakeholders by communicating municipal service delivery issues to the Municipal stakeholders including the community.

Chapter 3

EMPLOYMENT INFORMATION

Task Grade	Post	2021/22
15	Assistant Manager: Communication	Filled

COMMENT ON COMMUNICATION PERFORMANCE OVERALL

In our quest to ensure effective communication we have been frequently using radio slots at iKwekwezi FM to communicate service delivery issues, mainly water issues which have been a major challenge during this financial year. The Municipality was reporting on progress through the Executive Mayor, Municipal Manager and the Head of Communication (HoC). In the media slots the listeners who are residents of Thembisile Hani Local Municipality (THLM) are given an opportunity to ask questions to the Municipal representatives with regards to service delivery issues in THLM. We also had constant interviews with Moutse Community Radio Station (MCRS), Kangala Community Radio Station (KCRS), Ikutani FM, Inakekelo FM and Eyethu FM through the HoC updating the public about programmes of the Municipality.
The Unit has been part of the planning teams for events organised by the Municipality and those organized by other departments (provincial and national). The unit is responsible for media mobilisation, drafting of Communication strategy and plan, branding and any other logistics that require Municipal interventions in the case of external events. The unit issues out public notices for the community through iKwekwezi FM, MCRS, KCRS, Eyethu FM, Ikutani FM and Inakekelo FM. Public notices are aslo placed on the Municipal notice boards that are mounted in our Municipal buildings. We issue out media statements when there are issues that need to be communicated or clarified by the Municipality. We also get coverage from Daily Sun, The new age, Mpumalanga press and Thembisile news.

We also use social media as it is currently growing as technology is advancing to strengthen our communication. Our Facebook page is active and it is updated as frequently as possible. We currenly have 12 928 people that follow the page. We also use a messaging portal to communicate with our stakeholders internally and externally, a tool which is proving to be very effective. The plan is to expand this messaging portal to a mini call Centre where we receive and resolve complaints from the public.

Below are some of the photos taken by the Communication Unit during events or activities that are held at the Municipality:






Chapter 3






YOUTH DEVELOPMENT

OBJECTIVE

- To mainstream youth development in the affairs and structures of THLM through yearly planning, implementation, monitoring and evaluation of youth programmes utilising an escalating budget.
- To increase the active participation of THLM youth in the local economy
- To decrease the rate of drugs and substance abuse
- To curb the high rate of pregnancy and raise HIV/AIDS awareness amongst the youth through multifaceted programmes
- Skills development of unemployed youth through integrated skills development programme

EMPLOYMENT INFORMATION

Task Grade	Post	2021/2022
15	Assistant Manager: Youth	Filled
10	Coordinator: Youth	Filled

COMMENT ON YOUTH DEVELLPMENT PERFORMANCE OVERALL

Our youth development programmes must provide a wide range of services, opportunities and support to young people. The programme must build on the strength of young people through skills development, leadership training, mentoring and transitioning youth through different life and problem stages.
Focus areas:

1. Need's (not in education, employment and/or training)
2. Life and personal skills development
3. Work skills development
4. Leadership development
5. Mentoring
6. Education and
7. Entrepreneurship.

Our programmes are mostly done on a holistic level utilising social inclusion of Non-governmental Organisations and Non-profit Organisation. The following are the youth organisations in existence within the municipality:

1. Mukombe Youth Organisation
2. Funda Nathi
3. United Communities – Imbizo (UNICO)
4. MAYO

RELATIONSHIP BETWEEN THEMBISILE HANI LOCAL MUNICIPALITY YOUTH DEVELOPMENT UNIT AND NATIONAL YOUTH DEVELOPMENT AGENCY

Our relations with the National Youth Development on youth development related issues and programs continued to bear fruits for Thembisile Hani Local Municipality youth. This is informed by the continuous support that the youth in business are getting through their grant scheme. During the financial year 2021/22 the year under review, the NYDA has continued to fund the youth own co-operatives , SMME's and informal business through their grant scheme.

CAREER GUIDANCE AND COUNSELLING
THEMBISILE HANI LOCAL MUNICIPALITY CAREER EXHIBITION

One key area in youth development its education. Education also empowers individuals to participate meaningfully in the society. The amount and quality of education received by individuals is strongly associated with the probability of finding employment and with the level of wages one can expect to earn. It is for this reason, education is widely regarded as a key mechanism for bringing about transformation, eradication of poverty and reduction of unemployment. It is for that reason that the youth development will continuously conducting career guidance and counselling to the out-of-school youth (NEETs) and the youth at school.

This financial year 2021/22 and on the 08 June 2022 a career expo was held at Phaphamani Combined School. This programme was financially supported by the Nkangala District Municipality (NDM).
The targeted participants were grade 09 learners. The number of participants who registered their names on the attendance registers on the day of the career exhibition it was 197 learners.

DRUGS AND SUBSTANCE ABUSE

The municipality has over the years ensured the establishment and existence of the Local Drug Action Committee, which has been working tirelessly in the fight against drugs and substance abuse by conducting door-to-door campaign, dialogues, face-to-face engagement and assisting with rehabilitation process.

SPORTS

Youth Development Unit has been able to pull all strings working together with the Department of Culture, Sports and Recreation and Thembisile Hani Athletics Club to host Solomon Mahlangu Marathon, which is currently registered with Mpumalanga Athletics. The marathon will be taking place during the month of October every year. We envisage that in 2023 the marathon will run the following distances 5 km (fun walk/run), 10 km, 21 km and 42 km, with further intentions to register the 42 km as a pre-qualification for the Comrades Marathon by 2024.

FINANCIAL PERFORMANCE EXPENDITURE FOR 2020/2021 AND 2021/2022: MUNICIPAL MANAGER'S, TOWN SECRETARY AND CHIEF EXECUTIVE

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
102	SALARIES	5,219,899.00	5,007,218.46	5 495 556.00	4 736416.25
102	SALGBC	616.00	712.80	612.00	545.90
102	ACTING ALLOWANCE	138,992.00	5,435.69	138 996.00	9500.94
102	PENSION CONTRIBUTIONS	262,086.00	262,086.00	262 092.00	255 836.00
102	MEDICAL AID CONTRIBUTIONS	165,495.00	145,350.78	165 492.00	138849.36
102	U I F CONTRIBUTIONS	10,944.00	10,729.52	10 956.00	12 044.16
102	TRAVEL ALLOWANCES	720,000.00	720,000.00	720 000.00	700000
102	CELLPHONE ALLOWANCES	102,000.00	102,000.00	102 000.00	97 000.00
102	SKILLS DEVELOPMENT LEVY	79,791.00	47,704.41	79 788.00	58 170.01
102	TRAVELLING AND SUBSISTANCE	100,000.00	11,037.99	99 996.00	39189.84
102	ACCOMODATION	100,000.00	0	129 996.00	59 952.66
102	FOOD AND BEVERAGES	41,316.00	0	41 316.00	15 206.08

102	OPERATIONAL COST:EXTERNAL AUDIT FEES	5,791,500.00	5,705,226.53	5 791 500.00	6 133 543.52
102	TOLL GATE FEES	15,000.00	0	15 000.00	495.48
102	CAR HIRE	21,060.00	0	21 060.00	2 803.48
102	FLIGHT BOOKING	47,380.00	0	47 376.00	12 179.54

FINANCIAL PERFORMANCE EXPENDITURE FOR 2020/2021 AND 2021/2022: GOVERNANCE: INTERNAL AUDIT

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
102	SALARIES	1,401,506.00	1,484,918.04	1 504 572.00	1 545 890.61
102	BONUS	117,120.00	123,743.17	117 120.00	128 073.50
102	SALGBC	336.00	356.40	336.00	370.80
102	SEMINAR,CONFERENCE WORKSHOP AND EVENTS: REGISTRATION FEE	40,060.00	0	40 056.00	0
102	ACTING ALLOWANCE	21,240.00	0	21 240.00	9069.26
102	PENSION CONTRIBUTIONS	264,400.00	267,285.24	234 396.00	276 640.29
472	MEDICAL AID CONTRIBUTIONS	84,856.00	97,833.60	84 852.00	103276.80
102	UIF CONTRIBUTIONS	5,355.00	5,439.12	5 352.00	6 376.32
102	TRAVEL ALLOWANCES	120,000.00	139,920.06	141 000.00	140550.20

102	CELLPHONE ALLOWANCES	9,000.00	9,000.00	9 000.00	9 000.00
102	MEMBERSHIP FEES	15,000.00	8,452.50	15 000.00	8 875.14
102	SKILLS DEVELOPMENT LEVY	17,227.00	13,584.93	17 232.00	18 011.94
102	TRAVELLING AND SUBSISTANCE	31,590.00	13,321.60	31 596.00	15328.88
102	ACCOMODATION	77,830.00	0	77 832.00	15 500.00
102	FOOD AND BEVERAGES	18,450.00	0	18 456.00	4 364.00
102	TOLL GATE FEES	5,800.00	0	5 796.00	0
102	CAR HIRE	21,060.00	0	21 060.00	0
102	FLIGHT BOOKING	36,850.00	0	36 852.00	0
102	ACCOUNTING AND AUDITING AUDIT INFORMATION (IT AUDITS.....)	600000	0	900 000.00	900 000.00

FINANCIAL PERFORMANCE EXPENDITURE FOR 2020/2021AND 2021/2022: COMMUNICATION, PMS, YOUTH DEVELOPMENT AND OTHER UNITS)

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL

102	SALARIES	8,250,068.00	8,113,090.35	8 686 560.00	8372092.82
102	BONUS	886,502.00	677,240.45	886 500.00	704493.44
102	SALGBC	11,582.00	2,494.80	11 580.00	2 564.70
102	ACTING ALLOWANCE	232,200.00	15,614.52	232 200.00	25 098.52
102	PENSION CONTRIBUTIONS	1,787,730.00	1,564,983.67	1 722 536.00	1 605346.10
102	MEDICAL AID CONTRIBUTIONS	780,000.00	726,657.60	780 000.00	762434.28
102	U I F CONTRIBUTIONS	44,052.00	38,073.84	44 252.00	44634.24
102	TRAVEL ALLOWANCES	780,000.00	726,657.60	802 504.00	779 472.88
102	CELLPHONE ALLOWANCES	81,900.00	80,400.00	81 900.00	76650
102	NATIONAL REGISTRATION FOR ATTENDING CONFERENCES/WORKSHOP	40,000.00	0	40 000.00	4 279.13
102	SKILLS DEVELOPMENT LEVY	98,862.00	85,290.59	101 368.00	106 654.82

102	TRAVELLING AND SUBSISTANCE	100,000.00	57,600.00	100 000.00	97875.94
102	SHIFT ADDITIONAL REMUNERATION	139,474.00	108,000.00	139 476.00	108 000.00
102	ACCOMODATION	121635	2660	119 676.00	82 510.00
102	DOMESTIC:FOOD AND BEVERAGE (SERVED)	31,944.00	736.00	31 944.00	20 596.53
102	OVERTIME STRUCTURED	216,493.00	242,536.00	216 492.00	263 576.16
102	TOLL GATE FEES	2,628.00	0	2 628.00	173.91
102	CAR HIRE	20,000.00	0	20 000.00	870.00
102	FLIGHT BOOKINGS	35,000.00	0	35 000.00	13 314.90
102	CATERING	259211	178475	259 216.00	162 040.00
102	STAND BY ALLOWANCE	222,860.00	152,797.68	222 864.00	158922.10
102	MEDALS FOR FUN RUN /WALK	26,900.00	26,800.00	28 860.00	24 950.00
102	SPORTS AN RECREATION, REFEREES	10,500	0	10 500.00	0
102	ADVERTISING,PUBLICITY AND MARKETING GIFTS AND PROMOTIONAL ITEMS	309622	308279	309 624.00	303 055.00
102	HIRE CHARGES	15000	0	15 000.00	6 650.00

102	TRANSPORT PROVIDER	192481	75970	192 480.00	172 436.60
102	GRANT IN KIND FOR CO-OPERATIVE	200,000	198,020	200 000.00	199 600.00

FINANCIAL PERFORMANCE EXPENDITURE FOR 2020/2021 AND 2021/2022: GOVERNANCE: RISK

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
102	SALARIES	640,846.00	678,986.04	696 876.00	705 750.82
102	BONUS	53,554.00	56,582.17	53 556.00	58 562.58
102	SALGBC	112.00	118.80	108.00	123.60
102	PENSION CONTRIBUTIONS	137,180.00	122,217.48	124 776.00	126 495.11
623	MEDICAL AID CONTRIBUTIONS	42,473.00	48,850.20	35 060.00	49 521.60
102	OWN TRANSPORT	30,000.00	0	0	0
102	UIF CONTRIBUTIONS	1,788.00	1,813.04	2 088.00	2 125.44
102	TRAVEL ALLOWANCES	120,000.00	135,797.16	141 000.00	140550.20
102	CELLPHONE ALLOWANCES	9,000.00	9 000	9 000.00	9 000.00

102	SKILLS DEVELOPMENT LEVY	7,435.00	7,314.48	7 940.00	8 826.95
102	TRAVELLING AND SUBSISTANCE	30,000.00	0	28 400.00	4829.390
102	ACCOMODATION	40,840.00	2,637.50	40 836.00	12 920.00
102	FOOD AND BEVERANGES	15,800.00	2,219.54	15 804.00	4 164.70
102	TOLL GATE FEES	790.00	0	792.00	0
102	CAR HIRE	7,890.00	0	7 896.00	0
102	FLIGHT BOOKINGS	15,790.00	0	15 792.00	0
102	OPERATIONAL COST:PROFESSIONAL BODIES; MEMBERSHIP AND SUBSCRIPTION-MEMBERSHIP FEES IRMSA	2,110.00	0	2 112.00	1 755.00
102	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS: NATIONAL SEMINARS	21,000.00	0	21 000.00	0

COMMENT ON STRATEGIC PLANNING PERFORMANCE OVERALL

The department of Municipal Manager does not dispose over any capital projects and functions mainly focus on compliance with various Acts and Regulations.

Chapter 3

COMPONENT D: COMMUNITY & SOCIAL SERVICES

This Component Includes: Libraries; Sports, Art & Culture, Community Halls; A Child Care; Aged Care; Social Programmes, Gender.

3.13 LIBRARIES, EDUCATION, COMMUNITY FACILITIES AND SPORTS,CEMETORIES AND CREMATORIUMS

INTRODUCTION TO LIBRARIES AND OTHERS

LIBRARIES

The Municipal library services play a very important role in the work, education, and culture. The services that the libraries provide help people to carry out their work, studies and leisure time activities. Librarians assist anyone who needs assistance in finding information from books, encyclopedias, Encarta, pamphlets, periodicals and internet to meet their needs.

Community members take part in special programs and events in the library section, e.g., school projects, storytelling, reading clubs, etc.

Service Objectives	Service Targets	2020/2021	2021/2022
Library Campaigns	2	The library awareness campaign was held during the 1st quarter at Sphiwe Secondary School in Tweefontein C.	Stoty telling event was held at Empumelelweni Creche in Tweefontein A as part of literacy week. Two High Schools attended a library week at Phumula Library

EMPLOYEE INFORMATION

Employees: Libraries, Archives;Community Facilities;Other					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	3	3	3	0	0%
10 – 8	1	1	1	0	0%
7 – 5	8	17	3	14	82%
4 – 2	41	40	37	3	7.5%

Total	54	62	45	17	27%

COMMENT ON LIBRARY SERVICES PERFORMANCE OVERALL

- Two library events were held at Empumelelweni Creche and at Phumula Library.

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SOCIAL DEVELOPMENT (COMMUNITY SERVICES) 2020/2021 AND 2021/2022

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
107	SALARIES	2,093,511.00	2,192,516.08	2 362 768.00	2 456 104.11
107	BONUS	379,167.00	176,083.85	379 164.00	202 507.66
107	SALGBC	1,584.00	792.00	1 584.00	988.80
107	ACTING ALLOWANCE	53,864.00	21,213.66	23 868.00	20 072.20
107	PENSION CONTRIBUTIONS	730,550.00	460,707.57	530 048.00	505785.35
107	MEDICAL AID CONTRIBUTIONS	190,404.00	246,800.43	390 904.00	303 078.24
107	UIF CONTRIBUTIONS	5,496.00	11,961.80	16 496.00	16 156.83
107	TRAVEL ALLOWANCES	120,000.00	135,797.16	141 000.00	140550.20
107	CELLPHONE ALLOWANCES	9,000.00	9,000.00	18 216.00	18 600.00
107	SKILLS DEVELOPMENT LEVY	42,264.00	22,143.13	42 264.00	29 904.65
107	TRAVELLING AND SUBSISTANCE	27,460.00	0	27 456.00	5488.51
107	ACCOMODATION	42,170.00	2,530.00	42 168.00	30 333.00

107	FOOD AND BEVERAGE	10,460.00	725.30	10 464.00	9 000.63
107	CATERING FOR HIV/AIDS	0	0	0	0
107	ADVERTISING PUBLICITY AND MARKETING FOR HIV/AIDS	37,950.00	0	37 956.00	0
107	TOLL GATE FEE	1,580.00	0	1 584.00	706.08
107	CAR HIRE	3,680.00	0	3 684.00	0
107	FLIGHT BOOKING	3,000.00	0	3 000	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR SPORTS GROUND, STADIUMS AND SPORTS FACILITY MANAGEMENT FOR 2020/2021AND 2021/2022

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
300	SALARIES	2,327,869.00	4,198,775.70	4 914 272.00	4695142.46
300	SALGBC	1,831.00	2,376.00	2 924.00	2708.90
300	PENSION CONTRIBUTIONS	677,431.00	849,778.38	962 600.00	939975.07
300	MEDICAL AID CONTRIBUTIONS	242,307.00	339,417.18	437 576.00	411644.64
300	UIF CONTRIBUTIONS	27,358.00	34,861.62	45 382.00	43591.04
300	TRAVEL ALLOWANCES	120,000.00	135,797.16	141 000.00	140 550.20
300	CELLPHONE ALLOWANCES	18,600.00	18,600.00	18 600.00	18 600.00
300	SKILLS DEVELOPMENT LEVY	40,216.00	40,669.99	57 124.00	54646.58
300	OVERTIME:STRUCTURED OVERTIME	0	0	60 000.00	0

300	ACTING AND POST RELATED ALLOWANCES	0	0	20 000.00	67 268.97
300	CONTRACTORS:BUILDING SIGNAGE FOR GEOGRAPHIC NAMING COMMITTEE	0	0	144 000.00	139 684.16
300	TOLL GATE FEES	11.00	0	2 496.00	0
300	BONUS	537,145.00	327,576.09	660 348.00	397 522.81
300	FLIGHT BOOKING	10000	0	0	0
300	CONTRACTORS	149 007	192 867	0	0
300	CATERING	0	0	0	0
300	ADVERTISING,PUBLICITY AND MARKETING	3,000.00	0	0	0
300	CONSUMABLES:STANDARD RATED BOTTLED WATER FOR MINI MARATHON	10,000.00	0	0	0
300	ACCOMODATION SAMSRA GAMES	0	0	0	0
300	FOOD AND BEVERAGES SAMSRA	0	0	0	0
300	INSTRUMENT FOR ARTS AND CULTURE	5,000.00	0	0	0
300	EVENT PROMOTER MARKETING OF ARTS EXHIBITIONS	0	0	0	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR COMMUNITY HALLS AND FACILITIES FOR 2020/2021 AND 2021/2022

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
300	SALARIES	5,279,126.00	3,713,273.81	2 651 670.00	2742617.16

300	SALGBC	3,864.00	2,890.80	3 864.00	2 121.80
300	PENSION CONTRIBUTIONS	1,378,800.00	776,850.97	1 378 800.00	555673.51
300	MEDICAL AID CONTRIBUTIONS	535,020.00	426,933.60	535 020.00	310432.80
300	U I F CONTRIBUTIONS	121,488.00	43,180.50	121 488.00	34229.72
300	SKILLS DEVELOPMENT LEVY	59,244.00	34,909.14	59 244.00	33 485.97
300	TOLL GATE FEES	15,800.00	0	15 804.00	0
300	CONTRACTORS:BUILDING SERVICING AIRCONS AT MUNICIPAL OFFICES BY CONTRACTORS	242400	67601.40	252 400.00	241 415.00
300	INVENTORY CONSUMED:MATERIAL AND SUPPLIES	560840	366703.69	675 844.00	539 045.79
300	CONTRACTORS:BUILDING REPAIRS TO MUNICIPAL OFFICE BUILDINGS BY BUILDING CONTRACTOR	100000	124895	99 996.00	99 724.70
300	CONSUMABLE : STANDARD RATED	55300	13943	55 296.00	0
300	BONUS	478495	301492.32	478 500.00	247711.98
300	CELL PHONE	14400	4800	14 400.00	4 800.00
300	OVERTIME STRUCTURED	10000	0	159 996.00	0
300	ACTING AND POST RELATED ALLOWANCES	76840	33546.93	76 836.00	67764.19

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE FOR LIBRARY AND ARCHIVES FOR 2020/2021 AND 2021/2022

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL

300	SALARIES	1,478,492.00	1,206,152.82	1 400 000.00	1547302.70
300	OVERTIME:NON STRUCTURED	0	0	20 000.00	0
300	ACTING AND POST RELATED ALLOWANCES	0	0	20 000.00	2 386.75
300	SALGBC	594.00	475.20	700.00	607.70
300	PENSION CONTRIBUTIONS	259,167.00	226,567.10	270 000.00	296 091.51
300	MEDICAL AID CONTRIBUTIONS	97,270.00	76,088.40	110 000.00	142 203.60
300	UIF CONTRIBUTIONS	17,772.00	7,252.16	9 300.00	10 450.08
300	SKILLS DEVELOPMENT LEVY	13,812.00	10,550.36	17 000.00	17 502.84
300	TOLL GATE FEES	2,500.00	0	0	0
300	BONUS	123,208.00	102,870.34	131 000.00	130 727.92

COMMENTS ON THE PERFORMANCE OF LIBRARIES, SPORTS AND OTHERS OVERALL

The Municipality graded thirty-five (35) sports fields during 2021/2022 financial year. Bookings of facilities are on record for the hiring of these facilities.

3.14 HEALTH AND WELFARE

There is only one community hospital in the sub-region, Kwamhlanga hospital. There are six Community Health Centres (CHC) namely

- Kwaggafontein CHC
- Buhlebesizwe CHC
- Verena CHC
- Moloto CHC
- Thembalethu CHC
- Kwamhlanga CHC

There are fifteen clinics: namely

- Zithabiseni clinic
- Goederede clinic
- Mzimuhle clinic
- Mathyzensloop clinic
- Kwaggafontein “a” clinic
- Tweefontein “a” clinic
- Tweefontein ‘c’ clinic
- Tweefontein ‘d’ clinic
- Tweefontein ‘h’ clinic
- Veterinary clinic kwafene
- Tweefontein ‘m’ clinic
- Empilweni clinic
- Kameelpoortnek clinic
- Kwamhlanga clinic
- Vriesgewacht clinic
- Vlaklaagte no.1 clinic

The Municipality needs to strengthen the HIV/AIDS awareness campaign in its area of jurisdiction to minimise the infection rate. The high unemployment rate and the lack of skills creates poverty and increases the demand for social grants provision by government.

COMMENT ON HEALTH SERVICES PERFORMANCE OVERALL

The health service unit consist of one person who is coordinator, reporting to the Manager Social Development Service. The unit is fully functional. The Municipality conducted dialogues, HIV counselling and testing (hot) campaigns and training to support and reduce the impact of the HIV/AIDS on individuals, family community and society by expanding access to appropriate treatment, adhere care and support in accordance with the South African Strategic Plan (NSP) 2017-2022 to address focus for impact, and reach the 90 goals by 2030. The Municipality conducted 10 HIV/AIDS related campaigns in 2021-22 financial year. During the financial year 2020/2021 the Municipality like many other organisation in the world was affected by COVID19 pandemic. Thembisile Hani Local Municipalty has established a local Cpmmand Council which assist with the coordination of response stratgeis and programmes to deal with the spread of COVID19.

COMPONENT E: HEALTH AND ENVIROMENTAL PROTECTION

3.15 HEALTH INSPECTION OF PREMISE AND BUSINESS FOR LICENCING

Environmental health services continued to be provided without funding from National Treasury. with a limited budget and diminishing resources the nine functional areas relating to environmental health services as defined in the National Health Act, no. 61 of 2003 were carried out but not fully to ensure effective and efficient service delivery within the areas of thembisile.

The service delivery priorities focused on water quality monitoring, food quality and safety, health surveillance of premises and vector control. However, the departmental of Technical Services was used for the monitoring of water quality.

COMMENT ON HEALTH INSPECTION AND ENVIROMENTAL HEALTH PERFORMANCE OVERALL

The Municipality conducted (96) business inspections in (37) villages. Routine business inspections were conducted by the environmental health practitioner.

EMPLOYEE INFORMATION

Employees: Health Inspection (Environmental Health)					
Job Level	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	0	0	0	0	0%
13 -11	0	0	0	0	0%
10 - 8	0	0	0	0	0%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	0	0	0	0	0%

POLLUTION CONTROL AND BIO DIVERSITY; LANDSCAPE

Pollution control, bio diversity and landscape are not applicable to Thembisile Hani Local Municipality.

3.16 DISASTER MANAGEMENT

INTRODUCTION

The Municipality has a disaster management plan and plays a role in mobilizing a multi sectorial presentation respond to fire and other disaster are in the Municipality.

Strategies

- To ensure effective policing and access to emergency services.
- To promote inter-governmental relations.
- To develop disaster management plan.
- Development of risk management plan.

COMMENT ON DISASTER MANAGEMENT PERFORMANCE OVERALL

The Disaster Management Unit despite having only one official and insuffient budget managed to respond to a number of disaster incidents in the financial 2021/2022.

EMPLOYEE INFORMATION

Employees: disaster management					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%

15	0	0	0	0	0%
13 -11	1	1	0	1	100%
10 - 8	0	3	1	2	66%
7 - 5	1	0	0	0	0%
4 - 2	0	6	0	6	0%
Total	2	10	1	9	90%

TRANSVERSAL

INTRODUCTION

The special programmes unit in the office of the Manager SDS, (which comprises four sub-programmes: issues on the status of women, issues on the status of persons with disability issues on the rights of a child and issues on elderly) is amongst others mandated to monitor and evaluate mainstreaming of gender equality and women empowerment, rights of persons with disability, elderly and rights of children into programmes of the Municipality. The core functions of special programmes unit are: advocacy, capacity building, policy analysis, research, monitoring and evaluation.

Strategies

- Guide the Municipality in developing appropriate programmes.
- Provide strategic interventions to facilitate gender policy implementation in the Municipality.
- Promote the integration of gender equity and equality, and women, persons with disability, elderly and children empowerment in the Municipality development programmes and service delivery
- Raise awareness on the constitutional and development roles and responsibilities of Municipal department stake holders as development agents.
- Alert stakeholders of the Municipality about the gender implications of their work.
- Contribute to the development of the performance systems by introducing gender-sensitive indicators

COMMENT ON TRANSVERSAL PERFORMANCE OVERALL

The Municipality has two officials dealing with special programmes.

EMPLOYEE INFORMATION

Employees: Transversal					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
15	0	0	0	0	0%
13 -11	1	1	1	0	0%
10 - 8	0	0	0	0	0%

7 - 5	1	1	1	0	0%
4 - 2	0	0	0	0	0%
Total	2	2	2	0	0%

Transversal Unit implemented 15 programatic activities/ events during 2021-2022.

FINANCIAL PERFORMANCE 2020/2021 AND 2021/2022: CHILD CARE; AGED CARE; SOCIAL PROGRAMMES

The child care, aged care and social programme are using the same vote with libraries under vote 107: Social Development Services.

COMPONENT F: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: Corporate Policy Offices, Financial Services, Human Resource Services, ICT Services, and Property Services.

INTRODUCTION TO CORPORATE POLICY OFFICES

Chapter 7 of the constitution of the Republic of South Africa states that the Municipality comprise of Councillors, officials and the community. In order for the Municipality to govern its affairs correctly it must consult with the community to ensure that needs are correctly determined, explained and included in the IDP for service delivery purposes. Policies must be put in place which will address the needs of the community in terms of how service delivery matters will be addressed.

In order for the Municipality to be able to address the service delivery matters the Municipality must approve a budget that will be commensurate with the needs/projects identified for the particular year. This budget must also address matters of staff and this can only be achieved through the costed organogram that must be cost effective but also provide sufficient managerial and other positions in order to be able to render effective and satisfactory delivery of services.

Management must ensure that tools of trade are made available to the staff. This will include ICT services and networks including the necessary licenses. In order for the Municipality to finance the service delivery issues it must ensure that the budgetary expenditure will be redeemed through cash collection that will be generated by payment for services. the payment for services will be covered by the payments for rates and taxes and will include proper and sufficient Municipal service delivery networks like water pipes and reservoirs as well as sewer and electrical (street lights and high mast lights) networks and plant and equipment.

3.17 EXECUTIVE AND COUNCIL

This component includes: executive office (Executive Mayor; Councilors; and Public Participation).

INTRODUCTION TO EXECUTIVE AND COUNCIL

In terms of chapter 7 section 151 (2) of the constitution of the Republic of South Africa, 1996, the executive and legislative authority of a Municipality is vested in its Municipal Council.

The Municipal Council of the Thembisile Hani Local Municipality is established as a Municipality with a Mayoral Committee system which is combined with a Ward participatory system in terms of chapter 12 of the Municipal Structures Act, 117 of 1998.

Chapter 3

Section 152 of the constitution spells out categorically clear, the objectives of local government and the powers and functions of Municipalities are determined in Section 156 of the Constitution.
The executive authority of the Council is vested with the Executive Mayor who must however report to Council and is assisted by the members of the Mayoral Committee established by the Executive Mayor and can take decision. However there are certain matters on which the Executive Mayor as the head of the Municipality cannot take decisions i.e. the approval of the budget, IDP and by-laws, as these matters cannot be delegated and must be approved by Council.

In terms of delegation of powers certain matters may be delegated to the Executive Mayor by Council who will in turn also sub-delegate to the Municipal Manager. The Municipal Manager may also sub-delegate to managers who may in turn further sub-delegate to other officials.
Section 152 of the constitution sets among others the following objectives for local government:

(a) To provide democratic and accountable government for local communities
(b) To ensure the provision of services to communities in a sustainable manner
(c) To promote social and economic development

In order to ensure sustainable service delivery to the community's Council sets the top three service delivery priorities as follows in order to achieve good governance levels.

- Risk management: Council has developed risk management strategy or policy that enables Council to conduct risk assessment which has already been done. This exercise also enabled the Council to develop a plan on internal controls to mitigate and control.
- Internal Audit: Council managed to establish the Audit Committee and it sits regularly assisting on assessing the reporting on management of risk and other matters relating to good governance.
- Accounting and auditing: Council has established the Audit Committee which assists in reviewing the Annual Financial Statements and also to monitor the effectiveness of the internal controls and risk management.

SERVICE STATISTICS FOR THE EXECUTIVE AND COUNCIL

Detail	2020/2021		2021/2022	
	Special Meetings	Ordinary Meetings	Special Meetings	Ordinary Meetings
Mayoral Committee	02	09	02	09
Technical Service Committee	00	04	00	02
SDS Committee	00	07	00	05
Audit Committee	01	04	02	04
Admin & Governance	01	08	00	06
LED Committee	00	03	00	02
Finance Committee	00	06	00	04

Council Meeting	05	06	07	07
Corporate Services Committee	01	08	00	06
MPAC	03	04	05	03

EMPLOYEE INFORMATION

Employees: The Executive And Council					
	2020/2021	2021/2022			
Job Level	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
0 - 3	6	9	9	0	0%
4 - 6	22	55	55	0	0%
7 - 9	0	0	0	0	0
10 - 12	36	0	0	0	0%
13 - 15	0	0	0	0	0
Total	64	64	64	0	0%

EXPENDITURE ON COUNCIL GENERAL (100) FOR 2020/2021 AND 2021/2022 FINANCIAL YEAR:

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
100	SALARIES	4,450,950.00	3,555,403.19	5 025 631.00	4 058 322.39
100	MOBILE DATA BUNDLES	271,541.00	229,800.00	271 536.00	230 377.27
100	PENSION CONTRIBUTIONS	3,203,511.00	2,493,194.78	2 885 846.00	2 490 498.91
100	MEDICAL AID CONTRIBUTIONS	653,486.00	428,904.09	653 496.00	294 662.46
100	TRAVEL ALLOWANCES	6,263,452.00	5,305,902.70	6 013 460.00	5 046 656.53
100	CELLPHONE ALLOWANCES	2,412,702.00	2,604,400.00	2 412 696.00	2 605 992.03

100	CLR ALLOWANCES	10,298,182.00	10,375,239.20	9 598 258.00	10 309 898.63
100	BUSINESS AND FINANCIAL MANAGEMENT	84,160.00	0	0	0
100	RADIO AND TV TRANSMISSION	1 112 760	1 112 760	0	0
100	PLANTS FLOWERS AND DECORACTION (SOMA)	184,800.00	0	0	0
100	CATERING SERVICES	851 858	304 475	0	0
100	MEMBERSHIP FEES	1,859,339.00	1,885,960.40	2 843 406.00	1 942 165.75
100	SKILLS DEVELOPMENT LEVY	220,956.00	131,611.59	220 956.00	179 828.95
100	PUBLIC PARTICIPATION	100,000.00	99,810.00	260 054.40	260 052.00
100	PUBLIC & PHOTOGRAPH	5000	0	5 004.00	0
100	TRAVELLING AND SUBSISTANCE	124,120.00	5,441.92	111 704.40	54 857.38
100	ACCOMODATION	648 510	95 194.20	665 844.80	539 158.41
100	WARD COMMITTEES EXPENDITURE	3,790,000.00	3,731,000.00	4 227 850.50	2 375 873.00
100	CORPORATE AND MUNICIPAL ACTIVITIES	0	0	0	0
100	FOOD AND BEVERAGES	196100	27434.76	222 803.60	109 993.13
100	ENTERTAINMENT:EXECUTIVE MAYOR CLLR GENERAL REFRESHMENTS MAYOR	84,240.00	0	84 240.00	39 185.00
100	OTHER TRANSPORT PROVIDER	1 014 932	240 680	679 442.40	288 949.00

100	TOLL GATE FEES	31,590.00	0	31 956.00	286.96
100	CAR HIRE	63,180.00	0	63 180.00	58 077.97
100	FLIGHT BOOKING	87,910.00	0	79 120.80	14 906.07
100	CLEANING SERVICES: LAUNDRY SERVICES DRY CLEAN SERVICE (GOWN FOR SPEAKER.....)	0	0	996.00	710.00
100	ADVERTISING; PUBLICITY AND MARKETING:CORPORATE AND MUNICIPAL ACTIVITIES	405000	299458	297 504.00	284 480.00
100	COST: ACQUISITIONS MACHINERY	200 000	75 000	0	0
100	COST: ACQUISITIONS PROCUMENT OF VEHICLE (COVID 19)	1 075 000	1 075 000	0	0
100	COMMUNICATION: RADIO AND TV TRANSMISSIONS: RADIO AND TV INTERVIEWS	1 053 000	1 053 000	98 460.00	98 360.00

EXPENDITURE ON FOR 2020/2021 AND 2021/2022 FINANCIAL YEAR: COUNCIL GENERAL (100)

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
100	SOMA	0	0	184 800.00	184 800.00
100	GRANTS IN-KIND	50,000.00	0	45 000.00	0
100	PRINTING,PUBLICATION & BOOKS	5,000.00	0	0	0
100	SEMINARS, CONFERENCE WORKSHOP	206 000	22 999.88	123 504.00	50 380.00

3.18 BUDGET AND TREASURY OFFICE

INTRODUCTION TO BUDGET AND TREASURY OFFICE

The department deals with the administration of finances of the Municipality i.e. own budget as well as the money received from government fiscal i.e. allocation by government to the Municipality to enhance service delivery as in mig and equitable

shares. In order for the Municipality to have effective service delivery, budget and IDP processes is being followed in order to ensure Public Participation to cover all community proposals in terms of projects.

The department must develop budget related policies and by-laws to govern consistently charging of moneys for services rendered to the communities. There will be internal and external audits in order to ensure management of risk and curbing corruption while encouraging the implementation of policies.

Debt Recovery					
R					
Details Of The Types Of Account Raised And Recovered	2020//2021		2021/2022		
	Actual For Accounts Billed In Year	Actual Amount collected	Actual Amount Collected	Actual For Accounts Billed In Year	Proportion Of Accounts Value Billed That Were Collected %
Property Rates	32 948 614	23 012 299	27 778 759	55 144 559	50
Water	15 774 758	1 044 211	2 204 260	76 414 661	3
Sanitation	436 341	123 212	196 027	1 890 529	10
Refuse	8 840 281	622 106	1 101 271	36 036 792	3
Total	***57 999 994***	***24 801 828***	***31 280 317***	***169 486 541***	***18***

The following problems were identified with regards to the below average collection rate and we have identified initiatives that will make a difference in the collection rate. One of the main actions to take is to make sure that we intensify the education to communities to pay Municipal services.

Different strategies have to be put in place for regular defaulters as opposed to consumers defaulting occasionally:-

- Through awareness campaigns, consumers need to be made aware of the services provided by the Council.
- We need to explain to the consumers why they have to pay for services
- Provision of incentives such as the 90% Amnesty reduction
- Political support
- Issuing monthly statements to the consumer on regularly for payment of services
- The deposits of regular defaulters should be increased according to their liability profile
- Implementation of credit control policy

EMPLOYEE INFORMATION

Employees: Financial Services					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	5	5	4	1	20%
13 -11	12	17	13	4	23%

10 - 8	1	17	11	6	29%
7 - 5	15	8	8	0	0%
4 - 2	3	0	0	0	0%
Total	36	47	36	11	23%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021AND 2021/2022: BUDGET AND TREASURY

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
104	SALARIES	8,427,510.00	7,717,036.41	8 672 868.00	8 163 834.82
104	SALARIES INTERNS	750,456.00	614,949.40	750 456.00	650 532.20
104	BONUS INTERNS	58,200.00	51,192.91	58 200.00	53 041.34
104	BONUS	715,902.00	639,846.93	771 024.00	671 612.92
104	SALGBC	3 648	3 534.30	3 084.00	3 090.00
	SALGBC-interns	0	0	564.00	381.10
104	ACTING ALLOWANCE	545,109.00	153,662.38	245 112.00	138 014.14
104	PENSION CONTRIBUTIONS	1,240,130.00	1,614,112.11	1 240 128.00	1 692 575.74
104	MEDICAL AID CONTRIBUTIONS	637,739.00	709,019.88	757 740.00	804 146.88
104	HOUSING SUBSIDIES	21,786.00	23,148.24	22 792.00	23 148.24
104	UIF CONTRIBUTIONS	64578	53634.85	57 168.00	53 136.00
	UIF CONTRIBUTIONS-interns	0	0	7 416.00	6 653.36
104	OVERTIME	12,500.00	0	212 496.00	0

104	TRAVEL ALLOWANCES	360,000.00	271,594.32	680 000.00	557843.80
104	CELLPHONE ALLOWANCES	27,000.00	18,000.00	44 000.00	36 000.00
104	BUSINESS AND ADVISORY:VALUER BUSINESS AND ADVISORY VALUER	826,356.00	591,200.00	826 356.00	383 914.30
104	BAD DEBTS WRITTEN OFF:BAD DEBTS WRITTEN OFF_PROPERTY RATES BAD DEBTS	0	0	562 608.00	0
104	PROVISION FOR BAD DEBTS	541489	3719780.86	0	157 798 459.54
104	SEARCH FEE	112650	96956.61	112 656.00	55 000.00
104	BANK CHARGES	421196	661196.38	621 200.00	408 071.25
4104	SKILLS DEVELOPMENT LEVY	98683	84945.93	90 888.00	97 440.83
104	SKILLS DEVELOPMENT LEVY-interns	0	0	7 800.00	7 039.60
104	ACCOMODATION	237870	15582	237 876.00	21 390.75
104	FOOD AND BEVERAGES	59 017	4 385.76	59 016.00	5 554.92
104	MSCOA BUSINESS AND ADVISORY:ACCOUNTING AND AUDITING BUDGET REFORM (MSCOA)	855 285	1 021 541.52	805 284.00	694 237.50
104	TRAINING FOR INTERNS	90288	0	90 288.00	0
104	BUSINESS AND ADVISORY:BUSINESS AND FINANCIAL MANAGEMENT CONSULTANT FOR MSCOA IMPLEMENTATION	1 899 210	536 354.98	1 709 294.00	359 975.00
104	TRAVELLING AND SUBSISTANCE	161 940	2 006.42	161 940.00	5 072
104	BUSINESS AND ADVISORY:ACCOUNTING AND	4 000 000	3 921 330.64	5 395 381.00	4 263 901.14

	AUDITING AFS PREPARATION AND FINANCE SUPPORT				
104	VAT RECOVERY	7360314	7945830.92	8 860 320.00	10 371 666.07
104	DEBT COLLECTION	3555500	2554008.85	3 555 504.00	1 635 724.44
104	OUTSOURCED SERVICES:SECURITY SERVICES FEDELITY (CASH IN TRANSIT)	105300	0	105 300.00	0
104	TOLL GATE FEES	26330	1070.88	26 328.00	286.96
104	CAR HIRE	36850	2520	36 852.00	0
104	FLIGHT BOOKING	47390	0	47 388.00	0
104	REGISTRATION FEES FOR CONFERENCES	125000	0	125000	11 700.00

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021AND 2021/2022: SUPPLY CHAIN

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
104	SALARIES	2,164,666.00	2,063,274.43	2 257 584.00	2 159 481.78
104	BONUSES	145,443.00	172,663.58	145 440.00	178 706.90
104	BARGAINING COUNCIL	2,760.00	594.00	2 760.00	618.00
104	ACTING AND POST RELATED ALLOWANCES	25,067.00	35,075.04	40 068.00	14 737.50
104	Pension Fund Contributions	426,633.00	410,642.26	426 636.00	426 993.20
104	MEDICAL AID CONTRIBUTIONS	95,174.00	88,394.40	98 172.00	103 071.60
104	HOUSING BENEFITS	10,893.00	11,574.12	11 196.00	11 574.12

104	UNEMPLOYMENT INSURANCE	10,708.00	9,065.20	10 704.00	10 627.20
104	TRAVEL OR MOTOR VEHICLE	120,000.00	135,797.16	141 000.00	140 550.20
104	CELL PHONE ALLOWANCES	9,000.00	9,000.00	9 000.00	9 000.00
104	SIKLLS DEVELOPMENT LEVY	23,144.00	19,531.97	23 148.00	24 584.30
104	ACCOMODATION	60,000.00	0	60 000.00	0
104	FOOD AND BEVERAGES	12,500.00	0	12 504.00	0
104	TRANSPORT WITHOUT OPERATOR	38464	0	38 460.00	0
104	CAR HIRE	3680	0	3 684.00	0
104	FLIGHT BOOKING	12000	0	12 000.00	0
104	TOLL GATES	1584	0	1 584.00	0
104	NATIONAL SEMINARS CONFERENCES WORKSHOPS AND EVENTS:NATIONAL REGISTRATION	15000	0	15 000.00	0
104	OUTSOURCED SERVICES:PRINTING SERVICES PRINTING SERVICES	300000	57563.25	300 000.00	47 639.24

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021AND 2021/2022: ASSET MANAGEMENT

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
104	SALARIES	1,784,509.00	1,914,513.33	1 957 716.00	2015639.84
104	BONUSES	234,208.00	159,634.01	255 204.00	166 719.76
104	BARGAINING COUNCIL	558.00	594.00	664.00	618.00

104	ACTING AND POST RELATED ALLOWANCES	16,128.00	30,344.66	41 128.00	31 900.77
104	SOCIAL CONTRIBUTION PENSION	358,443.00	384,910.05	398 440.00	402 587.98
104	SOCIAL CONTRIBUTION MEDICAL	129,277.00	139,446.00	154 276.00	154756.32
104	UNEPLOYMENT INSURANCE	8,923.00	9,065.20	10 928.00	10 627.20
104	TRAVEL OR MOTOR VEHICLE	120000	135797.16	141 000.00	140550.20
104	CELL PHONE ALLOWANCES	9000	9000	9 000.00	9 000.00
104	SIKLLS DEVELOPMENT LEVY	21347	18502.66	21 348.00	23 410.25
104	ACCOMODATION	31992	2637.50	31 992.00	8 662.66
104	FOOD AND BEVERAGES	8784	842.50	8 784.00	2 419.22
104	TRANSPORT WITHOUT OPERATOR	57912	0	57 912.00	11866.60
104	INSURANCE EXCESS	216800	11099.34	216 804.00	8 506.18
104	INSURANCE UNDERWRITING PREMIUM	2056000	2070697.41	2 705 860.00	1 954 160.23
104	GRAP IMPLEMENTATION	2423400	2342476.16	2 653 711.00	3 068 110.99
104	DEPRECIATION INFRASTRUCUTRE	35294493	0	35 294 496.00	0
104	DEPRECIATION COMMUNITY ASSETS	18775000	0	18 774 996.00	0
104	DEPRECIATION FURNITURE AND FITTINGS	1314252	0	1 314 252.00	0
104	DEPRECIATION OFFICE EQUIPMENT	1877496	0	1 877 496.00	0

104	DEPRECIATION MOTOR VEHICLES	3129170	0	3 129 168.00	0
104	DEPRECIATION BUILDING	4506000	4 506 000	4 506 000.00	0
104	DEPRECIATION PLANT AND EQUIPMENT	20000000	0	20 000 000.00	0
104	TOLL GATE FEES	1580	0	1 584.00	0
104	CAR HIRE	3680	0	3 684.00	0
104	FLIGHT BOOKING	10500	0	10 500.00	4 110.00
104	SEMINARS CONFERENCES WORKSHOPS AND EVENTS:NATIONAL REGISTRAT	15000	0	15 000.00	0

3.19 HUMAN RESOURCE(CORPORATE) SERVICES

INTRODUCTION TO HUMAN RESOURCE SERVICES

The Municipality has submitted to the department of labour the employment equity report and return of earnings in terms of the Employment Equity Act and the compensation for occupational injuries and disease Act respectively. In addition to that, the work skills plan approved by Council has been submitted to the Local Government Seta

The approved organisational structure is in place and critical existing posts in the 2019/2020 financial year were filled based in line with structure. All the HR policies were reviewed and adopted by Council. The Municipality has undertaken the organisational reengineering to ensure that the organisation is in alignment with the IDP and budget as well as to ensure that the employee's job descriptions are aligned with these strategic documents.

SERVICE STATISTICS FOR HUMAN RESOURCE SERVICES

Total personnel expenditure trends in the last two years
The following table reflects the total personnel expenditure trends from 2019/2020 to 201/2022

Financial Year	(R)
2019/2020	R 141 352 568
2020/2021	R 150 745 983
2021/2022	R 158 057 347

Pension Fund
The composition of membership for pension and provident funds was as follows

Pension Fund	Number Of Members		
	2019/2020	2020/2021	2021/2022

Municipal Gratuity Fund	19	19	19
National Fund For Municipal Workers	17	19	19
Joint Municipal Pension Fund	0	0	0
Sala Pension Fund 96 92	0	0	0
Municipal Councillors Pension Fund	64	64	64
Municipal Employees Pension Fund	345	334	334
Meshawu Pension Fund	0	0	0
Samwu Pension Fund	0	0	0
GEPF	0	0	0

Medical Aid Funds

The medical aid funds are accredited by the south African local government bargaining Council (slack).the Council 's actual expenditure for the 2021/2022 financial year towards the employer's contribution to total medical aid funds is **R 7 536 932**

Medical Aid Fund	2019/2020 Number of Members	2020/2021 Number Of Members	2019/2020 Employer's Contribution (R)	2020/2021 Employer's Contribution (R)	2021/2022 Number of Members	2021/2022 Employer's Contribution (R)
LA Health	34	45	1 018 858	1 381 014	45	1 659 057
Hosmed	34	29	1 329 951	1 384 890	26	1 189 091
Bonitas	37	40	1 445 116	1 513 382	38	167 625
Munimed	6	5	164 778	165 672	5	161 778
Samwu Med	157	167	3 792 259	4 155 546	153	4 359 381
Total	**268**	**286**	**7 750 693**	**8 600 504**	**267**	**7 536 932**

Outstanding Monies

MFMA circular 11 requires that Municipalities disclose arrears (outstanding monies) by Councillors and section 56 Managers:-

Accounts in arrear as at present	Arrears: jun-2020 (R)	Arrears: jun-2021 (R)	Arrears: jun-2022 (R)
Councillors	389 263	360 109	826 716

Note: the full report is on annual financial statement

Disclosure concerning executive Councillors and section 56 managers

The following table reflects the remuneration for executive Councillors and **section 56 managers**: -

Designation	Remunerable(Package) (R)		
	2019/2020	2020/2021	2021/2022
Executive Council	25 154 166	5 913 775.82	3519154.56
Section 56 Managers	6,614,482	6 314 036.89	6047552.46
Part Time/ Section 79	16 183 500	25 121 573.44	25271094.55

Designation	Remuneration (Package) (R)		
	2019/2020	2020/2021	2021/2022
Executive Mayor	944 238	945 984.80	946375.93
Speaker	764 057	773,689.02	733108.45
Mpac chairperson	0	0	661352.72
Chief Whip	719 102	599 417.36	697155.76
Council	3 351 935	25 121 573.44	18507020.76
Municipal Manager	1 280 080	1 198 712.78	1189413.45
Manager Corporate Service	1 061 470	996 197.20	748498.35
Manager SDS	1 181 599	1,116,306.20	1037810.60
Manager Technical Services	1 011 221	1,007,492.73	994125.39
CFO	1 026 814	996 266.62	989397.57
DTPS	1 053 298	999 061.36	990947.25

EMPLOYEE INFORMATION

Employees: Human Resource Services					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	6	8	7	1	15.5%

10 - 8	1	1	0	1	100%
7 - 5	0	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	8	10	8	2	20%

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021AND 2021/2022: CORPORATE SERVICES (HR)

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
106	SALARIES	4,231,313.00	3,778,791.93	4 062 004.00	3511255.25
106	BONUS	430,903.00	326,621.42	430 908.00	290546.90
106	SALGBC	1,386.00	1,128.60	1 392.00	988.80
106	ACTING ALLOWANCE	136,169.00	30,053.00	136 164.00	15914.47
106	PENSION CONTRIBUTIONS	817,752.00	802,495.97	817 752.00	750513.38
106	MEDICAL AID CONTRIBUTIONS	380,354.00	376,499.88	380 352.00	335564.64
106	HOUSING SUBSIDIES	21,786.00	23,148.24	21 792.00	23 148.24
106	UIF CONTRIBUTIONS	24,985.00	17,312.44	24 984.00	17003.52
106	OPERATIONAL COST:SIGNAGE OHS SAFETY SIGNS	52,654.00	0	0	0
106	TRAVEL ALLOWANCES	120,000.00	120,000.00	141 000.00	140550.20
106	CELLPHONE ALLOWANCES	13,000.00	13,000.00	13 248.00	13 800.00
106	SKILLS DEVELOPMENT LEVY	46,674.00	46,674.00	46 680.00	41243.45
106	ADVERTISMENT	333176	333176	383 176.00	251 743.85

106	RENTAL OF OFFICE EQUIP	1,295,630.00	1,295,630.00	1 295 628.00	1 522 465.80
106	MATERIAL OF SUPPLIES	1989265.50	1652605.05	1 987 104.80	1 837 801.28
106	STRATEGIC PLANNING	34,150.00	0	0	0
106	WORKMEN'S COMPENSATION FUND	737,096.00	0	737 100.00	541 555.28
106	TRAVELLING AND SUBSISTANCE	35,000.00	0	35 004.00	3741.42
106	ACCOMODATION AND MEALS	1438134	771550.84	468 320.00	407 090.00
106	DOMESTIC:FOOD AND BEVERAGE (SERVED)	0	0	219 960.00	102 304.84
106	OPERATIONAL COST:UNIFORM AND PROTECTIVE CLOTHING PROCUREMENT OF PPE	190135.58	188355.78	63 180.00	62 320.00
106	SEMINARS; CONFERENCES; WORKSHOPS AND EVENTS:NATIONAL REGISTRATION FEE	1494289	1128302.38	2 336 395.00	1 535 769.47
105	HIRE CHARGES	82,134.00	46,700.00	0	0
106	COMPETENCY ASSESSMENT	105300	0	155 300.00	35 237.00
106	OHS PROGAMMES	1154064.50	772936.33	0	0
106	LEAVE DAYS	758,160.00	235,384.18	758 160.00	754 937.03
106	PROVISION FOR BONUS	1,800,000.00	0	1 800 000.00	4 561 842.35
106	PROVISION FOR LEAVE	1,700,000.00	0	1 700 004.00	697 042.88
106	PROVISION FOR ACTUARIES	1,750,000.00	0	1 749 996.00	0

106	TOLL GATE FEES	4,738.00	3,899.23	4 740.00	2 732.20
106	CAR HIRE	25,591.00	5,850.00	6 840.00	5 760.00
106	FLIGHT BOOKINGS	6,000.00	0	6 000.00	0
106	LONG TERM SERVICE	1,339,800.00	1,384,683.19	1 339 800.00	1267039.11
106	STANDBY ALLOWANCE	61,011.00	28,738.92	61 008.00	29 744.68
106	EMPLOYEE WELLNESS	230000	0	680 004.00	361 615.00
106	OCCUPATIONAL HEALTH & SAFETY TRAINING(COVID)	295206	295206.50	0	0
106	PEST CONTROL & FUMIGATION	490206	448549.83	0	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021AND 2021/2022: FLEET MANAGEMENT

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
106	SALARIES	3,720,091.00	3,703,851.48	3 930 084.00	3873543.09
106	BONUS	290,521.00	308,017.14	290 520.00	321 963.34
106	SALGBC	1,454.00	1,663.20	1 752.00	1 709.80
106	ACTING ALLOWANCE	27,314.00	24,212.35	127 312.00	68 613.01
106	PENSION CONTRIBUTIONS	721,182.00	729,602.49	736 188.00	753 334.10
106	MEDICAL AID CONTRIBUTIONS	171,695.00	216,926.70	256 696.00	252270.60
106	UIF CONTRIBUTIONS	24,516.00	24,806.09	28 016.00	28 185.22

106	TRAVEL ALLOWANCES	120,000.00	135,797.16	141 000.00	140550.20
106	CELLPHONE ALLOWANCES	52,200.00	51,400.00	52 200.00	51 400.00
106	STANDBY ALLOWANCE	224,328.00	104,555.40	224 328.00	123949.94
106	CONTRACTORS:MAINTENANCE OF UNSPECIFIED ASSETS	2019274	1491914	1 961 284.00	1 809 393.99
106	SKILLS DEVELOPMENT LEVY	37,765.00	36,268.60	44 764.00	46 718.90
106	CONTRACTORS:MAINTENANCE OF EQUIPMENT	7897760	7273419.96	12 473 757.00	11 173 295.19
106	FUEL	6388701	5867305.38	7 072 986.20	8 506 113.18
106	MOTOR VEHICLE LICENCE AND REGISTRATIONS	910,792.00	644089.46	951 788.00	953 385.50
106	RENTAL OF VEHICLE	5,100,111.00	4,560,667.10	5 100 108.00	4 779 155.84
106	EXECSS PAYMENT	105,300.00	11,602.37	105 300.00	0
106	TRANSPORT WITHOUT OPERATOR	15,552.00	43,200.00	15 552.00	73636.38
106	ACCOMODATION	10,524.00	0	10 524.00	9 591.00
106	FOOD AND BEVERAGES	5,268.00	0	5 268.00	2 613.40
106	VEHICLE TRACKING	912,950.00	532,896.60	912 948.00	531 711.28
106	TOLL GATE FEES	1,580.00	0	1 584.00	424.35
106	CAR HIRE	295,560.00	0	295 560.00	220 850.11
106	INTEREST PAID:FINANCE LEASES INTEREST ON FINANCE LEASE TRANSPORT ASSETS	1300000	0	1 169 996.00	0

106	CONSUMABLES:STANDARD RATED OIL ISSUED	211400	194552.04	211 404.00	0
106	FLIGHT BOOKING	10,000.00	0	9 996.00	0
106	MATERIAL OF SUPPLIES	521,530.00	367,838.64	469 379.00	227 975.19
106	VEHICLE TRACKING & MONITORING OF MUNICIPAL FLEET	912950	532896.60	912 948.00	531 711.28

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021AND 2021/2022: ICT

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
106	SALARIES	3,880,133.00	3,943,813.84	4 098 132.00	4204230.02
106	BONUS	317,912.00	329,457.12	317 916.00	347351.84
106	SALGBC	1,323.00	1,425.60	1 470.00	1 483.20
106	ACTING ALLOWANCE	21,060.00	13,345.14	66 060.00	92208.25
106	PENSION CONTRIBUTIONS	820,009.00	809,381.53	885 008.00	845277.19
106	MEDICAL AID CONTRIBUTIONS	283,619.00	334,717.08	290 120.00	357840.36
106	HOUSING SUBSIDIES	10,893.00	0	10 896.00	0
106	UIF CONTRIBUTIONS	21,420.00	21,756.48	24 920.00	25 505.28
106	POSTAGE/FRANKLING MACHINE	150,310.00	2,330.00	150 312.00	2 330.00
106	TELECOMMUNICATION	2,545,000.00	1,783,500.78	2 373 155.00	1 616 355.27
106	TRAVEL ALLOWANCES	120,000.00	135,797.16	141 000.00	140 550.20

106	CELLPHONE ALLOWANCES	9,000.00	9,000.00	9 000.00	13800
106	AUDIO-VISUAL SERVICES ICT:HARDWARE REPAIRS & MAINTENANCE	644,210.00	0	844 208.00	738 144.80
106	CONSUMABLE: STANDARD RATED	129931	68710.46	129924	0
106	SKILLS DEVELOPMENT LEVY	40,966.00	38,191.16	47 468.00	49296.98
106	MAINTENANCE OF EQUIPMENT	56,532.00	17,980.00	56 532.00	25 558.00
106	MAINTENANCE OF UNSPECIFIED ASSETS	147424	0	147 420.00	62 145.00
106	BIO-MATRIX SYSTEM	250,000.00	174290.47	49 996.00	0
106	ACCOMODATION	31,596.00	3,059.00	31 596.00	0
106	FOOD AND BEVERAGES	5,268.00	842.50	5 268.00	0
106	TRAVELLING AND SUBSITENCE	35,520.00	5,855.82	35 520.00	0
106	MATERIAL OF SUPPLIES	82,541.00	68,710.46	82 536.00	0
106	PROFESSIONAL BODIES MEMBERS	40,270.00	0	40 272.00	0
106	GPS LICENCE FEES	63,180.00	0	63 180.00	0
106	SOFTWARE LICENCE	5,409,220.00	4,942,776.52	7 037 996.40	6 119 999.04
106	TOLL GATE FEES	1,580.00	0	1 584.00	0
106	CAR HIRE	4740	0	4 740.00	0
106	FLIGHT BOOKING	10,000.00	0	9 996.00	0

FINANCIAL PERFORMANCE AND CAPITAL EXPENDITURE 2020/2021 AND 2021/2022: LEGAL

VOTE	DETAIL	2020/2021 BUDGET	2020/2021 ACTUAL	2021/2022 BUDGET	2021/2022 ACTUAL
106	SALARIES	1,897,851.00	1,977,415.94	2 016 732.00	2082544.90
106	BONUS	243,802.00	64,731.00	243 804.00	172295.91
106	SALGBC	3,564.00	594.00	3 564.00	618.00
106	ACTING ALLOWANCES	60,524.00	0	60 528.00	54045.44
106	PENSION CONTRIBUTIONS	400,370.00	399,811.22	401 368.00	417 975.12
106	MEDICAL AID CONTRIBUTIONS	196,023.00	198,582.48	206 020.00	214431.84
106	HOUSING SUBSIDIES	4,000.00	11,574.12	11 496.00	11 574.12
106	UIF CONTRIBUTIONS	9,221.00	9,065.20	9 216.00	10 627.20
106	TRAVEL ALLOWANCES	120,000.00	136,832.04	141 000.00	141621.44
106	CELLPHONE ALLOWANCES	9000	9000	9 000.00	9 000.00
106	SKILLS DEVELOPMENT LEVY	10,188.00	19,885.86	26 188.00	25 112.86
106	TRAVELLING AND SUBSISTENCE	26,316.00	0	26 316.00	457.04
106	ACCOMODATION	31,560.00	0	31 560.00	0
106	FOOD AND BEVERAGES	5,268.00	0	5 268.00	0
106	LEGAL COST:LEGAL ADVICE AND LITIGATION	2404004	1397444.74	1 875 607	986 131.77

106	TOLL GATE FEES	2,630.00	0	2 628.00	0
106	BUSINESS AND ADVISORY:HUMAN RESOURCES BUSINESS AND FINANCIAL MANAGEMENT (DISCIPLINARY BOARD)	0	0	620 000.00	571 909.84

3.20 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

This component includes: Information and Communication Technology (ICT) services.

The ICT services are broadly defined as follows: -

1. Information Management Services
2. Information Technology Services
3. Information System Services
4. Network Management Services

INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

The ICT unit is responsible for the delivery of ICT services across the Municipality. The unit is responsible for devising change programmes across the departments in order to deliver a modern ICT service function. The unit run the management and development of information and network systems which devise an effective ICT management

Brief Introductory Comments

Information, Communication & Technology services in the Thembisile Hani Local Municipality is regarded as a strategic resource. A strategic resource, which it is, viewed as both a critical and catalyst function for enabling service delivery at the customer face.
Key to the strategic nature of ICT in the Municipality is the enabling of the Municipal key objectives of the Municipality in order to meet its constitutional obligations. ICT enables the achievement of these obligations by deploying relevant information technology solutions.
The following policies have been developed and the related it service provided daily to
Departments: -

Corporate services department
Finance department
Social services department
Technical services department
Municipal Manager's Office
Political office bearers

2020/2021 Adopted Policies	2021/22 Adopted Policies
Patch Management Policy	Patch Management Policy
Information Security Policy	Information Security Policy

Reviewed ICT Governance Framework	Reviewed ICT Governance Framework
Back-Up Policy	Back-Up Policy
ICT Change Management Policy	ICT Change Management Policy
Internet Usage Policy	Internet Usage Policy
Email Policy	Email Policy
Password Policy	Password Policy
Telephone Usage Policy	Telephone Usage Policy
THLM Corporate Gavernance Of ICT Charter	THLM Corporate Gavernance Of ICT Charter
	ICT Strategy
	Disaster Recovery Plan and Policy
	POPI Policy

EMPLOYEE INFORMATION

Employees: Information Technology					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	3	5	5	0	0%
10 - 8	0	8	4	4	50%
7 - 5	2	5	4	1	20%
4 - 2	0	0	0	0	0%
Total	6	19	14	5	26%

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

The Thembisile Hani Local Municipality has priority in its capital project running. This are:
Maintain and ensure the smoth running of Municipality

- Implementation of Disaster Recovery Site Phase 2
- ICT hardware/software maintenance
- Renewal of Microsoft Volume licence, Anti-virus, financial system licences (Munsoft and SAGE 300 people), Office 365 Licence.

- Procurement of VMware Exsi Vshere and Veeam Back-up Solution
- Updated Municipal website
- Emplemented Mscoa Compliant on financial system (Munsoft)
- Procurement of 21 laptops
- Maintained 04 (Workshop, Tweefontein K, Traffic Centre and Kwamhlanga satellite offices) satellite offices using wireless technology.

3.21 LEGAL AND ADMINISTRATION SERVICES

INTRODUCTION TO LEGAL AND ADMINISTRATION SERVICES

The aim of legal services is to ensure a proper legal service to Council and the Municipal Manager, as well as the Executive Mayor and his members of Mayoral Committee and other structures in Council. Prepare and ensure approval of legal documents relating to Council.

EMPLOYEE INFORMATION

Employees: Legal & Secretariat Services					
Task Grade	2020/2021	2021/2022			
	Employees	Posts	Employees	Vacancies (Fulltime Equivalents)	Vacancies (As A % Of Total Posts)
	No.	No.	No.	No.	%
15	1	1	1	0	0%
13 -11	2	2	2	0	0%
10 - 8	0	5	3	2	40%
7 - 5	5	0	0	0	0%
4 - 2	0	0	0	0	0%
Total	8	8	6	2	25%

Note: All the legal expenditures are included in the Corporate Service (vote 106)

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL

The Thembisile Hani Local Municipality has priority in its capital project running. This are:
Maintain and ensure the smoth running of Municipality

- Implementation of Disaster Recovery Site Phase 2
- ICT hardware/software maintenance
- Renewal of Microsoft Volume licence, Anti-virus, financial system licences (Munsoft and SAGE 300 people), Office 365 Licence.
- Procurement of VMware Exsi Vshere and Veeam Back-up Solution
- Updated Municipal website
- Emplemented Mscoa Compliant on financial system (Munsoft)
- Procurement of 21 laptops

- Maintained 04 (Workshop, Tweefontein K, Traffic Centre and Kwamhlanga satellite offices) satellite offices using wireless technology.

3.22 FLEET MANAGEMENT

INTRODUCTION

The section provides fleet services for the Municipality and in doing so it is guided by the fleet management policy.

STATUS OF COUNCIL FLEET AS OF JULY 2021 TO JUNE 2022

Thembisile Hani Local Municipality has a fleet management component responsible for the management and administration of One hundred and Eighty-One (181 fleet assets as per the revised fleet register for 2021/2022 financial year below including thirty-seven (37) leased vehicles from Bidvest. These fleet compositions consist of vehicles, plant and equipment

	TRACTORS		
NO	**REGISTRATION**	**MAKE**	**SERIES**
1	DDS 214 MP	MASSEY	400
2	DDS 201 MP	MASSEY	400
3	FPJ 632 MP	MASSEY	MF 400
4	FPJ 638 MP	MASSEY	MF 400
5	FPJ 642 MP	MASSEY	MF 400
6	HFY 726 MP	TRACTOR	LANDINI SOLIS
7	HFY 731 MP	TRACTOR	LANDINI SOLIS
8	HFY 733 MP	TRACTOR	LANDINI SOLIS
9	DXD 889 MP	MASSEY	400
	WATER CARTS		

1	DVC 918 MP	Nissan	A450
2	FDV 718 MP	Nissan	A450
3	DXS 697 MP	Faw	28280 FL
4	DXS 688 MP	Faw	28280FL
5	DXS 693 MP	Faw	CA Series
6	FLZ 923 MP	Isuzu	F-Series
7	FLZ 921 MP	Isuzu	F-Series
8	FMF 292 MP	Isuzu	F-Series
9	DSH 909 MP	Isuzu	F-Series
10	DSH 922 MP	Isuzu	F-Series
11	HDP 501 MP	Nissan	A899
12	DHY 232 MP	Nissan	A520
13	HCY 382 MP	Nissan	A898
14	HCY 384 MP	Nissan	A898
15	KLC 466 MP	Nissan	
16.	P11CVT21335	Nissan	
17.	P11CVT21284	Nissan	

	HONEY SUCKER		
1	DSH 919 MP	Isuzu	F-Series
2	DSH 914 MP	Isuzu	F-Series
3	FZB 485 MP	N/Diesel	A899
4	FZB 487 MP	N/Diesel	A899
5	DS5011501	Nissan	
6	DS5012202	Nissan	
	TIPPER TRUCK		
1	DXT 171 MP	Nissan	A898
2	DXT 176 MP	Nissan	A898
3	DRH 754 MP	Isuzu	F-Series
4	DRH 748 MP	Isuzu	F-Series
5	DVC 913 MP	Nissan	A450
6	HDP 474 MP	N/Diesel	A899
7	HDP 484 MP	N/Diesel	A899
8	HBP 389 MP	N/Diesel	A899
9	HDP 505 MP	N/Diesel	A899

10	HDP 489 MP	N/Diesel	A899
11	HFD 909 MP	N/Diesel	A899
12	HDP 492 MP	N/Diesel	A899
	VARIETY		
1	DVC 923 MP	Nissan	Cabstar
2	HCD 563 MP	UD Trucks	P9156
3	HBP 383 MP	N/Diesel	A975
4	DRS 963 MP	Faw	CA Series
	COMPACTORS		
1	HBY 802 MP	N/Diesel	A899
2	DJN 789 MP	Nissan	
3	FSP 929 MP	Nissan	A898
4	FVP 717 MP	UD Trucks	A899
5	HGW 595 MP	N/ Diesel	G300
6	HGW 609 MP	N/Diesel	G300
	GRADERS		
1	DPX 610 MP	Bell	670D

2	DPX 617 MP	Komatsu	Motor Grader
3	FDV 722 MP	Caterpiller	Motor Grader
4	FZL 582 MP	Bell	Motor Grader
5	FWX 044 MP	Shantui	Grader
6	CWY 815 MP	Bell	L480C
7	HCN 357 MP	Bell	Motor Grader
8	KFH 708 MP	Bell	Motor Grader
9	KFH 806 MP	Bell	Motor Grader
10.	KFJ 257 MP	Bell	Motor Grader
	TLB		
1	CZN 065 MP	Caterpiller	Backhoeloader
2	FDV 720 MP	Bell	Backhoeloader
3	FVX 817 MP	Bell	Backhoeloader
4	FVX 819 MP	Bell	Backhoeloader
5	FVX 821 MP	Bell	Backhoeloader
6	FYD 917 MP	Bell	315SK B/H/loader
7	FYD 922 MP	Bell	315SK B/H/loader

8	FYD 924 MP	Bell	315SK B/H/loader
9	KFH 793 MP	Bell	
10	KFH 800 MP	Bell	
11	KGX 238 MP	Bell	
	EXCAVATOR		
1	JCB	JCB	Excavator
2	BELL	Bell	Excavator
3	Bell	Bell	Excavator
	FRONT END LDR		
1	FRONT END LDR		
	JET PATCHER		
1	KNX 729 MP	Isuzu	Jet Patcher
	DOZER		
1	BELL	Bell	Dozer
	BOMAG		
1	FDR 834 MP	Caterpiller	Compactor
2	BELL BOOMAG	BOMAG	Single Drum

3	DRUM ROLLER	Bomag	
	MINI BUSES		
1	DGG 503 MP	Toyota	Quantum
2	JTB 681 MP	Toyota	Quantum
3	KGS 761 MP	Toyota	Quantum
4	KGS 781 MP	Toyota	Quantum
	BAKKIES		
1	DWW 136 MP	Nissan	Hardbody
2	DWW 137 MP	Nissan	Hardbody
3	DWW 134 MP	Nissan	Hardbody
4	DWW 142 MP	Nissan	Hardbody
5	DWW 141 MP	Nissan	Hardbody
6	DPY 734 MP	Nissan	Hardbody
7	DPY 715 MP	Nissan	Hardbody
8	DPY 707 MP	Nissan	Hardbody
9	DPY 780 MP	Nissan	Hardbody

10	DPY 701 MP	Nissan	Hardbody
11	DPY 769 MP	Nissan	Hardbody
12	DPY 802 MP	Nissan	Hardbody
13	DPY 808 MP	Nissan	Hardbody
14	DPY 747 MP	Nissan	Hardbody
15	DPY 772 MP	Nissan	Hardbody
16	DPY 725 MP	Nissan	Hardbody
17	DFS 353 MP	Ford	Ranger
18	FSB 890 MP	Nissan	Hardbody
19	FSB 801 MP	Nissan	Hardbody
20	FSB 887 MP	Nissan	Hardbody
21	FSB 882 MP	Nissan	Hardbody
22	FSB 891 MP	Nissan	Hardbody
23	DFY 131 MP	Nissan	1400
24	FYZ 069 MP	Nissan	Hardbody
25	FYZ 067 MP	Nissan	Hardbody
26	FYZ 066 MP	Nissan	Hardbody

27	FYZ 065 MP	Nissan	Hardbody
28	DRD 053 MP	Isuzu	KB
29	HFN 945 MP	Nissan	Hardbody
30	HFN 956 MP	Nissan	Hardbody
31	HFN 966 MP	Nissan	Hardbody
32	HFN 972 MP	Nissan	NP300 H/BODY
33	HFJ 699 MP	Toyota	Hilux
34	JTF 889 MP	Nissan H/body	
35	JTF 880 MP	Nissan H/body	
36	JSS 060 MP	Nissan H/body	
37	JTF 884 MP	Nissan H/body	
38	JSS 076 MP	Nissan H/body	
39	JSR 961 MP	Nissan H/body	
40	JSR 994 MP	Nissan H/body	
41	JSR 954 MP	Nissan H/body	
42	JSS 008 MP	Nissan H/body	
43	JSS 066 MP	Nissan H/body	

44	JSR 945 MP	Nissan H/body	
45	JSX 382 MP	Nissan H/body	
46	JTF 898 MP	Nissan H/body	
47	JSS 004 MP	Nissan H/body	
48	JSS 015 MP	Nissan H/body	
49	JTX 639 MP	Nissan H/body	
50	JTX 629 MP	Nissan H/body	
51	JSR 964 MP	Nissan H/body	
52	JSR 971 MP	Nissan H/body	
53	JTF906 MP	Nissan H/body	
54	JSS 014 MP	Nissan H/body	
55	JTX 635 MP	Nissan H/body	
56	JRS 939 MP	Nissan H/body	
57	JSR 937 MP	Nissan H/body	
58	JTF 874 MP	Nissan H/body	
59	JTF 893 MP	Nissan H/body	
60	JTF 903 MP	Nissan H/body	

61	JSR 935 MP	Nissan H/body	
62	JTL 428 MP	Nissan H/body	
63	JSS 012 MP	Nissan H/body	
	SEDANS		
1	DFS 347 MP	Nissan	Almera
2	CXP 399 MP	Nissan	Almera
3	FSB 896 MP	Nissan	Tiida
4	FSB 895 MP	Nissan	Tiida
5	FSB 897 MP	Nissan	Tiida
6	FYZ 862 MP	Nissan	Tiida
7	FYZ 864 MP	Nissan	Tiida
8	FYZ 878 MP	Nissan	Tiida
9	FYZ 874 MP	Nissan	Tiida
10	FYZ 872 MP	Nissan	Tiida
11	DFT 019 MP	Mazda	Mazda 3
12	HVV 223 MP	Mercedez - Benz	W 205
13	DFR 930 MP	VW	Golf 1.6

14	JPF 558 MP	Audi Q5	Q5
15	JTB 684 MP	Toyota	
16	JTB 687 MP	Toyota	
17	JTB 689 MP	Toyota	
18	JTB 686 MP	Toyota	
19	JVP 289 MP	Toyota	
20	JVP 768 MP	Toyota	
21	KNX 794 MP	BMW X1	
22	KNT 275 MP	BMW X3	
	TRAILERS		
1	HJR 747 MP	H/con Trailers	BWOTO1
2	DCJ 124 MP	FID	SCISSOR TIP
3	HJR 749 MP	H/con Trailer	BWOTO1
4	HCJ 901 MP	H/con Trailer	BWOTO1
5	HJR 737 MP	H/con Trailers	BOOT 01
6	HJR 738 MP	Hoocan Trailers	BOOT 01
7	HJR 752 MP	Hoocan Trailers	BOOT 01

8	DDR 442 MP	Telecon	6 Tonne
9	DDR 438 MP	Telecon	6 Tonne
10	DDR 447 MP	Telecon	6 Tonne
11	HCD 587 MP	Kearney's Truck & Trailer	Payloader
12	DCJ 096 MP	FID	Scissor Tip
13	DDR 434 MP	Telecon	6 Tonne
14	JFS 622 MP	Trailer	
15	JFS 612 MP	Trailer	
16	JFS 619 MP	Trailer	
17	KMZ 497 MP	Lowbed Trailer	
18	KLT 962 MP	Diesel Bowser Trailer 2000L	

REPAIRS AND MAINTENANCE

The council has appointed the following service providers for the maintenance and repairs of Municipal fleet ie

1 Batazi and sons	Electrical services	3years
2 Bidvest	Vehicle lease	3years
2 Jabela construction	Yellow plant repairs	3years
3 Mdubane electrical	Tyres and wheels	2years
4 Zembeleni	White plant repairs	3years
5 Spek solution	Fleet monitoring system	2years
6 Siyafana nathi	Fuel services	3years

Chapter 3

COMPONENT G: MISCELLANEOUS

3.23 ANNUAL PERFORMANCE REPORT

THIS COMPONENT INCLUDES: ANNUAL PERFORMANCE SCORECARD REPORT FOR THE CURRENT YEAR.

The Municipal Planning and Performance Management Regulations (2001) stipulates that a "Municipality's Performance Management System entails a framework that describes and represents how the Municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role-players" (chapter 3, section 7, Municipal Planning and Performance Management Regulations, 2001).

The 2021/2022 Performance Management Framework and policy was adopted by Council

The Annual Performance Report must be presented to the Auditor General for auditing together with the Annual Financial Statements on 31 August 2022.

COMPONENT K: ORGANISATIONAL PERFOMANCE SCORECARD

INTRODUCTION AND BACKGROUND

This report is compiled in terms of the Municipal Systems Act (MSA), 32 of 2000, section 46(1) and (2). It covers the performance information of the Municipality from 1 July 2021 to 30 June 2022 and focuses on the implementation of the 2021/2022 Revised Service Delivery Budget and Implementation Plan (SDBIP), in relation to the objectives as encapsulated in the Municipality's Integrated Development Plan (IDP). In addition, the report provides an overview of improvements made to the Performance Management System (PMS) and an overview of financial performance.

In the year under review (2021/2022), Thembisile Hani Local Municipality had six (6) departments, namely; Technical Services, Social Development Services, Corporate Services, Finance Service, Municipal Manager's Office, as well as the Development and Town Planning services

PURPOSE

The purpose of this report is to provide the records of the activities for the financial year 2021/2022 to Cooperative Governance and Traditional Affairs, Provincial and National Treasury, and Auditor-General and to the citizens of Thembisile Hani Local Municipality on progress being made by Municipality towards achieving the overall goals. Furthermore, the report is a key performance report to the communities and other stakeholders in keeping with the principles of transparency and accountability of government to the citizens.

METHODOLOGY FOLLOWED IN COMPILING THE REPORT

In terms of Section 46 of the Municipal Systems Act 32 of 2000,
(1) A Municipality must prepare for each financial year a performance report reflecting-
(a) The performance of the Municipality and of each external service provider during that financial year;
(b) A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year and
(c) Measures taken to improve performance.

(2) An Annual Performance Report must form part of the Municipality's Annual Report in terms of chapter 12 of the Municipal Finance Management Act.
In terms of Chapter 6 of the Municipal System Act, No. 32 of 2000 Municipalities must monitor and measure the progress of their performance by preparing Quarterly, Mid-year and Annual Performance Reports.

INSTITUTIONAL PERFORMANCE MANAGEMENT PROCESS OVERVIEW

In the 2021/2022 financial year, every attempt was made to ensure that the Municipality complies with the legislation concerning the development, operation and maintenance of a Performance Management System that is commensurate to the institutional service delivery objectives captured in the IDP. Thembisile Hani Local Municipality has continued to maintain an effective operation of the following mechanisms:

- The 2021/2022 IDP included strategic objectives, strategies and key performance indicators (KPI's) as required by the Municipal Systems Act, 32 of 2000;
- The budget for implementation of the IDP was approved within the prescribed timelines prescribed in the Municipal Finance Management Act, 56 of 2003;
- After approval of the budget, the SDBIP was developed to integrate the IDP and the budget and to ensure effective implementation of the institutional strategies;
- Performance agreements which incorporates performance plans were developed and signed as required by the Municipal Performance Regulations, 2006;
- Quarterly performance reports with supporting evidence were prepared by managers directly reporting to the Municipal Manager (MM);
- Quarterly performance reports were objectively and independently audited by the Internal Audit Unit verifying the accuracy and credibility of the reported performance information; and
- The Performance Audit Committee (PAC) functioned optimally in the year; in line with the Committee's approved terms of reference

DEVELOPMENT OBJECTIVES

The following are the strategic objectives that the Municipality has set:

- To improve the organisational development capacity of the Municipality in order to render effective service delivery
- To enhance revenue and to ensure financial viability and sustainability.
- To reduce infrastructure and service backlogs and to establish a high quality environment with the associated physical infrastructure.
- To improve the quality of life of the community by providing them, with water supply, sanitation, roads as well as amenities such community halls and basic recreational facilities.
- To improve the quality of life of the community through providing them with community facilities and containing the HIV/AIDS epidemic in the area.
- To ensure that residents live within a safe environment by illuminating strategic nodal point.
- To utilize the Municipal area's agricultural potential to the maximum
- To promote local economic development and growth through the identification and facilitation of economic opportunities, tourism and mining.

- To deepen democracy and strengthen democratic institutions through active Public Participation

MUNICIPAL PRIORITIES

The Annual Performance Report is structured to show how projects were implemented within the financial year to address the IDP priorities.

- issue 1: institutional development
- issue 2: financial viability
- issue 3: public participation and good governance
- issue 4: water
- issue 5: sanitation
- issue 6: electricity (communal and street light)
- issue 7: road and stormwater
- issue 8: public transport
- issue 9: cemeteries
- issue 10: waste and environmental management
- issue 11: Municipal facilities, sport, recreation, art & culture
- issue 12: public safety, security and emergency services
- issue 13: spatial planning and land use management
- issue 14: local economic development
- issue 15: youth development
- issue16: transversal issue

Chapter 3

OVERALL CONCLUSION

During the 2021/2022 financial year the overall performance of Thembisile Hani Local Municipality is **80%** success rate achievement. As compared to **79%** success rate achieved during the 2020/2021 financial year.

KEY PERFORMANCE AREA	TOTAL NO. OF TARGET		TOTAL ACHIEVED		NOT ACHIEVED	
	No	%	No	%	No	%
1. Basic Service Delivery						
1.1. Technical Services	33	100%	25	76%	08	24%
1.2. Social Development Services	10	100%	09	90%	01	10%
2. Municipal Transformation and Institutional Development	31	100%	20	65%	11	35%
3. Municipal Financial Viability and Management	30	100%	28	93%	02	7%
4. Good Governance And Public Participation	52	100%	45	87%	07	13%
5. Spatial Rationale	03	100%	01	33%	02	67%
6. Local Economic Development	14	100%	11	79%	03	21%
TOTAL	**173**	100%	**139**	**80%**	**34**	**20%**

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O.N. Nkosi

Municipal Manager

Date: 22/08/2022

Chapter 3

KPA: BASIC SERVICE DELIVERY AND INFRASTRACTURE DEVELOPMENT

The department of Technical Services overall performance for 2021/2022 financial year is 76% achievement. The department managed to achieve 25 targets out of the 33 planned targets, as compared to 74% achieved in 2020/2021 financial year, out of 46 planned targets 34 targets was achieved.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
WATER												
DTS007	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Bulk purchase water	Number of household provided with water	82 653 households provided with water	91 007 households provided with water by 30th June 2022	R 143 878 824.00	64 267 households provided with water	R 232 333 367.58	No	26 740 household is being provided with water through the Water Tankers	To provide the number of household that receive water through the Water Tankers.	Water billing report water carts delivery reports
DTS033	To provide household with basic services including water,	6KI Free basic water	Number of HH provided with 6kl free basic water	82 653 households provided with	91 007 households provided with 6kl	In house	64 267 households provided with water	In house	No	26 740 household is being provided with water	To provide the number of household that receive	Water billing report water carts delivery reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	adequate sanitation, adequate public lighting and accessible road			6kl free basic water	free basic water 30th June 2022					through the Water Tankers	water through the Water Tankers.	
DTS034	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Water Sample	Number of water samples tested	356 Water Samples tested	356 Water Samples tested by 30th June 2022	R1 080 000	589 Water Samples tested	R 908 920.25	Yes	None	None	Water quality reports
DTS158	To provide households with basic services including water, adequate sanitation, adequate public	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) –	% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	40% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1:	100% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2022:	R7,800,000	95% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1	R 6 977 509.68	No	The practical completion was planned for the 9th June 2022, but upon arrival on site	The contractor to put in place measures so that we can reach	Monthly progress reports. Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	lighting and accessible road	Ward 9,14 – Phase 1		*MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	*Setting Out 5% *Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5%; *Chamber Walls and Cover Slabs 5% *Pipe Specials 5%;*Commissioning of the Project 5%		*Setting Out 5%*Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5%;*Chamber Walls and Cover Slabs 5%, *Pipe Specials 5%			we discovered that the service provider was not ready for practical completion, which necessitated that we reschedule the date of practical completion date until such time that the project is ready for practical completion.	practical completion.	
DTS160	To provide households with	Upgrading of Tweefontein	% progress in the Upgrading	40% Progress: Upgrading of	80% Progress: Upgrading of	R7,000,000	88,74%; Setting out 5%;	R 6 903 930.67	Yes	None	None	Monthly progress

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	basic services including water, adequate sanitation, adequate public lighting and accessible road	C and DK Water Infrastructure (Multi-Year Project) – Ward 12	of Tweefontein C and DK Water Infrastructure	Tweefontein C and DK Water Infrastructure – Phase 1: *MIG Business Plan 5%;*Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;*Appointment of Contractor 5%; *Site Establishment 15%	Tweefontein C and DK Water Infrastructure – Phase 1 by 30th March 2022: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%;		Excavation 9,8%; Bedding 4,8%; Pipe laying 9,8%; Backfilling 9,8%					reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DTS161	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Ntokozweni Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Ntokozweni Water Infrastructure	40% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	100% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1 by 30th June 2022: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10% *Commissioning of the Project 5%	R 9 547 767	100% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1 *Setting Out 5%*Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10%	R 9 546 404.20	Yes	None	None	Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
							*Commissioning of the Project 5%					
DTS162	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Upgrading of Mabhoko Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Mabhoko Water Infrastructure	40% Progress: Upgrading of Mabhoko Water Infrastructure – Phase 1: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site	70% Progress: Upgrading of Mabhoko Water Infrastructure – Phase 1 by 30th December 2021: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10%	R 9 659 497	78% Progress: Upgrading of Mabhoko Water Infrastructure – Phase 1 *Setting Out 5%*Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of	R 9 658 931.33	Yes	None	None	Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				Establishment 15%	*Commissioning of the Project 5%		Standpipes 10% *Commissioning of the Project 5%					
DTS164	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Bomando Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Bomando Water Infrastructure	50% Progress: Upgrading of Bomando Water Infrastructure – Phase 1 by 30th June 2021: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for	100% Progress: Upgrading of Bomando Water Infrastructure – Phase 1 by 30th June 2022: *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meters 10%; *Installation of Standpipes 10%	R 20 573 000	100% Progress: Upgrading of Bomando Water Infrastructure – Phase 1 *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meters 10%; *Installation of	R 17 757 489.28	Yes	None	None	Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%;*Excavation 10%	*Commissioning of the Project 5%		Standpipes 10% *Commissioning of the Project 5%					
DTS165	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Moloto Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Moloto Water Infrastructure	50% Progress: Upgrading of Moloto Water Infrastructure – Phase 1 by 30th June 2021: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of	100% Progress: Upgrading of Moloto Water Infrastructure – Phase 1 by 30th June 2022: *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meters 10%; *Installation	R25,000,000	87% Progress: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment	R 31 815 839.39	No	Slow progress on site	The Contractor to add more resources	Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	of Standpipes 10% *Commissioning of the Project 5%		15%; *Excavation 10% *Preparation of pipe bedding 9% *Laying of Pipes 9% *Backfilling and Compaction of Trenches 9%; *Installation of Zonal Bulk Meters 5% *Installation of Standpipes 5%					
DTS172	To provide households with basic services including water, adequate sanitation, adequate public	Upgrading of Water Treatment Works for agricultural projects in Bundu ward	% progress in the Upgrading of Water Treatment Works for agricultural projects in	90% Progress: Upgrading of Water Treatment Works for agricultural projects in	100% Progress: Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil	R 10 918 397.68	100% Progress: Upgrading of Water Treatment Works for agricultural projects in	R 8 157 424.00	Yes	None	None	Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	lighting and accessible road	24 Civil Engineering Water Treatment (Covid 19)	bundu ward 24 Civil Engineering Water Treatment	Bundu ward 24 Civil Engineering Water Treatment: *Tender advert 2.5%*Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of WTW 5%;	Engineering Water Treatment by 30th March 2022: Flocculation 2%;Sedimentation 2%; * Pipework 2%; *Sludge Ponds 2%; Small Works 1%; *Completion 1%		Bundu ward 24 Civil Engineering Water Treatment Flocculation 2%;Sedimentation 2%; *Pipework 2%;*Sludge Ponds 2%; Small Works 1%; *Completion 1%					
DTS179	To provide households with basic services including water, adequate sanitation, adequate public	Replacement of Asbestos Pipes – THLM – (Bomando Water Infrastructure Pipework)	% progress in the Replacement of Asbestos Pipes – THLM – (Bomando Water	0	100% Progress: Replacement of Asbestos Pipes – THLM – Phase 2 by 30th December 2021:	R2,623 087.67	100% progress: Appointment of Contractor 10%; Excavation 20%; Site Establishment 15%;;	R 2 429 030.80	Yes	None	None	Monthly progress reports.' Completion certificates.

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	lighting and accessible road	(Multi-Year Project)	Infrastructure Pipework) Phase 2		*Appointment of Contractor 10%; *Site Establishment 15%; *Excavation 20%,*Replacement of Asbestos Pipes 10%; *Laying of New Pipes 25%; *Testing of Pipes 10%; *Commissioning of Project 10%		Replacement of Asbestos Pipes 10%; Laying of new pipes 25%; Testing of Pipes 10 %; Commissioning of Project 10%					
DTS180	To provide households with basic services including water, adequate sanitation, adequate public	Procurement of Water Tanker Trucks	% progress in the Procurement of 5 x Water Tanker Trucks	50% Progress: Procurement of 5 x Water Tanker Truck: *30% Term of Reference for supply and delivery; *20%	100% Progress: Procurement of 5 x Water Tanker Trucks by 30th March 2022: *50% Supply and Delivery.	R 5 427 000	100% Progress: Procurement of 5 x Water Tanker Trucks *50% Supply and Delivery.	R 5 426 999.99	Yes	None	None	Delivery Note.' Trucks Registration Documents

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	lighting and accessible road			Appointment of supplier								
DTS181	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Update and review of Water Service Development Plan (WSDP)	% progress of Updating and reviewing of Water Service Development Plan (WSDP)	50% progress of Updating and reviewing of Water Service Development Plan (WSDP): *25% Allocation Letter *25% Proposal Report	100% progress of Updating and reviewing of Water Service Development Plan (WSDP) by 30th September 2021: *25% Draft Report *25% Final Report	R1,400,000.00	100% progress of Updating and reviewing of Water Service Development Plan (WSDP): *25% Draft Report *25% Final Report	R 1 361 485.24	Yes	None	None	Allocation Letter, Proposal Report, Draft Report, Final Report
DTS182	To provide households with basic services including water, adequate sanitation, adequate public	Update and review of Water Conservation and Demand Management	% progress of Updating and reviewing of Water Conservation and Demand Management	50% progress of Updating and reviewing of Water Conservation and Demand Management	100% progress of Updating and reviewing of Water Conservation and Demand Management		100% progress of Updating and reviewing of Water Conservation and Demand Management		Yes	None	None	Allocation Letter, Proposal Report, Draft Report, Final Report

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/ COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	lighting and accessible road	Study (WC/DM)	Study (WC/DM)	Study (WC/DM): *25% Allocation Letter *25% Proposal Report	Study (WC/DM) by 30th December 2021: *25% Draft Report *25% Final Report		Study (WC/DM) by 30th December 2021: *25% Draft Report *25% Final Report					
DTS183	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Water incidents	Number of registered / reported Water incidents resolved within 14 Days	0	120 registered / reported water incidents resolved within 14 Days by 30th June 2022	In house	563 registered / reported water incidents resolved within 14	In house	Yes	None	None	Incident Reporting Register, Job Cards
SANITATION												

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DTS042	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kwamhanga and Tweeefontein k Waste water Treatment	Number of Household provided with Basic sanitation	2282 Households provided with Basic sanitation	2282 Households provided with Basic sanitation by 30th June 2022	In house	2 460 Households provided with Basic sanitation	In house	Yes	None	None	Monthly Sanitation Billing Report
DTS098	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Sewage services (Operation and maintenance of WWTW)	Number of reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation	12 reports on Provision of Basic Sanitation by 30th June 2022	R 464 772	12 reports on Provision of Basic Sanitation	R 0	Yes	None	None	WWTW plant reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DTS184	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Sanitation incidents	Number of registered / reported sanitation incidents resolved within 14 Days	0	120 registered / reported sanitation incidents resolved within 14 Days by 30th June 2022	In house	572 registered / reported sanitation incidents resolved within 14 Days	In house	Yes	None	None	Incident Reporting Register, Job Cards
					ELECTRICITY							
DTS147	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Design and implementation of energy efficiency program – Phase 3	% progress in the Design and implementation of energy efficiency program – Phase 3	0% progress in the Design and implementation of energy efficiency program – Phase 3	100% Progress: Upgrading of Design and implementation of energy efficiency program – Phase 2 by 30th June 2022: *Technical Report 10%; *Preliminary	R 4 500 000	100% Progress: Upgrading of Design and implementation of energy efficiency program – Phase 2	R 4 498 781.20	Yes	None	None	Technical Report, Preliminary Design Report, Detailed Design Report, Monthly progress

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast Lights 20%; *Completion 10%		*Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast Lights 20%; *Completion 10%					reports.' Completion certificates.
DTS185	To provide household with basic services including water,	Electricity incidents	Number of registered / reported electricity	0	120 registered / reported electricity incidents resolved	In house	70 registered / reported electricity	In house	No	Insufficient resources	Re-planning of resources to be done to	Incident Reporting Register, Job Cards

KPA		BASIC SERVICE DELIVERY										
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	adequate sanitation, adequate public lighting and accessible road		incidents resolved within 14 Days		within 14 Days by 30th June 2022		incidents resolved				Fast-track work.	
ROAD AND STORMWATER												
DTS117	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	% progress in the Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	80% progress in the Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report;	100% Progress: Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2 by 30th September 2021: *10% finishing, *10% Close out	R 39 783.41	100% progress: *10% finishing, *10% Close out	R 39 783.41	Yes	None	None	Monthly progress report, Close-out reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				*5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Base slab, * 10% Culverts, * 10% Road approaches, *10% Gabions, *10% finishing, *10% Close out								
DTS148	To provide household with basic services including water,	Designs for Construction of Sun City A	% progress in the Designs and Construction	70% Progress: Designs and Construction of Sun City A Bus	100% Progress: Designs and Construction of Sun City A Bus	R 2 224 397	100% Progress: Designs and Construction of Sun City A Bus	R 2 196 481.17	Yes	None	None	Monthly progress report,

KPA		BASIC SERVICE DELIVERY										
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	adequate sanitation, adequate public lighting and accessible road	Bus Route - Ward 19	of Sun City A Bus Route - Ward 19	Route - Ward 19: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, *10% Excavation, *10% Road Bed, *10% Subbase, * 10% Base	Route - Ward 19 by 30th March 2022: *10% Paving, *10% finishing, *10% Close out		Route - Ward 19: *10% Paving, *10% finishing, *10% Close out					completion certificate
DTS150	To provide household with	Designs for Construction	% progress in the Designs	70% Progress: Designs and	100% Progress: Designs and	R 3 164 456	85% Progress: Designs and	R 3 164 462.28	No	The progress was delayed	The service provider has	Monthly progress

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	basic services including water, adequate sanitation, adequate public lighting and accessible road	of Boekenhouthoek Bus Route - Ward 24	and Construction of Boekenhouthoek Bus Route - Ward 24	Construction of Boekenhouthoek Bus Route - Ward 24: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, * 10%	Construction of Boekenhouthoek Bus Route - Ward 24 by 30th June 2022: *10% Paving, *10% finishing, *10% Close out		Construction of Boekenhouthoek Bus Route - Ward 24: *7% Paving, *5% finishing, *3% Close out			due to local business forum challenges in light of work opportunities that are being demanded. Community delayed the project by creating an illegal mine along the road. Delays due to the supplier not delivering the material on time and the contractor is currently on penalties	been instructed to increase resources and labour force. The contractor is on penalties and his been requested to resubmit the acceleration plan with a new programme.	report, completion certificate

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				Subbase, * 10% Base								
DTS153	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Designs for Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	% progress in the Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	70% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-	100% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14 by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 6 718 397	100% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14: *10% Paving, *10% finishing, *10% Close out	R 6 718 290.39	Yes	None	None	Monthly progress report, completion certificate

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				over, *10% Excavation, * 10% Road Bed, *10% Subbase, *10% Base								
DTS167	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Mandela Luthuli Bridge Road	% progress in the Mandela Luthuli Bridge Road	70% Progress: Mandela Luthuli Bridge Road: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of	100% Progress: Mandela Luthuli Bridge Road by 30th June 2022: *10% Paving, *10% finishing, *10% Close out	R 13 459 140	90% Progress: Mandela Luthuli Bridge Road: *10% Paving, *10% finishing, *0% Close out	R 14 317 926.17	No	Slow progress on site.	Contractor to add more resources, to speed up the progress.	Monthly progress report, completion certificate

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				Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10% Subbase, *10% Base								
DTS168	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Madamini Bus Route	% progress in the Madamini Bus Route	70% Progress: Madamini Bus Route: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of	100% Progress: Madamini Bus Route by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 12 016 054	100% Progress: Madamini Bus Route: *10% Paving, *10% finishing, *10% Close out	R 11 956 742.93	Yes	None	None	Monthly progress report, completion certificate

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				Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10% Subbase, *10% Base								
DTS169	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Thembalethu Bus Route	% progress in the Thembalethu Bus Route	70% Progress: Thembalethu Bus Route: *5% Preliminary Design Report; *5% Detailed Design Report *5% Term of Reference for Contractor; *5% Appointment of	100% Progress: Thembalethu Bus Route by 30th June 2022: *10% Paving, *10% finishing, *10% Close out	R 4 080 271	100% Progress: Thembalethu Bus Route: *10% Paving, *10% finishing, *10% Close out	R 4 612 403.68	Yes	None	None	Monthly progress report, completion certificate

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				Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10% Subbase, *10% Base								
DTS170	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Roads and Stormwater in Ward 12	% progress in the Roads and Stormwater in Ward 12	70% Progress: Roads and Stormwater in Ward 12: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5%	100% Progress: Roads and Stormwater in Ward 12 by 30th June 2022: *10% Paving, *10% finishing, *10% Close out	R 11 983 292	100% Progress: Roads and Stormwater in Ward 12: *10% Paving, *10% finishing, *10% Close out	R 10 956 742.93	Yes	None	None	Monthly progress report, completion certificate

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				Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10% Subbase, *10% Base								
SPORTS AND WASTE REMOVAL												
SDS001	To create a safe clean and healthy environment conducive for social development and recreation	Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	% progress in the Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	60% Progress of Landfill Site Upgraded in Ward 25 – Phase 2: *5% Site Establishment, *5% Construction of storage sheds,	100% Progress of Landfill Site Upgraded in Ward 25 – Phase 2 by 30 April 2021: 5% Construction of Internal roads, 5% Admin Block, 10% Security	R 6 030 480	90 Progress: 0% Obtaining of Landfill Site Approval from DWS, 10% Commissioning	R 8 770 960.08	No	Awaiting for the approval of the Landfill site from the Department of Water and Sanitation.	THLM has requested DWS to inspect the landfill site for approval schedule for July 2022.	Monthly progress report, completion certificate, DWS approval for landfill site.

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				*5% Construction of recycling shed; *10% Construction of wet weather cell; *5% installation of pipes and Tank. *20% construction of stormwater drains, Stormwater pipes and Head Walls, 10% Construction of Sewer system	House, 10% Obtaining of Landfill Site Approval from DWS, 10% Commissioning							
SDS007	To create a safe clean and	Upgrading of KwaMhlanga	% progress in the Upgrading	75% progress in the	100% Progress: Upgrading of	R 17 498 100	100% Progress: Upgrading of	R 18 345 359.98	Yes	None	None	Monthly progress

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	healthy environment conducive for social development and recreation	stadium (Ward 32) – Phase 1	of KwaMhlanga stadium (Ward 32)	Upgrading of KwaMhlanga stadium (Ward 32): *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report *10% Term of Reference for Contractor; *10% Appointment of Contractor, *10% Site Establishment, *10% Earthworks & Drainage,	KwaMhlanga stadium (Ward 32) by 30th June 2022: *5% Refurbishment of Building Works, *5% Electrical Works; *5% HVAC *5% Cleaning of Stadium *5% Close out		KwaMhlanga stadium (Ward 32): *5% Refurbishment of Building Works, *5% Electrical Works; *5% HVAC *5% Cleaning of Stadium *5% Close out					report, completion certificate

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				*10% Grass, *10% Fencing								
GRANT PERFORMANCE												
DTS189	To ensure clean and effective financial governance and compliance with legislative framework	Municipal Infrastructure Grant (MIG) Budget Expenditure	% Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure	100% Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure	100% Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure by 30th June 2022	R130,698,000	100% Progress of the Municipal Infrastructure Grant (MIG) Budget Expenditure	R 130 695 284.55	Yes	None	None	Monthly Expenditure Report
DTS190	To ensure clean and effective financial governance and compliance with legislative framework	Water Services Infrastructure Grant (WSIG) Budget Expenditure	% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure 30th June 2022	R51,000,000	100% Progress of the Water Services Infrastructure Grant (WSIG) Budget Expenditure	R 55 000 000.00	Yes	None	None	Monthly Expenditure Report

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DTS191	To ensure clean and effective financial governance and compliance with legislative framework	Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure by 30th June 2022	R 4,500,000	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget Expenditure	R 11 822 182.40	Yes	None	None	Monthly Expenditure Report

KPA: BASIC SERVICE DELIVERY AND INFRASTRACTURE DEVELOPMENT

The department of Social Development Services overall performance for 2021/2022 financial year is 90% achievement. The department managed to achieve 09 targets out of the 10 planned targets, as compared to 67% achieved in 2020/2021 financial year, out of 15 planned targets 10 targets was achieved

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LED001	To create a safe, clean and healthy environment conducive for social development and recreation	Expanded Public Works Programme	Number of FTE's and work opportunities created through the Expanded Public Works Programme	174 FTE's (154 work opportunities created in Environment, Culture and Infrastructure	462 FTE's (409 work opportunities created in Environment, Culture and Infrastructure by 30th June 2022	R 3 398 000	754 FTE's (852 work opportunities created in Environment, Culture and Infrastructure)	R 3 734 105	Yes	None	None	Appointment letters/ contracts of employment
SDS002	To create a safe, clean and healthy environment conducive for social development and recreation	Refuse Removal KwaMhlanga and Tweefontein K	Number of Households with access to refuse removal weekly	4 697 Households provided with refuse removal weekly	4 000 Households provided with refuse removal weekly by 30th June 2022	In house	4 122 Households provided with refuse removal weekly	In house	Yes	None	None	Monthly reports and Trip sheets

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
SDS003	To create a safe, clean and healthy environment conducive for social development and recreation	Refuse Removal Thembisile Areas	Number of Households with access to refuse removal monthly	15 851 Households with access to refuse removal fortnightly	105 282 Households with access to refuse removal monthly by 30th June 2022	In house	59 939 Households with access to refuse removal monthly	In house	No	Insufficient machinery, equipment and human resources	Budget for machinery, equipment and human resources	Monthly reports and Trip sheets
SDS009	To create a safe, clean and healthy environment conducive for social development and recreation	Grading of Sports Fields	Number of sports fields graded	32 sports fields graded	32 sports fields graded by 30th June 2022	In house	35 sports fields graded	In house	Yes	None	None	Monthly reports
SDS017	To create a safe, clean and healthy environment	Municipal Security Services reports	Number of quarterly status reports on Municipal	3 status reports on Municipal security	4 status reports on Municipal security submitted to the	R 25 521 044	4 status reports on Municipal security	R30 103 341. 20	Yes	None	None	Quarterly status reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conducive for social development and recreation		security submitted to the Municipal Manager	submitted to the Municipal Manager	Municipal Manager by 30th June 2022		submitted to the Municipal Manager					
SDS018	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Road Blocks	Number of road blocks conducted	33 road blocks conducted	36 road blocks conducted 30th June 2022	In house	47 road blocks conducted	In house	Yes	None	None	Attendance registers and quarterly reports
SDS019	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Literacy Campaigns	Number of literacy campaigns conducted	0	1 literacy campaign conducted by 30th June 2022	In house	1 literacy campaign conducted	In house	Yes	None	None	Attendance registers and reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
SDS020	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of Library Campaigns	Number of library campaigns conducted	1 library campaign conducted	1 library campaign conducted by 30th June 2022	In house	1 library campaign conducted	In house	Yes	None	None	Attendance registers and reports
SDS021	To create a safe, clean and healthy environment conducive for social development and recreation	Conducting of HIV/AIDS campaigns and dialogues	Number of HIV/AIDS campaigns and dialogues conducted	7 HIV /AIDS campaigns and dialogues conducted	8 HIV /AIDS campaigns and dialogues conducted by 30th June 2022	In house	10 HIV /AIDS campaigns and dialogues conducted	In house	Yes	None	None	Attendance registers and reports
SDS022	To create a safe, clean and healthy environment	Conducting of awareness campaigns and events for	Number of awareness campaigns and events for	12 awareness campaigns and events for women,	8 awareness campaigns and events for women, elderly,	In house	16 awareness campaigns and events for women,	In house	Yes	None	None	Attendance registers and reports

KPA		BASIC SERVICE DELIVERY										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conducive for social development and recreation	women, elderly, people with disabilities and children	women, elderly, people with disabilities and children conducted	elderly, people with disabilities and children conducted	people with disabilities and children conducted by 30th June 2022		elderly, people with disabilities and children conducted					

KPA: MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

The department of Corporate Services overall performance for 2021/2022 financial year is 65% achievement. The department managed to achieve 20 targets out of the 31 planned targets, as compared to 76% achieved in 2020/2021 financial year, out of 33 planned targets 25targets was achieved.

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS002	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development and approval of employee job descriptions	Percentage of employees with signed job descriptions	100% employees with signed job description	100% employees with signed job description by 30th June 2022	In house	100% employees with signed job description	In house	Yes	None	None	Signed job descriptions.
DCS003	To improve organizational efficiency and promote a culture of professional conduct in order	Development of individual performance management Policy	Number of IPMS policies reviewed and approved	1 IPMS policy reviewed and approved	1 IPMS policy reviewed and approved by 30th June 2022	In house	0	In house	No	Policy is in a draft stage	Policy to be approved in July	Council resolution

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	to render quality services.											
DCS004	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Signing of Annual performance agreements by Municipal staff	Percentage of employees at Level 3 with signed annual performance agreements	0	100% of employees at Level 3 with signed annual performance agreements by 30th June 2022	In house	0	In house	No	We have not yet appointed the IPMS Officer	IPMS Officer to be appointed in the 2022 /23 financial year	Signed Performance agreements
DCS005	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Filling of vacant positions	Number of vacant positions filled	11 vacant positions filled	33 vacant positions filled by 30th June 2022	In house	02 vacant positions filled	In house	No	The position were frozen	The positions will be advertised in the next financial year	Appointment letters.

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
DCS006	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development and approval of Works Skills Plan to LGSETA	Number of work skills plans developed and submitted to LGSETA	1 work skills plans developed and submitted to LGSETA	1 work skills plans developed and submitted to LGSETA by 30th April 2022	In house	1 work skills plans developed and submitted to LGSETA	In house	Yes	None	None	Proof of submission LGSETA
DCS007	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Operational revenue: Skills Development Levy Fund	Number of employees trained as part of the work skills plan	179 employees trained as part of the work skills plan	211 employees trained as part of the work skills plan by 30th June 2022	R2,968,887	80 employees trained as part of the work skills plan	R 2 500 567	No	Procurement was suspended by NT and was reopened late during the last month of the Financial year	Training will be rolled out in the new financial year	Training report and attendance register

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS008	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Implementation of work skills plan	Percentage of Municipal budget actually spent on implementing workplace skills plan	0.50 % of Municipal budget actually spent on implementing workplace skills plan	1% of Municipal budget actually spent on implementing workplace skills plan by 30th June 2022	In house	0.84% of Municipal budget actually spent on implementing workplace skills plan	In house	No	Procurement was suspended by NT and was reopened late during the last month of the Financial year	Training will be rolled out in the new financial year	Expenditure report
DCS009	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Implementation of Employment Equity Plan	Percentage of vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets	100% of vacancies filled in line with employment equity targets by 30th June 2022	In house	0	In house	No	The target could not be reached due to non-filling of vacant position	The target will be reached as soon as recruitment is conducted	Recruitment report
DCS010	To improve organizational efficiency and	Submission of Employment Equity	Number of EER submitted to	1 EER submitted to	1 EER submitted to Dept. of Labour	In house	1 EER submitted to	In house	Yes	None	None	Proof of submission

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	promote a culture of professional conduct in order to render quality services.	Reports to Dept. of Labour	Dept. of Labour	Dept. of Labour	by the 15th of January 2022		Dept. of Labour					
DCS011	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Litigation reports to Municipal Manager	Number of litigation reports submitted to Municipal Manager	4 litigations reports submitted to Municipal Manager	4 litigation reports submitted to Municipal Manager by 30th June 2022	R 2 084 008	4 litigation reports submitted to Municipal Manager	R 635 953.72	Yes	None	None	4 Litigation reports
DCS012	To improve organizational efficiency and promote a culture of professional	Approval of Human Resource policies by Council	Number of Humana Resource policies	24 Human Resource policies approved by Council by	24 Human Resource policies approved by	In house	24 Human Resource policies approved by Council	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conduct in order to render quality services.		approved by Council	30th June 2022 (education training and development, attendance and punctuality, succession planning and career path,IPMS ,OHS,HR strategy, recruitment and employment,leave,fleet management, acting allowance,learnership and internship,overtime,private	Council by 30th June 2022 (education training and development, attendance and punctuality, succession planning and career path,IPMS ,OHS,HR strategy, recruitment and employment,leave,fleet management, acting allowance,learnership and internship,overtime,private work and declaration of		(education training and development, attendance and punctuality, succession planning and career path,IPMS ,OHS,HR strategy, recruitment and employment,leave,fleet management, acting allowance,learnership and internship,overtime,private work and declaration of interest,relloc					

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				work and declaration of interest,relloc ation,sexual harrassment,s moking volunteers, retention strategy,HIV and AIDS, employee assistance, employees under the influence intoxicating substances, cell phone and wireless device policy, Development framework policy)	interest,rellocati on,sexual harrassment,sm oking volunteers, retention strategy,HIV and AIDS, employee assistance, employees under the influence intoxicating substances, cell phone and wireless device policy, Development framework policy) by 30th June 2022		ation,sexual harrassment,s moking volunteers, retention strategy,HIV and AIDS, employee assistance, employees under the influence intoxicating substances, cell phone and wireless device policy, Development framework policy)					

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS013	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Issuing of Audit reports on OHS inspection	Number of Audit reports issued on OHS inspection	2 Audit reports issued on OHS inspection	2 Audit reports issued on OHS inspection by 30th June 2022	In house	2 Audit reports issued on OHS inspection	In house	Yes	None	None	Inspection reports
DCS014	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Conducting Occupational Health and Safety committee meetings	Number of OHS committee meetings conducted	4 OHS committee meetings conducted	4 OHS committee meetings conducted by 30th June 2022	In house	4 OHS committee meetings conducted	In house	Yes	None	None	Attendance register, minutes
DCS016	To improve organizational efficiency and promote a	Conducting of induction for	Number of inductions conducted for	2 inductions conducted for	2 inductions conducted for old and new	In house	2 induction conducted for	In house	Yes	None	None	Attendance register

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	culture of professional conduct in order to render quality services.	new and old employees	old and new employees	old and new employees	employees by 30th June 2022		old and new employees					
DCS017	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Sitting of the Local Labour Forum meetings	Number of LLF meetings conducted	5 LLF meetings conducted	6 LLF meetings conducted by 30th June 2022	In house	6 LLF meetings conducted	In house	Yes	None	None	Attendance register
DCS018	To improve organizational efficiency and promote a culture of professional conduct in order	Leasing of Municipal fleet	Number of Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease by 30th June 2022	R 5,100,111	37 Municipal fleet paid monthly on lease	R 2 699 516.32	Yes	None	None	Monthly statements

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	to render quality services.											
DCS019	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of operational plan for Municipal fleet	Number of operational plans developed for Municipal fleet	1 Operational plans developed for Municipal fleet	1 Operational plans developed for Municipal fleet by 30th June 2022	In house	1 Operational plans developed for Municipal fleet	In house	Yes	None	None	Operational plan
DCS020	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th June 2022	R 15 108 040	08 repairs and maintenance reports and 03 Invoices of Municipal fleet produced and submitted to the HOD	R 3 732 750.96	No	Repairs and maintenance for the month of December have been commissioned however no report from service provider was submitted, which	To pursue the service provider to submit in time to enable the user unit to submit in time.	Monthly reports

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										means no invoice or payment done.		
DCS021	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2022	R 6 206 696	12 reports produced and submitted to the HOD on the usage of fuel	R 3 679 542.84	Yes	None	None	Reports
DCS022	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Licensing of Municipal Fleet	Number of vehicle licenses renewed	132 vehicle licenses renewed	143 vehicle licenses renewed by 30th June 2022	R 951 788	110 vehicle licenses renewed by 30th June 2022	R 953 385.50	No	There were additional vehicles procured during the financial year, hence the number of vehicles on the actual is more than the baseline	None	License certificates

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										by 11 more vehicles		
New	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Acquisition of Municipal Fleet.	Number of vehicles procured for Executive Mayor and Speaker	2 vehicles purchased	2 vehicles procured for Executive Mayor and Speaker by 30th June 2022	R1 600 000	2 vehicles procured for Executive Mayor and Speaker by 30th June 2022	R 1 408 806	Yes	None	None	Delivery note.
DCS024	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Submission of Reports on the repairs and maintenance of ICT hardware	Number of reports submitted to the HOD on the repairs and maintenance of ICT hardware	4 reports submitted to the HOD on the repairs and maintenance	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware by 30th June 2022	R 844 208	4 reports submitted to the HOD on the repairs and maintenance of ICT hardware	R 0	Yes	None	None	Reports

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DCS025	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Renewal of software	Number of software licenses renewed	Munsoft HR/Payroll, Munsoft, 50 Microsoft volume, 210 Symantec antivirus, Server monitoring system, PMS system renewed	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365 renewed by 30th June 2022	R 7 819 996	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netrix monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365 renewed	R 6 119 999.04	Yes	None	None	License certificate
DCS029	To improve organizational efficiency and promote a culture of professional	Formulation of Policy Development Framework Policy	Number of Policy Development Framework policies reviewed and	1 Policy Development Framework policies reviewed and	1 Policy Development Framework policies reviewed and approved by	In house	1 Policy Development Framework policies reviewed and	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	conduct in order to render quality services.		approved by council	approved by council	council by 30th June 2022		approved by council					
DCS031	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Installation and implementation of Biometric clocking system	Number of reports on the implementation of Biometric clocking systems	0	1 reports on the implementation of Biometric clocking systems by 30th June 2022	In house	0	In house	No	The system couldn't be used due to health reasons posed by COVID 19	The system will be reactivated in the 2022/23	Report
DCS033	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Disinfecting and Deep cleansing services	Number of Municipal facilities disinfected and deep cleansed quarterly	13 Municipal facilities disinfected and deep cleansed	13 Municipal facilities disinfected and deep cleansed quarterly by 30th June 2022	R 416, 496	13 Municipal facilities disinfected and deep cleansed quarterly	R 402 201	No	Disinfecting was not done since the municipality received guidelines issued by the dept. of health advising them not to spray but replace that by	This will not be done going forward	Disinfection certificate or invoice

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										wiping surfaces with disinfectants.		
DCS036	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Material and Supply for Covid 19	Number of Material and Supply for Covid 19 purchased	3124 Material and Supply for Covid 19 purchased by 30th June 2021 (600 hand Sanitizers (70% alcohol); 790 Disinfectants (10 Pro - fogger Disinfection units; 200 disinfection surface	5 128 Material and Supply for Covid 19 purchased by 30th June 2022 (80 x 25L hand Sanitizers (70% alcohol); 700 x 20L Disinfectants (800 disinfection surface Sanitizer Sprays (97%); 1524 Cleaning Cloth; 1524 Cloth masks 500 x 500ml empty sanitizer sprays	R 483, 504	2 825 Material and Supply for Covid 19 purchased	R 374 600.45	No	The reason for not achieving is that there was a delay in the procurement of the COVID-19 materials. Procurement is at the advance stage and we will receive the materials before the end of the fourth quarter	Procurement is at the advance stage, we have the purchase order issued and the target is going to be met at the fourth quarter.	Delivery note

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
				Sanitizer Sprays (97%); 762 Cleaning Cloth; 762 Cloth masks								
MM009	To deepen democracy and promote active community participation in the affairs of the institution	Updating of Municipal website	Rate of updating Municipal Website as per 75 of the MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA by 30th June 2022	In house	Updating of Municipal website quarterly and as and when required to comply with Sec 75 of MFMA but Section 52 not updated on Municipal website	In house	Yes	None	None	Screen shots

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM013	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Council meetings	Number of ordinary council meetings conducted	10 Ordinary council meetings conducted	6 Ordinary council meetings conducted by 30th June 2022	In house	14 Ordinary council meetings conducted	In house	Yes	None	None	Attendance register
MM014	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Mayoral Committee meetings	Number of Mayoral committee meeting conducted	11 Mayoral committee meeting conducted	11 Mayoral committee meeting conducted by 30th June 2022	In house	11 Mayoral committee meeting conducted	In house	Yes	None	None	Attendance register

Chapter 3

KPA: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

The department of Finance Services overall performance for 2021/2022 financial year is 93% achievement. The department managed to achieve 28 targets out of the 30 planned targets, as compared to 90% achieved in 2020/2021 financial year, out of 30 planned targets 27 targets was achieved.

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT001	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Approve annual budget that are compliant with the MFMA and treasury standards	Number of annual budgets approved in line with MFMA and treasury standards		1 annual budgets approved in line with MFMA and treasury standards by 31st May 2022	In house	1 annual budgets approved in line with MFMA and treasury standards	In house	Yes	None	None	Council resolution
DBT002	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Budget adjustment in line with MFMA and treasury standards	Number of budgets adjusted in line with MFMA and treasury standards	1 budget adjusted in line with MFMA and treasury standards by 28th February 2021	1 budget adjusted in line with MFMA and treasury standards by 28th February 2022	In house	1 budget adjusted in line with MFMA and treasury standards	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection											
DBT003	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Development of Audit Action Plan	Number of audit action plan developed	0	1 Audit action plan developed by 28th February 2022	In house	1 Audit Action Plan developed	In house	Yes	None	None	Audit action plan
DBT005	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Revenue collection in line with the budgeted financial performance	Amount revenue collected excluding grants		Revenue collected excluding grants by 30th June 2022 (R 266 753 000)	In house	R 28 445 086	In house	No	Resistance of payment of services from communities, businesses and Government departments	Implementation of Revenue Enhancement Strategy and finalization of appointment of a panel of debt collectors has	Section 71 Monthly reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection										been finalized.	
					1.Property Rates (R 55 779 000)	In house	R 1 322 122	In house	No	Resistance of payment of services from communities, businesses and Government departments	Implementation of Revenue Enhancement Strategy and finalization of appointment of a panel of debt collectors has been finalized.	Section 71 Monthly reports
					2.Service charges (R114 396 000)	In house	R 1 508 566	In house	No	Resistance of payment of services from communities, businesses and Government departments	Implementation of Revenue Enhancement Strategy and finalization of appointment of a panel of debt	Section 71 Monthly reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
											collectors has been finalized.	
					3.Investment Revenue(R 5 062 000)	In house	R 2 827 092	In house	No	Less investments made during the quarter	More investments has been done in the fourth quarter	Section 71 Monthly reports
					4.Other own Revenue (R 91 516 000)	In house	R 3 551 115	In house	No	Resistance of payment of services from communities, businesses and Government departments	Implementation of Revenue Enhancement Strategy and finalisation of appointment of a panel of debt collectors has been finalised.	Section 71 Monthly reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
					Transfers (R648 245 000)	In house	R 681 245 000	In house	Yes	None	None	Section 71 Monthly reports
DBT006	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Revenue enhancement outreach meetings	Number of outreach meeting conducted	1 Outreach meetings conducted	2 Outreach meetings conducted by 30th June 2022	In house	2 Outreach meetings conducted	In house	Yes	None	None	Attendance register and reports
DBT007	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Development of Data cleansing action plan	Number of data action plans developed	1 data action plan developed	1 data action plan developed by 30th June 2022	In house	1 data action plan developed	In house	Yes	None	None	Data cleansing action plan

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection											
DBT008	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Implementation of data cleansing process	Number of reports submitted to the Municipal Manager on data cleansing	3 quarterly reports submitted to the Municipal Manager on data cleansing	4 quarterly reports submitted to the Municipal Manager on data cleansing by 30th June 2022	In house	4 quarterly reports submitted to the Municipal Manager on data cleansing	In house	Yes	None	None	Data cleansing action plan
DBT009	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Registration of Indigents	Number of indigents registered on the indigent register	111 indigents registered on the indigent	600 indigents registered on the indigent register by 30th June 2022	In house	467 indigents registered on the indigent register	In house	No	Low indigents registration turnover	Acceleration of the indigent's registration process through implementing the revised roadshow program.	Indigent register

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT010	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Provision of services to indigent households	Percentage of households earning less than R 1800 per month with access to free basic services	100% of households earning less than R1800 per month with access to free basic services	100% of households earning less than R1800 per month with access to free basic services by 30th June 2022	In house	100% of households earning less than R1800 per month with access to free basic services	In house	Yes	None	None	Indigent register
DBT011	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Fixed Asset Register compliance with GRAP	Number of action plan developed in line with FAR compliance with GRAP standards	1 action plan developed in line with FAR compliance with GRAP standards	1 action plan developed in line with FAR compliance with GRAP standards by 30th June 2022	In house	1 action plan developed in line with FAR compliance with GRAP standards	In house	Yes	None	None	Fixed Assets register
DBT012	To improve the financial status of	Conduct asset verification	Number of asset	1 asset verification	2 asset verification	In house	2 asset verification	In house	Yes	None	None	Assets verification

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the Municipality through prudent budget planning, stringent financial management and improved revenue collection	and reconciliation	verifications and reconciliation conducted	and reconciliation conducted	and reconciliation conducted by 30th June 2022		and reconciliation conducted					and reconciliation reports
DBT013	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Updating of the fixed Asset register	Rate update of the Fixed Asset Register	Daily update of the Fixed Asset Register	Daily update of the Fixed Asset Register by 30th June 2022	R 2 653 711	Daily update of the Fixed Asset Register	R 2 653 711	Yes	None	None	Assets register
DBT014	To improve the financial status of the Municipality through prudent budget planning, stringent financial	Submission of Section 71 monthly budget statements	Number of section 71 monthly statements submitted within 10 days	9 Section 71 monthly statements submitted within 10 days	12 Section 71 monthly statements submitted within 10 days	In house	12 Section 71 monthly statements submitted within 10	In house	Yes	None	None	Proof of submission and 12 reports

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	management and improved revenue collection		after the end of each month to the Executive Mayor, the provincial treasury and national treasury	after the end of each month to the Executive Mayor, the provincial treasury and national treasury	after the end of each month to the Executive Mayor, the provincial treasury and national treasury by 30th June 2022		days after the end of each month to the Executive Mayor, the provincial treasury and national treasury					
DBT015	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of Supply Chain Management reports to Council	Number of Supply Chain Management reports to submitted to Council	3 Supply chain management reports submitted to Council	4 Supply chain management reports submitted to Council by 30th June 2022	In house	4 Supply chain management reports submitted to Council	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT016	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission budget statements to council	Number of budget statements submitted to council within 30 days after the end of a quarter	3 Budget statements submitted to council within 30 days after the end of a quarter	4 Budget statements submitted to council within 30 days after the end of a quarter by 30th June 2022	In house	4 Budget statements submitted to council within 30 days after the end of a quarter	In house	Yes	None	None	Council resolution
DBT017	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of bank reconciliation to the Municipal Manager	Number of Bank reconciliation submitted to the Municipal Manager within 10 days after the end of the month	9 Bank reconciliation submitted to the Municipal Manager	12 Bank reconciliation submitted to the Municipal Manager by 30th June 2022	In house	12 Bank reconciliation submitted to the Municipal Manager	In house	Yes	None	None	12 Bank reconciliation and proof of submission
DBT018	To improve the financial status of	Compilation and	Number of Annual	1 Annual Financial	1 Annual Financial	R 4 000 000	1 Annual Financial	R 1 361 352	Yes	None	None	Proof of submission

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the Municipality through prudent budget planning, stringent financial management and improved revenue collection	submission of Annual Financial Statements to the Auditor General	Financial Statements compiled and submitted to the Auditor General	Statement compiled and submitted to the Auditor General by 31st October 2020	Statement compiled and submitted to the Auditor General by 31st August 2021		Statement compiled and submitted to the Auditor General by 31st August 2021					
DBT019	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct stock taking and reconciliation	Number of stock taking and reconciliation conducted	1 stock taking and reconciliation conducted	2 stock taking and reconciliation conducted by 30th June 2022	In house	2 stock taking and reconciliation conducted	In house	Yes	None	None	2 Stock take reports
DBT020	To improve the financial status of the Municipality through prudent budget planning,	Implementation of valuation roll	Percentage implementation of valuation roll	100% of the valuation roll implemented on a monthly basis	100% of the valuation roll implemented on a monthly	In house	100% of the valuation roll implemented on a monthly basis	In house	Yes	None	None	Valuation report

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	stringent financial management and improved revenue collection				basis by 30th June 2022							
DBT022	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services through return or verbal and formal return quotations reports to Council (R1-R200 000)	Number of goods and services through return or verbal and formal return quotations reports submitted to Council	3 Goods and services through return or verbal and formal return quotations reports submitted to Council	4 Goods and services through return or verbal and formal return quotations reports submitted to Council by 30th June 2022	In house	4 Goods and services through return or verbal and formal return quotations reports submitted to Council	In house	Yes	None	None	Council resolution
DBT023	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and	Submission of goods and services procured through a competitive bidding	Number of goods and services procured through a competitive bidding	3 Goods and services procured through a competitive bidding	4 Goods and services procured through a competitive bidding processes	In house	4 Goods and services procured through a competitive bidding processes	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	improved revenue collection	processes reports to Council (R201 000 above	processes reports submitted to Council (R201 000 above	processes reports	reports submitted to Council (R201 000 above by 30th June 2022		reports submitted to Council (R201 000 above					
DBT024	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of goods and services procured through deviation process reports to Council (R0-R200 000)	Number of goods and services procured through deviation process reports to Council	3 Goods and services procured through deviation process reports to Council	4 Goods and services procured through deviation process reports to Council by 30th June 2022	In house	4 Goods and services procured through deviation process reports to Council	In house	Yes	None	None	Council resolution
DBT025	To improve the financial status of the Municipality through prudent budget planning, stringent financial	Submission of irregular expenditure reports to Council	Number of irregular expenditure reports	3 Irregular expenditure reports submitted to Council	4 Irregular expenditure reports submitted to Council by	In house	4 Irregular expenditure reports submitted to Council	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	management and improved revenue collection		submitted to Council		30th June 2022							
DBT026	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of Contracts Management reports to Council	Number of Contracts Management reports submitted to Council	3 Contracts Management reports submitted to Council	4 Contracts Management reports submitted to Council by 30th June 2022	In house	4 Contracts Management reports submitted to Council	In house	Yes	None	None	Council resolution
DBT027	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	Submission of section 66 monthly reports to Council	Number of monthly section 66 reports submitted to Council	9 Section 66 monthly reports submitted to Council	12 Section 66 monthly reports submitted to Council by 30th June 2022	In house	12 Section 66 monthly reports submitted to Council	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	revenue collection											
DBT028	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of creditors register and creditors analysis monthly to the Municipal Manager	Number of creditors register and creditors analysis monthly reports	9 creditors register and creditors analysis monthly reports submitted to Council	12 creditors register and creditors analysis monthly reports by 30th June 2022	In house	12 creditors register and creditors analysis monthly reports	In house	Yes	None	None	12 creditors register and creditors analysis
DBT029	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Submission of fruitless and wasteful expenditure reports to Council	Number of fruitless and wasteful expenditure reports to Council	3 fruitless and wasteful expenditure reports submitted to Council	4 fruitless and wasteful expenditure reports submitted to Council by 30th June 2022	In house	4 fruitless and wasteful expenditure reports submitted to Council	In house	Yes	None	None	Council resolution

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
DBT030	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Conduct inventory reconciliation	Number of inventory reconciliation conducted	Inventory reconciliation conducted	2 Inventory reconciliation conducted by 30th June 2022	In house	2 Inventory reconciliation conducted	In house	Yes	None	None	Inventory reconciliation reports
DBT031	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved revenue collection	Closure of the Financial System	Due date for the closure of the Financial System on a monthly basis	By the 3rd of each month the Financial System must be closed	By the 3rd of each month the Financial System must be closed by 30th June 2022	In house	By the 3rd of each month the Financial System must be closed	In house	Yes	None	None	Financial System closure report

Chapter 3

KPA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

The Office of the Municipal Manager's overall performance for 2021/2022 financial year is 87% achievement. The department managed to achieve 45 targets out of the 52 planned targets, as compared to 84% achieved in 2020/2021 financial year, out of 58 planned targets 49 targets was achieved.

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
OFFICE OF THE SPEAKER												
MM001	To deepen democracy and promote active community participation in the affairs of the institution	Conducting Mayoral Outreach meetings	Number of Mayoral Outreach Meetings conducted	24 Mayoral outreach meetings conducted	24 Mayoral outreach meetings conducted by 30th June 2022	In house	15 Mayoral outreach meetings conducted	In house	No	The public consultative meetings (Mayoral Outreach/Izimbizo Programme) 2021 which was to be conducted in December 2021 (Second quarter) was taken to Council on the 23/11/2021 in the Ordinary Council Meeting for approval to be implemented by	The public consultative meetings (Mayoral Outreach/Izimbizo Programme) 2021 which was to be conducted in December 2021 (Second quarter) the item was taken to Council again	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										new Executive. The item was withdrawn. See the attached Council Resolutions and the programme.	on the 14/12/2021 in the Ordinary Council Meeting for approval to be implemented by new Executive. The item was noted, put in abeyance until 1 February 2022 and that the meetings can either be carried out physically (face to face) or through the electronic media (Radio) by buying a slot. See the attached	

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVED YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
											Council Resolutions.	
MM002	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Mayoral Outreach Report to the Mayor	Number of Mayoral Outreach reports submitted to the Mayor	2 Mayoral outreach reports submitted to the Mayor	2 Mayoral outreach reports submitted to the Mayor by 30th June 2022	In house	1 Mayoral outreach reports submitted to the Mayor	In house	No	The public consultative meetings (Mayoral Outreach/Izimbizo Programme) 2021 which was to be conducted in December 2021 (Second quarter) was taken to Council on the 23/11/2021 in the Ordinary Council Meeting for approval to be implemented by new Executive. The item was withdrawn. See the attached Council	The public consultative meetings (Mayoral Outreach/Izimbizo Programme) 2021 which was to be conducted in December 2021 (Second quarter) the item was taken to Council again on the 14/12/2021 in the Ordinary Council Meeting for	Reports

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVED YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										Resolutions and the programme	approval to be implemented by new Executive. The item was noted, put in abeyance until 1 February 2022 and that the meetings can either be carried out physically (face to face) or through the electronic media (Radio) by buying a slot. See the attached Council Resolutions.	

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM003	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of Ward Committee meetings	Number of ward committee meetings conducted	384 ward committee meetings conducted	384 ward committee meetings conducted by 30th June 2022	In house	221 ward committee meetings conducted	In house	No	Q2: The Local Government results have been declared on the 5th November 2021, and that led to the disestablishment of ward committees. Q3: After elections, municipalities were expected to establish ward committees, which we were given 120 days to complete the task. Then the 120 days started on 24 of November 2022 - 24 March 2022. We have complied with the Act and	All ward committees are fully established and will conduct their monthly meetings as expected.	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
										established 31 wards except ward 6 because of political challenges Q4 : Ward 6 was not established due to community political dispute		
MM004	To deepen democracy and promote active community participation in the affairs of the institution	Workshops for councilors and ward committee members	Number of workshop conducted for councilors and ward committee members	1 workshop programme conducted for ward committee members and councilors	2 workshop programmes conducted for ward committee members and councilors by 30th June 2022	In house	2 workshop programmes conducted for ward committee members and councilors	In house	Yes	None	None	Attendance register
COMMUNICATION												

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
MM005	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of Communication strategy	Number of Communication Strategies developed and approved	1 communication strategies developed and approved	1 communication strategies developed and approved by 30th June 2022	In house	0	In house	No	The item was submitted to section 80 committee which ended up not taking place.	The target will be achieved by 31 July 2022.	Council resolution
MM006	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of media engagement sessions	Number of media engagement sessions conducted	2 media engagement sessions conducted	2 media engagement sessions conducted by 30th June 2022	In house	2 media engagement sessions conducted	In house	Yes	None	None	Attendance register
MM007	To deepen democracy and promote active community participation in	Issuing of media statements	Number of media statements issued	4 media statements issued	4 media statements issued by 30th June 2022	In house	8 media statements issued	In house	Yes	None	None	Media statements

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	the affairs of the institution											
MM008	To deepen democracy and promote active community participation in the affairs of the institution	Updating of official social media accounts	Rate of update of Municipal social media accounts	Updating of Municipal social media accounts quarterly and as and when required	Updating of Municipal social media accounts quarterly and as and when required by 30th June 2022	In house	Updating of Municipal social media accounts quarterly and as and when required	In house	Yes	None	None	Social media accounts reports
MM010	To deepen democracy and promote active community participation in the affairs of the institution	Submission of report on the presidential hotline to the Municipal Manager	Number of reports on the presidential hotline submitted to the Municipal Manager	4 reports on the presidential hotline submitted to the Municipal Manager	4 reports on the presidential hotline submitted to the Municipal Manager by 30th June 2022	In house	4 reports on the presidential hotline submitted to the Municipal Manager	In house	Yes	None	None	4 Presidential hotline reports

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
MM11	To deepen democracy and promote active community participation in the affairs of the institution	Issuing of External Newsletter	Rate of issuing of External Newsletter issued	2 Quarterly issuing of External Newsletters	2 Quarterly issuing of External Newsletters by 30th June 2022	R 325 000	2 Quarterly issuing of External Newsletters	R 284 480	Yes	None	None	External Newsletter
IDP												
MM017	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of IDP Process Plan	Number of IDP process plans developed and approved by Council	1 IDP process plan developed and approved by council by 31st August 20221	1 IDP process plans developed and approved by Council by 31st August 2021	In house	1 IDP process plans developed and approved by Council	In house	Yes	None	None	Council resolution
MM018	To deepen democracy and promote active community	Development and approval of the	Number of IDP's	1 IDP's reviewed and approved	1 IDP's reviewed and	In house	1 IDP's reviewed and approved	In house	Yes	None	None	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	participation in the affairs of the institution	Integrated Development Plan	reviewed and approved		approved by 30th June 2022							
MM019	To deepen democracy and promote active community participation in the affairs of the institution	Holding of the Annual IDP/Budget Indaba	Number of IDP/Budget Indaba meetings conducted	1 IDP/Budget Indaba meetings conducted	1 IDP/Budget Indaba meetings conducted by 30th June 2022	In house	1 IDP/Budget Indaba meetings conducted	In house	Yes	None	None	Attendance register
MM020	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of the Strategic Planning Workshop	Number of strategic planning workshops conducted	1 Strategic planning workshops conducted	1 strategic planning workshops conducted by 30th June 2022	R 368 172	1 strategic planning workshops conducted	R 289 000	Yes	None	None	Attendance register and report

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
MM021	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of IDP/Budget steering committee meetings	Number of IDP/Budget steering committee meetings conducted	2 IDP/Budget steering committee meetings conducted.	2 IDP/Budget steering committee meetings conducted by 30th June 2022	In house	2 IDP/Budget steering committee meetings conducted	In house	Yes	None	None	Attendance register and report
MM022	To deepen democracy and promote active community participation in the affairs of the institution	Submission of IDP to the MEC for Local Government	Number of IDP submitted to the MEC for Local Government within 10 workings days after approval	1 IDP submitted to the MEC for Local Government within 10 workings days after approval by	1 IDP submitted to the MEC for Local Government within 10 workings days after approval by 30th June 2022	In house	1 IDP submitted to the MEC for Local Government within 10 workings days after approval	In house	Yes	None	None	Submission letter
MM023	To deepen democracy and promote active community participation in	Conducting Community Consultative meetings on approved	Number of Community Consultative meetings conducted on	12 zonal meetings Community Consultative meetings	12 zonal meetings Community Consultative meetings	In house	15 zonal meetings Community Consultative meetings	In house	Yes	None	None	Attendance register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	the affairs of the institution	draft IDP/Budget	approved draft IDP/Budget	conducted on approved draft IDP/Budget	conducted on approved draft IDP/Budget by 30th June 2022		conducted on approved draft IDP/Budget					
PERFORMANCE MANAGEMENT SYSTEM												
MM024	To deepen democracy and promote active community participation in the affairs of the institution	Compilation and submission of the Annual Report to the office of the Auditor General	number of Annual Reports compiled and submitted to the office of Auditor General	1 Annual Report compiled and submitted to the office of the Auditor General by 31st October 2020	1 Annual Report compiled and submitted to the office of the Auditor General by 31st August 2021	In house	1 Annual Report compiled and submitted to the office of the Auditor General	In house	Yes	None	None	Acknowledgement letter
MM025	To deepen democracy and promote active community participation in	Tabling of Annual Report before Council	Number of Annual Reports tabled before council	1 Annual report tabled before council	1 Annual report tabled before council by 31st May 2022	In house	1 Annual report tabled before council	In house	Yes	None	None	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the affairs of the institution											
MM026	To deepen democracy and promote active community participation in the affairs of the institution	Development and submission of Mid-year budget and performance assessment report	Number of Mid-year budget and performance assessments submitted to the Executive Mayor, National Treasury and Provincial Treasury	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury by 25th January 2022	In house	1 Mid-year budget and performance assessment conducted and submitted to the Executive Mayor, National Treasury and Provincial Treasury	In house	Yes	None	None	Acknowledgement of receipt
MM027	To deepen democracy and promote active community participation in	Tabling of Mid-year budget and performance assessment	Number of Mid-year budget and performance assessments	1 Mid-year budget and Performance Assessment report tabled	1 Mid-year budget and Performance Assessment report tabled before Council	In house	1 Mid-year budget and Performance Assessment report tabled	In house	Yes	None	None	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	the affairs of the institution	before Council	tabled before Council	before Council by	by 31st January 2022		before Council					
MM028	To deepen democracy and promote active community participation in the affairs of the institution	Review and approval of the PMS Policy Framework	Number of PMS Policy Framework reviewed and approved by Council	1 PMS Policy Framework reviewed and approved by Council	1 PMS Policy Framework reviewed and approved by Council by 30th June 2022	In house	1 PMS Policy Framework reviewed and approved by Council	In house	Yes	None	None	Council resolution
MM029	To deepen democracy and promote active community participation in the affairs of the institution	Submission of performance report to the Executive Mayor	Number of performance reports submitted to the Executive Mayor	4 Performance reports submitted to the Executive Mayor	4 Performance reports submitted to the Executive Mayor by 30th June 2022	In house	4 Performance reports submitted to the Executive Mayor	In house	Yes	None	None	Council resolution
MM030	To deepen democracy and promote active community	Development and submission of the	Number of SDBIP's developed and submitted	1 2021/2022 Draft SDBIP' developed and submitted	1 2022/2023 Draft SDBIP' developed and submitted to the	In house	1 2022/2023 Draft SDBIP' developed and submitted	In house	Yes	None	None	Acknowledgement of receipt

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	participation in the affairs of the institution	SDBIP to the Executive Mayor	to the Executive Mayor within 14 days after the approval of the budget for consideration	to the Executive Mayor within 14 days after the approval of the budget for consideration	Executive Mayor within 14 days after the approval of the budget for consideration by 30th June 2022		to the Executive Mayor within 14 days after the approval of the budget for consideration					
MM031	To deepen democracy and promote active community participation in the affairs of the institution	Approval of SDBIP by the Executive Mayor	Number of SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget	1 2021/2022 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget	1 2022/2023 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget by 30th June 2022	In house	1 2022/2023 SDBIP's approved by the Executive Mayor within 28 days after the approval of the budget	In house	Yes	None	None	Approved SDBIP
MM032	To deepen democracy and promote active community	Signing of Performance Agreements	Number of Senior Managers including	5 Signed performance agreements for Senior	5 Signed performance agreements for Senior	In house	5 Signed performance agreements for Senior	In house	Yes	None	None	Signed performance agreements

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	participation in the affairs of the institution	by Senior managers	Municipal Manager with signed performance agreement	Managers and 1 Municipal Manager by 31st July 2020	Managers and 1 Municipal Manager by 31st July 2021		Managers and 1 Municipal Manager					
MM033	To deepen democracy and promote active community participation in the affairs of the institution	Conducting performance assessments for Senior Managers	Number of performance assessments conducted for Senior Managers including Municipal Manager	3 performance assessments conducted for senior managers including Municipal Manager	4 performance assessments conducted for senior managers including Municipal Manager by 30th June 2022	In house	4 performance assessments conducted for senior managers including Municipal Manager	In house	Yes	None	None	Performance assessments report
INTERNAL AUDIT												
MM034	To deepen democracy and promote active community participation in	Submission of Audit Plan to Audit committee for approval	Number of Audit Plans submitted to the Audit	1 Audit Plans submitted to the Audit	1 Audit Plans submitted to the Audit committee	In house	1 Audit Plans submitted to the Audit	In house	Yes	None	None	Approved Audit plan and minutes

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	the affairs of the institution	(3 year rolling and annual operational plan)	committee for approval	committee for approval	for approval by 30th June 2022		committee for approval					of the AC meeting
MM035	To deepen democracy and promote active community participation in the affairs of the institution	Submission of internal audit reports to the Audit Committee	Number of internal audit reports submitted to the Audit Committee	4 Internal audit reports submitted to the Audit Committee	4 Internal audit reports submitted to the Audit Committee by 30th June 2022	R 300 000	4 Internal audit reports submitted to the Audit Committee	R 300 000	Yes	None	None	Quarterly audit reports presented to the AC and AC minutes
MM036	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of Internal Audit charter workshops	Number of Internal Audit charter workshops conducted	1 Audit charter workshops conducted	1 Internal Audit charter workshops conducted by 30th June 2022	In house	1 Internal Audit charter workshops conducted	In house	Yes	None	None	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM037	To deepen democracy and promote active community participation in the affairs of the institution	Holding of Audit Committee meetings	Number of Audit Committee meetings held	4 Audit Committee meetings held	4 Audit Committee meetings held by 30th June 2022	NDM shared services	5 Audit Committee meetings held	NDM shared services	Yes	None	None	Attendance registers and minutes
MM038	To deepen democracy and promote active community participation in the affairs of the institution	Submission of Audit Committee reports to Council	Number of Audit Committee reports submitted to Council	4 Audit Committee reports submitted to Council	4 Audit Committee reports submitted to Council by 30th June 2022	In house	4 Audit Committee reports submitted to Council	In house	Yes	None	None	Council resolution
RISK MANAGEMENT												
MM039	To deepen democracy and promote active community	Submission of quarterly Risk Managemen	Number of Risk Management reports	4 Risk Management reports submitted to	4 Risk Management reports submitted to	In house	4 Risk Management reports	In house	Yes	None	None	Agenda and CRO Report

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	participation in the affairs of the institution	t reports to RMAFACC	submitted to RMAFACC	RMAFACC by 30th June 2021	RMAFACC by 30th June 2022		submitted to RMAFACC					
MM040	To deepen democracy and promote active community participation in the affairs of the institution	Submission of compliance reports to RMAFACC	Number of compliance reports submitted to RMAFACC	4 Compliance reports submitted to RMAFACC by 30th June 2021	4 Compliance reports submitted to RMAFACC by 30th June 2022	In house	4 Compliance reports submitted to RMAFACC	In house	Yes	None	None	Agenda and Compliance Report
MM041	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of Strategic Risk Register	Number of Strategic Risk Register developed and approved by Council	1 Strategic Risk Register developed and adopted by Council 30th June 2021	1 Strategic Risk Register developed and adopted by Council 30th June 2022	In house	0	In house	No	The Strategic Risk Register was submitted to Section 80 Committee however it was not part of the Special Council Agenda.	To be submitted during July 2022	Council resolution

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
MM042	To deepen democracy and promote active community participation in the affairs of the institution	Conducting of Risk Management Committee meetings	Number of Risk Management Committee meetings conducted	4 Risk management committee meetings conducted by 30th June 2021	4 Risk management committee meetings conducted by 30th June 2022	NDM shared services	4 Risk management committee meetings conducted	NDM shared services	Yes	None	None	Attendance registers, minutes
MM043	To deepen democracy and promote active community participation in the affairs of the institution	Anti-fraud and corruption campaign	Number of anti-fraud and corruption awareness campaign conducted	2 Anti-fraud and corruption awareness campaign conducted by 30th June 2021	2 Anti-fraud and corruption awareness campaign conducted by 30th June 2022	In house	3 Anti-fraud and corruption awareness campaign conducted	In house	Yes	None	None	Attendance Registers/Promotional Material/
MM047	To deepen democracy and promote active community participation in	Submission of RMAFACC reports to AC	Number of RMAFACC reports submitted to AC	4 RMAFACC reports submitted to AC by 30th June 2021	4 RMAFACC reports submitted to AC by 30th June 2022	In house	4 RMAFACC reports submitted to AC	In house	Yes	None	None	RMAFACC Report to AC (Chairperson's Report)

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
	the affairs of the institution											
DCS023	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Development of business continuity plan	Number of business continuity plans reviewed and approved by Council	1 Business continuity plan reviewed and approved by Council by 30th June 2021	1 Business continuity plan reviewed and approved by Council by 30th June 2022	In house	0	In house	No	The BCP was reviewed and submitted to Section 80 Committee, however it was not considered during the Special Council Sitting.	To be submitted to the Council Sitting of July 2022	Council resolution
MUNICIPAL PUBLIC ACCOUNT COMMITTEE												
MM044	To deepen democracy and promote active community participation in the affairs of the institution	Sitting of Municipal Public Accounts Committee	Number of MPAC meetings conducted	5 MPAC meetings conducted	4 MPAC meetings conducted by 30th June 2022	In house	8 MPAC meetings conducted	In house	Yes	None	None	Attendance register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
MM045	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the oversight report on the Annual Report	Number of oversight reports developed and approved on the probing of the Annual report	1 oversight reports developed and approved on the probing of the Annual report	1 oversight reports developed and approved on the probing of the Annual report by 30th June 2022	In house	1 oversight reports developed and approved on the probing of the Annual report	In house	Yes	None	None	Council resolution
MM046	To deepen democracy and promote active community participation in the affairs of the institution	Development and approval of the MPAC Annual Work Plan	Number of Annual Work Plans developed and approved by Council	1 Annual Work Plans developed and approved by Council	1 Annual Work Plans developed and approved by Council by 30th June 2022	In house	1 Annual Work Plans developed and approved by Council	In house	Yes	None	None	Council resolution
YOUTH												

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
LED017	To create a conducive environment economic development, investment attraction and job creation	Development of an Integrated Youth Strategy	Number of integrated youth strategies developed	0	1 integrated youth strategies developed and approved by Council by 30th June 2022	In house	0	In house	No	Youth Strategy under reconstruction	To be taken to council for approval in the 4th Quarter	Council resolution
LED024	To create a conducive environment economic development, investment attraction and job creation	Youth participation in training and skills development	Number of youth participating in training and skills development programs facilitated by the Municipality	0	20 Youth participating in training and skills development programs facilitated by the Municipality by 30th June 2022	In house	25 Youth participating in training and skills development programs facilitated by the Municipality	In house	Yes	None	None	Enrolment list
LED025	To create a conducive environment economic development,	Conducting of youth outreach meetings	Number of youth outreach	1 youth outreach meetings conducted	2 youth outreach meetings conducted by 30th June 2022	In house	2 youth outreach meetings conducted	In house	Yes	None	None	Attendance register

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	investment attraction and job creation		meetings conducted									
LED026	To create a conducive environment economic development, investment attraction and job creation	Conducting of Career guidance	Number of Career guidance conducted	1 career guidance conducted	1 career guidance conducted by 30th June 2022	In house	1 career guidance conducted	In house	Yes	None	None	Attendance register
LED028	To create a conducive environment economic development, investment attraction and job creation	Youth Summit	Number of Youth Summits conducted	0	1 Youth Summits conducted by 30th June 2022	R 87 500	1 Youth Summits conducted	R 0	Yes	None	None	Attendance register and summit report

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	**STRATEGIC OBJECTIVE**	**PROJECT NAME/DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**VARIANCES/COMMENTS**	**ACTION PLAN**	**PORTFOLIO OF EVIDENCE**
LED029	To create a conducive environment economic development, investment attraction and job creation	Road Safety Campaign	Number of Road Safety Campaign conducted	1 Road Safety Campaign conducted	1 Road Safety Campaign conducted by 30th June 2022	In house	1 Road Safety Campaign conducted	In house	Yes	None	None	Attendance register and Reports
LED030	To create a conducive environment economic development, investment attraction and job creation	Cooperatives Financial Grant	Number of Cooperatives Financial Grant supported	0	2 Cooperatives Financial Grant supported by 30th June 2022	R 200 000	5 Cooperatives Financial Grant supported	R 199 600	Yes	None	None	Invoices
LED031	To create a conducive environment economic development, investment	NPO Social Special Programmes Support	Number of Social Special Programmes Support conducted	4 Social Special Programmes Support conducted	4 Social Special Programmes Support conducted by 30th June 2022	R 275 292	7 Social Special Programmes Support conducted	R 250, 226.60	Yes	None	None	Attendance registers

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	attraction and job creation											
LED032	To create a conducive environment economic development, investment attraction and job creation	Fun run/walk	Number of Fun run/walk conducted	0	1 Fun run/walk conducted by 30th June 2022	R 224 022	1 Fun run/walk conducted	R 155 000	Yes	None	None	Attendance registers and Reports
LED033	To create a conducive environment economic development, investment attraction and job creation	THLM Mayoral Tournament	Number of THLM Mayoral Tournament conducted	0	1 THLM Mayoral Tournament by 30th June 2022	R 226 900	1 THLM Mayoral Tournament	R 129 050	Yes	None	None	Attendance registers and Reports

KPA: SPATIAL RATIONALE

The department of Development and Town Panning Services overall performance for 2021/2022 financial year is 33% achievement. The department managed to achieve 01 targets out of the 03 planned targets, as compared to 80% achieved in 2020/2021 financial year, out of 05 planned targets 04 targets was achieved.

KPA		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
TP007	To manage and coordinate spatial planning and Land use management	Anti-land invasion	Number of reports on land invasion submitted to the Municipal Manager	3 reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager 30th June 2022	R 1 750 004	4 reports on land invasion submitted to the Municipal Manager	R 1 681 760.78	Yes	None	None	Reports
TP011	To manage and coordinate spatial planning and Land use management	Town planning workshop	Number of Town Planning Workshop conducted for Traditional leaders	0	1 Town Planning Workshop conducted for Traditional leaders by 30th June 2022	In house	1 Town Planning Workshop conducted for Traditional leaders	In house	No	Unavailability of Traditional Authorities	To be prioritized next financial year	Attendance register

KPA		SPATIAL RATIONALE										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/ COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
TP012	To manage and coordinate spatial planning and Land use management	Assessment of building plans	Number of building plans received, assessed and approved	66 building plans received, assessed and approved	80 building plans received, assessed and approved by Municipality by 30th 2022	In house	75 building plans received, assessed and approved by Municipality	In house	No	Non-payment of submission fee Rectification of mistakes Circulation to other department	To fastrack the turnaround time for rectification and circulation	Building Plans register

KPA: LOCAL ECONOMIC DEVELOPMENT

The department of Local Economic Development overall performance for 2021/2022 financial year is 79% achievement. The department managed to achieve 11 targets out of the 14 planned targets, as compared to 69% achieved in 2020/2021 financial year, out of 16 planned targets 11 targets was achieved.

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED002	To create a conducive environment for economic development, investment attraction and job creation	Facilitation of the Community Works Programme	Number of jobs created through the Community Works Programme	1200 jobs created through the Community Works Programme	1200 jobs created through the Community Works Programme by 30th June 2022	In house	1 248 jobs created through the Community Works Programme	In house	Yes	None	None	MIS Report
LED003	To create a conducive environment for economic development, investment attraction and job creation	Conduct LED Forum Meetings	Number of LED Forum meetings conducted	3 LED forum meetings conducted	4 LED forum meetings conducted by 30th June 2022	In house	4 LED forum meetings conducted	In house	Yes	None	None	Minutes and attendance register

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED004	To create a conducive environment for economic development, investment attraction and job creation	Submit LED Forum reports to the Executive Mayoral Committee	Number of LED Forum reports submitted to the Mayoral Committee	1 LED forum report submitted to Mayoral committee	2 LED Forum reports submitted to the Mayoral Committee by 30th June 2022	In house	1 LED Forum reports submitted to the Mayoral Committee	In house	No	The report will serve in the next mayoral committee meeting as the last meeting was a special meeting and dealt with special items only.	The item has already been prepared and is ready to serve in the mayoral committee.	Reports
LED005	To create a conducive environment for economic development, investment attraction and job creation	Conduct LED Outreach meetings on Mass Economic Opportunities	Number of LED outreach meetings conducted	1 LED outreach meeting conducted	2 LED Outreach meetings conducted by 30th June 2022	In house	2 LED Outreach meetings conducted	In house	Yes	None	None	Attendance register and reports
LED006	To create a conducive environment for economic development,	Engagement of stakeholders on Moloto road development	Number of stakeholders engagement meetings held for Moloto	2 Stakeholders engagement meetings held for	2 Stakeholders engagement meetings held for Moloto	In house	2 Stakeholders engagement meetings held for	In house	Yes	None	None	Minutes and attendance register

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	investment attraction and job creation		Road development	Moloto Road Development	Road Development by 30th June 2022		Moloto Road Development					
LED007	To create a conducive environment for economic development, investment attraction and job creation	Conduct reference committee meetings for Community Works Programme	Number of reference committee meetings for CWP	2 Local Reference Committee meetings held on CWP	4 Local Reference Committee meetings held on CWP by 30th June 2022	In house	3 Local Reference Committee meetings held on CWP	In house	No	The unachieved of this KPI was due to the transition and alignment of the new councillors that were sworn-in.	Meeting will be held in the first quarter of the 2022/23 financial year	Minutes and attendance register
LED008	To create a conducive environment for economic development, investment attraction and job creation	Development and approval of Municipal Investment Strategy	Number of Municipal Investment Strategies developed and approved by council	1 Municipal Investment Strategy developed and approved by council	1 Municipal Investment Strategy developed and approved by council by 30th June 2022	In house	0	In house	No	The strategy (Investment strategy) has been developed and will serve in the next council sitting as the last sitting only dealt with special items.	The item will serve in the next meeting of council	Council resolution

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED011	To create a conducive environment for economic development, investment attraction and job creation	Consultation and support meetings for lucrative investors	Number of meetings held to engage and support lucrative investors	2 Meetings held to engage and support lucrative investors	2 Meetings held to engage and support lucrative investors by 30th June 2022	In house	2 Meetings held to engage and support lucrative investors	In house	Yes	None	None	Attendance register and reports
LED013	To create a conducive environment for economic development, investment attraction and job creation	Training and support for SMME's and Cooperatives	Number of SMME's and cooperatives trained and supported	37 SMMEs and Cooperatives trained and supported	40 SMMEs and Cooperatives trained and supported by 30th June 2022	In house	84 SMMEs and Cooperatives trained and supported	In house	Yes	None	None	Attendance registers and reports
LED014	To create a conducive environment for economic development, investment	Conduct cooperative project meetings	Number of cooperative projects meetings conduct	3 Cooperative projects meetings conducted	4 Cooperative projects meetings conducted by	In house	4 Cooperative projects meetings conducted	In house	Yes	None	None	Minutes and attendance register

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
	attraction and job creation				30th June 2022		by 30th June 2022					
LED015	To create a conducive environment for economic development, investment attraction and job creation	Registration of SMME's and Cooperatives on Municipal data base	Number of SMME's and Cooperatives registered on Municipal data base	19 SMME's and Cooperatives registered on Municipal data base	20 SMME's and Cooperatives registered on Municipal data base by 30th June 2022	In house	35 SMME's and Cooperatives registered on Municipal data base by 30th June 2022	In house	Yes	None	None	Data log
LED016	To create a conducive environment for economic development, investment attraction and job creation	Identify and support rural smallholder farmers and community gardens	Number of rural smallholders farmers and community gardens identified	20 rural smallholder farmers and community gardens identified by	20 rural smallholder farmers and community gardens identified by 30th June 2022	In house	27 rural smallholder farmers and community gardens identified by 30th June 2022	In house	Yes	None	None	Site visit reports and attendance register

KPA		LOCAL ECONOMIC DEVELOPMENT										
PROJECT CODE	STRATEGIC OBJECTIVE	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	VARIANCES/COMMENTS	ACTION PLAN	PORTFOLIO OF EVIDENCE
LED034	To create a conducive environment for economic development, investment attraction and job creation	Business licenses	Number of business licenses application received, processed and issued	95 Licences and permits issued	140 business licenses application received, processed and issued by 30th June 2022	In house	190 business licenses application received, processed and issued	In house	Yes	None	None	Registered business of Businesses
LED035	To create a conducive environment for economic development, investment attraction and job creation	Inspection of businesses	Number of Businesses inspection conducted	44 Business inspection conducted	48 Business inspections conducted by 30th June 2022	In house	97 Business inspections conducted by 30th June 2022	In house	Yes	None	None	Inspection register

3.24 FINANCE

ANNUAL REPORT OF THE AUDIT AND PERFORTMANCE COMMITTEE (REPORT FROM THE CHAIRPERSON OF AUDIT AND PERFORMANCE COMMITTEE)

We are pleased to submit the report of the Audit Committee for the year ended 30 June 2022

1. Background

Thembisile Hani Local municipality amongst other local municipalities is under Nkangala District Shared audit and performance committee, The Audit committee was established in terms of section166 of the Municipal Finance Management Act (MFMA), Act 56 of 2003. The Audit committee has adopted its terms of reference. The Audit committee has adopted its terms of reference.

Statutory requirements

Section 166 of the MFMA stipulates that each municipality must establish an Audit committee. The Audit Committee is an independent advisory body that advises council, political office bearers, accounting officer, and the staff of the Municipality on the following;

- Internal financial control and internal audit;
- Risk management;
- Accounting policies
- The adequacy, reliability and accuracy of financial reporting and information;
- Performance management
- Compliance with the MFMA, the Division of Revenue Act (DORA) and any other applicable legislation;
- Performance evaluation
- Any other issues referred to it by the Municipality;
- Review Annual Financial Statements so as to provide authoritative and credible view of the financial position, on overall compliance with MFMA, DORA, ect
- Respond to Council on any matter raised by the Auditor- General (AGSA); and
- Carry out such investigation into financial affairs of the Municipality as may be prescribed

2. Attendance of meetings

Name of the member	Ordinary meetings	Performance meetings	Special Audit Committee to consider AFS	Total	Attendance
Ms. F Mudau (Audit Committee Chairperson)	4	4	1	9	9
Ms J Masite (Audit Committee Member)	4	4	1	9	9
Mr. T Gafane (Audit Committee Member)	4	4	1	9	4
Ms. P Ntuli (Audit Committee Member)	4	4	1	9	9
Ms. M Moloi Chamane (Audit Committee Member)	4	4	1	9	8

The following although not members of the Audit and Performance Committee (APC), have standing invitation to Audit and Performance Committee meetings to play their first level of assurance;

- The Accounting Officer;

- The Chief Financial Officer;
- The Chairperson of the Risk Committee
- The Section 56 Managers/Departmental Heads
- Chief Risk Officer
- The Auditor- General
- The National Treasury
- Mpumalanga Provincial Treasury
- Mpumalanga Department of Cooperative Governance
- South African Local Government Association (SALGA)
- Internal Audit (Secretariat function)
- Chairperson of Anti-fraud and Anti-Corruption Committee

3. Internal Audit

The internal Audit of Thembisile Hani Local Municipality is in-house and has discharge its mandate in terms of its charter and managed to execute all projects for 2021/22 financial year. The Audit and Performance Committee (APC) would like to commend the Council and management for the dedication in strengthening the Corporate Governance.

The Audit and Performance Committee (APC) is of the opinion that Internal Audit unit is operating effectively to meet its mandate and has considered the risk pertinent to the Municipality in its audit plans. The following documents were approved by the Audit Committee and performance committee and recommended to Council for adoption

- Internal Audit charter
- Internal Audit methodology
- Three year rolling strategic and Annual Audit Plan
- Combined Assurance framework

4. Effectiveness of Internal controls

The system of internal control was not entirely effective during the year under review as compliance with prescribed policies and procedures were lacking in certain instances and this was evident with the investigation of irregular expenditure that was conducted by the Council during the year under review.
The following Internal audit reports are among others that were presented to the Audit Committee;

- Audit of quarterly performance information;
- Compliance;
- Supply Chain Management;
- ICT audit;
- Follow-Up Governance;
- Assets management
- Local Economic Development
- Water and Sanitation
- Waste and Environment
- Occupational Health and Safety
- Follo-up building and facilities
- Land and Building
- Risk management
- Revenue management

There has been improvement by management in responding to internal audit reports and this can be attributed to measures that have been implemented by the Accounting officer. Audit committee has also urged management to draw

up action plan to address issues raised by the Auditor- General in the management letters and audit report and to ensure that all matters have been raised by the Auditor General are resolved by Management.

5. Risk Management

The Municipality has an effective risk unit that consist of one staff members and Risk management, anti-fraud and anti-corruption committee that is chaired by the chairperson of Risk management, anti-fraud and anti-corruption. Four (4) risk committee meetings were held for the year under review. The following policies were reviewed;

- Risk Management strategy
- Risk Management policy
- Whistle blowing policy
- Fraud Prevention Plan and Fraud Prevention policy
- Risk Management Anti-corruption and Anti-fraud risk charters
- Fraud prevention plan and fraud prevention policy
- Risk Appetite

6. Performance Management

Management has cascaded performance up to level five and plans have been put in place to cascade performance to other levels as well. The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 26 & 31 August 2022 and performance department has shown significant improvement

7. Year-end reporting

The Audit and Performance Committee (APC) has reviewed the Annual Performance Information report before the report was submitted to the Auditor-General and the quality of the quarterly reports submitted by management during the year were of acceptable standard.

8. Evaluation of draft annual financial statements

The Audit and Performance Committee (APC), on its meeting held on to discuss the draft annual financial statements and unaudited annual report with the Accounting Officer, before submitting to the Auditor General.
The Audit committee wishes to indicate that it performed a review on the financial statements focusing among others:

- Significant financial reporting adjustments and estimates contained in the Annual Financial Statements
- Clarity and completeness of disclosures has been set properly
- Quality and acceptability of and any changes in accounting policies and practice.
- Significant adjustments arising from the audit
- Reasons for major year to year fluctuations

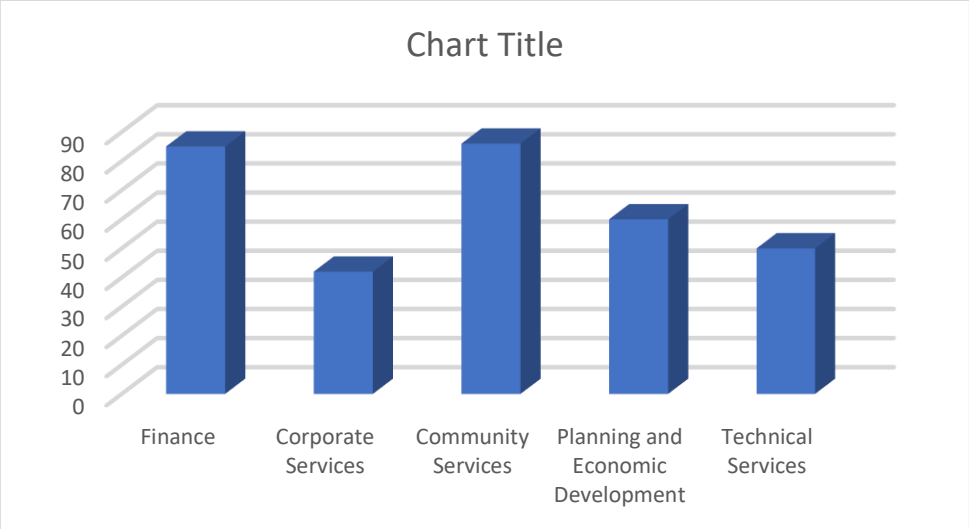
The Audit and Performance Committee (APC) has:

- Further reviewed the audited financial statements to be included in the Annual Report with the Accounting Officer.
- Reviewed the Auditor General Management report and management response thereof
- Reviewed the municipality compliance with legal and regulatory provision and;
- Reviewed significant adjustments resulting from the audit.

The Audit and Performance Committee (APC) concurs and accepts the conclusions of the Auditor-General on the Annual Financial Statements be accepted and read together with the report of the Auditor-General.

9. Internal Audit recommendations

Audit and Performance Committee would like to appreciate the level of implementation of internal audit recommendations by management as that is the indication of commitment from the side of management

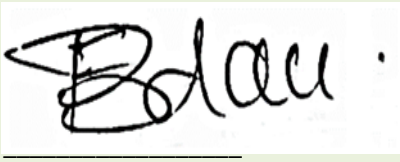


10. Conclusions

The Audit and Performance Committee (APC) acknowledges the co-operation and assistance by the Thembisile Hani Local Municipality for coordinating the activities of the Committee. We also acknowledge the commitment of the Accounting Officer and management of Thembisile Hani Local Municipality in strengthening corporate governance and working in maintaining the clean audit.

The Audit and Performance Committee (APC) further acknowledge the commitment and the foundation on good governance that has been laid by the previous Honorable Executive mayor Councillor N Mtshweni and the current Honorable Executive Mayor Councillor L Dikgale and his Council and further express gratitude to the Chief Audit Executive, Mr. AS Malope and his staff for the support and commitment to the work of the Audit and Performance Committee.

The Chairperson of the Audit and performance committee remain confident that all matters that have been raised by the Internal Audit and Auditor General are receiving due consideration and intervention. We are committed to fully execute our oversight function to strengthening corporate governance.



Ms. F Mudau
Chairperson of Audit committee

31 August 2022
Date

Chapter 4

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

The Thembisile Hani Local Municipality strives towards the improvement of Municipal performance and individual development of Municipal employees. Focuses on the methodologies, and achievements, strategic planning, organizational design, leadership development, coaching, diversity, and balance between life and work.
Analysis objectives, Structure, Policy, Human Resources and compensation of the Municipality.

COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Department	2020/2021 Total No. Of Post Approved	2021/2022 Total No. Of Post Approved	2012/2021 Number Of Filled Post	2021/2022 Number Of Filled Post	2020/2021 Number of Vacant Posts	2021/2022 Number of Vacant Posts	2020/2021 % Of Vacancy	2021/2022 % Of Vacancy
Political Office	16	23	15	16	1	7	6.25%	30.00%
Municipal Manager	12	34	11	17	1	17	8.3%	50.00%
Development & Town Planning services	14	23	11	11	3	12	21.4%	52.10%
Corporate Services	45	52	41	35	4	17	8.8%	32.60%
Finance	38	46	36	34	2	12	5.2%	26.00%
Sds	122	250	109	103	13	147	10.6%	58.80%
Technical	172	252	151	151	21	101	12.2%	40.00%
Total	419	680	374	367	45	313	10.7%	46.00%

COMMENT ON VACANCIES AND TURNOVER

The total vacancy rate for the financial year under review totalled 40 or 9.5%. Critical positions such as senior manager's posts could not be filled on time as the Municipality had a difficulty in attracting suitable candidates

The status of the section 57 managers is as follows: -

Designation	Status
Municipal Manager	Filled
CFO	Filled
Manager : Technical Services	Filled
Manager :Social Development Services	Filed
Manager :Corporate	Filled
Manager Development & Town Planning Services	Filled

Chapter 4

COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE

INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

The current workforce is 374 employees. The Municipality has approved policies on which employees are inducted.

4.2 POLICIES

Hr Policies And Plans For 2020/2021					Hr Policies And Plans For 2021/2022		
	Name Of Policy	Completed	Reviewed	Date Adopted ByCouncil Or Comment On Failure toAdopt	Completed	Reviewed	Date Adopted By Council Or Comment On Failure To Adopt
1	Code Of Conduct For Employees	100%	100%	16-August-2016	100%	100%	31-May 2021
2	Delegations, Authorisation& Responsibility	100%	100%	30-October-2018	100%	100%	31-May 2021
3	Disciplinary Code And Procedures	100%	100%	28-February-18	100%	100%	31-May 2021
4	Essential Services	100%	100%	1-May-2007	100%	100%	31-May 2021
5	Employment Equity	100%	100%	30 June 2021	100%	100%	31-May 2021
6	Grievance Procedures	100%	100%	20 - July-2018	100%	100%	31-May 2021
7	Education, training & development (ETD) policy	100%	100%	30 June 2020	100%	100%	31-May 2021
8	Attendance & punctuality	100%	100%	30 June 2020	100%	100%	31-May 2021
9	Succession planning and career path policy	100%	100%	30 June 2020	100%	100%	31-May 2021
10	Occupational Health and Safety policy	100%	100%	30 June 2020	100%	100%	31-May 2021
11	Human Resources strategy	100%	100%	30 June 2020	100%	100%	31-May 2021

12	Recruitment and Employment Equity policy	100%	100%	30 June 2020	100%	100%	31-May 2021
13	Leave Procedure manual policy	100%	100%	30 June 2020	100%	100%	31-May 2021
14	Fleet management policy	100%	100%	30 June 2020	100%	100%	31-May 2021
15	Acting allowance policy	100%	100%	30 June 2020	100%	100%	31-May 2021
16	Learnership and internship policy	100%	100%	30 June 2020	100%	100%	31-May 2021
17	Overtime policy	100%	100%	30 June 2020	100%	100%	31-May 2021
18	Private work and declaration of interest policy	100%	100%	30 June 2020	100%	100%	31-May 2021
19	Relocation policy	100%	100%	30 June 2020	100%	100%	31-May 2021
20	Sexual harassment policy	100%	100%	30 June 2020	100%	100%	31-May 2021
21	Smoking policy	100%	100%	30 June 2020	100%	100%	31-May 2021
22	Volunteers policy	100%	100%	30 June 2020	100%	100%	31-May 2021
23	Staff retention policy	100%	100%	30 June 2020	100%	100%	31-May 2021
24	HIV/AIDS policy	100%	100%	30 June 2020	100%	100%	31-May 2021
25	Employee assistance program policy	100%	100%	30 June 2020	100%	100%	31-May 2021
26	Employees under the influence of intoxicating substances policy	100%	100%	30 June 2020	100%	100%	31-May 2021
27	Individual performance management policy & procedure	100%	100%	30 June 2020	100%	100%	31-May 2021
28	Car allowance policy	100%	100%	30 June 2020	100%	100%	31-May 2021

29	Danger allowance policy	100%	100%	30 June 2020	100%	100%	31-May 2021
30	Framework development policy	100%	100%	30 June 2020	100%	100%	31-May 2021
31	Cellphone and wireless device policy	100%	100%	30 June 2020	100%	100%	31-May 2021
32	Access control Security Measure policy	100%	100%	30 June 2020	100%	100%	31-May 2021

4.3 INJURIES, SICKNESS AND SUSPENSIONS

Number And Cost Of Injuries On Duty					
Type Of Injury	Injury Leave Taken Days	Employees Using Injury Leave No.	Proportion Employees Using Sick Leave %	Average Injury Leave Per Employee Days	Total Estimated Cont R'000
Required Basic Medical Attention Only	0	0	0	0	0
Temporary Total Disablement	99	2	49.5%	1.18	0
Permanent Disablement	0	0	0	0	0
Fatal	1	0	0	0	0
Total	99	2	49.5%	1.18	0

COMMENT ON INJURY AND SICK LEAVE

The Municipality has experience some injuries which have been dealt with in terms of applicable legislation as well as sick leave.

4.4 PERFORMANCE REWARDS

No performance rewards were issued during the 2020/2021 financial year.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

As the MSA 2000 section 68 prescribes that it is requirement that Municipalities need to develop their own Human Resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.

Currently in compliance to the above statement Thembisile Hani Local Municipality has a work skills plan that is approved to ensure that all employees are capacitated/empowered with the necessary information on training and development, which then

provides all incumbents access to relevant prioritized training interventions that are needs driven and are aligned to the business objectives by optimally developing the potential of employees.

4.5 SKILLS DEVELOPMENT AND TRAINING

Progress report about the enforcement of the minimum competency Regulations

In terms of the regulations on minimum competency levels all Municipal Managers, Senior and line Managers are required to be competent in order for them to render an effective and efficient service. The below listed senior and line managers were found to be compliant with the prescribed requirements as outlined in the regulation.

Name	Designation	Unit Standards achieved
Nkosi Oscar Nkosikhona	Accounting Officer	28 Unit Standards
Jessica Mahlangu	Chief Financial Officer	17 Unit Standards
Chego Abram Kokoyana	Senior Manager (MSA S56)	21 Unit Standards
Nxumalo Sephule Angel	Senior Manager (MSA S56)	28 Unit Standards
Sehlako Lydia Sadi	SCM Manager	21 Unit Standards
Moyo Joster Joseph	Middle Manager: Finance	17 Unit Standards
Ledwaba Oupa Derick	Middle Manager: Finance	24 Unit Standards
Makhubele Richard	Middle Manager: Finance	28 Unit Standards
Tsebe Madumetja Stephen	Senior Manager (MSA S56)	21 Unit Standards
Skosana Vusimuzi Lawrens	Senior Manager (MSA S56)	24 Unit Standards

Any person appointed to a managerial position and who does not meet the minimum competency level for the position, in terms of the Regulations must attain that minimum competency level within 18 months from the date of appointment.

BACKGROUND

Thembisile Hani Local Municipality made a formal request to not to be considered for a special merit case with regards to the minimum competency standards. The merit was granted to the Municipality in November 2012.

PROGRESS

Below, is a list of officials below that level that are enrolled in Public Finance Management & Administration (PFMA) with Fachs, viz;

1. Ms Mahlangu TM

2. Ms Nkadimeng MJ

This programme is anticipated to be completed at the end of August 2022.

Other interventions

Training interventions are targeted for implementation in the Municipal Finance Management Programme for Municipal officials for (12 months)

The budget for 2021/22 WSP is R 3 024 675 and the expenditure is R 2 044 463.91

Financial Competency Development: Progress Report*						
Description	A Total No. Of Officials Employed By Municipality (Regulation 14(4) (A) And (C(	B Total No. Of Officials Employed By Municipal Entities (Regulation 14(4) (A) And (C(	Consolidate Total Of A And B	Consolidated Competency Assessments Completed For A And B (Regulation 14 (4)(B) And (D)	Consolidated No. Of Officials Whose Performance Agreements Comply With Regulation 16 (Regulation 14 (4) (F)	Consolidated No. Of Officials That Meets Prescribed Competency Levels (Regulation 14 (4) (E)
Financial Officials						
Accounting Officer	1	0	1	1	1	1
Chief Financial Officer	1	0	1	1	1	1
Snr. Managers	5	0	5	4	5	5
Any Other Financial Officials	35	0	35	0	0	35
Supply Chain Management Officials	4	0	4	0	0	4
Heads Of Supply Chain In Management Units	1	0	1	0	0	1
Supply Chain Management Senior Managers	0	0	0	0	0	0
Total	47	0	47	6	6	47
* This Is A Statutory Report Under National Treasury: Local Government MFMA Competency Regulations (June 2016)						

INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT

COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE

INTRODUCTION TO WORKFORCE EXPENDITURE

Workforce expenditure is a major part of the operational expenditure of the Thembisile Hani Local Municipality. as it is mostly a fixed cost, proper planning and assessment of post requirements are necessary to make sure that the best available personnel is employed to meet the mandate of the Municipality in service delivery to the community as well as obtaining its objectives.

There is a strong national drive for creating employment and Municipalities are one arm of government that normally feels the pressure to create new jobs in its sphere. Although we support the creation of employment and we understand the expectation of the communities in this regard, the financial viability of the Thembisile Hani Local Municipality must be recognized. The creation and filling of posts are budgeted for and measured against the approved budget and operational requirements.

The remuneration part of the employment costs is determined through the bargaining Council and therefore out of our hands. Three variables that we have to keep monitoring and control are the vacancy rate, employee performance and overtime paid. We have put a lot of emphases on the monitoring and control of overtime worked as we believe that overtime is only necessary in specific scenarios and can indicate inefficiency or staff shortages (including high absenteeism). Performance management is of utmost importance to increase the efficiency and thus output of the workforce. There is still a way to go in implementing necessary measures and controls with the necessary buy-in of the employees.

4.6 EMPLOYEE EXPENDITURE

COMMENT ON WORKFORCE EXPENDITURE

The expenditure on employment costs at the Thembisile Hani Local Municipality seems to be stable and is in line with other similar Municipalities. The financial interests of the Executive Mayor, Councillors and senior management, as required by Performance Management Regulations 805 of 2006 are set out in **1.4 under financial health overview**.

- No employee whose salaries were increased due to their position being upgraded.
- No employee whose salary level exceed the grade determined by job evaluation
- No employee not appointed to posts not approved.

Chapter 5

CHAPTER 5 – FINANCIAL PERFORMANCE

INTRODUCTION

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of four components:
Component A: Statement of Financial Performance
Component B: Spending Against Capital Budget
Component C: Cash Flow Management and Investments
Component D: Other Financial Matters

The Municipality on its annual budget catered for any inflationary related surprises, and it also had a plan to negotiate with its creditors. Also the demand management unit within the scm unit was proactive in addressing all this. There is no expensive consultancy arrangement that can be singled out however the Municipality was smart in handling them and was satisfied with the amounts paid to them.

Chapter 5

COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE

INTRODUCTION TO FINANCIAL STATEMENTS

5.1 STATEMENTS OF FINANCIAL PERFORMANCE

COMMENT ON OPERATING TRANSFERS AND GRANTS

Operational grants for the financial year under review from national government is on average 100% received, with the equitable share grant spending at 100%.

Financial Summary						
Description	**2020/2021**	**Current Year 2021/2022**			**2021/2022 Variance To Actual**	
R Thousands	**Actual Outcome "000"**	**Original Budget"000"**	**Adjusted Budget"000"**	**Actual Outcome "000"**	**Actual Outcome as % Of Final Budget "000"**	**Actual Outcome as % Of Original Budget "000"**
Financial Performance						
Property Rates	54 024	42 972	55 779	31 276	56%	
Service Charges	106 895	125 466	114 396	2 744	2%	
Investment Revenue	6 237	4 000	5 062	8 101	160%	
Transfers Recognised – Operational	533 389	468 582	662 220	662 220	100%	
Total Revenue (Excluding Capital Transfers And Contributions)						
Employee Costs	150 746	166 375	167 087	157 516	94.27%	94.67%
Remuneration Of Councillors	24 993	28 229	26 861	25 341	94.34%	89.76%
Depreciation & Asset Impairment	71 045	84 896	84 896	79 596	93.75%	93.75%
Finance Charges	39	1 300	1 300	8	0.61%	0.61%
Materials And Bulk Purchases	172 377	160 647	161 428	148 319	91.87%	92.32%
Transfers And Grants	770	250	245	0	0	0
Other Expenditure	373 806	481 460	503 288	419 711	83.39%	87.17%
Total Expenditure	**793 776**	**922 429**	**945 105**	**830 491**	**87.87%**	**90.03%**
Surplus/(Deficit)	**10 254**	**-197 778**	**-210 371**	**-89 722**	**42.64%**	**45.36%**
Transfers Recognised – Capital	165 603	179 663	180 263	184 263	102%	102.56
Surplus/(Deficit) After Capital Transfers & Contributions	175 857	-18 115	-30 108	90 541		

Share Of Surplus/ (Deficit) Of Associate						
Surplus/(Deficit) For The Year	175 857	-18 115	-30 108	90 541		
Capital Expenditure & Funds Sources						
Capital Expenditure	**238 173**	**185 513**	**194 827**	**188 952**	**96.98%**	**101.85%**
Transfers Recognised – Capital	180 961	179 663	180 263	184 263	102.21%	102.56%
Public Contributions & Donations	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0
Internally Generated Funds	57 212	5 850	14 564	4 689	32.19%	80.15%
Total Sources Of Capital Funds	**238 173**	**185 513**	**194 827**	**188 952**	**96.98%**	**101.85%**
Financial Position						
Total Current Assets	225 697	178 441	181 920	221 277	121.63%	124%
Total Non Current Assets	2 281 438	2 249 397	2 258 710	2 380 516	105.39%	105.82
Total Current Liabilities	120 065	43 147	37 889	94 987	250.69	220.14%
Total Non Current Liabilities	75 660	80 000	80 000	98 052	122.56%	122.56%
Community Wealth/Equity	**2 311 409**	**2 304 691**	**2 322 742**	**2 408 754**	**103.70%**	**104.51%**
Cash Flows						
Net Cash From (Used) Operating	269 977	160 201	140 296	416 029	**296.53%**	**259.69%**
Net Cash From (Used) Investing	231 588	-185 513	-194 827	-421 573	216.38%	227.24%
Net Cash From (Used) Financing	**0**	**0**	**0**	**0**	**0**	**0**
Cash/Cash Equivalents At The Year End	137 802	83 688	83 783	132 258	157.85%	158.03%

COMMENT ON OPERATING TRANSFERS AND GRANTS

Operational grants for the financial year under review from national government is on average 100% received, with the equitable share grant spending at 100%.

5.2 GRANTS

Grant Performance						
R						
Description	2020/2021	2021/2022			2019/20variance	
	Actual	Budget	Adjustments Budget	Actual Outcome	Original Budget (%)	Adjustments Budget (%)
Operating Transfers And Capital Grants						
National Government:	**625 872**	**648 245**	**648 245**	**652 245**	**100.61%**	**100.61%**
Equitable Share	519 242	458 200	458 200	458 200	**100%**	100%
Municipal Systems Improvement	0	0	0	0	0%	0%
Department Of Water Affairs	50 000	51 000	51 000	55 000	107.84%	107.84%
Levy Replacement					0%	0%
Other Transfers/Grants (FMG, MIG, EPWP, EEDSM and MDG]	129 750	139 045	139 045	139 045	100%	100%
Provincial Government:					**0%**	**0%**
Health Subsidy	0	0	0	0	0%	0%
Housing	0	0	0	0	0%	0%
Ambulance Subsidy	0	0	0	0	0%	0%
Sports And Recreation	0	0	0	0	0%	0%
Other Transfers/Grants [Insert Description]	0	0	0	0	0%	0%
District Municipality:	**0**	**0**	**0**	**0**	**0%**	**0%**
Nnkangala District Municipaliry	0	0	0	0	0%	0%
	0	0	0	0	0%	0%
Other Grant Providers:	**0**	**0**	**0**	**0**	**0%**	**0%**
[Insert Description]	0	0	0	0	0%	0%
	0	0	0	0	0%	0%
Total Operating Transfers And Capital Grants	**698 992**	**648 245**	**648 245**	**652 245**	**100.61%**	**100.61%**

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The purpose of asset management in Thembisile Hani Local Municipality is to ensure the effective and efficient control, utilization, safeguarding and management of the Municipal's property, plant and equipment and to make managers aware of their responsibilities in regard of property, plant and equipment.

COMMENT ON ASSET MANAGEMENT

The above projects were driven by the PMU unit. the grants are received from government to improve infrastructure assets in various areas for better living conditions these assets are grant funded and budget were approved for these capital projects and for audit purposes these assets were signed off with a complete certificate that were obtain from different contractors before these projects could have been signed off for completeness for audit purposes.

5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS

Year	Liquidity Ratio
2019/2020	2.55
20202021	3.4
2021/2022	5.4

COMMENT ON LIQUIDITY RATIO

Year	Outstanding Service Debtor To Revenue
2019/2020	1 675 days
2020/2021	2 474 days
2021/2022	1 546 days

COMMENT ON OUTSTANDING SERVICE DEBTOR TO REVENUE

Debtors as extension beyond 30 days poses a cash flow risk in the table above the extended payment are beyond acceptability. The debt coverage ratio is not stable during the last two financial periods as the result of non-stable operating income and low collection of own income.

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Thembisile Hani Local Municipality's capital budget is mainly funded from the MIG and internal funds. The biggest MIG funded project was on the Luthuli water reticulation

5.5 CAPITAL EXPENDITURE

2021/2022	% Of Expenditure Budget	Original Budget(R)	Adjustment Budget	Audited Full Year Total
MIG Capital Expenditure	100%	130 698 000.00	0.00	130 698 000
WSIG Expenditure	100%	51 000 000.00	4 000 000	55 000 000

EEDSM Expenditure	100%	4 500 000.00	0.00	4 500 000
Operating Expenditure	100%	28 231 125	0.00	R 28 231 125
Total Expenditure	**100%**	**214 429 125**	**4 000 000**	**218 429 125**

5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources 2020-2021 - 2021/2022 R						
Details	**2020/2021**	**2021/2022**				
	Original Budget (Ob)	**Original Budget (Ob)**	**Adjustment Budget**	**Actual Expenditure**	**Adjust-Ment To Ob Variance (%)**	**Actual To Ob Variance (%)**
Source Of Finance						
Public Contributions And Donations	0	0	0	0	0	0
Grants And Subsidies	**R 190 198**	**R 190 198**	**R 190 198**	R 190 198	100.%	0.00.%
Other (Internal Funding)					100%	0.00%
Total	**R 190 198**	**R 190 198**	**R 190 198**	**190 419**	**100.%**	**100.%**
Percentage of Finance						
External Loans	0.0%	0.0%	0.0%	0.0%	0	0
Public Contributions And Donations	0.0%	0.0%	0.0%	0.0%	0	0
Grants And Subsidies	100.0%	100%	100%	100.%	0	0
Other	0	100%	100%	100.%	84.91%	105.23%

Capital Expenditure						
Water And Sanitation	R 82 598	R 90 465	R 101 339	R 105 339	103.95%	116.45%
Electricity	R 3 911	R 4 500	R 4 500	R 4 500	100%	100%
Housing	0	0	0	0	0	0

Roads And Stormwater	R 47 553	R 55 673	R 54 375	R 54 375	100%	100%
Other	R 23 683	R 21 109	R 25 483	R 24 858	97.54%	117.76%
Total	**R 157 745**	**R 171 747**	**R 185 697**	**R 189 072**	**102.16%**	**101.82%**
Percentage of Expenditure						
Water And Sanitation	100%	100%	100%	100%	102.16%	101.82%
Electricity	100%	100%	100%	100%	100%	100%
Housing	0	0	0	0	0	0
Roads And Stormwater	100%	100%	100%	100%	100%	100%
Other	0	100%	100%	100%	84.91%	105.23%

COMMENT ON SOURCES OF FUNDING

Grant funded projects were in line with the MIG implementation plan

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure Of 5 Largest Projects* R			
Name Of Project	**Current Year**		
	Original Budget	**Adjustment Budget**	**Actual Expenditure**
Construction of Bomandu Water Infrastructure	R 25 000 000	R 17 743 871	R 17 743 871
Upgrading: Roads Infrustructure Roads Mandela Luthuli Ward	R 13 459 140	R 14 318 944	R 14 318 944.00
Upgrading Infrastructure: Roads and Stormwater Ward 12	R 11 318 907	R 10 858 760	R 10 858 760
Construction of Moloto Water Infrastructure	R 27 000 000	R 31 829 128	R 31 829 128
Upgrading of KwaMhlanga Stadium (Multi-Year Project) - Ward 32	R 10 000 000	R 18 344 674	R 18 344 674
* Completed Projects With The Highest Capital Expenditure In 2021/2022			

Name Of Project - A	Construction of Bomandu Water Infrastructure
Objective Of Project	To address the shortage of water infrastructure within the Bomandu area.

Delays	Local Business Forums stopping the projects
Future Challenges	Inadequate funds to sustain the water infrastructure assets
Anticipated Citizen Benefits	1000
Name Of Project - B	Upgrading: Roads Infrustructure Roads Mandela Luthuli Ward
Objective Of Project	To improve road infrastructure and access to neigbouring villages
Delays	Local business forum challenges in light of work opportunities that are being demanded, hereby resulting in disturbance of the work on site.
Future Challenges	Inadequate funds to sustain the roads and stormwa water infrastructure assets
Anticipated Citizen Benefits	3 306

Name Of Project - C	Upgrading Infrastructure: Roads and Stormwater Ward 12
Objective Of Project	To improve road infrastructure and access to neigbouring villages
Delays	Local business forum challenges in light of work opportunities that are being demanded, hereby resulting in disturbance of the work on site.
Future Challenges	Inadequate funds to sustain the water infrastructure assets
Anticipated Citizen Benefits	14 070

Name Of Project - D	Construction of Moloto Water Infrastructure
Objective Of Project	To address the shortage of water infrastructure within the Moloto area.
Delays	
Future Challenges	Fast growing of the population earmarked to be serviced by the reservoirs which will be inadequate in no time.
Anticipated Citizen Benefits	674

Name Of Project - E	Upgrading of KwaMhlanga Stadium (Multi-Year project)

Objective Of Project	To upgrade and rehabilitate the stadium to meet South African Football Association (SAFA) standards.
Delays	None
Future Challenges	None
Anticipated Citizen Benefits	26 252

5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW

The Municipal grants expenditure 2020/2021 service delivery backlogs are explained more on the chapter 3 under basic service delivery.

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS

Proper cash flow management is a critical element to ensure the Municipality meets its obligations. A stable positive cash flow balance relative to the growth of the Municipality is a good indication of the Municipality financial position and health. Cash flow projections are done on a monthly basis and cash not immediately required are invested for a better return on the short term.

Thembisile Hani Local Municipality's cash flow is daily monitored by the finance management section. There is also monthly reporting to the eecutive Mayor in the form of section 71 reports and quarterly reports to Council.

5.9 CASH FLOW

Description				**2021/2022**	**2021/2022**
R Thousand	**Original Budget"000**	**Budget Adjustments** (I.T.O. S28)	**Final Adjustments Budget"000**	**Actual Outcome "000**	**Audited Outcome "000**
	1	**2**	**3**	**4**	
Ratepayers And Other	40 412	6 328	46 740	128 379	128 379
Government - Operating	468 582	-600	467 982	467 982	467 982
Government - Capital	179 663	4 600	184 263	184 263	184 263
Interest	4 000	1 062	5 062	1 301	1 301
Payments					
Suppliers And Employees	-530 906	-27 447	-558 353	-365 689	-365 689
Finance Charges	-1 300	0	-1 300	-8	-8
Transfers And Grants	-250	0	-250	-200	-200
Net Cash From/(Used) Operating Activities	**160 201**	**-16 057**	**140 296**	**416 029**	**416 029**
Cash Flows From Investing Activities					

Receipts	–	–	–	–	–
Proceeds On Disposal Of Ppe	–		–	–	–
Decrease (Increase) In Non-Current Debtors	–	–	–	–	–
Decrease (Increase) Other Non-Current Receivables	–	–	–	–	–
Decrease (Increase) In Non-Current Investments	–	–	–	6 025	6 025
Payments	–	–	–	–	–
Capital Assets	-185 513	9 314	-194 827	-427 598	-427 598
Net Cash From/(Used) Investing Activities	**-185 513**	**9 914**	**-194 827**	**-421 573**	**-421 573**
Cash Flows From Financing Activities				–	–
Receipts				–	-
Short Term Loans				–	–
Payments				–	–
Repayment Of Borrowing	0	0	0	0	0
Net Cash From/(Used) Financing Activities	0	0	0	0	0
Net Increase/ (Decrease) In Cash Held	**-25 312**		**-54 531**	**-5 544**	**-5 544**
Cash/Cash Equivalents At The Year Begin:	109 000		138 314	137 802	137 802
Cash/Cash Equivalents At The Year End:	**83 688**		**83 783**	**132 258**	**132 258**

5.10 BORROWING

COMMENT ON BORROWING

The Municipality did not have any loans were taken up in the financial year under review.

COMPONENT D: OTHER FINANCIAL MATTERS

5.11 GRAP COMPLIANCE

GRAP COMPLIANCE

The Annual Financial Statements have been prepared and presented in accordance with the standard of grap and the preparing and presentation of the grap compliant afs is improving in each and every year.

5.12 SUPPLY CHAIN MANAGEMENT

The Council has developed its policy in line with the Municipal Supply Chain Management Regulations and MFMA circulars issued by the National Treasury. The Municipality has implemented the usage of National supplier's databse. The bid Committees were established and are fully functional, namely; the bid specification Committee, bid evaluation Committee; and bid adjudication Committee. The Committees are appointed in terms of proper delegation and appointed in terms of the legislations. The bid Committees are functioning as well.
All members of the bid specification, bid evaluation and bid adjudication Committees are delegated in writing by the Municipal Manager to serve on these respective Committees. These delegations are accepted in writing and records thereof are available. The following persons served on the following respective Committees:

Bid Specification Committee
Mr. R Makhubela
Mr S Nkadimeng
Ms Nhlanhla Mbandze (Scriber)

Bid Evaluation Committee
Mr. Tshepiso Maphutha
Mr. Sanele Nkosi
Mr. M Tefo
Mr. K Mabuela
Ms. Felicia Ntuli

Bid Adjudication Committee
Ms. Jessica Mahlangu
Mr. Abram Chego
Mr. Madumetja Tsebe
Mr. Vusimuzi Skosana
Ms. Lerato Nxumalo
Ms. Lydia Sehlako

The Supply Chain Management unit is a fully fledged unit operating with five (5) officials. Only three (03) officials meet the minimum competency levels as prescribed in the MFMA competency Regulation guidelines. There are currently no challenges with the functioning of bid Committees. The Municipality has developed a Procurement Plan on capital projects for the 2020/2021 financial year, and all procurement requirements are measured against the plan. The National Treasury has issued guidelines for Municipal competency levels for heads of Supply Chain Management units.

Chapter 6

CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

INTRODUCTION

The constitution s188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all Municipalities. MSA section 45 states that the results of performance measurement must be audited annually by the Auditor-General.

COMPONENT A: AUDITOR-GENERAL OPINION 2020/2021

6.1 AUDITOR GENERAL REPORTS 2020/2021

Report of the auditor-general to the Mpumalanga Provincial Legislature and the council on the Thembisile Hani Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages 1 to 93, which comprise the statement of financial position as at 30 June 2021, the statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2021, and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (GRAP) and the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 4 of 2020 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Material losses – water

7. As disclosed in note 6 to the financial statements, the municipality incurred material water losses of R67,7 million (2019-20: R41,4 million), which represents 31% (2019-20: 40%) of total water purchased.

Impairments – trade debtors

8. As disclosed in note 10 to the financial statements, the municipality incurred a material impairment of the consumer debtors of R1,4 billion (2019-20: R1,2 billion) as a result of impairment provision for doubtful debts.

Restatement of corresponding figures

9. As disclosed in note 39 to the financial statements, the corresponding figures for 30 June 2020 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2021.

Other matter

10. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure note

11. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

12. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

13. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

14. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

15. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

16. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected development priorities presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.

17. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

18. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected development priority presented in the municipality's annual performance report for the year ended 30 June 2021:

Development priority	Pages in the annual performance report
KPA 1 – basic service delivery and infrastructure development	5 – 40

19. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

20. The material findings on the usefulness and reliability of the performance information of the selected development priority are as follows:

KPA 1 – basic service delivery and infrastructure development

Various indicators

21. The source information for measuring the planned indicator was not clearly defined and related systems and processes were not adequate to enable consistent measurement and reliable reporting of performance against the

predetermined indicator definitions. As a result, limitations were placed on the scope of my work and I was unable to audit the reliability of the achievements for the key performance indicators (KPIs) below reported against targets in the annual performance report:

KPIs	Planned target	Reported achievement
Number of households provided with water	82 653 households provided with water by 30 June 2021	82 653 households provided with water
Number of households provided with 6kl free basic water	82 653 households provided with 6kl free basic water 30th June 2021	82 653 households provided with water

Other matter

22. I draw attention to the matter below.

Achievement of planned targets

23. Refer to the annual performance report on pages xx to xx for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraph 21 of this report.

Report on the audit of compliance with legislation

Introduction and scope

24. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

25. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements

26. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of current liabilities, expenditure and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Expenditure management

27. Reasonable steps were not taken to prevent irregular expenditure amounting to R20,5 million, as disclosed in note 44 to the annual financial statements, as required by section 62(1)(d) of the MFMA. Irregular expenditure amounting to R3,2 million was incurred on the Moloto water infrastructure.

Procurement and contract management

28. Some of the contracts above R30 million did not include a condition for mandatory subcontracting to advance designated groups, as required by 2017 preferential procurement regulation 9(1). This non-compliance was identified in the procurement processes for the Moloto water infrastructure.

29. The performance of some of the contractors or providers was not monitored on a monthly basis, as required by section 116(2)(b) of the MFMA.

Other information

30. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected development priorities presented in the annual performance report that have been specifically reported in this auditor's report.

31. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

32. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected development priority presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

33. If, based on the work, I have performed I conclude that there is a material misstatement in other information I am required to report on that fact. I have nothing to report in this regard.

Internal control deficiencies

34. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.

35. Management did not maintain adequate accounting records to support the financial and performance information reported. Daily and monthly processing controls were not adequatelt implemented to ensure that the reported financial and performance information was accurate and complete. Furthermore, reviews and reconciliation measures were not adequately implemented to detect and correct errors in the financial information reported.

36. The municipality did not have adequate systems to monitor compliance with all applicable legislation. As a result, non-compliance with legislation was not prevented. Management did not prioritise training staff to ensure that they operate at optimum levels.

Auditor-General

Mbombela

10 February 2022

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Chapter 6

COMPONENT B: AUDITOR-GENERAL OPINION 2021/2022

6.2 AUDITOR GENERAL REPORTS 2021/2022

Report of the auditor-general to the Mpumalanga Provincial Legislature and the council on the Thembisile Hani Local Municipality

Report on the audit of the financial statements

Opinion

1. I have audited the financial statements of the Thembisile Hani Local Municipality set out on pages 1 to 95, which comprise the statement of financial position as at 30 June 2022, statement of financial performance, statement of changes in net assets, cash flow statement, statement of comparison of budget and actual amounts for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.

2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the Thembisile Hani Local Municipality as at 30 June 2022, and its financial performance and cash flows for the year then ended in accordance with the Standards of Generally Recognised Accounting Practice (SA Standards of GRAP) and the Municipal Finance Management Act 56 of 2003 (MFMA) and the Division of Revenue Act 9 of 2021 (Dora).

Basis for opinion

3. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.

4. I am independent of the municipality in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.

5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matters

6. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Material impairments – consumer debtors

7. As disclosed in note 10 to the financial statements, the municipality incurred a material impairment of the consumer debtors of R1,6 billion (2020-21: R1,4 billion) as a result of impairment provision for doubtful debts.

Restatement of corresponding figures

8. As disclosed in note 40 to the financial statements, the corresponding figures for 30 June 2021 were restated as a result of an error in the financial statements of the municipality at, and for the year ended, 30 June 2022.

Irregular expenditure

9. As disclosed in note 44 to the financial statements, irregular expenditure of R72,9 million was incurred due to non-compliance with supply chain management legislation.

Material losses – loss on property, plant and equipment derecognised

10. As disclosed in the statement of financial performance, material losses of R7,3 million were incurred as a result of assets that were derecognised.

Other matter

11. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited disclosure note

12. In terms of section 125(2)(e) of the MFMA, the municipality is required to disclose particulars of non-compliance with the MFMA in the financial statements. This disclosure requirement did not form part of the audit of the financial statements and, accordingly, I do not express an opinion on it.

Responsibilities of the accounting officer for the financial statements

13. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the MFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

14. In preparing the financial statements, the accounting officer is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the municipality or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

15. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

16. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

Introduction and scope

17. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined

objectives for selected development priorities presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.

18. My procedures address the usefulness and reliability of the reported performance information, which must be based on the municipality's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the municipality enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.

19. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected development priorities presented in the municipality's annual performance report for the year ended 30 June 2022:

Development priorities	Pages in the annual performance report
KPA 1 – basic service delivery	5 – 26

20. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

21. The material findings on the usefulness and reliability of the performance information of the selected development priorities are as follows:

KPA 1 – basic service delivery

VARIOUS INDICATORS

22. The source information for measuring the planned indicator was not clearly defined, and related systems and processes were not adequate to enable consistent measurement and reliable reporting of performance against the predetermined indicator definitions. As a result, limitations were placed on the scope of my work and I was unable to audit the reliability of the achievements for the key performance indicators (KPIs) below reported against targets in the annual performance report.

Key performance indicator	Planned target	Reported achievement
DTS007: Number of households provided with water	91 007	64 267

DTS003: Number of households provided with free basic water	91 007	64 267

Other matters

23. I draw attention to the matters below.

Achievement of planned targets

24. Refer to the annual performance report on page(s) 5 to 5; for information on the achievement of planned targets for the year. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraph 22 of this report.

Adjustment of material misstatements

25. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were on the reported performance information of basic service delivery. As management subsequently corrected only some of the misstatements, I raised material findings on the usefulness and reliability of the reported performance information. Those that were not corrected are reported above.

Report on the audit of compliance with legislation

Introduction and scope

26. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the municipality's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.

27. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements

28. The financial statements submitted for auditing were not prepared in all material respects in accordance with the requirements of section 122(1) of the MFMA. Material misstatements of non-current assets, current assets, revenue and disclosure items identified by the auditors in the submitted financial statements were subsequently corrected, resulting in the financial statements receiving an unqualified audit opinion.

Procurement and contract management

29. The invitation to tender for procurement of commodities designated for local content and production did not stipulate the minimum threshold for local production and content as required by the 2017 preferential procurement regulation 8(2). This non-compliance was identified in the procurement processes for the procurement of safety boots sizes and uniform.

Revenue management

30. Accounts for municipal tax and service charges were not prepared on at least a monthly basis, as required by section 64(2)(c) of the MFMA.

Strategic planning and performance management

31. Accounts for municipal tax and service charges were not prepared on at least a monthly basis, as required by section 64(2)(c) of the MFMA.

Human resource management

32. Appropriate systems and procedures to monitor, measure and evaluate performance of staff were not developed and adopted, as required by section 67(1)(d) of the MSA.

Other information

33. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected development priorities presented in the annual performance report that have been specifically reported in this auditor's report.

34. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.

35. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected development priorities presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

36. If based on the work we have performed we conclude that there is a material misstatement in other information, we are required to report on that fact. I have nothing to report in this regard.

Internal control deficiencies

37. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the findings on the annual performance report and the findings on compliance with legislation included in this report.

38. Insufficient oversight, monitoring and review of the implementation of internal controls during the year resulted in material misstatements in the financial statements and the annual performance report.

39. The non-compliance with legislation identified could have been prevented had compliance been properly monitored and reviewed. Monitoring and corrective controls in place to prevent non-compliance with applicable legislation were not adequate.

Other reports

40. I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the municipality's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.

41. At the time of this report, the South African Police Service (SAPS) was investigating allegations of fraud for under-banking of revenue collected by the municipality for the licencing function performed by the Department of Licencing and Traffic Control (DLTC). The investigation is in progress and the expected date of the outcome is unknown.

Auditor-General

Mbombela

1 December 2022

AUDITOR-GENERAL
SOUTH AFRICA

Auditing to build public confidence

Annexure – Auditor-general's responsibility for the audit

1. As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected development priorities and on the municipality's compliance with respect to the selected subject matters.

Financial statements

2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error; design and perform audit procedures responsive to those risks; and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the municipality's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
- conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Thembisile Hani Local Municipality to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a municipality to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Communication with those charged with governance

3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, the actions taken to eliminate threats or the safeguards applied.

GLOSSARY

Accessibility indicators	Explore whether the intended beneficiaries are able to access services or outputs.
Accountability documents	Documents used by executive authorities to give *"full and regular"* reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
Activities	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe *"what we do"*.
Adequacy indicators	The quantity of input or output relative to the need or demand.
Annual Report	A report to be prepared and submitted annually based on the Regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include Annual Financial Statements as submitted to and approved by the Auditor-General.
Approved Budget	The Annual Financial Statements of a Municipality as audited by the Auditor General and approved by Council or a provincial or national executive.
Baseline	Current level of performance that a Municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
Basic Municipal service	A Municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
Budget year	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
Cost indicators	The overall cost or expenditure of producing a specified quantity of outputs.
Distribution indicators	The distribution of capacity to deliver services.
Financial Statements	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
General Key performance indicators	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
Impact	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
Inputs	All the resources that contribute to the production and delivery of outputs. Inputs are "what we use to do the work". They include finances, personnel, equipment and buildings.
Integrated Development Plan (IDP)	Set out Municipal goals and development plans.

National Key performance areas	• Service delivery & infrastructure • Economic development • Municipal transformation and institutional development • Financial viability and management • Good governance and community participation
Outcomes	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
Outputs	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
Performance Indicator	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
Performance Information	Generic term for non-financial information about Municipal services and activities. Can also be used interchangeably with performance measure.
Performance Standards:	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
Performance Targets:	The level of performance that Municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a Municipality aims to achieve within a given time period.
Service Delivery Budget Implementation Plan	Detailed plan approved by the Mayor for implementing the Municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.
Vote:	One of the main segments into which a budget of a Municipality is divided for appropriation of money for the different departments or functional areas of the Municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area. Section 1 of the MFMA defines a "vote" as: *a) one of the main segments into which a budget of a Municipality is divided for the appropriation of money for the different departments or functional areas of the Municipality; and* *b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned*

APPENDIX A (I) – LIST OF WARD COUNCILLORS

WARD	SURNAME & NAMES	CONTACT	PHYSICAL ADDRESS
1	Cllr Simon Chani Puleng Seswike	071 530 4118	Stand No 1562 Block 16 – Moloto South
2	Cllr Lucky Matlhatsi Maphoso	076 983 5023	Stand No 4102 Moloto North Block A, next to Retang Primary
3	Cllr Steven Citha Mahlangu	076 889 5068	Stand no 3098 Block 21, Moloto North next Ndzundza Mabhoko Secondary
4	Cllr Namntungwa Elizabeth Rhadebe	081 864 9454	Stand No: E0007 Msholozi, next to Nozi Tuck Shop
5	Cllr Vusi Michael Ntuli	079 181 5515	Stand No 416 Thembalethu, next to Mangisi Supermarket
6	Cllr Mable Elsie Mabanga	073 842 1519	Stand No 822 Phola Park, Street 36, next to M Sizwe
7	Cllr Simon Bangiswani Sindana	076 888 1497	Stand No 326 Mathyszensloop
8	Cllr Bongani Ntokozo Dlamini	060 757 8846	1432 Verena D
9	Cllr Joseph Elias Mthimunye **MMC Finance**	078 5351 287	Stand no 120 Buhlebuzile
10	Cllr Khanyi Leah Masanabo	079 925 0491	Stand No 422 Mzimuhle
11	Cllr Mmelisizwe Terance Ntuli	072 305 1253	Stand No 800 Verena C next Marhagi Secondary School
12	Cllr Moses Mmoisetsi Sepogwana	082 965 3997	Stand No: 608 Tweefontein C
13	Cllr Richard Bongani Jiyane	079 768 8989	Stand No: 1184 Tweefontein K
14	Cllr Simon Vusi Masombuka	076 380 3235	Stand No 2486 Mountainview – Zone 6 next Titimalo Primary
15	Cllr Simon Sipho Mnguni	076 170 2815 071 929 2662	Stand No: 1713 Tweefontein E next Somarobogo Primary
16	Cllr Tenboy Buttitjie Dube	071 525 1735	488 RDP Buhlebesizwe – Mtima General Dealer next Mkhize Church
17	Cllr Fikile Violet Mgayi	071 238 0607	Stand No 36 Tweefontein F

18	Cllr David Sello Mokoena	076 715 2304	Stand No 2027 Vezubuhle, back opposite Astra Furniture Shop
19	Cllr Lucky Xolani Mtsweni **MMC Planning Economic Developmnt Services (PEDS)**	079 457 6531 079 459 6331	Stand No. 830 Suncity Block B Ward 19 Pavement Main Road (Big Street)
20	Cllr Nomvula Sister Mnguni	079 143 0017	Stand No 2465 Vezubuhle next to Kwa-Chipa Tavern
21	Cllr Class Menzelwa Jiyane	072 238 3287	Stand No 16A, Vlaklaagte No 1
22	Cllr Sonto Rose Nhlapho	082 399 8302	Stand 514 Luthuli, Rocky Tavern
23	Cllr Bongani Victor Msibi	076 696 6431	Stand no 162 Tweefontein A, Next Tribal Office- KwaShabangu
24	Cllr Bernard Vusi Mtshaise	079 133 9580	Stand No: 504 Bundu
25	Cllr Poppie Mahlangu	072 654 2343	679 Kwaggafontein C
26	Cllr Masotja Petros Nduli	071 324 6353	Stand no 2195 Kwaggafontein C
27	Cllr Bawinile Simon Mabhena	072 390 6278	Stand No 1023 Mathyszensloop, Madala Stand next to emabhozeni
28	Cllr Mkhululi Jacob Sithole	060 784 3873	335 Kwaggafontein A next to Ematjheni P S
29	Cllr Rose Martha Kgomo	064 646 4721	Stand No 1313 Kwaggafontein A, next to KwaMaduna Tuck shop
30	Cllr Godfrey Nkosinathi Mahlangu	064 672 6933	Stand 107 Tweefontein G next to Malobola Tarven
31	Cllr Solomon Fickson Skosana	082 066 0042	Stand No 1420 Kwaggafontein D
32	Cllr Thabile Prunella Nkosi	079 572 0175	530 Section B, KwaMhlanga next to Lolos Tavern

APPENDIX A (II) – LIST OF PR COUNCILLORS

SURNAME & NAMES	CONTACT	PHYSICAL ADDRESS
Cllr Maria Poppy Msiza **Hon. Speaker**	073 311 7976 076 676 0319	866 Kwagga D
Cllr Lesetja Jacob Dikgale **Hon. Executive Mayor**	076 869 4360	1660 Tweefontein K
Cllr Thomas Lebandla Mabena **MMC Corporate Services**	081 839 7227	Stand no 447/8 Sun City AA
Cllr Maria Thruddy Nobela	072 593 4635	341 Emzimuhle/Germbokspruit
Cllr Dipolelo Sinah Mampuru	079 355 5829	Stand no 10693 RDP Ext 11. Moloto North
Cllr Thokozile Egnes Motanyane **Hon. Council Whip**	082 965 2217 084 775 2725	2564 Kwagga C
Cllr Christinah Ndlelehle Mahlangu	076 867 4373	Stand no 1513 Tweefontein B2
Cllr Ntombifuthi Thandeka Skhosana **MMC Social Services**	076 853 4227	Stand No 992 Verena, Wolvenkop – Escotjheni Supermarket
Cllr Lillian Martha Tshabangu **MPAC Chairperson**	071 623 5917 082 791 0771	Stand no 472 Tweefontein F
Cllr Eunice Martha Malekane **MMC Technical Services**	076 044 0434	Stand No: 4097 Phola Park, Mbhuduma Guest House
Cllr Maggie Thandi Mhlanga	072 046 1649	Stand No: 788 Moloto, Block 13 (Next Emarumi)
Cllr Tsanky Michael Rahlogo	079 138 1318	Stand No: 1521 Verena D, Next to Mhlunshwa P
Cllr Ntombi Mitta Motaung	072 290 3386	Stand 1691 Verena C, Next to Somlingo Primary School
Cllr Thabiso Klass Mahlangu	076 937 3575	Stand No 637, Frieschewagt next Somphalali S S
Cllr Motlalepule Sweetness Rampisa	081 810 7566	Stand No: 44 Machipe, next Bus Depot
Cllr Augustine Renny Mokwena	081 854 0066	Stand No: 401 Kwaggafontein C, next Zoe Church

Cllr Busisiwe Maria Shiburi	082 4627 423	Stand No: 735 KwaMhlanga, Section B, next to Stella shop
Cllr Abram Glen Sithole	076 856 5175	Stand No 570, Tweefontein N, next to Motha Store or Kallis Store
Cllr Remenky Stephinah Molefe	071 121 1731	Stand no 2748 Zenzele, Next to 3 star Store
Cllr Matalanyane Lucas Mokolo	082 367 6267	Stand no 2759 moloto block a next to ekosini KwaSkosana
Cllr Lindiwe Kate Gulube	071 540 8382	Stand 2394, Kwaggafontein A – next to Magic Store
Cllr Eliot Sunday Khumalo	076 551 8880	Stand No 349 Kwaggafontein C, front Opposite Dr Talana
Cllr Xolani Clement Nyalunga	060 688 4446	Stand No: 3527 Moloto Block 05, next Ndzundza Mabhoko S
Cllr Masontaga Adelaide Mokwena	060 807 9461	232 Buhlebesizwe 2 AA Next to Buhlebesizwe S
Cllr David Mabuzwa Sibanyoni	076 709 9120	Stand No: 1444 Vlaklaagte No 1
Cllr Thabo John Tibane	083 5302 950 082 060 3258	Stand No. 90/91 Suncity D Siphumule P S
Cllr Samuel Mazungwe Mtsweni	082 895 4607	Stand No: 76 Section A KwaMhlanga, 1022
Cllr Andries Mphatlalashane Skhosana	072 318 9420 066 458 0708	Street 48 Stand No1198 Phola Park (Next to Phadima tavern) KwaMhlanga 1022
Cllr Zenaye Jantjie Mnguni	060 651 5278	Street 68 Stand No 1942 (Next to Magalela) Phola Park KwaMhlanga 1022
Cllr Margaret Mabelane	076 606 1293	Stand No: 534 Luthuli (Next to Rocky Store)
Cllr Moses Thabo Mnguni	079 263 7931	Stand No: 1010, Thokoza Next to Bongani Primary
Cllr Rubber Qaliwe Mtsweni	073 659 5200 066 052 4148	586/7 Mountain View Zone

APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES

Committees (Other Than Mayoral / Executive Committee) And Purposes Of Committees	
Municipal Committees	**Purpose Of Committee**
Risk Management Anti-Fraud and Anti-Corruption Committee	Councillors Provide Oversight Role To All Committees
Audit and Performace Committee	Councillors Provide Oversight Role To All Committees
ICT Committee	Councillors Provide Oversight Role To All Committees
Disciplinary Board Committee	Councillors Provide Oversight Role To All Committees
Social Development Services Committee	Councillors Provide Oversight Role To All Committees
Planning and infrastructure development Committee	Councillors Provide Oversight Role To All Committees
MPAC	Councillors Provide Oversight Role To All Committees
Admin and Governance Committee	Councillors Provide Oversight Role To All Committees
Development and Town Planning Services Committee	Councillors Provide Oversight Role To All Committees
Finance Services Committee	Councillors Provide Oversight Role To All Committees

APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE

Third Tier Structure	
Directorate	Director/Manager (State Title And Name)
Assistant Manager: PMS	Ms. K.S. Moripe
Assistant Manager Sport, Recreation and Facilities	Mr BA Nkwanyana
Assistant Manager: LED	Mr. Ws Msiza
Assistant Manager: Communication	Ms. S Mashiane
Chief Audit Executive	Mr. A Malope
Chief Risk Officer	Mr. T Baloyi
Assistant Manager: Public Participation	Mr. H Nkosi
Assistant Manager: Youth Development	Mr. T Mahlangu
Assistant Manager: Researcher And Monitoring	Mr K.O. Bapela
Assistant Manager: Roads And Stormwater	Mr. S Nkosi
Assistant Manager: Sanitation And Water	Mr C Mokubedi
Assistant Manager: PMU	Mr T Maphutha
Assistant Manager: Human Settlement & Town Planning	Mr. S Masilela
Assistant Manager: Waste Management & Environment	Ms. A Aphane
Assistant Manager: HRM	Mr. K.R. Mabuela
Assistant Manager: Legal Service	Adv. J.P. Skosana
Assistant Manager: Fleet Management	Mr. J.J. Skosana
Assistant Manager: ICT	Mr.T Ntimane
Assistant Manager: Revenue Management	Mr. O Ledwaba
Assistant Manager: Assets Management	Mr. R Makhubele
Assistant Manager: SCM	Ms. L Sehlako
Assistant Manager: Budget And Reporting	Mr. J. Moyo
Assistant Manager: Expenditure Management	Vacant
Use As A Spill-Over Schedule If Top 3 Tiers Cannot Be Accomodated In Chapter 2	

APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY

Municipal Functions	
Municipal Functions	**Function Applicable To Municipality (Yes / No)***
Constitution Schedule 4, Part B Functions:	
Air Pollution	No
Building Regulations	Yes
Child Care Facilities	No
Electricity And Gas Reticulation	No
Firefighting Services	No
Local Tourism	Yes
Municipal Airports	No
Municipal Planning	Yes
Municipal Health Services	Yes
Municipal Public Transport	No
Municipal Public Works Only In Respect Of The Needs Of Municipalities In The Discharge Of Their Responsibilities To Administer Functions Specifically Assigned To Them Under This Constitution Or Any Other Law	Yes
Pontoons, Ferries, Jetties, Piers And Harbours, Excluding The Regulation Of International And National Shipping And Matters Related Thereto	No
Stormwater Management Systems In Built-Up Areas	Yes
Trading Regulations	Yes
Water And Sanitation Services Limited To Potable Water Supply Systems And Domestic Waste-Water And Sewage Disposal Systems	Yes
Beaches And Amusement Facilities	No
Billboards And The Display Of Advertisements In Public Places	Yes
Cemeteries, Funeral Parlours And Crematoria	Yes
Cleansing	Yes
Control Of Public Nuisances	Yes
Control Of Undertakings That Sell Liquor To The Public	No
Facilities For The Accommodation, Care And Burial Of Animals	No
Fencing And Fences	Yes
Licensing Of Dogs	No
Licensing And Control Of Undertakings That Sell Food To The Public	Yes
Local Amenities	Yes
Municipal Functions	

Municipal Functions	Function Applicable To Municipality (Yes / No)*
Local Sport Facilities	Yes
Markets	No
Municipal Abattoirs	Yes
Municipal Parks And Recreation	Yes
Municipal Roads	Yes
Noise Pollution	Yes
Pounds	YES
Public Places	Yes
Refuse Removal, Refuse Dumps And Solid Waste Disposal	Yes
Street Trading	Yes
Street Lighting	Yes
Traffic And Parking	Yes

APPENDIX E – WARD REPORTING

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
1	Cllr Simon Chani Puleng Seswike	**Yes**	**08**	**08**	**04**
	Matome Makhwiting				
	Kekana L Madimetja				
	Johannes P Mathebula				
	Gift Mpho Ramodike				
	Sarah Motha				
	Elsie Motsoka Alage				
	Sponono S Sikosana				
	Vusi Kheswa				
	Conny Malope				
	Thomas Mashishi				
2	Cllr Lucky Matlhatsi Maphoso	**Yes**	**08**	**08**	**02**
	Mpho Reen Motsweni				
	Rose Sibiya				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Thulani K Masilela				
	Velly Joseph Motha				
	Jabulani E Nhlonipho				
	Lucky Mahluza				
	Phila Getrude Skosana				
	Zinhle Nomcebo Dlamini				
	Jane Mahlangu				
	Melita Nhlupeng Mpele				
3	Cllr Steven Citha Mahlangu	**Yes**	**08**	**08**	**03**
	Sarah Moleta				
	Mrs S Mtsweni				
	Thandiwe Hlezi Kabine				
	Evelina M Makena				
	Piet Maleka				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Andries Koos Skosana				
	Francina Buda				
	Thelma B Mahlangu				
	Geelbooi B Ndala				
	Doris Mashele				
4	Cllr Namntungwa Elizabeth Radebe	**Yes**	**08**	**08**	**06**
	Anna Mgidi				
	Thembi Wendy				
	Solomon Masango				
	Tom Simon Mahlangu				
	M. Sarah Mahlangu				
	Nomsa Fortunate Mtshweni				
	Lesley Sepadi Matsetse				
	Theresa Polga Madisha				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Dineo Johanna Malope				
	Julia Nomsa Mabena				
5	Cllr Vusi Michael Ntuli	**Yes**	**08**	**08**	**05**
	Richard Dabede Skosana				
	Thulisiwe Mahlangu				
	Cecilia Hader				
	Phumzile P Kubheka				
	Lazarus Aphane				
	Letty H Skosana				
	Xolisile P Mahlangu				
	Xabuzani John Sibanyoni				
	Simon B Chili				
	Nompumelelo Masemula				
6	Cllr Mable Elsie Mabanga	**Yes**	**05**	**05**	**03**

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mbonani B				
	Mtsweni Maria Lindiwe				
	Motau Johannes M				
	Khoza Anitha Sonto				
	Mthombeni MF				
	Matshika SB				
	Masombuka Sthembiso				
	Masanabo Rose				
	Ntuli Perm				
	Skosana Vusi				
7	Cllr Simon Bangiswani Sindana	**Yes**	**08**	**08**	**05**
	Sesi Lindokuhle Msiza				
	JT Mahlangu				
	Hospital Masimula				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Welhemina Z Mahlangu				
	Patricia Sonto Nkabinde				
	Martha Thandi Nkosi				
	Marinkie Kholekile Ntuli				
	Jabulani M Mahlangu				
	Alpheus N Mazibuko				
	Mahlangu Thamsanqa				
8	Cllr Bongani Ntokozo Dlamini	**Yes**	**08**	**08**	**07**
	Sibanyoni Maria Zodwa				
	Liena Baai				
	Sipho Mohoaduba				
	Sibanyoni Mandla Prince				
	Elvis Elijah Motau				
	Rahlogo Sape Malendah				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Ncanewe Veronica Radebe				
	Mfundo Masango				
	Pastor Enock S Skhosana				
	Ms PG Matshika				
9	Cllr Joseph Elias Mthimunye	**Yes**	**08**	**08**	**07**
	Engelinah L Mahlangu				
	Jeremia Mngoma				
	Lucas Dinki Ndala				
	Ncube Victor Thanyani				
	Petrus Masombuka				
	Thulani Ayanda Mashia				
	Jacob Naapo				
	Alpheus Msomi				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Grace Mahlangu				
	Winnie Mahlangu				
10	Cllr Khanyi Leah Masanabo	**Yes**	**08**	**08**	**07**
	Zanele S Dudu Ndala Napyane				
	Sipho Roney Mbonani				
	Florence M Masanabo				
	Kleinboy Masango				
	Duduzile J Mahlangu				
	Sokana Stanly Tshabangu				
	Sizwe Paul Mtombeni				
	Bongani Magagula				
	Jabu Kabini				
	Busiswe J Skhosana				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
11	Cllr Mmelisizwe Terance Ntuli	**Yes**	**08**	**08**	**02**
	Mtsweni Jeaneth Johannah				
	Geelbooi M Mthombeni				
	Zinto Mahlangu				
	Poppy A Ngwenya				
	Ncengi Mtshweni				
	Nombulelo P Mkhwanazi				
	Fanny Happy Mbokazi				
	Caroline Mthethwa				
	Nkululeko Zwane				
	hillemon Mahamba				
12	Cllr Moses Mmoisetsi Sepogwana	**Yes**	**08**	**08**	**05**
	Josephine Mokgalaka				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Sophy Ngwenya				
	Lebohang Maepa				
	Meshack J Ndala				
	Thembi L Sibanyoni				
	Zandile T Mpehle				
	Nonkululeko Mkhatshwa				
	Marvel Tlou				
	Wonder J Ngobese				
	Mpho Victor Mabilu				
13	Cllr Richard Bongani Jiyane	**Yes**	**08**	**08**	**06**
	Vusi Mahlangu				
	Lagosh Tibane				
	Amos Msiza				
	Andrew Z Mahlangu				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Nelly Annah Motha				
	Zandile M Mashiane				
	Sthembiso W Mahlangu				
	Suzen N Mahlangu				
	Moses Mashiyane				
	Vusi Mahlangu				
14	Cllr Simon Vusi Masombuka	**Yes**	**08**	**08**	**07**
	Sinky William Nduli				
	Thomas G Mashaba				
	Nonkululeko Mqwati				
	Beauty N Msibi				
	Emmah Sanny Ntuli				
	Moses Mabena				
	Jan Majomane				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Annah Mahlangu				
	Ellah B Skosana				
	Onicca B Masimula				
15	Cllr Simon Sipho Mnguni	**Yes**	**08**	**08**	**07**
	Sebone Sylvia M				
	Shabangu Musa				
	Skhosana Gwezi				
	Masemola Swabi				
	Radebe Sipho				
	Sangweni July				
	Mandleni Magareth Busisiwe				
	Modise Noel Joel				
	Makhubu Johannah Dikeledi				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mahlangu Wendy Lindiwe				
16	Cllr Tenboy Buttitjie Dube	**Yes**	**08**	**08**	**06**
	Ndala Christopher Mandla				
	Mthimunye BM				
	Shabangu Victor				
	Mosiza Solly				
	Bishop TC Mkhize				
	Malope Charlane				
	Nkabinde Bongani				
	Makuru Themba				
	Mahlangu SM				
	Nomsa Thoko Mahlangu				
17	Cllr Fikile Violet Mgayi	**Yes**	**08**	**08**	**04**

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mahlangu Senzi Martha				
	Tiny Ntabiseng Kgatla				
	Masuku William				
	Ndala ZM				
	Mahlangu Busisiwe				
	Masimula Leah				
	Mahlangu Majoni				
	Ms. Mngenelwa Sanie Msiza				
	Dineo Promise Mtshweni				
	Mahlangu Senzi Martha				
18	Cllr David Sello Mokoena	**Yes**	**08**	**08**	**02**
	Mabhena January				
	Mahlangu Ntombikayise				
	Masango Irene Linah				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mabena Thato Florah				
	Mahlangu Mavis				
	Zungu Valencia				
	Mahlangu Selinah Dlambili				
	Thembi Mtsweni				
	Zakhona N Mtsweni				
	Ntuli Boy Mathoma				
19	Cllr Lucky Xolani Mtsweni	**Yes**	**08**	**08**	**06**
	Mokwana Jack Thabang				
	Sithebe Nelson Sbusiso				
	Mahlaula Kenneth Mpho				
	Makhubela Thomas Nzama				
	Mtsweni Aaron Mandla				
	Mtsweni DJ				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Aron Mahlomuza				
	Linah Msukelwa Msiza				
	Mavis Moagi				
	Annarancia Msiza				
20	Cllr Nomvula Sister Mnguni	**Yes**	**08**	**08**	**04**
	Kabini Julia Tezza				
	Skhosana Sibongile				
	Matlala Josephine Themba				
	Sibiya Mthandazo Jeannette				
	Kgopane Busisiwe Sanny				
	KS Skosana				
	Masemola Fannie Thembeni				
	Phumzile Masimula				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Fikile Mthombeni				
	Kabini Julia Tezza				
21	Cllr Class Menzelwa Jiyane	**Yes**	**08**	**08**	**09**
	Sabela David M				
	Ngoma Lucas				
	Mashinini Emily				
	Mothwala Monicaah				
	Buthelezi Tiki Johana				
	Chenepe Dimakatso				
	Matome MJ				
	Maria Vuma				
	Rakgalakane Cathrine				
	Skosana Amos N				
22	Cllr Sonto Rose Nhlapho	**Yes**	**08**	**08**	**04**

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Aphane Busisiwe				
	Jonas Kgotso Macdonald				
	Ngobeni Samuel Shirelela				
	Maphoto David				
	Komete Maria				
	Hlapi Sellinah Sphiwe				
	JT Mabena				
	Marakalal MC				
	Letty Mahlangu				
	Martin Babedi				
23	Cllr Bongani Victor Msibi	**Yes**	**08**	**08**	**07**
	Gamede Seyagade Julia				
	Mokhafela Reuben Nkotolan				
	Joshua Bobo Mtsweni				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Kabeni Leah Minky				
	Mothowathlag SM				
	Kgomosotho J				
	Mahlangu Phumzile Jessie				
	Simela Steven Oupa				
	Jan Skhosana				
	Thomas Tapala				
24	Cllr Bernard Vusi Mtshaise	**Yes**	**08**	**08**	**08**
	Steven Neivelle Tlou				
	Mputi Monyai Pogiso				
	Themo Nonhlanhla				
	ZC Mahlangu				
	Mahlangu Benoni Charles				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Lindiwe Mahlangu				
	Aubrey Maphanga				
	Lettie Ngubeni				
	Lassy France Maphanga				
	Johannes Moeketsi Mathebe				
25	Cllr Poppie Mahlangu	**Yes**	**08**	**08**	**03**
	Lesiba Masanabo				
	Mandla Skhosana				
	Lindiwe Sophy Kabine				
	Vusi Christoph Shoba				
	Lucas M Hleza				
	Pretty Delisile Mabhena				
	Mahlangu Dumelani Rose				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Eric Nkabinde				
	Mahlangu Sipho Elias				
	Jan Nkabinde				
26	Cllr Masotja Petros Nduli	**Yes**	**08**	**08**	**06**
	Immanuel Mahlangu				
	Skhosana Daniel				
	Skhosana Sipho				
	Matlake Klaas				
	Mtshweni Thulisile				
	Sithole Tinyiko				
	Radebe Thathiwe				
	Moyeni Armina				
	Rantseli Senzeni				
	Shadrack Mahlangu				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
27	Cllr Bawinile Simon Mabhena	**Yes**	**08**	**08**	**07**
	Sithole Mandla				
	Vusi Mahlangu				
	Buthelezi P Zodwa				
	Mahlangu Peter				
	Solomon Mhlanga				
	Penny Siphiwe Sigasa				
	Mandundo Jan				
	Mahlangu R N				
	Ramoba Sarah				
	Poppy Masilela				
28	Cllr Mkhululi Jacob Sithole	**Yes**	**08**	**08**	**03**
	Nthatuwa Priscilla Mosoenyane				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Mabena Mandiselwa J				
	Masilela Amos Mvulane				
	Kepile Sphiwe				
	Moyo Mandla Christopher				
	Sibanyoni John				
	Mahlangu (Mangena) VS				
	Mthimunye DC				
	Zabenzeni Mthombeni				
	Ernest Bongani Ngcobo				
29	Cllr Rose Martha Kgomo	**Yes**	**08**	**08**	**05**
	Mahlangu Phillimon				
	Mahlagu Mpho Peaceful				
	Skhalo Hlongwane				
	Nkabinde Moses Michael				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Jabu Mabhena				
	Abigail Sibiya				
	Aphane Aidah				
	Tshabalala Agnes				
	Hellen Skhosana				
	Colleen Mafiyanduna				
30	Cllr Godfrey Nkosinathi Mahlangu	**Yes**	**08**	**08**	**05**
	Mokoena Andries Kleinjie				
	Mnisi Sarah				
	Thela Nompilo				
	Mabona Sister Nakabini				
	Mnyakeni Thomas				
	Sibanyoni Themba Mzwake				
	Masango Mavis Phindile				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Ndhlovu Busisiwe C				
	Abram T Nhlapho				
	Christina Mosena				
31	Cllr Solomon Fickson Skosana	**Yes**	**08**	**08**	**06**
	Mthimunye Portia Thandeka				
	Mahlangu Cynthia Lindiwe				
	Mtsweni Poppy				
	Mahlangu Thembekile Portia				
	Mthimunye Johannes				
	Sibusiso Maisela				
	Caroline Monareng				
	Themba David Mahlangu				
	Phillemon T Masilela				

Functionality Of Ward Committees					
Ward Name (Number)	**Name Of Ward Councillor And Elected Ward Committee Members**	**Committee Established (Yes / No)**	**Number Of Monthly Committee Meetings Held During The Year**	**Number Of Monthly Reports Submitted To Speakers Office On Time**	**Number Of Public Ward Meetings Held During Year**
	Lerato Skhosana				
32	Cllr Thabile Prunella Nkosi	**Yes**	**08**	**08**	**05**
	Mageza Jerssica Vuyiswa				
	Nqobile B Masilela				
	Jiyane Chamain				
	Matshiga James Thabethe				
	Khaba Johannah Delisile				
	Mmola Maria				
	Christina Khoza				
	Ntuli Martina Sanna				
	Country Sello Letswani				
	Martins Mateki Masimula				

APPENDIX F – WARD INFORMATION

Capital Projects: Seven Largest In 2021/22 (Full List At Appendix N)				
No.	**Project Name And Detail**	**Total Project Value (R)**	**Start Date**	**End Date**
1	Upgrading of Existing Infrastructure to Augment Borehole Water Supply in Bundu (Bundu Weir) – Multi-Year Project	R 193 000 000	10 August 2016	18 February 2022
2	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) - Ward 12	R 62 499 754	26 May 2020	30 June 2023
3	Construction of Thembalethu Bus Route	R 45 402 992	14 December 2020	13 May 2022
4	Contruction of bulk pipeline, Installation of water reticulation pipeline to service Moloto Water infrastructure, provisions of household connections, and yard tap, Installation of isolation valves.	R 46 296 084	18 February 2021	30 June 2022
5	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) - Ward 9,	R 58 305 000	24 May 2021	24 March 2023
6	Upgrading of Mabhoko Water infrastructure (Multi-Year Project) - Ward 21	R 47 379 511.	23 Mar 21	24 March 2023
7	Upgrading of Tweefontein K Waste Water Treatment Works, Phase 2 (Multi-Year Project) - Ward 13	R 140 449 746	15 February 2021	31-May-2024

Top Four Service Delivery Priorities For Ward (Highest Priority First)		
No.	**Priority Name And Detail**	**Progress During 2020/21**
1	Water	82 653 HH with access to Water.
2	Sanitation	28 189 HH with access to Sanitation.
3	Electricity	80 028 HH with access to Electricity.
4	Waste Management	32 675 HH with access to Refuse Removal on a Fortnight Basis.

APPENDIX G – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTEE 2021/22

Audit Committee Recommendations		
Report Name	**Committee recommendations made during 2021/22**	**Recommendations adopted (enter Yes); not adopted (provide explanation)**
Audit Committee Report for the quarter ended 30 September 2021 (1ST Quarter Report).	**Financial Management** 1. **THAT** the management should considered finalizing the Fixed Asset Register as the register is very key finalizing the AFS 2. **THAT** the WIP amounting almost half a billion rand due to the multi-year projects is great concern to the committee and as such management is urged to work on decreasing it**.** 3. **THAT** management is encouraged to reach 100% on Capitalized Projects before the end of the financial year. 4. **THAT** going forward the management is encouraged to highlight the contract management of the insurance companies in the report. 5. **THAT** the management is urged to take necessary steps to ensure that the monies owed to the municipality is recovered debtors. 6. **THAT** the asset management unit should provide a substantive report stating why the Munsoft Module on asset management could not be used for reporting – the report should provide background for the non-working system and future mechanism on using the current envisaged new system. 7. **THAT** the management is urged to monitor the tender processes and make sure that there is always value for money in every business undertaken. 8. **THAT** the management should employ new strategies to ensure that invoices from ESKOM and Rand Water are received well on time to avoid recurring of Fruitless and Wasteful Expenditure caused by interests for late payment.	Yes, but not SCM Post Partially
	ICT	

Audit Committee Recommendations		
	1. **THAT** the report that was submitted to the council on POPI Act must be tabled to the AC for consideration.	No
	Risk Management 1. **THAT** the 4th Quarter Risk Management Anti-Fraud and Anti-Corruption Committee (RMAFACC) Report 2020/2021 was considered and recommended for implementation of its comments and recommendations.	Partially
	Internal audit **1.** **THAT** the 4th Follow-Up Audit Report on Implementation of the Internal Audit Findings 2020/2021 was considered and management was encouraged to adhere to the timelines set out in report. 2. **THAT** the municipal steering committee is encouraged to start working so as to enable the management to tackle key findings raised by the AG and IA effectively and to improve the performance.	Partially
Audit Committee Report for the 2nd quarter ended 31 December 2021 (2ND Quarter Report).	**Financial Management** ***1.*** **THAT** the matter of uploading the asset register on MSCOA be taken serious to ensure that there is an appropriate control. ***2.*** **THAT** the 125% captured under Internal Generated Funds and the narration on MFG grant be corrected accordingly. **3.** **THAT** any unauthorized, irregular or fruitless and wasteful expenditure incurred be referred to MPAC for investigation. **4.** **THAT** on Procurement Plan paragraph, the management must provide a summary of number of bids planned for a particular period against the number of the achieved projects, the same should also be done under the paragraph on Contract Register – the chairperson on RMFACC is will to guide in this case.	Yes

Audit Committee Recommendations		
	5. **THAT** the challenges specified in the SCM Implementation Report be incorporated as risks in the Risk Management as emerging risks within SCM, since these challenges have remained in the report for a long time.	
	Corporate department **1.** **THAT** the 1st Quarter Fleet Management Update Report was considered and the AC supports the disposing off of aging infrastructure.	
	Risk management **1.** **THAT** the Risk Management be embedded in the performance contract of the senior managers so that the Risk Mitigation Measures can be implemented. **2.** The risk assessment process be done during the development of the IDP, SDBIP and budget process.	No
	Internal Audit **1.** **THAT** the management should keep a proper record management bank, which will ensure that if POE is copied to AG or any requester, the copy of the same POE would still remain with owner. **2.** **THAT** consequence management be implemented to the underperforming departments.	Yes Slow Progress

APPENDICES

Audit Committee Recommendations		
Audit Committee Report for the quarter ended 31 March 2022 (3RD Quarter Report)	**Financial Management** 1. **THAT** a report on the establishment of the Loss Control Committee covering the establishment date and membership be presented in the next AC meeting. 2. **THAT** the Municipality's failure to integrate Munsoft with MSCOA is a serious cause for concern, and therefore recommended that the integration should be expedited as was long overdue. 3. **THAT** management should be consistent in presenting figures in the report; if the figure are presented in 2 decimal points should stay the same and if presented in millions in should stay so throughout the report.	Yes
	Corporate Sirvices 1. **THAT** the Municipality was urged to continue with the training.	
	Risk Management 1. Management must change the culture of how they deal with risk issues as implementation are low.	Partially
	Performance management **1.** Management must ensure that proper reasons for non-achievement are provided. **2.** Internal Audit should indicate that proper assurance has been done on the report.	Yes
Audit Committee Report for the quarter ended 30 June 2022 (4TH Quarter Report)	**Finance reports** *1.* **THAT** the Loss Control Committee be functional to deal with all the cases reported, furthermore follow ups be made to insurance company where progress is still pending. *2.* **THAT** the management should be proactive by discussing matters relating to properties AG has raised issues with, before the commencement of the audit to ensure that the finding doesn't recur. *3.* **THAT** the matter of uploading the asset register on mSCOA be prioritized to ensure that it is under control.	Partialy Implemented

Audit Committee Recommendations		
	4. **THAT** the amount of R4.2m spent on 19 written quotations is far above the threshold of R1 – R200 000 and therefore it is recommended that in future such quotations should be subjected for tendering processes.	
	Corporate services report 1. **THAT** the Fleet Management Update Report on Previous AC meeting be deferred back as it does not provide assurance to the committee. 2. **THAT** the 4th Quarter Litigation Register 2021/2022 be referred to the next audit committee meeting since there was no representative to present on it	Yes, report is amended
	Risk Management report 1. Management to advise all levels of staff to continuously keep and update POE files as well as improve the use of risk champions to regularly review the POE files.	Slow Implementation
	Internal Audit *1.* **THAT** the management should develop a proper record management system especially were Internal Audit raised limitation of Scopeagement to put measures in place to change the culture within the Municipality.	No, implementation of IA findings is still low as per report.

APPENDIX H - LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIP

Long Term Contracts					
Name Of Service Provider(Entity Or Municipal Department)	**Description Of Service Provider Rendered By Service Provider**	**Start Date Of Contract**	**Expiry Date Of Contract**	**Project Manager**	**Contract Value**
City Of Tshwane	Bulk Water Supply	2007	Infinite	Technical Manager	Per Supply
Rand Water	Bulk Water Supply /Bulk Water Project	2007	Infinite	Technical Manager	Per Supply
Eskom	Supply Of Electricity	2015	2020	Technical Manager	Per Supply
Telkom	Network Lines	2007	Infinite	Corporate Service Manager	Per Supply

PUBLIC PRIVATE PARTNERSHIP

Not applicable to Thembisile Hani Local Municipality.

APPENDICES

APPENDIX I: MUNICIPAL SERVICE PROVIDER PERFORMANCE

PERFORMANCE OF EXTERNAL SERVICE PROVIDERS DURING THE 2021/2022 FINANCIAL YEAR FOR THE PERIOD ENDING 30 JUNE 2022

The performance of external service providers was measured and rated as follows:

Performance Rating	Description
1	Poor Performance (Very Poor)
2	Below Satisfactory (Poor)
3	Satisfactory (Acceptable)
4	Good Performance(Above Expectations)
5	Excellent Performance (Excellent)

APPENDICES

TECHNICAL SERVICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/ NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
WATER																
DTS007	To provide household with basic services including water, adequate sanitation, adequate public lighting	Rand Water	Bulk purchase water	Number of household provided with water	82 653 households provided with water	91 007 households provided with water by 30th June 2022	R 143 878 824.00	64 267 households provided with water	R 232 333 367.58	No	3 years	No	Multiyear project	None	5	Excellent

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	and accessible road															
DTS034	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Mpumamanzi	Water Sample	Number of water samples tested	356 Water Samples tested	356 Water Samples tested by 30th June 2022	R1 080 000	589 Water Samples tested	R 908 920.25	Yes	3 yeas	No	Multiyear project	None	4	Good

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	accessible road															
DTS158	To provide households with basic services including water, adequate sanitation, adequate public lighting and	Ceenex Zembeleni	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	% progress in the Upgrading of Sheldon Water Infrastructure – Phase 1	40% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1: *MIG Business Plan 5%; *Preliminar	100% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1 by 30th June 2022:	R7,800,000	95% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1 *Setting Out 5%*Excavation 10%;	R 6 977 509.68	No	36 Months	Yes	None	None	4	Good

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	accessible road				y Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	*Setting Out 5%*Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling & Compaction of Trenches 10%;		*Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling & Compaction of Trenches 10%; *Construction of Chamber Base Slab								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						*Construction of Chamber Base Slab 5%; *Chamber Walls and Cover Slabs 5%*Pipe Specials 5%; *Commissioning of the Project 5%		5%;*Chamber Walls and Cover Slabs 5%, *Pipe Specials 5%									

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DTS160	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Zenkcon Consulting Engineers Namasango Business enterprise	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Ward 12	% progress in the Upgrading of Tweefontein C and DK Water Infrastructure	40% Progress: Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1: *MIG Business Plan 5%; *Preliminary Design	80% Progress: Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 by 30th March 2022: *Setting Out	R7,000,000	88,74%; Setting out 5%; Excavation 9,8%; Bedding 4,8%; Pipe laying 9,8%; Backfilling 9,8%	R 6 903 930.67	Yes	36 Months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	5%*Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling & Compaction of Trenches 10%;										

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DTS161	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	SML Projects Stickson and General Construction	Upgrading of Ntokozweni Water Infrastructure (Multi-Year Project) – Ward 17	% progress in the Upgrading of Ntokozweni Water Infrastructure	40% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1: *MIG Business Plan 5%; *Preliminary Design Report 5%;	100% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1 by 30th June 2022: *Setting Out 5%*Excav	R 9 547 767	100% Progress: Upgrading of Ntokozweni Water Infrastructure – Phase 1 *Setting Out 5% *Excavation 10%; *Preparation of Pipe	R 9 546 404.20	Yes	36 months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					*Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	ation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling & Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%;		Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipe								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						*Installation of Standpipes 10%*Commissioning of the Project 5%		s 10% *Commissioning of the Project 5%								
DTS162	To provide households with basic services including	Mont Consulting Engineers	Upgrading of Mabhoko Water Infrastructure	% progress in the Upgrading of Mabhoko	40% Progress: Upgrading of Mabhoko Water Infrastructur	70% Progress: Upgrading of Mabhoko Water	R 9 659 497	78% Progress: Upgrading of Mabhoko Water	R 9 658 931.33	Yes	36 months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	water, adequate sanitation, adequate public lighting and accessible road	DKPB Civil Contractors	(Multi-Year Project) – Ward 17	Water Infrastructure	e – Phase 1: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%;	Infrastructure – Phase 1 by 30th December 2021: *Setting Out 5%*Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10%		Infrastructure – Phase 1 *Setting Out 5%*Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling & Compactio								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					*Appointment of Contractor 5%; *Site Establishment 15%	*Backfilling & Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10%*Commissioning of the		n of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10% *Commissioning of the Project 5%								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	**STRATEGIC OBJECTIVE**	**APPOINTED SERVICE PROVIDER**	**PROJECT NAME/ DESCRIPTION**	**KEY PERFORMANCE INDICATOR**	**BASELINE 2020/2021**	**REVISED ANNUAL TARGET 2021/2022**	**ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)**	**ACTUAL PERFORMANCE**	**EXPENDITURE TO DATE**	**TARGET ACHIEVE YES/NO**	**TERM OF THE CONTRACT**	**PROJECT COMPLETED (YES/NO)**	**REASON FOR NON COMPLETION**	**REMEDIAL MEASURES**	**SCORING (1-5 RATING)**	**SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT**
						Project 5%										
DTS164	To provide households with basic services including water, adequate sanitation, adequate public lighting and	SML Projects V Dan Construction / Patek JV Abram Mashego	Bomando Water Infrastructure (Multi-Year Project)	% progress in the Upgrading of Bomando Water Infrastructure	50% Progress: Upgrading of Bomando Water Infrastructure – Phase 1 by 30th June 2021: *DWS Technical	100% Progress: Upgrading of Bomando Water Infrastructure – Phase 1 by 30th June 2022:	R 20 573 000	100% Progress: Upgrading of Bomando Water Infrastructure – Phase 1 *Preparation of Pipe Bedding	R 17 757 489.28	Yes	36 Months	Yes	None	None	Good	4

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	accessible road	Construction			Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishm	*Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meters 10%;		5%; *Laying of Pipes 10% *Backfilling & Compaction of Trenches 10%; *Installation of Zonal Bulk Meters 10%; *Installation of Standpipe								

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					ent 15%; *Excavation 10%	*Installation of Standpipes 10%*Commissioning of the Project 5%		s 10% *Commissioning of the Project 5%								
DTS165	To provide households with basic services including	Maragela Consulting	Moloto Water Infrastructure (Multi-	% progress in the Upgrading of Moloto Water	50% Progress: Upgrading of Moloto Water Infrastructur	100% Progress: Upgrading of Moloto Water Infrastruct	R25,000,000	87% Progress: *DWS Technical Report 5%;	R 31 815 839.39	No	36 months	No	Slow progress on site	The service provider were	2	Below Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	water, adequate sanitation, adequate public lighting and accessible road	Engineers Kgotso Mokone Construction	Year Project)	Infrastructure	e – Phase 1 by 30th June 2021: *DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor	ure – Phase 1 by 30th June 2022: *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches		*Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establish						instructed to increase resource on site		

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	10%; *Installation of Zonal Bulk Meters 10%; *Installation of Standpipes 10% *Commissioning of the Project 5%		ment 15%; *Excavation 10% *Preparation of pipe bedding 9% *Laying of Pipes 9% *Backfilling & Compaction of Trenches 9%; *Installation of Zonal								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/ NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
								Bulk Meters 5% *Installation of Standpipes 5% *Commissioning of the Project 0%								
DTS172	To provide households with basic services	Ceenex Mbako Projects	Upgrading of Water Treatment	% progress in the Upgrading of Water	90% Progress: Upgrading of Water Treatment	100% Progress: Upgrading of Water Treatment	R 10 918 397.68	100% Progress: Upgrading of Water Treatment	R 8 157 424.00	Yes	6 Months	Yes	None	None	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	including water, adequate sanitation, adequate public lighting and accessible road		Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment (Covid 19)	Treatment Works for agricultural projects in bundu ward 24 Civil Engineering Water Treatment	Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment: *Tender advert 2.5%*Appointment of Contractor 2.5%; *Site Establishment 2.5%; *	Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment by 30th March 2022: Flocculation 2%; Sedimentation 2%; *		Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment Flocculation 2%;Sedimentation 2%; *Pipework 2%;*Sludg								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Construction of WTW 5%;	Pipework 2%; *Sludge Ponds 2%; Small Works 1%; *Completion 1%		e Ponds 2%; Small Works 1%; *Completion 1%								
DTS179	To provide households with basic services including	SML Projects Elezulu Construction	Replacement of Asbestos Pipes – THLM –	% progress in the Replacement of Asbestos	0	100% Progress: Replacement of Asbestos Pipes –	R2,623 087.67	100% progress: Appointment of Contractor 10%;	R 2 429 030.80	Yes	6 Months	Yes	The Business Forum stopped the project for	The matter has been resolved	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	water, adequate sanitation, adequate public lighting and accessible road	and Projects	(Bomando Water Infrastructure Pipework) (Multi-Year Project)	Pipes – THLM – (Bomando Water Infrastructure Pipework) Phase 2		THLM – Phase 2 by 30th December 2021: *Appointment of Contractor 10%; *Site Establishment 15%; *Excavation 20% *Replacement of Asbestos		Excavation 20%; Site Establishment 15%;; Replacement of Asbestos Pipes 10%; Laying of new pipes 25%; Testing of Pipes 10 %;					about 6 weeks about Sub-contraction issue	and the contractor is back on site		

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Pipes 10%;*Laying of New Pipes 25%; *Testing of Pipes 10%; *Commissioning of Project 10%		Commissioning of Project 10%								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DTS180	To provide households with basic services including water, adequate sanitation, adequate public lighting and accessible road	Wisane Mathebula	Procurement of Water Tanker Trucks	% progress in the Procurement of 5 x Water Tanker Trucks	50% Progress: Procurement of 5 x Water Tanker Truck: *30% Term of Reference for supply and delivery; *20%	100% Progress: Procurement of 5 x Water Tanker Trucks by 30th March 2022: *50% Supply	R 5 427 000	100% Progress: Procurement of 5 x Water Tanker Trucks *50% Supply and Delivery.	R 5 426 999.99	Yes	6 Months	Yes	None	None	3	Satisfactory

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Appointment of supplier	and Delivery.										
DTS181	To provide households with basic services including water, adequate sanitation, adequate public lighting and		Update and review of Water Service Development Plan (WSDP)	% progress of Updating and reviewing of Water Service Development Plan (WSDP)	50% progress of Updating and reviewing of Water Service Development Plan (WSDP): *25% Allocation	100% progress of Updating and reviewing of Water Service Development Plan (WSDP) by 30th Septembe	R1,400,000.00	100% progress of Updating and reviewing of Water Service Development Plan (WSDP) *25% Draft	R 1 361 485.24	Yes	12 moths	Yes	None	None	5	Excellent

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	accessible road				Letter *25% Proposal Report	r 2021: *25% Draft Report *25% Final Report		Report *25% Final Report								
						ELECTRICITY										
DTS147	To provide household with basic services including	MNP Face of earth & Mogale mole	Design and implementation of	% progress in the Design and	0% progress in the Design and implementa	100% Progress: Upgrading of Design and	R 4 500 000	100% Progress: Upgrading of Design and	R 4 498 781.20	Yes	12 months	Yes	None	None	5	Excellent

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KPA		BASIC SERVICE DELIVERY														
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	water, adequate sanitation, adequate public lighting and accessible road	consulting engineers	energy efficiency program – Phase 3	implementation of energy efficiency program – Phase 3	tion of energy efficiency program – Phase 3	implementation of energy efficiency program – Phase 2 by 30th June 2022: *Technical Report 10%; *Preliminary Design Report 10%;		implementation of energy efficiency program – Phase 2 *Technical Report 10%; *Preliminary Design Report 10%; *Detailed Design Report								

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KPA		BASIC SERVICE DELIVERY														
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						*Detailed Design Report 20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast		20%; *Appointment of Contractors 10%; *Purchasing of Highmast Lights Material 20%; * Retrofitting of Highmast Lights 20%;									

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
						Lights 20%; *Completion 10%		*Completion 10%								
ROAD AND STORMWATER																
DTS117	To provide household with basic services including water, adequate sanitation,	Kago Consulting Engineers Nkemeleng	Designs and Construction of Luthuli Link Road - Ward 22	% progress in the Designs and Construction of Luthuli	80% progress in the Designs and Construction of Luthuli Link Road -	100% Progress: Designs and Construction of Luthuli Link Road	R 39 783.41	100% progress: *10% finishing, *10% Close out	R 39 783.41	Yes	6 Months	Yes	None	None	5	Excellent

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	adequate public lighting and accessible road	Holdings	– Phase 2	Link Road - Ward 22 – Phase 2	Ward 22 – Phase 2: *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report;*5% Term of Reference for Contractor;	- Ward 22 – Phase 2 by 30th September 2021: *10% finishing, *10% Close out										

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					*5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Base slab, * 10% Culverts, * 10% Road approaches, *10% Gabions, *10% finishing,											

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					*10% Close out											
DTS148	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Servinet Consulting Engineers Somthwalo Construction	Designs for Construction of Sun City A Bus Route - Ward 19	% progress in the Designs and Construction of Sun City A Bus Route - Ward 19	70% Progress: Designs and Construction of Sun City A Bus Route - Ward 19: *5% Preliminary Design	100% Progress: Designs and Construction of Sun City A Bus Route - Ward 19 by 30th March 2022:	R 2 224 397	100% Progress: Designs and Construction of Sun City A Bus Route - Ward 19: *10% Paving, *10%	R 2 196 481.17	Yes	6 Months	Yes	None	None	3	Satisfactory

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	accessible road				Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10%	*10% Paving, *10% finishing, *10% Close out		finishing, *10% Close out								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Excavation, * 10% Road Bed, *10% Subbase, *10% Base											
DTS150	To provide household with basic services including water, adequate sanitation, adequate public	Wanoza Consulting Engineers Irhalane Golden Pond JV	Designs for Construction of Boekenhouthoek Bus Route - Ward 24	% progress in the Designs and Construction of Boekenhouthoek	70% Progress: Designs and Construction of Boekenhouthoek Bus	100% Progress: Designs and Construction of Boekenhouthoek Bus Route - Ward 24	R 3 164 456	85% Progress: Designs and Construction of Boekenhouthoek	R 3 164 462.28	No	8 Months	No	The progress was delayed due to local business forum challenges in light of	The service provider has been instructed to increase resour	1	Poor

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	lighting and accessible road			Bus Route - Ward 24	Route - Ward 24: *5% Preliminary Design Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5%	by 30th June 2022: *10% Paving, *10% finishing, *10% Close out		Bus Route - Ward 24: *7% Paving, *5% finishing, *3% Close out					work opportunities that are being demanded. Community delayed the project by creating an illegal mine along the	ces and labour force. The contractor is on penalties and his been requested to resubmit the		

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					Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10% Subbase, * 10% Base								road. Delays due to the supplier not delivering the material on time and the contractor is currently on penalties	acceleration plan with a new program.		

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DTS153	To provide household with basic services including water, adequate sanitation, adequate public lighting and accessible road	Kago Consulting Engineers Jasino General Services	Designs for Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	% progress in the Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	70% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14: *5% Preliminary Design	100% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14 by 30th December 2021:	R 6 718 397	100% Progress: Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14: *10% Paving, *10%	R 6 718 290.39	Yes	6 Months	Yes	None	None	5	Excellent

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					Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10%	*10% Paving, *10% finishing, *10% Close out		finishing, *10% Close out									

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Excavation, * 10% Road Bed, *10% Subbase, *10% Base											
DTS167	To provide household with basic services including water, adequate sanitation, adequate public	Mangethe Engineers Mohau Molutsi Civil	Mandela Luthuli Bridge Road	% progress in the Mandela Luthuli Bridge Road	70% Progress: Mandela Luthuli Bridge Road: *5% Preliminary Design	100% Progress: Mandela Luthuli Bridge Road by 30th June 2022:	R 13 459 140	90% Progress: Mandela Luthuli Bridge Road: *10% Paving, *10%	R 14 317 926.17	No	6 Months	No	Slow Progress on site	Contractor on penalties for failure to complete the works	3	Satisfactory

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PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	lighting and accessible road	Construction			Report; *5% Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10%	*10% Paving, *10% finishing, *10% Close out		finishing, *0% Close out						on stipulated time		

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					Excavation, * 10% Road Bed, *10% Subbase, *10% Base											
DTS168	To provide household with basic services including water, adequate sanitation, adequate public	F & A Consulting Khulupha ala Trading	Madamini Bus Route	% progress in the Madamini Bus Route	70% Progress: Madamini Bus Route: *5% Preliminary Design Report; *5%	100% Progress: Madamini Bus Route by 30th December 2021: *10% Paving,	R 12 016 054	100% Progress: Madamini Bus Route: *10% Paving, *10% finishing,	R 11 956 742.93	Yes	6 Months	Yes	None	None	5	Excellent

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	lighting and accessible road				Detailed Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road	*10% finishing, *10% Close out		*10% Close out								

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					Bed, *10% Subbase, *10% Base											
DTS169	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Vuxaka Consulting Engineers Khulupha la Trading	Thembalethu Bus Route	% progress in the Thembalethu Bus Route	70% Progress: Thembalethu Bus Route: *5% Preliminary Design Report; *5% Detailed	100% Progress: Thembalethu Bus Route by 30th June 2022: *10% Paving, *10% finishing,	R 4 080 271	100% Progress: Thembalethu Bus Route: *10% Paving, *10% finishing,	R 4 612 403.68	Yes	4 Months	No	Initial contractor was terminated and THLM appointed another service provider to complet	Contractor instructed to increase resource on site complete the works	3	Satisfactory

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	accessible road				Design Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10%	*10% Close out		*10% Close out					e the works			

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					Subbase, *10% Base											
DTS170	To provide household with basic services including water, adequate sanitation, adequate public lighting and	Baitsenape Consulting engineers MK Cassidy POE JV	Roads and Stormwater in Ward 12	% progress in the Roads and Stormwater in Ward 12	70% Progress: Roads and Stormwater in Ward 12: *5% Preliminary Design Report; *5% Detailed Design	100% Progress: Roads and Stormwater in Ward 12 by 30th June 2022: *10% Paving, *10%	R 11 983 292	100% Progress: Roads and Stormwater in Ward 12: *10% Paving, *10% finishing,	R 10 956 742.93	Yes	8 Months	No	Cash flow challenges experienced by the contractor	Contractor instructed to increase resources on site and complete the remainder	3	Below satisfactory

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	accessible road				Report, *5% Term of Reference for Contractor; *5% Appointment of Contractor, *5% Site hand-over, * 10% Excavation, * 10% Road Bed, *10%	finishing, *10% Close out		*10% Close out						of the works. Contractor on penalties for failure to complete the works on stipulated time frame		

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					Subbase, *10% Base											
SPORTS AND WASTE REMOVAL																
SDS001	To create a safe clean and healthy environment conducive for social developm	Tshawe Technologies Rapse London JV	Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	% progress in the Upgrading of Kwaggafontein Land fill site	60% Progress of Landfill Site Upgraded in Ward 25 – Phase 2: *5% Site Establishment, *5%	100% Progress of Landfill Site Upgraded in Ward 25 – Phase 2	R 6 030 480	90 Progress: 0% Obtaining of Landfill Site Approval from DWS, 10%	R 8 770 960.08	No	12 Months	No	Slow implantation by Service Providers	Acceleration plan to be developed to complete the works	2	Below Satisfactory

APPENDICES

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	ent and recreation	Irhalane Construction		(Ward 25) – Phase 2	Construction of storage sheds, *5% Construction of recycling shed; *10% Construction of wet weather cell; *5% installation of pipes and Tank.*20% construction of	by 30 April 2021: 5% Construction of Internal roads, 5% Admin Block, 10% Security House,		Commissioning								

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					stormwater drains, Stormwater pipes and Head Walls, 10% Construction of Sewer system	10% Obtaining of Landfill Site Approval from DWS,10% Commissioning										
SDS007	To create a safe clean and healthy environment	Monde Consulting Engineers	Upgrading of KwaMhlanga stadium (Ward	% progress in the Upgrading of KwaMhlan	75% progress in the Upgrading of KwaMhlang	100% Progress: Upgrading of KwaMhlanga	R 17 498 100	100% Progress: Upgrading of KwaMhlanga	R 18 345 359.98	Yes	8 Months	No	Outstanding works awaiting the approval of	Phase 2 Technical Report submitted to	4	Good

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	conducive for social development and recreation	KJM Business Enterprises	32) – Phase 1	ga stadium (Ward 32)	a stadium (Ward 32): *5% MIG Business Plan; *5% Preliminary Design Report; *5% Detailed Design Report*10 % Term of Reference for	stadium (Ward 32) by 30th June 2022: *5% Refurbishment of Building Works, *5% Electrical Works;		stadium (Ward 32): *5% Refurbishment of Building Works, *5% Electrical Works; *5% HVAC *5% Cleaning of Stadium					Phase 2 Technical report Submitted to SRSA	Cogta awaiting approval		

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Contractor; *10% Appointment of Contractor, *10% Site Establishment, *10% Earthworks & Drainage, *10% Grass, *10% Fencing	*5% HVAC *5% Cleaning of Stadium *5% Close out		*5% Close out								

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
GRANT PERFORMANCE																
DTS191	To ensure clean and effective financial governance and compliance with legislative framework	MNP Face of earth & Mogalemole consulting engineers	Energy Efficiency and Demand-Side Management Programme (EEDMS) Budget	% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS)	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS)	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS)	R 4,500,000	100% Progress of the Energy Efficiency and Demand-Side Management Programme (EEDMS)	R 11 822 182.40	Yes	36 months	Yes	None	None	5	Excellent

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KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/ DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
			Expenditure	Budget Expenditure	Budget Expenditure	Budget Expenditure by 30th June 2022		Budget Expenditure								

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BASIC SERVICE DELIVERY

KPA		BASIC SERVICE DELIVERY														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
SDS017	To create a safe, clean and healthy environment conducive for social development and recreation	Gubis85 Solutions Black Protectors	Municipal Security Services reports	Number of quarterly status reports on Municipal security submitted to the Municipal Manager	3 status reports on Municipal security submitted to the Municipal Manager	4 status reports on Municipal security submitted to the Municipal Manager by 30th June 2022	R 25 521 044	4 status reports on Municipal security submitted to the Municipal Manager	R30 103 341.20	Yes	36 months	Ongoing	Ongoing	None	4	Good

APPENDICES

MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT

KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS018	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Bidvest Bank	Leasing of Municipal fleet	Number of Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease	37 Municipal fleet paid monthly on lease by 30th June 2022	R 5,100,111	37 Municipal fleet paid monthly on lease	R 2 699 516.32	Yes	36 Months plus 7 months extension	Yes	None	None	5	Excellent

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS020	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Batazi & SOns Zembeli & Sons Jabela Trading Mdubane Electrical	Repairs and maintenance of Municipal fleet	Number of repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	12 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD by 30th June 2022	R 15 108 040	11 repairs and maintenance reports of Municipal fleet produced and submitted to the HOD	R 3 732 750.96	No	36 Months	Yes	None	None	5	Excellent

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS021	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Siyafana Thina	Monitoring the usage of fuel	Number of reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel	12 reports produced and submitted to the HOD on the usage of fuel by 30th June 2022	R 6 206 696	12 reports produced and submitted to the HOD on the usage of fuel	R 3 679 542.84	Yes	36 Months	Yes	None The fuel increases during the 2021-2022 financial year resulted in expenditure being more than what was budgeted for	None	4	Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS022	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	DLTC	Licensing of Municipal Fleet	Number of vehicle licenses renewed	132 vehicle licenses renewed	143 vehicle licenses renewed by 30th June 2022	R 951 788	110 vehicle licenses renewed	R 953 385.50	No	On-going – As and when	Yes	None	None	5	Excellent

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
New	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	BMW South Africa	Acquisition of Municipal Fleet.	Number of vehicles procured for Executive Mayor and Speaker	2 vehicles purchased	2 vehicles procured for Executive Mayor and Speaker by 30th June 2022	R1 600 000	2 vehicles procured for Executive Mayor and Speaker	R 1 408 806	Yes	Once off	Yes	None	None	5	Excellent
DCS024	To improve organizati	New Deal	Submission of Reports	Number of reports	4 reports submitted to the	4 reports submitted to the	R 844 208	4 reports submitted to the	R 0	Yes	24 months	Yes	None	None	4	Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	onal efficiency and promote a culture of professional conduct in order to render quality services.		on the repairs and maintenance of ICT hardware	submitted to the HOD on the repairs and maintenance of ICT hardware	HOD on the repairs and maintenance	HOD on the repairs and maintenance of ICT hardware by 30th June 2022		HOD on the repairs and maintenance of ICT hardware								
DCS025	To improve organizational efficiency and promote a	Munsoft	Renewal of software	Number of software licenses renewed	Munsoft HR/Payroll, Munsoft, 50 Microsoft	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netrix	R 7 819 996	1 x Munsoft, - Payroll, HR and Financial system, 1 x Netrix	R 6 119 999.04	Yes	2 years	Yes	None	None	4	Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	culture of professional conduct in order to render quality services.	Matupunuka IGS Solutions			volume, 210 Symantec antivirus, Server monitoring system, PMS system renewed	monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365 renewed by 30th June 2022		monitor, 50 x Microsoft volume, 210 x Symantec antivirus, 1 x Server monitoring system, 1 x PMS system, 35 x Office 365 renewed			Three years 3 Years	Yes Yes	None None	None None	4 4	Good Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS033	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Thegko Yaka Trading and Project Fandross TRD and Projects	Disinfecting and Deep cleansing services	Number of Municipal facilities disinfected and deep cleansed quarterly	13 Municipal facilities disinfected and deep cleansed	13 Municipal facilities disinfected and deep cleansed quarterly by 30th June 2022	R 416, 496	13 Municipal facilities disinfected and deep cleansed quarterly	R 402 201	No	36 months	No	Service no more needed, but the contract is still valid	None	4	Good

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DCS036	To improve organizational efficiency and promote a culture of professional conduct in order to render quality services.	Mbokondlovu Business Enterprise Mpumasti Trading Enterprise	Material and Supply for Covid 19	Number of Material and Supply for Covid 19 purchased	3124 Material and Supply for Covid 19 purchased by 30th June 2021 (600 hand Sanitizers	5 128 Material and Supply for Covid 19 purchased by 30th June 2022 (80 x 25L hand Sanitizers (70% alcohol); 700 x 20L	R 483, 504	2 833 Material and Supply for Covid 19 purchased	R 374 600 .45	No	36 months	No	Contract still on going	none	3	Satisfactory

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					(70% alcohol); 790 Disinfectants (10 Pro - fogger Disinfection units; 200 disinfection surface Sanitizer Sprays (97%); 762 Cleaning	Disinfectants (800 disinfection surface Sanitizer Sprays (97%); 1524 Cleaning Cloth; 1524 Cloth masks 500 x 500ml empty										

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KPA		MUNICIPAL TRANSFORMATIONS AND INSTITUTIONAL DEVELOPMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
					Cloth; 762 Cloth masks	sanitizer sprays										

APPENDICES

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
DBT013	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and improved	I@ Consulting (Pty) Ltd	Updating of the fixed Asset register	Rate update of the Fixed Asset Register	Daily update of the Fixed Asset Register	Daily update of the Fixed Asset Register by 30th June 2022	R 2 653 711	Daily update of the Fixed Asset Register	R 2 653 711	Yes	36 Months	Yes	None	None	5	Excellent

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KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	revenue collection															
DBT018	To improve the financial status of the Municipality through prudent budget planning, stringent financial management and	PMH Consulting (Pty) Ltd	Compilation and submission of Annual Financial Statements to the Auditor General	Number of Annual Financial Statements compiled and submitted to the Auditor General	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st October 2020	1 Annual Financial Statement compiled and submitted to the Auditor General by 31st August 2021	R 4 000 000	1 Annual Financial Statement compiled and submitted to the Auditor General	R 1 361 352	Yes	12 Months	Yes	None	None	5	Excellent

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KPA		MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
	improved revenue collection															

APPENDICES

MUNICIPAL MANAGER'S OFFICE

KPA		GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
MM035	To deepen democracy and promote active community participation in the affairs of the institution	Pooven Chetty & Associate Inc. Mera Ketso Business Solutions PTY (LTD) MNB Chattered Accountants	Submission of internal audit reports to the Audit Committee	Number of internal audit reports submitted to the Audit Committee	4 Internal audit reports submitted to the Audit Committee	4 Internal audit reports submitted to the Audit Committee by 30th June 2022	R 300 000	4 Internal audit reports submitted to the Audit Committee	R 300 000	Yes	36 Months	Yes	None	None	5	Excellent

SPATIAL RATIONALE

KPA		SPATIAL RATIONALE														
PROJECT CODE	STRATEGIC OBJECTIVE	APPOINTED SERVICE PROVIDER	PROJECT NAME/DESCRIPTION	KEY PERFORMANCE INDICATOR	BASELINE 2020/2021	REVISED ANNUAL TARGET 2021/2022	ADJUSTED ANNUAL BUDGET (INPUT INDICATOR)	ACTUAL PERFORMANCE	EXPENDITURE TO DATE	TARGET ACHIEVE YES/NO	TERM OF THE CONTRACT	PROJECT COMPLETED (YES/NO)	REASON FOR NON COMPLETION	REMEDIAL MEASURES	SCORING (1-5 RATING)	SERVICE PROVIDER PERFORMANCE (1=POOR, 2=BELOW SATISFACTORY, 3=SATISFACTORY, 4=GOOD, 5=EXCELLENT
TP007	To manage and coordinate spatial planning and Land use management	Sesana projects	Anti-land invasion	Number of reports on land invasion submitted to the Municipal Manager	3 reports on land invasion submitted to the Municipal Manager	4 reports on land invasion submitted to the Municipal Manager 30th June 2022	R 1 750 004	4 reports on land invasion submitted to the Municipal Manager	R 1 681 760.78	Yes	3 years	Executed on "as and when basis"	N/a	N/a	4	Good

APPENDIX J – DISCLOSURE OF FINANCIAL INTERESTS

Disclosures Of Financial Interests		
Period 1 July 2021 To 30 June 2022		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
(Executive) Mayor	Lesetja Jacob Dikgale	Nil
Speaker	Maria Poppy Msiza	Nil
Chief Whip	Thokozile Egnes Motanyane	Nil
Member Of Mayco / Exco	Eunice Martha Malekane	Top Amber PTY Ltd
	Ntombifuthi Thandeka Skhosana	Nil
	Lucky Xolani Mtsweni	Waitjokotja Trading and Projects
	Thomas Lebandla Mabena	King Makhosonke Agricultural Primary Co-Operative
		Matjhuba Primary Co-Operative Limited
		King Malusi Development Foundation
		Queen Nadima Primary Co-operative Limited
	Joseph Elias Mthimunye	Sazimaso Trading
Councillors	Dipolelo Sinah Mampuru	Nil
	Maria Thruddy Nobela	Nil
	Lillian Martha Tshabangu	Nil
	Christinah Ndlelehle Mahlangu	Mammabolo Waste Management And Greening
	Tsanky Michael Rahlogo	Nil
	Ntombi Mitta Motaung	Nil
	Thabiso Klass Mahlangu	Nil

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2021 To 30 June 2022		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Motlalepule Sweetness Ramphisa	Nil
	Remenky Stephinah Molefe	Nil
	Busisiwe Maria Shiburi	Sheburi & Sons Trading and Projects
	Abram Glen Sithole	Ngingumancoba Trading & Projects PTY LTD
	Matalanyane Lucas Moloko	Mokomatla Investments and Project
	Lindiwe Kate Gulube	Gudazela Trading & Projects
		Bomakhadzi Consortium
		Phethokuhle Guest House
	Eliot Sunday Khumalo	Nil
Councillors	Maggie Thandi Mhlanga	Nil
	Augustine Renny Mokwena	Nil
	Toenkie Linah Masilela	Nil
	Xolani Clement Nyalunga	Nil
	David Mabuzwa Sibanyoni	Nil
	Masontaga Adelaide Mokwena	Nil
	Thabo John Tibane	Nil
	Rubber Qaliwe Mtsweni	Sizwene Driving Academy Primary Co-operative Limited
		Rubber Driving School
	Samuel Mazungwe Mtsweni	Samaletha
		Skokoro
		Siyaphambili
		Mazungwe Consultancy & Services
	Andries Mphatlalashane Skhosana	Sizanani Stationery
		Buso Fire and Safe Technology
	Zenaye Jantjhie Mnguni	Nil

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2021 To 30 June 2022		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Margareth Mabelane	Nil
	Moses Thabo Mnguni	Magubelo Kosondibilitjhi Trading Enterprise cc
	Lucky Matlhatsi Maphoso	Nil
	Steven Citha Mahlangu	Steven Karel Ashly Logistics
	Namntungwa Elizabeth Radebe	Nil
	Vusi Michael Ntuli	Nil
	Mable Elsie Mabanga	Nil
	Simon Bangiswani Sindana	Siyasebenza Civil and Electricals
	Bongani Ntokozo Dlamini	Nil
	Khanyi Leah Masanabo	Nil
	Mmelisizwe Terance Ntuli	Nil
	Moses Mmoisetsi Sepogwana	Nil
	Richard Bongani Jiyane	Nil
	Simon Vusi Masombuka	Dylan Trading and Projects PTY LTD
	Simon Sipho Mnguni	Nil
	Tenboy Buttitjie Dube	Dzubhula Cooperative
	Fikile Violet Mgayi	Nil
	David Sello Mokoena	Tau & Sotobe Construction and Projects
	Nomvula Sister Mnguni	Nil
	Class Menzelwa Jiyane	Nil
	Sonto Rose Nhlapho	Rokhwathisa Moshomo Bakery and Confidentiary
	Bongani Victor Msibi	Nil
	Bernard Vusi Mtshaise	Nil

APPENDICES

Disclosures Of Financial Interests		
Period 1 July 2021 To 30 June 2022		
Position	**Name**	**Description Of Financial Interests* (Nil / Or Details)**
	Poppie Mahlangu	Nil
	Masotja Petrus Nduli	Nil
	Bawinile Simon Mabhena	Nil
	Mkhululi Jacob Sithole	JKS Trading Enterprise
	Rose Martha Kgomo	Nil
	Godfrey Nkosinathi Mahlangu	Nil
	Solomon Fickson Skosana	Nil
	Thabile Prunella Nkosi	Nil

Municipal Manager	O.N Nkosi	Gbu Holdings 2013/206266/07
		Samketsi 2013/074623/07
		Uhambo Petroleum 2015/023315/07
Chief Financial Officer	Ms. JG Mahlangu	Sports Spear Academy
Other S57 Officials	Ms. L Nxumalo	Nil
	Mr. VL Skosana (Manager (Technical)	Jali Brothers Investments
		Mavu Foundation
	Mr. M Tsebe (Manager: DTPS)	Nil
	Mr. A Chego (Manager: SDS)	Nil
* Financial Interests To Be Disclosed Even If They Incurred For Only Part Of The Year. See Mbrr Sa34a		

APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE

APPENDIX K (I): REVENUE COLLECTION PERFORMANCE BY VOTE

Revenue Collection Performance By Vote					Note:R' 000 On Total Revenue	
	2020/2021	2021/2022				
Vote Description	Actual "000"	Original Budget"000"	Adjusted Budget"000"	Actual"000"	Actual Outcome As % Of Final Budget	Actual Outcome As % Of Original Budget
Vote 104	627 487	508 282	521 628	530 857	101.76%	104.44%
Vote 105	121 410	131 307	130 895	130 848	99.96%	99.65%
Vote 106	241	32	189	263	139.15%	821.87%
Vote 107	567	445	269	319	118.58%	71.68%
Vote 108	19 571	19 735	23 971	15 228	63.52%	77.16%
Vote 300	82	72	93	93	100%	129.16%

Vote 500	0	0	0	0	0	0
Vote 520	45 227	49 294	59 938	60 766	101.38%	123.27%
Vote 530	3 600	4 500	4 500	4 500	100%	100%
Vote 540	149 309	188 346	170 889	175 403	102.64%	93.12%
Vote 560	2 139	2 300	2 625	2 755	104.95%	119.78%
Total Revenue By Vote	**969 633**	**904 313**	**914 997**	**921 032**	**100.65%**	**101.84%**

APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

Conditional Grants: Excluding Mig R						
Details	Budget	Adjust-Ments Budget	Actual	Variance		Major Conditions Applied By Donor (Continue Below If Necessary)
				Budget	Adjust-Ments Budget	
Neighbourhood Development Partnership Grant	0	0	0			
FMG	1 720 000	1 720 000	1 720 000	0%	0%	
WSIG	51 000 000	51 000 000	55 000 000	0%	107.84%	
EPWP	2 127 000	2 127 000	2 127 000	0%	0%	
INEP	0	0	0	0%	0%	
Total	**54 847 000**	**54 847 000**	**58 847 000**	**0%**	**107.84%**	

APPENDIX M: CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME

Capital Expenditure - New Assets Programme* R '000							
Description	2020/2021	2021/2022			Planned Capital Expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	Fy + 1	Fy + 2	Fy + 3
Capital Expenditure By Asset Class							
Infrastructure - Total	**202 656 360**	**202 656 206**	**190 198 000**	**190 198 000**	**–**	**–**	**–**
Infrastructure: Road Transport - Total	**75 125 865**	**75 125 865**	**54 686 321**	**54 686 321**	–	–	–
Roads, Pavements & Bridges	75 125 865	75 125 865	54 686 321	54 686 321	-	-	-
Stormwater							
Infrastructure: Electricity - Total	**3 600 000**	**3 599 846**	**4 500 000**	**4 500 000**	**-**	**-**	**-**
Transmission & Reticulation			4 500 000	4 500 000			
Street Lighting	3 600 000	3 599 846			-	-	-
Infrastructure: Water - Total	**64 469 403**	**64 469 403**	**R 94 987 401**	**R 94 987 401**	–	–	–
Dams & Reservoirs	32 858 941	32 858 941	R 94 987 401	R 94 987 401	-	-	-
Water Purification	19 962 622	19 962 622			-	-	-
Reticulation	15 133 261	15 133 261			-	-	-
Infrastructure: Sanitation - Total	**7 605 305**	**7 605 305**				–	–

Reticulation							
Sewerage Purification	7 605 305	7 605 305			-	-	-
Infrastructure: Other - Total	**51 855 787**	**51 855 787**	**36 024 278**	**36 024 278**	**–**	**–**	**–**
Waste Management	32 598 275	32 598 275	8 889 570	8 889 570	-	-	-
Transportation					-	-	-
Gas					-	-	-
Other	6 196 339	6 196 339	27 134 708	18 345 360	-	-	-
Operational WSIG	13 061 173	13 061 173					

APPENDIX N – CAPITAL PROGRAMME BY PROJECT BY WARD 2021/22

Location	Project Description	Revised Annual Target 2021 /2022FY	Adjusted Annual Budget (Input Indicator' 000)	2021/2022 Actual Performance	Expenditure To Date
Sheldon	Upgrading of Sheldon Water Infrastructure (Multi-Year Project) – Ward 9,14 – Phase 1	40% Progress: Upgrading of Sheldon Water Infrastructure – Phase 1: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%	R 6 977 509.68	100% Progress: *Setting Out 5% *Excavation 10%; *Rock Drill, Blasting & Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Construction of Chamber Base Slab 5%; *Chamber Walls and Cover Slabs 5%*Pipe Specials 5%; *Commissioning of the Project 5%	R 6 977 509.68
Tweefontein C & DK	Upgrading of Tweefontein C and DK Water Infrastructure (Multi-Year Project) – Ward 12	80% Progress: Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 by 30th March 2022: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%;	R 6 903 930.05	80% Progress: Upgrading of Tweefontein C and DK Water Infrastructure – Phase 1 by 30th March 2022: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%;	R 6 903 930.0
Ntokozweni	Upgrading of Ntokozweni Water Infrastructure (Multi-Year Project) – Ward 17	**100% Progress:** Upgrading of Ntokozweni Water Infrastructure – Phase 1 by 30th June 2022: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10% *Commissioning of the Project 5%	R R9 546 404.20	100% Progress: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10% *Commissioning of the Project 5%	R 9 546 404.20

APPENDICES

Location	Project Description	Revised Annual Target 2021 /2022FY	Adjusted Annual Budget (Input Indicator' 000)	2021/2022 Actual Performance	Expenditure To Date
Mabhoko	Upgrading of Mabhoko Water Infrastructure (Multi-Year Project) – Ward 17	70% Progress: Upgrading of Mabhoko Water Infrastructure – Phase 1 by 30th December 2021: *Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10% *Commissioning of the Project 5%	R 9 660 041.33	70% Progress: Setting Out 5% *Excavation 10%; *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meter 5%; *Installation of Standpipes 10% *Commissioning of the Project 5%	R 9 658 931.33
Boekenhouthoek/Matheyzenslop and Bundu	Bomando Water Infrastructure (Multi-Year Project)	50% Progress: Upgrading of Bomando Water Infrastructure by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R 17 757 489.23	**50% progress:** *Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%*Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%	R 17 757 489.23
Moloto	Moloto Water Infrastructure (Multi-Year Project)	**100% Progress:** Upgrading of Moloto Water Infrastructure – Phase 1 by 30th June 2022: *Preparation of Pipe Bedding 5%; *Laying of Pipes 10% *Backfilling and Compaction of Trenches 10%; *Installation of Zonal Bulk Meters 10%; *Installation of Standpipes 10% *Commissioning of the Project 5%	R 31 815 839.99	**87% Progress:** DWS Technical Report 5%; *Preliminary Design Report 5%; *Detailed Design Report 5%, *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%, *Preparation of pipe bedding 9%, *Laying of Pipes 9%, *Backfilling and Compaction of Trenches 9%; *Installation of Zonal Bulk Meters 5% , *Installation of Standpipes 5% *Commissioning of the Project 0%	R 31 815 839.99

APPENDICES

Location	Project Description	Revised Annual Target 2021 /2022FY	Adjusted Annual Budget (Input Indicator' 000)	2021/2022 Actual Performance	Expenditure To Date
Boekenhouthoek, Matheyzensloop and Bundu	Replacement of Asbestos Pipes – THLM - Bomando (Multi-Year Project)	**100% Progress:** Replacement of Asbestos Pipes – THLM – Phase 1 by 30th June 2021: *MIG Business Plan 5%; *Preliminary Design Report 5%; *Detailed Design Report 5% *Term of Reference for Contractor 5%; *Appointment of Contractor 5%; *Site Establishment 15%; *Excavation 10%, *10% Replacement of Asbestos Pipes;*20% Laying of New Pipes;*10% Testing of Pipes; *10 Commissioning of Project	R2 429 030.81	**100% Progress:** *Replacement of Asbestos Pipes 10%; *Laying of New Pipes 25%; *Testing of Pipes 10%; *Commissioning of Project 10%	R2 429 030.81
Bundu	Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Water Treatment (Covid 19)	**100% Progress:** Upgrading of Water Treatment Works for agricultural projects in Bundu ward 24 Civil Engineering Pipeline by 30th June 2021: *Tender advert 2.5%; *Appointment of Contractor 2.5%; *Site Establishment 2.5%; * Construction of pipeline 7.5%; *Testing of Pipes 2.5%; *Completion 2.5%	R 8 157 424.00	**100% Progress**: * Small Works 1%; *Completion 1% Tender advert *2.5% Appointment of Contractor *2.5% Site Establishment; *6.35% Construction of WTW. *0.6% Testing of WTW	R 8 157 424.00
Delivery of Water Tankers THLM	Procurement of Water Tanker Trucks	**100% Progress:** Procurement of 5 x Water Tanker Trucks by 30th April 2021: *50% Supply and Delivery.	R 5 450 000,00	**100% progress:** *100% (5 x Water Tankers) Supply and Delivery	R 5 426 999,99
Luthuli	Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2	**100% Progress:** Designs and Construction of Luthuli Link Road - Ward 22 – Phase 2 by 30th June 2022: *10% finishing, *10% Close out	R 39 783.41	**100% progress:** *10% finishing, *10% Close out	R 39 783.41

APPENDICES

Location	Project Description	Revised Annual Target 2021 /2022FY	Adjusted Annual Budget (Input Indicator' 000)	2021/2022 Actual Performance	Expenditure To Date
Sun City A	Designs for Construction of Sun City A Bus Route - Ward 19	**100% Progress**: Designs and Construction of Sun City A Bus Route - Ward 19 by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 2 224 397.24	**100% progress:** *10% finishing, *10% Close out	R 2 196 481.17
Boekenhouthoek	Designs for Construction of Boekenhouthoek Bus Route - Ward 24	**100% Progress:** Designs and Construction of Boekenhouthoek Bus Route - Ward 24 by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 3 164 455.57	**85% Progress**: Progress: *0% Close out	R 3 164 455.57
MountainView (Simunye street	Designs for Construction of Mountain View (Simunye Drive) Bus Route - Ward 14	**100% Progress:** Designs and Construction of Mountain View (Simunye Drive) Bus Route - Ward 14 by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 6 718 290.39	**100% Progress:** *10% finishing, *10% Close out	R 6 718 290.39
Mandela Luthuli	Mandela Luthuli Bridge Road	**100% Progress: Mandela** Luthuli Bridge Road by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R14 318 944.91	**90% Progress:** *10% Paving, *10% finishing, *0% Close out	R 14 317 926.17
Kwaggafontein A	Madamini Bus Route	**100% Progress:** Madamini Bus Route by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 11 956 742.93	**100% Progress:** Madamini Bus Route *10% Paving, *10% finishing, *10% Close out	R 11 956 742.93
Thembalethu	Thembalethu Bus Route	100% Progress: Thembalethu Bus Route by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 4 612 403.68	**100% Progress**: *10% Paving, *10% finishing *10% Close out	R 4 612 403.68

APPENDICES

Location	Project Description	Revised Annual Target 2021 /2022FY	Adjusted Annual Budget (Input Indicator' 000)	2021/2022 Actual Performance	Expenditure To Date
Ward 12	Roads and Stormwater in Ward 12	**100% Progress:** Roads and Stormwater in Ward 12 by 30th December 2021: *10% Paving, *10% finishing, *10% Close out	R 10 858 759.81	**100% Progress**: *10% Paving, *10% finishing *10% Close out	R 10 858 759.81
Kwaggafontein	Upgrading of Kwaggafontein Land fill site (Ward 25) – Phase 2	**100% Progress** of Landfill Site Upgraded in Ward 25 – Phase 2 by 30 April 2022: 5% Construction of Internal roads, 5% Admin Block, 10% Security House, 10% Obtaining of Landfill Site Approval from DWS, 10% Commissioning	R 8 791 453.60	**90% Progress**: 0% Obtaining of Landfill Site Approval from DWS, 10% Commissioning	R 8 770 960.08
Kwamhlanga	Upgrading of KwaMhlanga stadium (Ward 32) – Phase 1	**100% Progress:** Upgrading of KwaMhlanga stadium (Ward 32) by 30th June 2022: *5% Refurbishment of Building Works, *5% Electrical Works; *5% HVAC *5% Cleaning of Stadium *5% Close out	R 18 344 674.20	**100% Progress**: *5% Refurbishment of Building Works, *5% Electrical Works; *5% Electrical Works; Cleaning of Stadium *5% Close out	R 18 344 674.20

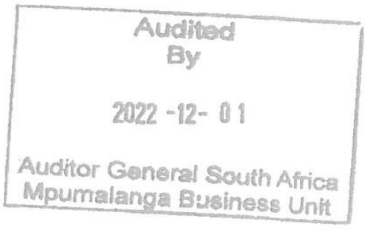
APPENDIX O - SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Not Applicable

VOLUME II: AUDITED ANNUAL FINANCIAL STATEMENTS (ANNEXURE A)



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements
for the 12 month period ended 30 June 2022



THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

General Information

Mayoral committee	
Executive Mayor	Cllr Dikgale Lesetja Jacob
Speaker	Cllr Msiza Maria Poppy
Chief whip	Cllr Motanyane Thokozile Egnes
Members of Executive Committee	Cllr Tshabangu Lillian Martha
	Cllr Mthimunye Joseph Elias
	Cllr Mtsweni Lucky Xolani
	Cllr Mabena Thomas Lebandla
	Cllr Skhosana Ntombifuthi Thandeka
Councillors	Cllr Malekane Eunice Martha
	Cllr Seswike Simon Chani Puleng
	Cllr Maphoso Lucky Matlhatsi
	Cllr Mahlangu Steven Citha
	Cllr Radebe Namntungwa Elizabeth
	Cllr Ntuli Vusi Michael
	Cllr Mabanga Mable Elsie
	Cllr Sindana Simon Bangiswani
	Cllr Dlamini Bongani Ntokozo
	Cllr Masanabo Khanyi Leah
	Cllr Ntuli Mmelisizwe Terance
	Cllr Sepogwana Moses Mmoisetsi
	Cllr Jiyane Richard Bongani
	Cllr Masombuka Simon Vusi
	Cllr Mnguni Simon Sipho
	Cllr Dube Tenboy Buttitjie
	Cllr Mogoboya Samuel Bongani
	Cllr Mgayi Fikile Violet
	Cllr Mokoena David Sello
	Cllr Mnguni Nomvula Sister
	Cllr Jiyane Class Menzelwa
	Cllr Nhlapho Sonto Rose
	Cllr Msibi Bongani Victor
	Cllr Mtshaise Bernard Vusi
	Cllr Mahlangu Poppie
	Cllr Nduli Masotja Petros
	Cllr Mabhena Bawinile Simon
	Cllr Sithole Mkhululi Jacob
	Cllr Ḱgomo Rose Martha
	Cllr Mahlangu Godfrey Nkosinathi
	Cllr Skosana Solomon Fickson
	Cllr Nkosi Thabile Prunella
	Cllr Nobela Maria Thruddy
	Cllr Mampuru Dipolelo Sinah
	Cllr Mahlangu Christinah Ndlelehle
	Cllr Tshabangu Lillian Martha
	Cllr Mhlanga Maggie Thandi
	Cllr Rahlogo Tsanky Michael
	Cllr Motaung Ntombi Mitta
	Cllr Mahlangu Thabiso Klass
	Cllr Rampisa Motlalepule Sweetness

Audited By
2022 -12- 01
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Mpumalanga Business Unit

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

General Information

Cllr Mokwena Augustine Renny
Cllr Shiburi Busisiwe Maria
Cllr Sithole Abram Glen
Cllr Molefe Remenky Stephinah
Cllr Mokolo Matalanyane Lucas
Cllr Gulube Lindiwe Kate
Cllr Khumalo Eliot Sunday
Cllr Nyalunga Xolani Clement
Cllr Mokwena Masontaga Adelaide
Cllr Sibanyoni David Mabuzwa
Cllr Tibane Thabo John
Cllr Mtsweni Samuel Mazungwe
Cllr Skhosana Andries Mphatlalashane
Cllr Mnguni Zenaye Jantjie
Cllr Mabelane Margaret
Cllr Mnguni Moses Thabo
Cllr Mtsweni Rubber Qaliwe

Audited
By
2022 -12- 01
Auditor General South Africa
Mpumalanga Business Unit

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2022

General Information

Audit committee members	
Chairperson	Ms FJ Mudau
Members	Ms. Mathabiso Moloi- Chamane
	Ms. Patience Ntuli
	Ms. Jane Masite
	Mr T Gafane
Chairperson of Risk Management Anti-Fraud and Anti-Corruption Committee	Mr T Boltman
Grading of local authority	Grade 4
Accounting Officer	Mr ON Nkosi
Chief Finance Officer (CFO)	Ms JG Mahlangu
Business address	24 Kwaggafontein C Kwaggafontein 0458
Postal address	Private Bag X4041 Empumalanga 0458
Bankers	Nedbank
Auditors	AGSA - Mpumulanga
Telephone number	(013) 986 9100
Fax number	(013) 986 0995
Web	www.thembisilehanilm.gov.za



THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2022

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The reports and statements set out below comprise the annual financial statements presented to the provincial legislature:

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THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2022

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COIDA	Compensation for Occupational Injuries and Diseases
CIDB	Construction Industry Development Board
CRR	Capital Replacement Reserve
COVID-19	Coronavirus Disease 2019
CIGFARO	Chartered Institute of Government Finance Audit and Risk Officers
DBSA	Development Bank of Southern Africa
DLTC	Driving Licence Testing Centre
DWS	Department of Water and Sanitation
EEDM	Energy Efficiency and Demand Supply Management Grant
EPWP	Expanded Public Works Program Grant
FMG	Finance Municipal Grant
GRAP	Generally Recognised Accounting Practice
HDF	Housing Development Fund
IAS	International Accounting Standards
IPSAS	International Public Sector Accounting Standards
MDRG	Municipal Disaster Relief Grant
ME's	Municipal Entities
MEC	Member of the Executive Council
MFMA	Municipal Finance Management Act (Act 56 of 2003)
MIG	Municipal Infrastructure Grant (Previously CMIP)
MPRA	Municipal Property Rates Act
MSA	Municipal Systems Act
PPE	Property, Plant and Equipment
PPR	Preferential Procurement Regulation
PSI	Product, Sales and Inventory
SAPS	South African Police Services
SCM	Supply Chain Management
WSIG	Water Service Infrastructure Grant

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Accounting Officer's Responsibilities and Approval

The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

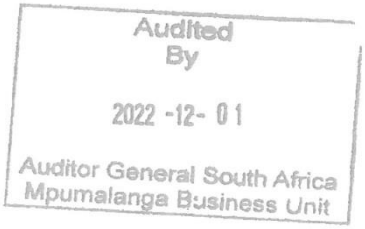
The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost-effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.
The annual financial statements set out on pages , which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2022 and were signed on its behalf by:



Accounting Officer (Acting)



THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Report of the Audit and Performance Committee

ANNUAL REPORT OF THE AUDIT AND PERFORMANCE COMMITTEE

We are pleased to submit the report of the Audit Committee for the year ended 30 June 2020

1. Background

Thembisile Hani Local municipality amongst other local municipalities is under Nkangala District Shared audit and performance committee, The Audit committee was established in terms of section166 of the Municipal Finance Management Act (MFMA), Act 56 of 2003. The Audit committee has adopted its terms of reference.

Statutory requirements

Section 166 of the MFMA stipulates that each municipality must establish an Audit committee.

The Audit committee is an independent advisory body that advises council, political office bearers,accounting officer, and the staff of the municipality on the following

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* Internal financial control and internal audit;
* Risk management;
* Accounting policies
* The adequacy, reliability and accuracy of financial reporting and information;
* Performance management;
* Compliance with the MFMA, the Division of Revenue Act (DoRa) and any other applicable legislation;
* Performance evaluation
* Any other issues referred to it by the municipality;
* Review annual financial statements so as to provide authoritative and credible view of the financial position, on overall compliance with MFMA, DoRa, ect
* Respond to Council on any matter raised by the Auditor- General (AGSA); and
* Carry out such investigation into financial affairs of the municipality as may be prescribed

2. Attendance of meetings

Name of the member	Ordinary meetings	Performance meetings	Special Meeting	Total	Attendance
Mrs. FJ Mudau (Chairperson) Contract ended	4	4	1	9	9
Ms. J Masite (Member)	4	4	1	9	9
Mr. T Gafane (Member)	4	4	1	9	4
Ms. M Moloi Chamane (Member) (Newly appointed)	4	4	1	9	9
Ms. P Ntuli1 (Member) (Newly appointed)	4	4	1	9	9

The following although not members of the Audit and Performance Committee, have standing invitation to Audit and Performance committee meetings:

* The Accounting Officer;

Report of the Audit and Performance Committee

* The Chief Financial Officer;
* The chairperson of the Risk committee
* The Section 56 Managers/Departmental Heads
* Chief Risk Officer
* The Auditor- General
* The National Treasury
* Mpumalanga Provincial Treasury
* Mpumalanga Department of Cooperative Governance
* South African Local Government Association (SALGA)
* Internal Audit (Secretariat function)
* Chairperson of Risk Management Anti-Fraud and Anti-corruption Committee

3. Internal Audit

The internal audit of Thembisile Hani Local Municipality is in-house and has discharge its mandate in terms of its charter and managed to execute all projects for 2021/22 financial year. The Audit and Performance Committee would like to commend the Council and management for the dedication in strengthening the Corporate Governance.

The Audit and Performance Committee is of the opinion that Internal Audit unit is operating effectively to meet its mandate and has considered the risk pertinent to the municipality in its audit plans. The following documents were approved by the Audit Committee and performance committee and recommended to Council for adoption

* Internal Audit charter
* Internal Audit methodology
* Three year rolling strategic and Annual Audit Plan
* Combined Assurance framework

4. Effectiveness of Internal controls

The system of internal control was not entirely effective during the year under review as compliance with prescribed policies and procedures were lacking in certain instances and this was evident with the investigation of irregular expenditure that was conducted by the Council during the year under review.

The following Internal audit reports are among others that were presented to the Audit Committee

* Audit of quarterly performance information;
* Compliance;
* Supply chain management;
* ICT audit;
* Follow-up Governancet;
* Asset management;
* Local Economic Development;
* Water and Sanitation;

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Report of the Audit and Performance Committee

* Waste and Environment
* Occupation Health and Safety;
* Follow up Buildings and Facilities;
* Land and Buildings
* Risk management
* Revenue management;

There has been improvement by management in responding to internal audit reports and this can be attributed to measures that have been implemented by the Accounting officer. Audit committee has also urged management to draw up action plan to address issues raised by the Auditor- General in the management letters and audit report and to ensure that all matters raised by the Auditor General are resolved by Management.

5. Risk Management

The municipality has an effective risk unit that consist of one staff members and Risk management, anti-fraud and anti-corruption committee that is chaired by the chairperson of Risk management, anti-fraud and anti-corruption.

Four (4) risk committee meetings were held for the year under review

The following policies were reviewed

* Risk Management strategy
* Risk Management policy
* Whistle blowing policy
* Fraud Prevention Plan and Fraud Prevention policy
* Risk Management Anti-corruption and Anti-fraud risk charters
* Risk appetite

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6. Performance Management

Management has cascaded performance up to level five and plans have been put in place to cascade performance to other levels as well.

The Audit committee has reviewed the Annual Performance Information report in the meeting held on the 26 & 31 August 2022 and performance department has shown significant improvement

7. Year-end reporting

The Audit and Performance Committee (APC) has reviewed the Annual Performance Information report before the report was submitted to the Auditor-General and the quality of the quarterly reports submitted by management during the year were of acceptable standard.

8. Evaluation of annual financial statements

The Audit and Performance Committee (APC), on its meeting held on the26 August 2022 to discuss the draft annual financial statements and unaudited annual report with the Accounting Officer, before submitting to the Auditor General.

The Audit committee wishes to indicate that it performed a review on the draft financial statements focusing among others:

* Significant financial reporting adjustments and estimates contained in the Annual FinancialStatements
* Alignment of Closing and Opening balances

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2022

Report of the Audit and Performance Committee

* Clarity and completeness of disclosures has been set properly
* Quality and acceptability of and any changes in accounting policies and practice.
* Significant adjustments arising from the audit
* Reasons for major year to year fluctuations

The Audit and Performance Committee (APC) has:

* Further reviewed the audited financial statements to be included in the Annual Report with the Accounting Officer.
* Reviewed the Auditor General Management report and management response thereof
* Reviewed the municipality compliance with legal and regulatory provision and;
* Reviewed significant adjustments resulting from the audit.

The Audit and Performance Committee (APC) concurs and accepts the conclusions of the Auditor-General on the Annual Financial Statements be accepted and read together with the report of the Auditor-General.

9. Internal audit recommendations

Audit and Performance Committee would like to appreciate the level of implementation of internal audit recommendations by management as that is the indication of commitment from the side of management

Description of departments	Previously reported deficiencies	Deficiencies due	Status of corrective action taken	
			YES	NO
Municipal Manager	3	3	2	1
Corporate Services	13	12	5	7

10. Conclusion

The Audit and Performance Committee (APC) acknowledges the co-operation and assistance by the Thembisile Hani Local Municipality for coordinating the activities of the Committee. We also acknowledge the commitment of the Accounting Officer and management of Thembisile Hani Local Municipality in strengthening corporate governance and working in maintaining the clean audit.

The Audit and Performance Committee (APC) further acknowledge the commitment and the foundation on good governance that has been laid by the previous Honorable Executive mayor Councillor N Mtshweni and the current Honorable Executive Mayor Councilior L Dikgale and his Council and further express gratitude to the Chief Audit Executive, Mr. AS Malope and his staff for the support and commitment to the work of the Audit and Performance Committee.

Mr. FJ Mudau

Chairperson of Audit committee

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Date

31 August 2022

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Annual Financial Statements for the year ended 30 June 2022

Accounting Officer's Statement

The Accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the annual financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and was given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The accounting officer (accounting authority) acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk.

These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.The annual financial statements set out on pages 13 to 95, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August 2022 and were signed on its behalf by:

Accounting officer (Acting)

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THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2022

Statement of Financial Position as at 30 June 2022

Figures in Rand	Note(s)	2022	2021 Restated*
Assets			
Current Assets			
Inventories	6	47,860,409	48,303,243
Receivables from exchange transactions	7&10	31,702,439	25,233,090
Receivables from non-exchange transactions	10&8	9,456,945	6,956,931
VAT receivable	9	-	7,401,660
Cash and cash equivalents	11	132,257,576	137,801,708
		221,277,369	**225,696,632**
Non-Current Assets			
Property, plant and equipment	3	2,379,103,220	2,280,792,402
Intangible assets	4	1,413,327	646,435
		2,380,516,547	**2,281,438,837**
Total Assets		**2,601,793,916**	**2,507,135,469**
Liabilities			
Current Liabilities			
Payables from exchange transactions	14	49,812,901	110,179,954
VAT payable	15	34,966,665	-
Provisions	13	8,226,182	8,983,477
Employee benefit obligation - current portion	5	1,982,000	902,019
		94,987,748	**120,065,450**
Non-Current Liabilities			
Employee benefit obligation	5	11,199,000	10,209,273
Provisions	13	44,337,390	23,415,585
Payables from exchange transactions - non-current portion	14	42,515,305	42,035,396
		98,051,695	**75,660,254**
Total Liabilities		**193,039,443**	**195,725,704**
Net Assets		**2,408,754,473**	**2,311,409,765**
Accumulated surplus		**2,408,754,473**	**2,311,409,765**

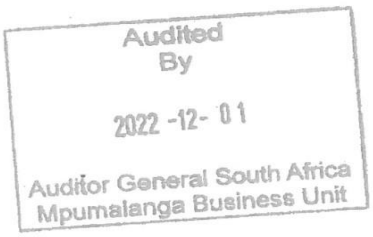
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* See Note 40

THEMBISILE HANI LOCAL MUNICIPALITY
Annual Financial Statements for the year ended 30 June 2022

Statement of Financial Performance

Figures in Rand	Note(s)	2022	2021 Restated*
Revenue			
Revenue from exchange transactions			
Service charges	17	114,341,982	106,884,215
Rental of facilities and equipment	18	1,030,277	1,463,583
Agency services	25	11,315,061	11,350,797
Other income	21	1,176,893	1,926,580
Interest received	22	74,754,833	42,287,294
Total revenue from exchange transactions		**202,619,046**	**163,912,469**
Revenue from non-exchange transactions			
Taxation revenue			
Property rates	23	55,144,559	53,977,351
Transfer revenue			
Government grants & subsidies	24	652,245,000	698,992,216
Donations received	26	7,110,280	44,530,677
Fines, penalties and forfeits	19	3,913,007	8,220,600
Total revenue from non-exchange transactions		**718,412,846**	**805,720,844**
Total revenue	16	**921,031,892**	**969,633,313**
Expenditure			
Employee related costs	27	(157,515,792)	(150,745,983)
Remuneration of councillors	28	(25,341,159)	(24,992,844)
Depreciation and amortisation	29	(79,596,249)	(71,045,243)
Finance costs	30	(8,036)	(39,413)
Lease rentals on operating lease	20	(6,301,622)	(5,952,771)
Debt Impairment	31	(220,433,366)	(179,904,022)
Prescription: Consumer debtors written off	32	-	(1,396,124)
Bulk purchases	33	(130,555,769)	(150,773,812)
Grants and subsidies paid		-	(770,439)
Gain/(Loss) on Property, plant and equipment derecognised		(7,313,597)	(14,776,017)
Amnesty: Consumer debtors written off	32	(2,083,321)	(3,719,781)
General Expenses	34	(201,341,812)	(189,659,759)
Total expenditure		**(830,490,723)**	**(793,776,208)**
Surplus for the year		**90,541,169**	**175,857,105**



* See Note 40

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Statement of Changes in Net Assets

Figures in Rand	Accumulated surplus	Total net assets
Opening balance as previously reported	2,339,216,193	2,339,216,193
Adjustments		
Prior period error: 2019-2020 and older (refer Note 40)	(10,446,710)	-
Correction of errors prior year 2020-2021 (refer Note 40)	(17,359,718)	(17,359,718)
Restated* Balance at 01 July 2020 as restated*	**2,311,409,765**	**2,311,409,765**
Restated* Balance at 01 July 2021	**2,311,409,765**	**2,311,409,765**
Changes in net assets		
Correction: PPE	6,803,539	6,803,539
Net income (losses) recognised directly in net assets	6,803,539	6,803,539
Surplus for the year	90,541,169	90,541,169
Total recognised income and expenses for the year	97,344,708	97,344,708
Total changes	97,344,708	97,344,708
Balance at 30 June 2022	**2,408,754,473**	**2,408,754,473**
Note(s)	40	

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* See Note 40

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Cash Flow Statement

Figures in Rand	Note(s)	2022	2021 Restated*
Cash flows from operating activities			
Receipts			
Property rates		28,506,969	32,948,614
Government grants and subsidies - Operational		467,981,900	461,887,597
Government grants and subsidies - Capital		184,263,100	237,104,619
Interest income: Current bank accounts		1,301,325	783,601
Other receipts		20,090,325	19,391,390
VAT refund		79,782,047	61,121,776
		781,925,666	813,237,597
Payments			
Employee costs		(182,544,573)	(175,717,876)
Suppliers		(183,144,415)	(366,732,637)
Finance costs		(8,036)	(39,413)
Transfers and subsidies		(199,600)	(770,439)
		(365,896,623)	(543,260,365)
Net cash flows from operating activities	36	**416,029,043**	**269,977,232**
Cash flows from investing activities			
Purchase of property, plant and equipment	3	(426,205,712)	(235,163,827)
Purchase of other intangible assets	4	(1,392,325)	(147,708)
Interest income: Investments accounts		6,024,862	3,723,998
Net cash flows from investing activities		**(421,573,175)**	**(231,587,537)**
Net increase/(decrease) in cash and cash equivalents		**(5,544,132)**	**38,389,695**
Cash and cash equivalents at the beginning of the year		137,801,708	99,412,013
Cash and cash equivalents at the end of the year	11	**132,257,576**	**137,801,708**

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* See Note 40

THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Statement of Financial Performance						
Revenue						
Revenue from exchange transactions						
Service charges	125,466,024	(11,070,427)	**114,395,597**	114,341,982	**(53,615)**	The was data cleansing on consumer accounts which affected the billing by going down.
Rental of facilities and equipment	1,124,820	(245,820)	**879,000**	1,030,277	**151,277**	More rentals/bookings were done by community than anticipated
Agency services	9,182,484	2,168,313	**11,350,797**	11,312,617	**(38,180)**	Less 20% paid out by the Department.to the municipality because of less collection by the municipality for the department was anticipated
Licences and permits	175,884	(43,884)	**132,000**	2,444	**(129,556)**	Less licence and permits were renewed than anticipated
Other income	1,204,680	(628,680)	**576,000**	1,176,893	**600,893**	More revenue was collected than anticipated
Interest received - External Investments	3,999,996	1,062,100	**5,062,096**	7,326,187	**2,264,091**	More funds were invested than anticipated and this resulted to higher interest received
Interest received - Outstanding Debtors	61,389,792	4,566,000	**65,955,792**	67,428,646	**1,472,854**	More interest were received than anticipated because of non payment of services by the consumers
Total revenue from exchange transactions	**202,543,680**	**(4,192,398)**	**198,351,282**	**202,619,046**	**4,267,764**	

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Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Revenue from non-exchange transactions						
Taxation revenue						
Property rates	42,971,856	12,807,379	**55,779,235**	55,144,559	**(634,676)**	There was write offs, Prescriptions, and data cleansing done on consumer accounts and this affected interest received
Transfer revenue						
Government grants & subsidies - Operational & Capital grants	648,245,016	(16)	**648,245,000**	652,245,000	**4,000,000**	Additional grant received from DWS
Donations received	-	-	-	7,110,280	**7,110,280**	The municipality does not provide budget for donations received
Fines, Penalties and Forfeits	10,552,896	2,068,170	**12,621,066**	3,913,007	**(8,708,059)**	Less traffic fines were issued by traffic officers than anticipated
Total revenue from non-exchange transactions	**701,769,768**	**14,875,533**	**716,645,301**	**718,412,846**	**1,767,545**	
Total revenue	**904,313,448**	**10,683,135**	**914,996,583**	**921,031,892**	**6,035,309**	-

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Expenditure						
Personnel	(166,375,000)	(711,563)	**(167,086,563)**	(157,515,792)	**9,570,771**	Less expenditure incurred because of vacant position
Remuneration of councillors	(28,228,584)	1,367,661	**(26,860,923)**	(25,341,159)	**1,519,764**	Less expenditure incurred because there was no increase given by CoGTA for councillors
Depreciation and amortisation	(84,896,412)	4	**(84,896,408)**	(79,596,249)	**5,300,159**	Less expenditure incurred because less wip capitalised than anticipated
Finance costs	(1,299,996)	-	**(1,299,996)**	(8,036)	**1,291,960**	Less expenditure incurred because of the decrease of interest of lease as per signed contract
Lease rentals on operating lease	(6,413,676)	-	**(6,413,676)**	(6,301,622)	**112,054**	Less expenditure incurred because of less usage of machinery and vehicles
Debt Impairment	(305,555,232)	-	**(305,555,232)**	(220,433,366)	**85,121,866**	Less actual incurred because of the data cleansing, prescriptions and written off of consumer accounts
Amnesty written off	-	-	-	(2,083,321)	**(2,083,321)**	Amnesty Written Off are budgeted under Debt Impairment
Bulk purchases	(143,878,824)	-	**(143,878,824)**	(130,555,769)	**13,323,055**	Less expenditure incurred because the City of Tshwane has supplied the municipality less water than anticipated.
Grants and Subsidies paid	(250,008)	4	**(250,004)**	-	**250,004**	Less expenditure incurred during the financial year
Gain/(Loss) on Property, plant and equipment derecognised	-	-	-	(7,313,597)	**(7,313,597)**	Redundant and broken moveable assetitems had to be written-off.

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THEMBISILE HANI LOCAL MUNICIPALITY

Annual Financial Statements for the year ended 30 June 2022

Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
General Expenses	(185,531,988)	(23,331,178)	**(208,863,166)**	(201,341,812)	**7,521,354**	Less expenditure incurred on items like Impairment of Traffic Fine, Long Services Award, Leave and Bonus Impairment and landfill provision
Total expenditure	**(922,429,720)**	**(22,675,072)**	**(945,104,792)**	**(830,490,723)**	**114,614,069**	
Surplus before taxation	**(18,116,272)**	**(11,991,937)**	**(30,108,209)**	**90,541,169**	**120,649,378**	-

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Annual Financial Statements for the year ended 30 June 2022

Reportable segments for the year 30 June 2022

	Segment revenue				Segment expenditure			Non-current Assets	Liabilities
	Revenue from non-exchange transactions	Revenue from exchange transactions	Interest revenue	Other revenue	Expenditure: Salaries and wages	Expenditure: Depreciation and amortisaion	Expenditure: Other	PPE: Additions	Liabilities
REVENUE & EXPENDITURE									
Municipal governance and administration									
Executive and council									
Mayor and Council	-	-	-	-	(25,341,159)	-	(8,933,279)	-	97,879
Municipal Manager, Town Secretary and Chief Executive	-	-	-	-	(6,188,192)	-	(6,263,371)	-	-
Finance and administration									
Administrative and Corporate Support	-	-	-	-	(13,101,986)	-	(1,088,352)	2,520,426	(71,384)
Asset Management	-	-	-	7,110,280	(2,977,838)	(86,904,423)	(5,057,836)	183,053,425	-
Finance	(31,081,375)	-	7,326,187	460,340,588	(12,958,491)	-	(243,850,455)	-	(15,459,401)
Fleet Management	-	-	-	-	(5,386,860)	-	(23,508,985)	1,225,049	(13,672)
Human Resources	-	-	-	262,774	(8,503,663)	-	(14,374,450)	251,037	(6,584,705)
Information Technology	-	-	-	-	(5,995,294)	-	(8,564,532)	-	(570,516)
Legal Services	-	-	-	-	(3,139,847)	-	(1,565,541)	-	-
Property Services	86,225,934	-	-	968,682	-	-	-	21,899	-
Risk Management	-	-	-	-	(1,100,956)	-	(23,669)	-	-
Supply Chain Management	-	-	-	-	(3,079,945)	-	(47,639)	-	-
Internal audit									
Governance Function	-	-	-	-	(2,237,260)	-	(944,068)	-	(4,012)
Community and social services									
Cemeteries, Funeral Parlours and Crematoriums	-	-	-	17,727	-	-	(129,898)	-	-
Community Halls and Facilities	-	-	-	62,719	(4,001,238)	-	(883,664)	-	(5,287)
Libraries and Archives	-	-	-	6,795	(2,147,273)	-	-	-	-
Disaster management	-	-	-	-	-	-	-	-	(130,768)
Sport and recreation									
Sports Grounds and Stadiums	-	-	-	5,975	(6,772,146)	-	(139,684)	-	(3,254,505)
Economic and environmental services	-	-	-	-	-	-	-	-	-
Planning and development									

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Notes to the Annual Financial Statements

Figures in Rand

Corporate Wide Strategic Planning (IDPs, LEDs)	-	-	-	-	-	-	(398,765)	-	-
Economic Development/Planning: Community Services	-	-	-	116,651	(3,693,748)	-	(45,528)	-	(2,809,229)
Economic Development/Planning: Local Economic Development	-	-	-	-	(5,738,931)	-	(25,285)	-	-
Economic Development/Planning: Technical Services	-	-	-	130,731,372	(1,191,634)	-	(129,410)	-	705,043
Town planning: Building Plans and Inspection	-	-	-	286,828	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and City Engineer	-	-	-	-	-	-	(1,681,761)	-	-
Project Management Unit	-	-	-	-	(5,330,239)	-	(550,535)	-	(295,832)
Road transport		-							
Road and traffic regulation	-	-	-	15,228,068	(15,011,038)	-	(30,504,590)	-	-
Trading services									
Energy sources									
Electricity	-	-	-	4,500,000	(1,653,525)	-	(22,707,216)	-	(1,953,786)
Water management									
Water Treatment	-	-	-	-	-	-	-	-	-
Water Distribution		76,414,661	43,987,981	55,000,000	(20,283,039)	(5,423)	(155,426,945)	149,767,971	(23,878,162)
Waste water management									
Sewerage	-	-	864,128	-	-	-	-	-	(35,315,685)
Roads & Storm Water Management	-	-	-	-	(13,797,135)	-	(10,852,262)	89,365,902	5,287
Waste water treatment	-	1,890,529	-	-	(7,242,503)	-	(399,168)	-	(2,031,816)
Waste management									
Recycling	-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-
Solid Waste Removal	-	36,036,792	22,576,537	2,152,058	(6,524,570)	-	(24,085,478)	-	(757,908)
Other									
Road transport		-	-						
Total	**55,144,559**	**114,341,982**	**74,754,833**	**676,790,517**	**(183,398,510)**	**(86,909,846)**	**(560,182,366)**	**426,205,709**	**(92,328,259)**
Total segmental surplus/(deficit)							**90,541,169**		

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Reportable segments for the year 30 June 2021

	Segment revenue				Segment expenditure			Non-current Assets	Liabilities
	Revenue from non-exchange transactions	Revenue from exchange transactions	Interest revenue	Other revenue	Expenditure: Salaries and wages	Expenditure: Depreciation and amortisaion	Expenditure: Other	PPE: Additions	Liabilities
REVENUE & EXPENDITURE									
Municipal governance and administration									
Executive and council									
Mayor and Council	-	-	-	-	(24,992,844)	-	(7,825,194)	761,123	97,879
Municipal Manager, Town Secretary and Chief Executive	-	-	-	-	(6,432,849)	-	(5,716,265)	-	-
Finance and administration									
Administrative and Corporate Support	-	-	-	-	(12,611,710)	-	(900,223)	-	(125,004)
Asset Management	-	-	-	44,530,677	(2,801,807)	(70,697,866)	(5,232,850)	-	-
Finance	15,646,472	-	5,898,171	463,505,043	(12,093,361)	-	(227,273,436)	-	(79,938,898)
Fleet Management	-	-	-	-	(5,337,101)	-	(22,631,706)	-	(365,199)
Human Resources	-	-	-	240,589	(7,212,982)	-	(16,209,110)	148,000	(927,731)
Information Technology	-	-	-	-	(5,636,885)	(347,362)	(7,383,001)	2,739,881	-
Legal Services	-	-	-	-	(2,927,492)	-	(1,397,445)	-	-
Property Services	38,330,879	-	-	1,529,837	-	-	(306,431)	86,900	(86,900)
Risk Management	-	-	-	-	(1,060,679)	-	(4,857)	-	-
Supply Chain Management	-	-	-	-	(2,955,612)	-	(57,563)	-	-
Internal audit									
Governance Function	-	-	-	-	(2,137,958)	-	(17,651)	-	(4,012)
Community and public services									
Community and social services									
Cemeteries, Funeral Parlours and Crematoriums	-	-	-	17,310	-	-	(135,399)	-	-
Community Halls and Facilities	-	-	-	59,396	(5,337,878)	-	(576,439)	3,542,937	(50,288)
Disaster Management	-	-	-	-	-	-	(60,153)	-	(130,768)
Libraries and Archives	-	-	-	3,752	(1,629,956)	-	-	-	-

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Annual Financial Statements for the year ended 30 June 2022

Notes to the Annual Financial Statements

Figures in Rand

Sport and recreation									
Sports Grounds and Stadiums	-	-	-	1,594	(5,812,145)	-	(192,867)	13,212,977	(1,839,063)
Economic and environmental services	-	-	-	-	-	-	-	-	-
Planning and development									
Corporate Wide Strategic Planning (IDPs, LEDs)	-	-	-	-	-	-	(49,140)	-	(27,169)
Economic Development/Planning: Community Services	-	-	-	25,358	(3,286,616)	-	(3,255)	-	(2,479,601)
Economic Development/Planning: Local Economic Development	-	-	-	-	(5,411,813)	-	(771,779)	-	(321,934)
Economic Development/Planning: Technical Services	-	-	-	192,886,010	(1,221,541)	-	(637,294)	-	705,043
Town planning: Building Plans and Inspection	-	-	-	427,243	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and City Engineer	-	-	-	-	-	-	(5,267,538)	1,392,207	-
Project Management Unit	-	-	-	-	(5,088,829)	-	-	130,245	(262,500)
Road transport									
Road and traffic regulation	-	-	-	19,571,397	(14,540,237)	-	(25,491,536)	326,728	-
Trading services	-	-	-	-	-	-	-	-	-
Energy sources									
Electricity	-	-	-	3,600,000	(1,549,567)	-	(20,166,729)	4,004,914	(1,683,038)
Water management									
Water Distribution		70,548,116	27,132,314	51,618,226	(19,053,812)	-	(201,227,729)	89,085,217	(19,155,309)
Waste water management									
Roads & Storm Water Management	-	-	-	-	(13,500,692)	-	(5,826,956)	91,808,460	(7,661,965)
Waste water treatment	-	1,463,505	675,030	-	(6,913,564)	-	(321,034)	41,589,217	(37,112,984)
Waste management									
Recycling	-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)	-	-	-	-	-	-	-	-	-
Solid Waste Removal	-	34,872,594	8,581,779	1,772,513	(6,190,897)	-	(4,613,065)	6,826,290	(845,909)
Other									
Licences and Regulations: Trading licences	-	-	-	-	-	-	-	-	-
Total	**53,977,361**	**106,884,215**	**42,287,294**	**779,788,945**	**(175,738,827)**	**(71,045,228)**	**(560,296,645)**	**255,655,094**	**(152,215,350)**
Total segmental surplus/(deficit)							**175,857,105**		

Notes to the Annual Financial Statements

Figures in Rand	2022	2021

Accounting policies

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 122(3) of the Municipal Finance Management Act (Act 56 of 2003).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the municipality.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the municipality will continue to operate as a going concern for at least the next 12 months.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgemental is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Trade receivables / Held to maturity investments and/or loans and receivables

The municipality assesses its trade receivables, held to maturity investments and loans and receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the surplus makes judgments as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

The impairment for trade receivables, held to maturity investments and loans and receivables is calculated on a portfolio basis, based on historical loss ratios, adjusted for national and industry-specific economic conditions and other indicators present at the reporting date that correlate with defaults on the portfolio. These annual loss ratios are applied to loan balances in the portfolio and scaled to the estimated loss emergence period.

Available-for-sale financial assets

The municipality follows the guidance of GRAP to determine when an available-for-sale financial asset is impaired. This determination requires significant judgment. In making this judgment, the municipality evaluates, among other factors, the duration and extent to which the fair value of an investment is less than its cost; and the financial health of and near-term business outlook for the invested, including factors such as industry and sector performance, changes in technology and operational and financing cash flow.

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Fair value estimation

The fair value of financial instruments traded in active markets (such as trading and available-for-sale securities) is based on quoted market prices at the end of the reporting period. The quoted market price used for financial assets held by the municipality is the current bid price.

The fair value of financial instruments that are not traded in an active market (for example, over-the counter derivatives) is determined by using valuation techniques. The municipality uses a variety of methods and makes assumptions that are based on market conditions existing at the end of each reporting period. Quoted market prices or dealer quotes for similar instruments are used for long-term debt. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows. The fair value of forward foreign exchange contracts is determined using quoted forward exchange rates at the end of the reporting period.

The carrying value less impairment provision of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the municipality for similar financial instruments.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the higher of value-in-use calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions.

The municipality reviews and tests the carrying value of assets when events or changes in circumstances suggest that the carrying amount may not be recoverable. Assets are grouped at the lowest level for which identifiable cash flows are largely independent of cash flows of other assets and liabilities. If there are indications that impairment may have occurred, estimates are prepared of expected future cash flows for each group of assets. Expected future cash flows used to determine the value in use of tangible assets are inherently uncertain and could materially change over time.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 13 - Provisions.

Contingencies

Contingencies recognised in the current year required estimates and judgments, refer to note 38 on entity combinations.

Useful lives of waste and water network and other assets

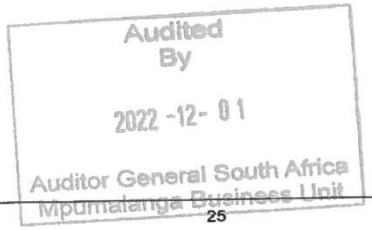
The municipality's management determines the estimated useful lives and related depreciation charges for the waste water and water networks. This estimate is based on industry norm. Management will increase the depreciation charge where useful lives are less than previously estimated useful lives.

Effective interest rate

The municipality used the prime interest rate to discount future cash flows.

Allowance for doubtful debts

On debtors an impairment loss is recognised in surplus and deficit when there is objective evidence that it is impaired. The impairment is measured as the difference between the debtors carrying amount and the present value of estimated future cash flows discounted at the effective interest rate, computed at initial recognition.



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Accounting policies

1.4 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

The cost of an item of property, plant and equipment is recognised as an asset when:
- it is probable that future economic benefits or service potential associated with the item will flow to the municipality; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Land	Straight line	Indefinite
Buildings	Straight line	50 years
Furniture and fixtures	Straight line	3-5 years
Transport assets	Straight line	5-15 years
Office equipment	Straight line	3-5 years
IT equipment	Straight line	3-5 years

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

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The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the municipality. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The municipality assesses at each reporting date whether there is any indication that the municipality expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the municipality revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Assets which the municipality holds for rentals to others and subsequently routinely sell as part of the ordinary course of activities, are transferred to inventories when the rentals end and the assets are available-for-sale. Proceeds from sales of these assets are recognised as revenue. All cash flows on these assets are included in cash flows from operating activities in the cash flow statement.

The municipality separately discloses expenditure to repair and maintain property, plant and equipment in the notes to the financial statements (see note).

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note).

1.5 Site restoration and dismantling cost

The municipality has an obligation to dismantle, remove and restore items of property, plant and equipment. Such obligations are referred to as 'decommissioning, restoration and similar liabilities'. The cost of an item of property, plant and equipment includes the initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located, the obligation for which a municipality incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

If the related asset is measured using the cost model:

(a) subject to (b), changes in the liability are added to, or deducted from, the cost of the related asset in the current period;
(b) if a decrease in the liability exceeds the carrying amount of the asset, the excess is recognised immediately in surplus or deficit; and
(c) if the adjustment results in an addition to the cost of an asset, the municipality considers whether this is an indication that the new carrying amount of the asset may not be fully recoverable. If it is such an indication, the asset is tested for impairment by estimating its recoverable amount or recoverable service amount, and any impairment loss is recognised in accordance with the accounting policy on impairment of cash-generating assets and/or impairment of non-cash-generating assets.

1.6 Intangible assets

An asset is identifiable if it either:

is separable, i.e. is capable of being separated or divided from an entity and sold, transferred, licensed, rented or exchanged, either individually or together with a related contract, identifiable assets or liability, regardless of whether the entity intends to do so; or
arises from binding arrangements (including rights from contracts), regardless of whether those rights are transferable or separable from the municipality or from other rights and obligations.

A binding arrangement describes an arrangement that confers similar rights and obligations on the parties to it as if it were in the form of a contract.

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An intangible asset is recognised when:
- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the municipality; and
- the cost or fair value of the asset can be measured reliably.

The municipality assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.

Intangible assets are carried at cost less any accumulated amortisation and any impairment losses.

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Internally generated brands, mastheads, publishing titles, customer lists and items similar in substance are not recognised as intangible assets.

Internally generated goodwill is not recognised as an intangible asset.

Amortisation is provided to write down the intangible assets, on a straight line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software, other	Straight line	3-5 years

The municipality discloses relevant information relating to assets under construction or development, in the notes to the financial statements (see note 3).

1.7 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

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Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:
cash;
a residual interest of another entity; or
a contractual right to:
- receive cash or another financial asset from another entity; or
- exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:
deliver cash or another financial asset to another entity; or
exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

Loans payable are financial liabilities, other than short-term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:
equity instruments or similar forms of unitised capital,
a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or

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a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:
the entity designates at fair value at initial recognition; or
are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:
derivatives;
combined instruments that are designated at fair value;
instruments held for trading. A financial instrument is held for trading if:
- it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
- on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
- non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
- financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

The entity recognises financial assets using trade date accounting.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

The entity measures a financial asset and financial liability initially at its fair value [if subsequently measured at fair value].

The entity first assesses whether the substance of a concessionary loan is in fact a loan. On initial recognition, the entity analyses a concessionary loan into its component parts and accounts for each component separately. The entity accounts for that part of a concessionary loan that is:
a social benefit in accordance with the Framework for the Preparation and Presentation of Financial Statements, where it is the issuer of the loan; or
non-exchange revenue, in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers), where it is the recipient of the loan.

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Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition using the following categories:
Financial instruments at fair value.
Financial instruments at amortised cost.
Financial instruments at cost.

All financial assets measured at amortised cost, or cost, are subject to an impairment review.

Fair value measurement considerations

The best evidence of fair value is quoted prices in an active market. If the market for a financial instrument is not active, the entity establishes fair value by using a valuation technique. The objective of using a valuation technique is to establish what the transaction price would have been on the measurement date in an arm's length exchange motivated by normal operating considerations. Valuation techniques include using recent arm's length market transactions between knowledgeable, willing parties, if available, reference to the current fair value of another instrument that is substantially the same, discounted cash flow analysis and option pricing models. If there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, the entity uses that technique. The chosen valuation technique makes maximum use of market inputs and relies as little as possible on entity-specific inputs. It incorporates all factors that market participants would consider in setting a price and is consistent with accepted economic methodologies for pricing financial instruments. Periodically, an municipality calibrates the valuation technique and tests it for validity using prices from any observable current market transactions in the same instrument (i.e. without modification or repackaging) or based on any available observable market data.

The fair value of a financial liability with a demand feature (e.g. a demand deposit) is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid.

Reclassification

The entity does not reclassify a financial instrument while it is issued or held unless it is:
combined instrument that is required to be measured at fair value; or
an investment in a residual interest that meets the requirements for reclassification.

Where the entity cannot reliably measure the fair value of an embedded derivative that has been separated from a host contract that is a financial instrument at a subsequent reporting date, it measures the combined instrument at fair value. This requires a reclassification of the instrument from amortised cost or cost to fair value.

If fair value can no longer be measured reliably for an investment in a residual interest measured at fair value, the entity reclassifies the investment from fair value to cost. The carrying amount at the date that fair value is no longer available becomes the cost.

If a reliable measure becomes available for an investment in a residual interest for which a measure was previously not available, and the instrument would have been required to be measured at fair value, the entity reclassifies the instrument from cost to fair value.

Gains and losses

A gain or loss arising from a change in the fair value of a financial asset or financial liability measured at fair value is recognised in surplus or deficit.

For financial assets and financial liabilities measured at amortised cost or cost, a gain or loss is recognised in surplus or deficit when the financial asset or financial liability is derecognised or impaired, or through the amortisation process.

Impairment and uncollectibility of financial assets

The entity assesses at the end of each reporting period whether there is any objective evidence that a financial asset or group of financial assets is impaired.

Financial assets measured at amortised cost:

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If there is objective evidence that an impairment loss on financial assets measured at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced directly OR through the use of an allowance account. The amount of the loss is recognised in surplus or deficit.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed directly OR by adjusting an allowance account. The reversal does not result in a carrying amount of the financial asset that exceeds what the amortised cost would have been had the impairment not been recognised at the date the impairment is reversed. The amount of the reversal is recognised in surplus or deficit.

Financial assets measured at cost:

If there is objective evidence that an impairment loss has been incurred on an investment in a residual interest that is not measured at fair value because its fair value cannot be measured reliably, the amount of the impairment loss is measured as the difference between the carrying amount of the financial asset and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed.

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Derecognition

Financial assets

The entity derecognises financial assets using trade date accounting.

The entity derecognises a financial asset only when:
the contractual rights to the cash flows from the financial asset expire, are settled or waived;
the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity :

- derecognise the asset; and
- recognise separately any rights and obligations created or retained in the transfer.

The carrying amounts of the transferred asset are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. Newly created rights and obligations are measured at their fair values at that date. Any difference between the consideration received and the amounts recognised and derecognised is recognised in surplus or deficit in the period of the transfer.

If the entity transfers a financial asset in a transfer that qualifies for derecognition in its entirety and retains the right to service the financial asset for a fee, it recognise either a servicing asset or a servicing liability for that servicing contract. If the fee to be received is not expected to compensate the entity adequately for performing the servicing, a servicing liability for the servicing obligation is recognised at its fair value. If the fee to be received is expected to be more than adequate compensation for the servicing, a servicing asset is recognised for the servicing right at an amount determined on the basis of an allocation of the carrying amount of the larger financial asset.

If, as a result of a transfer, a financial asset is derecognised in its entirety but the transfer results in the entity obtaining a new financial asset or assuming a new financial liability, or a servicing liability, the entity recognise the new financial asset, financial liability or servicing liability at fair value.

On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received is recognised in surplus or deficit.

If the transferred asset is part of a larger financial asset and the part transferred qualifies for derecognition in its entirety, the previous carrying amount of the larger financial asset is allocated between the part that continues to be recognised and the part that is derecognised, based on the relative fair values of those parts, on the date of the transfer. For this purpose, a retained servicing asset is treated as a part that continues to be recognised. The difference between the carrying amount allocated to the part derecognised and the sum of the consideration received for the part derecognised is recognised in surplus or deficit.

If a transfer does not result in derecognition because the entity has retained substantially all the risks and rewards of ownership of the transferred asset, the entity continues to recognise the transferred asset in its entirety and recognise a financial liability for the consideration received. In subsequent periods, the entity recognises any revenue on the transferred asset and any expense incurred on the financial liability. Neither the asset, and the associated liability nor the revenue, and the associated expenses are offset.

Financial liabilities

The entity removes a financial liability (or a part of a financial liability) from its statement of financial position when it is extinguished — i.e. when the obligation specified in the contract is discharged, cancelled, expires or waived.

An exchange between an existing borrower and lender of debt instruments with substantially different terms is accounted for as having extinguished the original financial liability and a new financial liability is recognised. Similarly, a substantial modification of the terms of an existing financial liability or a part of it is accounted for as having extinguished the original financial liability and having recognised a new financial liability.

The difference between the carrying amount of a financial liability (or part of a financial liability) extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in surplus or deficit. Any liabilities that are waived, forgiven or assumed by another entity by way of a non-exchange transaction are accounted for in accordance with the Standard of GRAP on Revenue from Non-exchange Transactions (Taxes and Transfers).

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Presentation

Interest relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Dividends or similar distributions relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Losses and gains relating to a financial instrument or a component that is a financial liability is recognised as revenue or expense in surplus or deficit.

Distributions to holders of residual interests are recognised by the entity directly in net assets. Transaction costs incurred on residual interests are accounted for as a deduction from net assets. Income tax [where applicable] relating to distributions to holders of residual interests and to transaction costs incurred on residual interests are accounted for in accordance with the International Accounting Standard on Income Taxes.

A financial asset and a financial liability are only offset and the net amount presented in the statement of financial position when the entity currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

In accounting for a transfer of a financial asset that does not qualify for derecognition, the entity does not offset the transferred asset and the associated liability.

1.8 Statutory receivables

Identification

Statutory receivables are receivables that arise from legislation, supporting regulations, or similar means, and require settlement by another entity in cash or another financial asset.

Carrying amount is the amount at which an asset is recognised in the statement of financial position.

The cost method is the method used to account for statutory receivables that requires such receivables to be measured at their transaction amount, plus any accrued interest or other charges (where applicable) and, less any accumulated impairment losses and any amounts derecognised.

Nominal interest rate is the interest rate and/or basis specified in legislation, supporting regulations or similar means.

The transaction amount (for purposes of this Standard) for a statutory receivable means the amount specified in, or calculated, levied or charged in accordance with, legislation, supporting regulations, or similar means.

Recognition

The municipality recognises statutory receivables as follows:

- if the transaction is an exchange transaction, using the policy on Revenue from exchange transactions;
- if the transaction is a non-exchange transaction, using the policy on Revenue from non-exchange transactions (Taxes and transfers); or
- if the transaction is not within the scope of the policies listed in the above or another Standard of GRAP, the receivable is recognised when the definition of an asset is met and, when it is probable that the future economic benefits or service potential associated with the asset will flow to the entity and the transaction amount can be measured reliably.

Initial measurement

The municipality initially measures statutory receivables at their transaction amount.

Subsequent measurement

The municipality measures statutory receivables after initial recognition using the cost method. Under the cost method, the initial measurement of the receivable is changed subsequent to initial recognition to reflect any:

- interest or other charges that may have accrued on the receivable (where applicable);
- impairment losses; and
- amounts derecognised.

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Accrued interest

Where the municipality levies interest on the outstanding balance of statutory receivables, it adjusts the transaction amount after initial recognition to reflect any accrued interest. Accrued interest is calculated using the nominal interest rate.

Interest on statutory receivables is recognised as revenue in accordance with the policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers), whichever is applicable.

Other charges

Where the municipality is required or entitled in terms of legislation, supporting regulations, by-laws or similar means to levy additional charges on overdue or unpaid amounts, and such charges are levied, the entity applies the principles as stated in "Accrued interest" above, as well as the relevant policy on Revenue from exchange transactions or the policy on Revenue from non-exchange transactions (Taxes and transfers).

Impairment losses

The municipality assesses at each reporting date whether there is any indication that a statutory receivable, or a group of statutory receivables, may be impaired.

In assessing whether there is any indication that a statutory receivable, or group of statutory receivables, may be impaired, the municipality considers, as a minimum, the following indicators:

Significant financial difficulty of the debtor, which may be evidenced by an application for debt counselling, business rescue or an equivalent.
It is probable that the debtor will enter sequestration, liquidation or other financial re-organisation.
A breach of the terms of the transaction, such as default or delinquency in principal or interest payments (where levied).
Adverse changes in international, national or local economic conditions, such as a decline in growth, an increase in debt levels and unemployment, or changes in migration rates and patterns.

If there is an indication that a statutory receivable, or a group of statutory receivables, may be impaired, the municipality measures the impairment loss as the difference between the estimated future cash flows and the carrying amount. Where the carrying amount is higher than the estimated future cash flows, the carrying amount of the statutory receivable, or group of statutory receivables, is reduced, either directly or through the use of an allowance account. The amount of the losses are recognised in surplus or deficit.

In estimating the future cash flows, an municipality considers both the amount and timing of the cash flows that it will receive in future. Consequently, where the effect of the time value of money is material, the entity discounts the estimated future cash flows using a rate that reflects the current risk free rate and, if applicable, any risks specific to the statutory receivable, or group of statutory receivables, for which the future cash flow estimates have not been adjusted.

An impairment loss recognised in prior periods for a statutory receivable is revised if there has been a change in the estimates used since the last impairment loss was recognised, or to reflect the effect of discounting the estimated cash flows.

Any previously recognised impairment loss is adjusted either directly or by adjusting the allowance account. The adjustment does not result in the carrying amount of the statutory receivable or group of statutory receivables exceeding what the carrying amount of the receivable(s) would have been had the impairment loss not been recognised at the date the impairment is revised. The amount of any adjustment is recognised in surplus or deficit.

Derecognition

The municipality derecognises a statutory receivable, or a part thereof, when:

the rights to the cash flows from the receivable are settled, expire or are waived;
the municipality transfers to another party substantially all of the risks and rewards of ownership of the receivable; or
the municipality, despite having retained some significant risks and rewards of ownership of the receivable, has transferred control of the receivable to another party and the other party has the practical ability to sell the receivable in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity:

- derecognise the receivable; and
- recognise separately any rights and obligations created or retained in the transfer.

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The carrying amounts of any statutory receivables transferred are allocated between the rights or obligations retained and those transferred on the basis of their relative fair values at the transfer date. The entity considers whether any newly created rights and obligations are within the scope of the Standard of GRAP on Financial Instruments or another Standard of GRAP. Any difference between the consideration received and the amounts derecognised and, those amounts recognised, are recognised in surplus or deficit in the period of the transfer.

1.9 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.

When a lease includes both land and buildings elements, the entity assesses the classification of each element separately.

Finance leases - lessee

Finance leases are recognised as assets and liabilities in the statement of financial position at amounts equal to the fair value of the leased property or, if lower, the present value of the minimum lease payments. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation.

The discount rate used in calculating the present value of the minimum lease payments is the interest rate implicit in the lease.

Minimum lease payments are apportioned between the finance charge and reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of on the remaining balance of the liability.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.10 Inventories

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Subsequently inventories are measured at the lower of cost and net realisable value.

Inventories are measured at the lower of cost and current replacement cost where they are held for;
- distribution at no charge or for a nominal charge; or
- consumption in the production process of goods to be distributed at no charge or for a nominal charge.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

Current replacement cost is the cost the municipality incurs to acquire the asset on the reporting date.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

The cost of water inventories is assigned using the weighted average cost formula. The+ cost formula for materials and supplies is based on the first-in, first-out (FIFO) basis

1.11 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

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A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either:
the period of time over which an asset is expected to be used by the municipality; or
the number of production or similar units expected to be obtained from the asset by the municipality.

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or an asset or cash-generating unit as cash-generating. The designation is made on the basis of a municipality's objective of using the asset.

The municipality designates an asset or a cash-generating unit as cash-generating when:
its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that are expected to be significantly higher than the cost of the asset.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash-generating asset or non-cash-generating asset based on whether the municipality expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate commercial return, the municipality designates the asset as a non-cash-generating asset and applies the accounting policy on Impairment of Non-cash-generating assets, rather than this accounting policy.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable amount of the asset.

Irrespective of whether there is any indication of impairment, the municipality also tests a cash-generating intangible asset with an indefinite useful life or a cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of a cash-generating asset is the present value of the estimated future cash flows expected to be derived from the continuing use of an asset and from its disposal at the end of its useful life.

When estimating the value in use of an asset, the municipality estimates the future cash inflows and outflows to be derived from continuing use of the asset and from its ultimate disposal and the municipality applies the appropriate discount rate to those future cash flows.

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Basis for estimates of future cash flows

In measuring value in use the municipality:

base cash flow projections on reasonable and supportable assumptions that represent management's best estimate of the range of economic conditions that will exist over the remaining useful life of the asset. Greater weight is given to external evidence;
base cash flow projections on the most recent approved financial budgets/forecasts, but excludes any estimated future cash inflows or outflows expected to arise from future restructuring's or from improving or enhancing the asset's performance. Projections based on these budgets/forecasts covers a maximum period of five years, unless a longer period can be justified; and
estimate cash flow projections beyond the period covered by the most recent budgets/forecasts by extrapolating the projections based on the budgets/forecasts using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. This growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used, unless a higher rate can be justified.

Composition of estimates of future cash flows

Estimates of future cash flows include:

projections of cash inflows from the continuing use of the asset;
projections of cash outflows that are necessarily incurred to generate the cash inflows from continuing use of the asset (including cash outflows to prepare the asset for use) and can be directly attributed, or allocated on a reasonable and consistent basis, to the asset; and
net cash flows, if any, to be received (or paid) for the disposal of the asset at the end of its useful life.

Estimates of future cash flows exclude:

cash inflows or outflows from financing activities; and
income tax receipts or payments.

The estimate of net cash flows to be received (or paid) for the disposal of an asset at the end of its useful life is the amount that the municipality expects to obtain from the disposal of the asset in an arm's length transaction between knowledgeable, willing parties, after deducting the estimated costs of disposal.

Discount rate

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money, represented by the current risk-free rate of interest and the risks specific to the asset for which the future cash flow estimates have not been adjusted.

Recognition and measurement (individual asset)

If the recoverable amount of a cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standard of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Accounting policies

Cash-generating units

If there is any indication that an asset may be impaired, the recoverable amount is estimated for the individual asset. If it is not possible to estimate the recoverable amount of the individual asset, the municipality determines the recoverable amount of the cash-generating unit to which the asset belongs (the asset's cash-generating unit).

If an active market exists for the output produced by an asset or group of assets, that asset or group of assets is identified as a cash-generating unit, even if some or all of the output is used internally. If the cash inflows generated by any asset or cash-generating unit are affected by internal transfer pricing, the municipality use management's best estimate of future price(s) that could be achieved in arm's length transactions in estimating:

the future cash inflows used to determine the asset's or cash-generating unit's value in use; and
the future cash outflows used to determine the value in use of any other assets or cash-generating units that are affected by the internal transfer pricing.

Cash-generating units are identified consistently from period to period for the same asset or types of assets, unless a change is justified.

The carrying amount of a cash-generating unit is determined on a basis consistent with the way the recoverable amount of the cash-generating unit is determined.

An impairment loss is recognised for a cash-generating unit if the recoverable amount of the unit is less than the carrying amount of the unit. The impairment is allocated to reduce the carrying amount of the cash-generating assets of the unit on a pro rata basis, based on the carrying amount of each asset in the unit. These reductions in carrying amounts are treated as impairment losses on individual assets.

In allocating an impairment loss, the entity does not reduce the carrying amount of an asset below the highest of:

its fair value less costs to sell (if determinable);
its value in use (if determinable); and
zero.

The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other cash-generating assets of the unit.

Where a non-cash-generating asset contributes to a cash-generating unit, a proportion of the carrying amount of that non-cash-generating asset is allocated to the carrying amount of the cash-generating unit prior to estimation of the recoverable amount of the cash-generating unit.

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Reversal of impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a cash-generating asset may no longer exist or may have decreased. If any such indication exists, the entity estimates the recoverable amount of that asset.

An impairment loss recognised in prior periods for a cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the cash-generating asset is adjusted in future periods to allocate the cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

A reversal of an impairment loss for a cash-generating unit is allocated to the cash-generating assets of the unit pro rata with the carrying amounts of those assets. These increases in carrying amounts are treated as reversals of impairment losses for individual assets. No part of the amount of such a reversal is allocated to a non-cash-generating asset contributing service potential to a cash-generating unit.

In allocating a reversal of an impairment loss for a cash-generating unit, the carrying amount of an asset is not increased above the lower of:

- its recoverable amount (if determinable); and
- the carrying amount that would have been determined (net of amortisation or depreciation) had no impairment loss been recognised for the asset in prior periods.

The amount of the reversal of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit.

Redesignation

The redesignation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a redesignation is appropriate.

1.12 Impairment of non-cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Non-cash-generating assets are assets other than cash-generating assets.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets managed with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

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Fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the costs of disposal.

Recoverable service amount is the higher of a non-cash-generating asset's fair value less costs to sell and its value in use.

Useful life is either:
the period of time over which an asset is expected to be used by the municipality; or
the number of production or similar units expected to be obtained from the asset by the municipality.

Designation

At initial recognition, the municipality designates an asset as non-cash-generating, or an asset or cash-generating unit as cash-generating. The designation is made on the basis of a municipality's objective of using the asset.

The municipality designates an asset or a cash-generating unit as cash-generating when:
its objective is to use the asset or a cash-generating unit in a manner that generates a commercial return; such that the asset or cash-generating unit will generate positive cash flows, from continuing use and its ultimate disposal, that are expected to be significantly higher than the cost of the asset.

The municipality designates an asset as non-cash-generating when its objective is not to use the asset to generate a commercial return but to deliver services.

An asset used with the objective of generating a commercial return and service delivery, is designated either as a cash-generating asset or non-cash-generating asset based on whether the municipality expects to use that asset to generate a commercial return. When it is not clear whether the objective is to use the asset to generate a commercial return, the municipality designates the asset as a non-cash-generating asset and applies this accounting policy, rather than the accounting policy on Impairment of Non-cash-generating assets.

Identification

When the carrying amount of a non-cash-generating asset exceeds its recoverable service amount, it is impaired.

The municipality assesses at each reporting date whether there is any indication that a non-cash-generating asset may be impaired. If any such indication exists, the municipality estimates the recoverable service amount of the asset.

Irrespective of whether there is any indication of impairment, the entity also tests a non-cash-generating intangible asset with an indefinite useful life or a non-cash-generating intangible asset not yet available for use for impairment annually by comparing its carrying amount with its recoverable service amount. This impairment test is performed at the same time every year. If an intangible asset was initially recognised during the current reporting period, that intangible asset was tested for impairment before the end of the current reporting period.

Value in use

Value in use of non-cash-generating assets is the present value of the non-cash-generating assets remaining service potential.

The present value of the remaining service potential of a non-cash-generating assets is determined using the following approach:

Depreciated replacement cost approach

The present value of the remaining service potential of a non-cash-generating asset is determined as the depreciated replacement cost of the asset. The replacement cost of an asset is the cost to replace the asset's gross service potential. This cost is depreciated to reflect the asset in its used condition. An asset may be replaced either through reproduction (replication) of the existing asset or through replacement of its gross service potential. The depreciated replacement cost is measured as the current reproduction or replacement cost of the asset, whichever is lower, less accumulated depreciation calculated on the basis of such cost, to reflect the already consumed or expired service potential of the asset.

The replacement cost and reproduction cost of an asset is determined on an "optimised" basis. The rationale is that the municipality would not replace or reproduce the asset with a like asset if the asset to be replaced or reproduced is an overdesigned or overcapacity asset. Overdesigned assets contain features which are unnecessary for the goods or services the asset provides. Overcapacity assets are assets that have a greater capacity than is necessary to meet the demand for goods or services the asset provides. The determination of the replacement cost or reproduction cost of an asset on an optimised basis thus reflects the service potential required of the asset.

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Recognition and measurement

If the recoverable service amount of a non-cash-generating asset is less than its carrying amount, the carrying amount of the asset is reduced to its recoverable service amount. This reduction is an impairment loss.

An impairment loss is recognised immediately in surplus or deficit.

Any impairment loss of a revalued non-cash-generating asset is treated as a revaluation decrease.

When the amount estimated for an impairment loss is greater than the carrying amount of the non-cash-generating asset to which it relates, the municipality recognises a liability only to the extent that is a requirement in the Standards of GRAP.

After the recognition of an impairment loss, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Reversal of an impairment loss

The municipality assesses at each reporting date whether there is any indication that an impairment loss recognised in prior periods for a non-cash-generating asset may no longer exist or may have decreased. If any such indication exists, the municipality estimates the recoverable service amount of that asset.

An impairment loss recognised in prior periods for a non-cash-generating asset is reversed if there has been a change in the estimates used to determine the asset's recoverable service amount since the last impairment loss was recognised. The carrying amount of the asset is increased to its recoverable service amount. The increase is a reversal of an impairment loss. The increased carrying amount of an asset attributable to a reversal of an impairment loss does not exceed the carrying amount that would have been determined (net of depreciation or amortisation) had no impairment loss been recognised for the asset in prior periods.

A reversal of an impairment loss for a non-cash-generating asset is recognised immediately in surplus or deficit.

Any reversal of an impairment loss of a revalued non-cash-generating asset is treated as a revaluation increase.

After a reversal of an impairment loss is recognised, the depreciation (amortisation) charge for the non-cash-generating asset is adjusted in future periods to allocate the non-cash-generating asset's revised carrying amount, less its residual value (if any), on a systematic basis over its remaining useful life.

Redesignation

The redesignation of assets from a cash-generating asset to a non-cash-generating asset or from a non-cash-generating asset to a cash-generating asset only occur when there is clear evidence that such a redesignation is appropriate.

1.13 Employee benefits

Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

A qualifying insurance policy is an insurance policy issued by an insurer that is not a related party (as defined in the Standard of GRAP on Related Party Disclosures) of the reporting entity, if the proceeds of the policy can be used only to pay or fund employee benefits under a defined benefit plan and are not available to the reporting entity's own creditors (even in liquidation) and cannot be paid to the reporting entity, unless either:

- the proceeds represent surplus assets that are not needed for the policy to meet all the related employee benefit obligations; or
- the proceeds are returned to the reporting entity to reimburse it for employee benefits already paid.

Termination benefits are employee benefits payable as a result of either:

- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.

Other long-term employee benefits are employee benefits (other than post-employment benefits and termination benefits) that are not due to be settled within twelve months after the end of the period in which the employees render the related service.

Vested employee benefits are employee benefits that are not conditional on future employment.

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Composite social security programmes are established by legislation and operate as multi-employer plans to provide post-employment benefits as well as to provide benefits that are not consideration in exchange for service rendered by employees.

A constructive obligation is an obligation that derives from an entity's actions where by an established pattern of past practice, published policies or a sufficiently specific current statement, the entity has indicated to other parties that it will accept certain responsibilities and as a result, the entity has created a valid expectation on the part of those other parties that it will discharge those responsibilities.

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

wages, salaries and social security contributions;
short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the absences is due to be settled within twelve months after the end of the reporting period in which the employees render the related employee service;
bonus, incentive and performance related payments payable within twelve months after the end of the reporting period in which the employees render the related service; and
non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognise the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the undiscounted amount of the benefits, the entity recognise that excess as an asset (prepaid expense) to the extent that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognise the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Actuarial assumptions

Actuarial assumptions are unbiased and mutually compatible.

Financial assumptions are based on market expectations, at the reporting date, for the period over which the obligations are to be settled.

The rate used to discount post-employment benefit obligations (both funded and unfunded) reflect the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the post-employment benefit obligations.

Post-employment benefit obligations are measured on a basis that reflects:

estimated future salary increases;
the benefits set out in the terms of the plan (or resulting from any constructive obligation that goes beyond those terms) at the reporting date; and
estimated future changes in the level of any state benefits that affect the benefits payable under a defined benefit plan, if, and only if, either:
those changes were enacted before the reporting date; or
past history, or other reliable evidence, indicates that those state benefits will change in some predictable manner, for example, in line with future changes in general price levels or general salary levels.

Assumptions about medical costs take account of estimated future changes in the cost of medical services, resulting from both inflation and specific changes in medical costs.

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Termination benefits

The entity recognises termination benefits as a liability and an expense when the entity is demonstrably committed to either:
terminate the employment of an employee or group of employees before the normal retirement date; or
provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The entity is demonstrably committed to a termination when the entity has a detailed formal plan for the termination and is without realistic possibility of withdrawal. The detailed plan includes [as a minimum]:
the location, function, and approximate number of employees whose services are to be terminated;
the termination benefits for each job classification or function; and
the time at which the plan will be implemented.

Implementation begins as soon as possible and the period of time to complete implementation is such that material changes to the plan are not likely.

Where termination benefits fall due more than 12 months after the reporting date, they are discounted using an appropriate discount rate. The rate used to discount the benefit reflects the time value of money. The currency and term of the financial instrument selected to reflect the time value of money is consistent with the currency and estimated term of the benefit.

In the case of an offer made to encourage voluntary redundancy, the measurement of termination benefits shall be based on the number of employees expected to accept the offer.

1.14 Provisions and contingencies

Provisions are recognised when:
the municipality has a present obligation as a result of a past event;
it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
a reliable estimate can be made of the obligation.

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Where the effect of time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation.

The discount rate is a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognised when, and only when, it is virtually certain that reimbursement will be received if the municipality settles the obligation. The reimbursement is treated as a separate asset. The amount recognised for the reimbursement does not exceed the amount of the provision.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

Where discounting is used, the carrying amount of a provision increases in each period to reflect the passage of time. This increase is recognised as an interest expense.

A provision is used only for expenditures for which the provision was originally recognised.

Provisions are not recognised for future operating surplus.

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.

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A constructive obligation to restructure arises only when an entity:
has a detailed formal plan for the restructuring, identifying at least:
- the activity/operating unit or part of an activity/operating unit concerned;
- the principal locations affected;
- the location, function, and approximate number of employees who will be compensated for services being terminated;
- the expenditures that will be undertaken; and
- when the plan will be implemented; and

has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement that plan or announcing its main features to those affected by it.

A restructuring provision includes only the direct expenditures arising from the restructuring, which are those that are both:
necessarily entailed by the restructuring; and
not associated with the ongoing activities of the municipality

No obligation arises as a consequence of the sale or transfer of an operation until the municipality is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:
the amount that would be recognised as a provision; and
the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 38.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

Loan commitment is a firm commitment to provide credit under pre-specified terms and conditions.

The municipality recognises a provision for financial guarantees and loan commitments when it is probable that an outflow of resources embodying economic benefits and service potential will be required to settle the obligation and a reliable estimate of the obligation can be made.

Determining whether an outflow of resources is probable in relation to financial guarantees requires judgement. Indications that an outflow of resources may be probable are:
financial difficulty of the debtor;
defaults or delinquencies in interest and capital repayments by the debtor;
breaches of the terms of the debt instrument that result in it being payable earlier than the agreed term and the ability of the debtor to settle its obligation on the amended terms; and
a decline in prevailing economic circumstances (e.g. high interest rates, inflation and unemployment) that impact on the ability of entities to repay their obligations.

Where a fee is received by the municipality for issuing a financial guarantee and/or where a fee is charged on loan commitments, it is considered in determining the best estimate of the amount required to settle the obligation at reporting date. Where a fee is charged and the municipality considers that an outflow of economic resources is probable, an municipality recognises the obligation at the higher of:
the amount determined using in the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets; and
the amount of the fee initially recognised less, where appropriate, cumulative amortisation recognised in accordance with the Standard of GRAP on Revenue from Exchange Transactions.

Accounting policies

Levies

A levy is an outflow of resources embodying economic benefits that is imposed by governments on entities in accordance with legislation (i.e. laws and/or regulations), other than:
- those outflows of resources that are within the scope of other Standards, and
- fines or other penalties that are imposed for breaches of the legislation.

Government refers to government, government agencies and similar bodies whether local, national or international.

The obligating event that gives rise to a liability to pay a levy is the activity that triggers the payment of the levy, as identified by the legislation.

The municipality does not have a constructive obligation to pay a levy that will be triggered by operating in a future period as a result of the municipality being economically compelled to continue to operate in that future period. The preparation of financial statements under the going concern assumption does not imply that the municipality has a present obligation to pay a levy that will be triggered by operating in a future period.

The liability to pay a levy is recognised progressively if the obligating event occurs over a period of time (i.e. if the activity that triggers the payment of the levy, as identified by the legislation, occurs over a period of time).

If an obligation to pay a levy is triggered when a minimum threshold is reached, the corresponding liability is recognised when that minimum threshold is reached.

The municipality recognises an asset if it has prepaid a levy but does not yet have a present obligation to pay that levy.

1.15 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:
- Contracts should be non-cancelable or only cancelable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity – therefore salary commitments relating to employment contracts or social security benefit commitments are excluded.

1.16 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the municipality receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates.

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Sale of goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:
- the municipality has transferred to the purchaser the significant risks and rewards of ownership of the goods;
- the municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the municipality;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When services are performed by an indeterminate number of acts over a specified time frame, revenue is recognised on a straight line basis over the specified time frame unless there is evidence that some other method better represents the stage of completion. When a specific act is much more significant than any other acts, the recognition of revenue is postponed until the significant act is executed.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Service revenue is recognised by reference to the stage of completion of the transaction at the reporting date. Stage of completion is determined by .

Interest, royalties and dividends

Revenue arising from the use by others of entity assets yielding interest, royalties and dividends or similar distributions is recognised when:
- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality, and
- The amount of the revenue can be measured reliably.

Interest is recognised, in surplus or deficit, using the effective interest rate method.

Royalties are recognised as they are earned in accordance with the substance of the relevant agreements.

Dividends or similar distributions are recognised, in surplus or deficit, when the municipality's right to receive payment has been established.

Service fees included in the price of the product are recognised as revenue over the period during which the service is performed

Debt written off and provision for debt impairment

The municipality's debt write off procedure include the assessment of all debtors at year end which include amongst other things those who qualify for amnesty in terms of council resolutions and those debts whose debts have prescribed in terms of the Prescription Act. Debts written off are measured at the carrying amount of the debt at year end.

Provision for impairment takes into account the estimates for the recovery of debts at year end and the movement between the provision of last year and the provision for the current year is disclosed in the statement of financial performance as a reliable estimate.

Accounting policies

1.17 Revenue from non-exchange transactions

Revenue comprises gross inflows of economic benefits or service potential received and receivable by a municipality, which represents an increase in net assets, other than increases relating to contributions from owners.

Conditions on transferred assets are stipulations that specify that the future economic benefits or service potential embodied in the asset is required to be consumed by the recipient as specified or future economic benefits or service potential must be returned to the transferor.

Control of an asset arise when the municipality can use or otherwise benefit from the asset in pursuit of its objectives and can exclude or otherwise regulate the access of others to that benefit.

Exchange transactions are transactions in which one entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of cash, goods, services, or use of assets) to another entity in exchange.

Expenses paid through the tax system are amounts that are available to beneficiaries regardless of whether or not they pay taxes.

Fines are economic benefits or service potential received or receivable by entities, as determined by a court or other law enforcement body, as a consequence of the breach of laws or regulations.

Non-exchange transactions are transactions that are not exchange transactions. In a non-exchange transaction, a municipality either receives value from another municipality without directly giving approximately equal value in exchange, or gives value to another municipality without directly receiving approximately equal value in exchange.

Restrictions on transferred assets are stipulations that limit or direct the purposes for which a transferred asset may be used, but do not specify that future economic benefits or service potential is required to be returned to the transferor if not deployed as specified.

Stipulations on transferred assets are terms in laws or regulation, or a binding arrangement, imposed upon the use of a transferred asset by entities external to the reporting municipality.

Tax expenditures are preferential provisions of the tax law that provide certain taxpayers with concessions that are not available to others.

The taxable event is the event that the government, legislature or other authority has determined will be subject to taxation.

Taxes are economic benefits or service potential compulsorily paid or payable to entities, in accordance with laws and or regulations, established to provide revenue to government. Taxes do not include fines or other penalties imposed for breaches of the law.

Transfers are inflows of future economic benefits or service potential from non-exchange transactions, other than taxes.

Recognition

An inflow of resources from a non-exchange transaction recognised as an asset is recognised as revenue, except to the extent that a liability is also recognised in respect of the same inflow.

As the municipality satisfies a present obligation recognised as a liability in respect of an inflow of resources from a non-exchange transaction recognised as an asset, it reduces the carrying amount of the liability recognised and recognises an amount of revenue equal to that reduction.

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Measurement

Revenue from a non-exchange transaction is measured at the amount of the increase in net assets recognised by the municipality.

When, as a result of a non-exchange transaction, the municipality recognises an asset, it also recognises revenue equivalent to the amount of the asset measured at its fair value as at the date of acquisition, unless it is also required to recognise a liability. Where a liability is required to be recognised it will be measured as the best estimate of the amount required to settle the obligation at the reporting date, and the amount of the increase in net assets, if any, recognised as revenue. When a liability is subsequently reduced, because the taxable event occurs or a condition is satisfied, the amount of the reduction in the liability is recognised as revenue.

Fines

Fines are recognised as revenue when the receivable meets the definition of an asset and satisfies the criteria for recognition as an asset.

Assets arising from fines are measured at the best estimate of the inflow of resources to the municipality.

Where the municipality collects fines in the capacity of an agent, the fine will not be revenue of the collecting entity.

Gifts and donations, including goods in-kind

Gifts and donations, including goods in kind, are recognised as assets and revenue when it is probable that the future economic benefits or service potential will flow to the municipality and the fair value of the assets can be measured reliably.

1.18 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.19 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

1.20 Unauthorised expenditure

Unauthorised expenditure means:
- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.21 Fruitless and wasteful expenditure

Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.22 Irregular expenditure

Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

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Irregular expenditure is expenditure that is contrary to the Municipal Finance Management Act (Act No.56 of 2003), the Municipal Systems Act (Act No.32 of 2000), and the Public Office Bearers Act (Act No. 20 of 1998) or is in contravention of the economic entity's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year ended/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

1.23 Budget information

Municipality are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by functional classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2020/07/01 to 2021/06/30.

The budget for the economic entity includes all the entities approved budgets under its control.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts.

Municipalities are required to prepare to adjustments budgets during October for approval by council after mid year performance review

1.24 Related parties

A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the ventures).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Accounting policies

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the municipality, including those charged with the governance of the municipality in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are considered to be those family members who may be expected to influence, or be influenced by, that management in their dealings with the municipality.

The municipality is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the municipality to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

Where the municipality is exempt from the disclosures in accordance with the above, the municipality discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

1.25 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

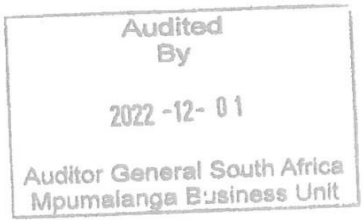
- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date); and
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The municipality will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

The municipality will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

1.26 Value Added Tax (VAT)

The municipality is registered with the South Africa Revenue Services (SARS) for VAT on the cash basis, in accordance with section 15 (2) of the VAT Act (Act. No 89 of 1991)



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2. New standards and interpretations

2.1 Standards and interpretations effective and adopted in the current year

In the current year, the municipality has adopted the following standards and interpretations that are effective for the current financial year and that are relevant to its operations:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:

2.2 Standards and interpretations issued, but not yet effective

The municipality has not applied the following standards and interpretations, which have been published and are mandatory for the municipality's accounting periods beginning on or after 01 July 2022 or later periods:

Standard/ Interpretation:	Effective date: Years beginning on or after	Expected impact:
Guideline: Guideline on Accounting for Landfill Sites	01 April 2099	Unlikely there will be a material impact
Guideline: Guideline on the Application of Materiality to Financial Statements	01 April 2099	Unlikely there will be a material impact

The objective of this standard is to ensure that a reporting entity's annual financial statements contain the disclosures necessary to draw attention to the possibility that its financial position and surplus or deficit may have been affected by the existence of related parties and by transactions and outstanding balances with such parties.

An entity that prepares and presents financial statements under the accrual basis of accounting (in this standard referred to as the reporting entity) shall apply this standard in:

identifying related party relationships and transactions;
identifying outstanding balances, including commitments, between an entity and its related parties;
identifying the circumstances in which disclosure of the items in (a) and (b) is required; and
determining the disclosures to be made about those items.

This standard requires disclosure of related party relationships, transactions and outstanding balances, including commitments, in the consolidated and separate financial statements of the reporting entity in accordance with the Standard of GRAP on Consolidated and Separate Financial Statements. This standard also applies to individual annual financial statements.

Disclosure of related party transactions, outstanding balances, including commitments, and relationships with related parties may affect users' assessments of the financial position and performance of the reporting entity and its ability to deliver agreed services, including assessments of the risks and opportunities facing the entity. This disclosure also ensures that the reporting entity is transparent about its dealings with related parties.

The standard states that a related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control. As a minimum, the following are regarded as related parties of the reporting entity:

A person or a close member of that person's family is related to the reporting entity if that person:

- has control or joint control over the reporting entity;
- has significant influence over the reporting entity;
- is a member of the management of the entity or its controlling entity.

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An entity is related to the reporting entity if any of the following conditions apply:
- the entity is a member of the same economic entity (which means that each controlling entity, controlled entity and fellow controlled entity is related to the others);
- one entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of an economic entity of which the other entity is a member);
- both entities are joint ventures of the same third party;
- one entity is a joint venture of a third entity and the other entity is an associate of the third entity;
- the entity is a post-employment benefit plan for the benefit of employees of either the entity or an entity related to the entity. If the reporting entity is itself such a plan, the sponsoring employers are related to the entity;
- the entity is controlled or jointly controlled by a person identified in (a); and
- a person identified in (a)(i) has significant influence over that entity or is a member of the management of that entity (or its controlling entity).

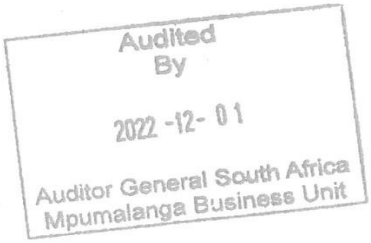
The standard furthermore states that related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

The standard elaborates on the definitions and identification of:
Close member of the family of a person;
Management;
Related parties;
Remuneration; and
Significant influence

The standard sets out the requirements, inter alia, for the disclosure of:
Control;
Related party transactions; and
Remuneration of management

The effective date of the standard is for years beginning on or after 01 April 2019.

The municipality expects to adopt the standard for the first time in the 2019/2019 annual financial statements.



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3. Property, plant and equipment

	2022			2021		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land - General plant	530,928,854	-	530,928,854	530,928,854	-	530,928,854
Machinery and equipment	8,265,532	(5,114,808)	3,150,724	8,200,843	(3,998,908)	4,201,935
Furniture and office equipment	7,580,810	(5,851,485)	1,729,325	7,721,299	(5,725,029)	1,996,270
Transport assets	96,420,303	(57,598,463)	38,821,840	78,219,974	(46,123,655)	32,096,319
IT equipment	20,371,751	(7,642,783)	12,728,968	12,077,830	(5,887,701)	6,190,129
Community assets	508,145,601	(303,782,719)	204,362,882	493,163,327	(294,625,630)	198,537,697
Solid waste	71,378,898	(407,221)	70,971,677	63,648,836	(359,050)	63,289,786
Storm water Infrastructure	139,938,865	(57,996,635)	81,942,230	136,719,535	(54,362,973)	82,356,562
Water network - Boreholes	71,331,207	(29,091,223)	42,239,984	79,037,833	(27,604,804)	51,433,029
Sanitation Infrastructure	110,409,726	(47,849,309)	62,560,417	85,046,104	(44,421,256)	40,624,848
Road Infrastructure	1,167,893,848	(675,582,133)	492,311,715	1,124,694,832	(659,117,599)	465,577,233
Water Supply Distribution	636,899,994	(319,224,908)	317,675,086	591,794,823	(311,853,174)	279,941,649
Water Supply Bulk mains	273,051,584	(181,083,239)	91,968,345	271,371,313	(180,532,725)	90,838,588
Pumpstations	247,676,390	(23,474,607)	224,201,783	239,438,461	(16,549,641)	222,888,820
Reservoirs	312,504,910	(108,995,520)	203,509,390	311,309,509	(101,418,826)	209,890,683
Total	**4,202,798,273**	**(1,823,695,053)**	**2,379,103,220**	**4,033,373,373**	**(1,752,580,971)**	**2,280,792,402**

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Reconciliation of property, plant and equipment - 30 June 2022

	Opening balance	Additions	WIP Transfers in/(out)	Derecognition costs	Derecognition accumulated depreciation	Derecognition accumulated impairment	Depreciation	Impairment loss	Total
Land - General plant	530,928,854	-	-	-	-	-	-	-	530,928,854
Machinery and equipment	4,201,930	71,140	-	(6,450)	5,381	-	(1,121,281)	-	3,150,724
Furniture and office equipment	1,996,270	209,864	-	(350,354)	307,764	1	(434,220)	-	1,729,325
Transport assets	32,096,319	18,200,329	-	-	-	-	(11,474,808)	-	38,821,840
IT equipment	6,190,129	9,041,105	-	(747,185)	681,276	3	(2,436,361)	-	12,728,968
Community assets	198,537,697	53,967,583	(38,015,097)	(970,213)	702,022	-	(9,833,948)	(25,162)	204,362,882
Solid waste	63,289,786	78,712,923	(70,962,860)	(1,289)	841	-	(48,171)	(72)	70,971,677
Storm water	82,356,562	7,916,540	(3,612,120)	(1,085,089)	255,473	-	(3,876,556)	(12,580)	81,942,230
Water network - Boreholes	51,433,029	1,503,981	-	(9,210,604)	2,504,587	1,851,149	(2,837,029)	(3,005,128)	42,239,984
Sanitation Infrastructure	40,624,848	25,364,911	-	-	-	-	(3,428,821)	-	62,560,417
Roads Infrastructure	465,577,233	81,449,362	(38,200,364)	(50,018)	39,121	-	(16,503,655)	-	492,311,715
Water Supply Distribution	279,941,649	50,471,962	(4,866,948)	(499,844)	483,093	-	(7,854,826)	-	317,675,086
Water Supply Bulk Mains	90,838,588	88,259,575	(85,932,552)	(646,181)	643,334	-	(1,193,849)	-	91,968,345
Pumpstations	222,888,820	9,000,440	-	(762,512)	61,417	-	(6,986,382)	-	224,201,783
Reservoirs	209,890,684	2,035,994	-	(840,593)	321,273	-	(7,892,544)	(5,423)	203,509,390
	2,280,792,398	**426,205,709**	**(241,609,941)**	**(15,170,332)**	**6,005,582**	**1,851,153**	**(75,922,451)**	**(3,048,365)**	**2,379,103,220**

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	Opening balance	Additions	WIP Transfers out	WIP Transfers received	Derecognition costs	Derecognition accumulated depreciation	Derecognition accumulated impairment	Depreciation	Impairment loss	Total
Land - General Plant	530,932,113	-	-	-	(3,259)	-	-	-	-	530,928,854
Machinery and Equipment	1,406,719	3,481,640	-	-	-	-	-	(686,424)	-	4,201,935
Furniture and office equipment	2,512,774	126,798	-	-	-	-	-	(643,302)	-	1,996,270
Transport assets	3,352,617	33,832,018	-	-	-	-	-	(5,069,395)	(18,921)	32,096,319
IT equipment	5,142,359	2,737,881	-	-	(19,264)	17,207	-	(1,688,054)	-	6,190,129
Community assets	184,646,932	25,986,671	-	-	(2,693,906)	991,649	2,469	(10,238,922)	(157,195)	198,537,697
Solid Waste	57,134,584	6,158,494	-	-	-	-	-	(3,292)	-	63,289,786
Storm Water	64,679,390	20,491,267	-	20,491,267	(524,394)	382,120	-	(2,683,878)	(7,943)	82,356,562
Water network - Boreholes	63,054,742	6,442,501	(5,525,471)	5,525,471	(15,525,326)	5,398,675	53,855	(4,010,470)	(3,980,950)	51,433,029
Sanitation Infrastructure	34,877,575	7,586,921	(18,682,756)	19,299,681	(34,164)	22,444	-	(2,433,156)	(11,694)	40,624,848
Road Infrastructure	427,898,786	65,326,839	(45,995,391)	36,583,553	(2,270,215)	1,661,756	-	(17,626,906)	(1,189)	465,577,233
Water Supply Distribution	322,444,159	24,108,516	(70,126,363)	11,357,543	(46,880)	4,219	-	(7,388,425)	(411,119)	279,941,649
Water Supply Bulk Mains	156,604,407	42,702,896	(106,831,335)	-	-	-	-	(1,637,380)	-	90,838,588
Pump Stations	17,331,582	1,309,589	-	208,504,751	(712,503)	692,196	-	(4,236,796)	-	222,888,819
Reservoirs	238,594,512	15,363,063	(65,763,220)	31,653,564	(2,760,233)	540,022	45,458	(7,581,779)	(200,701)	209,890,683
	2,110,613,251	**255,655,094**	**(312,924,536)**	**333,415,830**	**(24,590,144)**	**9,710,288**	**101,782**	**(65,908,179)**	**(4,789,712)**	**2,280,792,401**

Property, plant and equipment: Contingent assets

Contingent assets: property, plant and equipment		
Stormwater Phumula	4,608,368	-
Community Hall Moloto	7,497,549	264,352
Kwaggafontein B and C Stormwater drainage	955,739	-
Bundu Machipe Community Hall (CB)	1,200,811	-
	14,262,467	**264,352**

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Property, plant and equipment in the process of being constructed or developed		
Cumulative expenditure recognised in the carrying value of property, plant and equipment		
Community	10,985,487	33,048,097
Roads infrastructure	61,853,004	56,112,151
Stormwater infrastructure	-	1,345,719
Sanitation infrastructure	6,868,580	6,868,580
Solid waste	-	63,252,801
Water network: Boreholes	6,211,484	9,644,820
Water supply: Bulk mains	-	11,257,361
Water Supply Distribution	70,645,850	35,218,648
Pump Stations	-	25,176,096
Reservoirs	434,783	957,301
Design and implementation of Energy Efficiency Programme (capital)	3,911,984	-
ICT System upgrade to improve operation; security and continuity	3,954,415	-
	164,885,587	**242,881,574**
Carrying value of property, plant and equipment where construction or development has been halted either during the current or previous reporting period(s)		
1. Construction of Mathyzensloop Bus Route - Ward 7 MIG	694,966	694,966
2. Construction of Moloto South Bus Route - Ward 1 MIG	904,545	904,545
3. Construction of Zakehni Bus Route - Ward 4 MIG	1,098,722	1,098,722
4. Drill; Refurbish & Equip of Borehole W 22 Luthuli;Mahlabathi	228,262	228,262
5. Drill; Refurbish & Equip of Borehole W 28 Kwaggafontein	320,568	320,568
6. Drill; Refurbish & Equip of Borehole W 31 Kwaggafontein E; D	326,316	326,316
7. Upgrading of Kwaggafontein Stadium (Multi-Year Project) - Ward 26	910,330	910,330
8. Enkeldoomoog B WSI Pipelines Civil Engineer Ward 5	-	5,985,804
9. Upgrade Enkeldoomoog B Pump Station Civil Engineers Ward 5	-	3,426,051
10. Upgrade of Moloto South KwaMhlanga & Kameelpoort W2 32 19	522,723	522,723
11. Drill; Refurbish & Equip of Borehole W 29 Kwaggafontein	279,482	279,482
	5,285,914	**14,697,769**

These are design costs on the above 9 projects: Construction is yet to be commence due to budget constraints.

Reconciliation of Work-in-Progress 30 June 2022

	Included within Infrastructure	Total
Opening balance	242,882,132	242,882,132
Additions/capital expenditure	163,593,952	163,593,592
Transferred to completed items	(241,609,941)	(241,609,941)
	164,866,143	**164,865,783**

Reconciliation of Work-in-Progress 30 June 2021

	Included within Infrastructure	Total
Opening balance	360,821,204	360,821,204
Additions/capital expenditure	194,985,490	194,985,490
Transferred to completed items	(312,924,562)	(312,924,562)
	242,882,132	**242,882,132**

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Other information		
Expenditure incurred to repair and maintain property, plant and equipment included in Statement of Financial Performance		
Community assets	570,137	198,020
Roads infrastructure	8,849,029	3,780,016
IT equipment	87,703	174,290
Water supply - Bulk mains	2,222,702	187,074
Transport assets	12,982,689	9,451,457
Electrical	-	875,636
Machinery and equipment	-	92,199
	24,712,260	**14,758,692**

A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

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Figures in Rand	2022	2021

4. Intangible assets

	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, other	2,540,037	(1,126,710)	1,413,327	1,147,713	(501,278)	646,435

Reconciliation of intangible assets - 30 June 2022

	Opening balance	Additions	Amortisation	Total
Computer software, other	646,435	1,392,325	(625,433)	1,413,327

Reconciliation of intangible assets - 30 June 2021

	Opening balance	Additions	Amortisation	Total
Computer software, other	846,089	147,708	(347,362)	646,435

5. Employee benefit obligations

Other long-term employee benefits

The municipality's employee benefit obligation consist of an obligation to pay out a bonus in the year of the employee attaining the required service. The obligation represents a liability to the municipality and the value is represented by the actuarial valuation obtained and is presently being implemented as per the municipality's policy.

The municipality offers bonuses for every 5 years of completed service from 10 years to 45 years.

The amounts recognised in the statement of financial position are as follows:

Carrying value		
Present value of the defined benefit obligation-partly or wholly funded	13,181,000	11,111,292
Non-current liabilities: > 1 year	(11,199,000)	(10,209,273)
Current liabilities: < 1 year	(1,982,000)	(902,019)
	(13,181,000)	**(11,111,292)**

Net expense recognised in the statement of financial performance

Current service cost	1,086,262	902,454
Interest cost	922,114	779,841
Benefit paid	(948,000)	(1,008,000)
Actuarial Loss/(Gain)	1,009,332	1,483,906
	2,069,708	**2,158,201**

Calculation of actuarial gains and losses

Actuarial (gains) losses – Obligation	1,009,332	1,483,906

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Key assumptions used

Assumptions used at the reporting date:

Average age of retirement	63	63
Net effective discount rate	11.38 %	8.65 %
CPI Consumer price inflation	7.60 %	4.97 %
Normal salary increase rate	8.60 %	5.97 %
Other material actuarial assumptions [provide details]	2.56 %	2.53 %

Sensitivity analysis

The valuation basis assumes that the salary inflation rate (which manifests itself as the annual increase in employees' salaries which determines the bonuses payable will be 3,94% less than the corresponding discount rate, in the long term. The effect of a 1% increase and decrease in the salary inflation rate is as follows:

	One percentage point increase	One percentage point decrease
Effect on the aggregate of the service cost and interest cost	2,913,000	2,528,000
Effect on defined benefit obligation	14,119,000	12,332,000

As per the table above, a 1% increase in the salary increase rate results in a 7,11% increase in the accrued liability whilst a 1% decrease in salary increase rate will result result in a 6,44% decrease in the accrued liability.:

6. Inventories

Inventories Land held for sale	46,056,215	46,581,575
Water for distribution	1,662,657	1,642,769
Stores and materials	141,537	78,899
	47,860,409	**48,303,243**

Water for distribution

Opening balance	1,642,769	1,649,393
System input volume	158,368,700	151,064,897
Authorised consumption	(133,851,690)	(113,488,850)
Water losses	(24,199,072)	(37,307,879)
Data transfer and management errors	(298,051)	(274,790)
Closing balance	**1,662,656**	**1,642,771**

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Water losses

Water losses	15 %	25 %

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7. Receivables from exchange transactions

Debtors shortages	138,206	11
Sundry debtors - Rental	542,429	516,701
Under banking DLTC	4,446,218	-
Interest receivable	-	3,840,341
Consumer debtors - Water	18,118,176	14,256,793
Consumer debtors - Sewerage	322,026	254,582
Consumer debtors - Refuse	8,135,384	6,364,772
	31,702,439	**25,233,200**

Reconciliation of provision for impairment of trade and other receivables

Opening balance	(1,390,304,423)	(1,214,343,235)
Provision for impairment	(218,742,421)	(175,961,188)
	(1,609,046,844)	**(1,390,304,423)**

Deposits for prior year has been reallocated to Other debtors.

There was an under banking from DLTC amounting to R4 446 218 the municipality opened a case at SAPS Kwamhlanga, case number registered, ref nr CAS 500/8/2022.

8. Receivables from non-exchange transactions

Other receivables from non-exchange transactions		
Overpayments	706,639	35,404
Statutory receivables		
Consumer debtors - Property Rates	5,724,089	4,536,043
Traffic fines	3,026,217	2,385,484
	9,456,945	**6,956,931**

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Traffic fines - Impaired

Gross balance	36,541,453	34,209,674
Less: Allowance for impairment	(33,517,095)	(31,824,291)
	3,024,358	**2,385,383**

The Traffic Fines are administrated as per iGrap01 and the Traffic Regulation Act.

Property rates - Impaired

Gross balance	295,424,892	254,837,259
Less: Allowance for impairment	(289,628,432)	(250,254,796)
	5,796,460	**4,582,463**

The Property Rates is charged to the consumers as per the MPRA, MSA (Chapter 09) and the adopted Tariff Structure.

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9. VAT receivable		
VAT receivable	-	164,263,870
VAT payable	-	(156,862,210)
	-	**7,401,660**

Prior period error correction was made to Vat receivable to the amount of R13 304 493.

10. Consumer debtors- Disclosure

Gross balances		
Consumer debtors - Rates	295,352,521	254,790,839
Consumer debtors - Water	919,184,409	792,827,270
Consumer debtors - Sewerage	16,412,494	14,157,626
Consumer debtors - Refuse	410,397,095	353,940,879
	1,641,346,519	**1,415,716,614**
Less: Allowance for impairment		
Consumer debtors - Rates	(289,628,432)	(250,254,796)
Consumer debtors - Water	(901,066,233)	(778,570,477)
Consumer debtors - Sewerage	(16,090,468)	(13,903,044)
Consumer debtors - Refuse	(402,261,711)	(347,576,107)
	(1,609,046,844)	**(1,390,304,424)**
Net balance		
Consumer debtors - Rates	5,724,089	4,536,043
Consumer debtors - Water	18,118,176	14,256,793
Consumer debtors - Sewerage	322,026	254,582
Consumer debtors - Refuse	8,135,384	6,364,772
	32,299,675	**25,412,190**
Included in above is receivables from exchange transactions		
Water	18,033,432	14,256,552
Sewerage	322,026	254,582
Refuse	8,050,639	6,364,531
	26,406,097	**20,875,665**
Included in above is receivables from non-exchange transactions (taxes and transfers)		
Rates	5,796,459	4,582,463
	32,202,556	**25,458,128**
Net balance		
Rates		
Current (0 -30 days)	118,827	91,649
31 - 60 days	99,699	91,649
61 - 90 days	26,664	91,649
91 - 120 days	108,394	91,649
121 - 365 days	737,889	595,720
> 365 days	4,632,616	3,573,727
	5,724,089	**4,536,043**

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Water		
Current (0 -30 days)	804,279	570,262
31 - 60 days	214,598	142,566
61 - 90 days	164,104	142,566
91 - 120 days	2,151,388	1,710,786
121 - 365 days	1,311,030	997,958
> 365 days	13,472,777	10,692,655
	18,118,176	**14,256,793**
Sewerage		
Current (0 -30 days)	10,305	7,637
31 - 60 days	3,800	2,546
61 - 90 days	3,027	2,546
91 - 120 days	49,817	38,187
121 - 365 days	24,249	20,366
> 365 days	230,828	183,300
	322,026	**254,582**
Refuse		
Current (0 -30 days)	461,515	318,227
31 - 60 days	110,294	63,645
61 - 90 days	81,311	63,645
91 - 120 days	1,383,905	1,081,970
121 - 365 days	657,737	509,162
> 365 days	5,440,622	4,328,123
	8,135,384	**6,364,772**

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Figures in Rand	2022	2021
Gross balances		
Households	1,526,361,942	1,316,659,174
Industrial/Commercial	16,412,494	14,157,626
National and Provincial Government	98,474,964	84,945,753
	1,641,249,400	**1,415,762,553**
Summary of receivables by customer classification		
Households		
Current (0 -30 days)	49,606,763	39,499,775
31 - 60 days	21,216,431	13,166,592
61 - 90 days	15,416,256	13,166,592
91 - 120 days	135,540,940	118,499,325
121 - 365 days	134,625,123	118,499,326
> 365 days	1,169,956,429	1,013,827,564
	1,526,361,942	**1,316,659,174**
Industrial/ commercial		
Current (0 -30 days)	259,317	283,153
31 - 60 days	370,922	283,153
61 - 90 days	264,241	283,152
91 - 120 days	539,971	424,729
121 - 365 days	2,166,449	1,840,491
> 365 days	12,809,952	11,042,948
	16,410,852	**14,157,626**
National and provincial government		
Current (0 -30 days)	177,255	849,457
31 - 60 days	177,255	849,458
61 - 90 days	118,170	849,457
91 - 120 days	177,255	849,548
121 - 365 days	6,144,838	5,096,745
> 365 days	91,680,192	76,451,178
	98,474,965	**84,945,843**
Total		
Current (0 -30 days)	50,043,335	40,632,385
31 - 60 days	21,764,608	14,299,202
61 - 90 days	15,798,667	14,299,202
91 - 120 days	136,258,166	119,773,512
121 - 365 days	142,936,410	125,436,562
> 365 days	1,274,446,572	1,101,321,689
	1,641,247,758	1,415,762,552
Less: Allowance for impairment	(1,609,046,844)	(1,390,304,424)
	32,200,914	**25,458,128**

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Figures in Rand	2022	2021

11. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	5,000	5,000
Bank balances	132,252,576	116,853,387
Short-term deposits	-	20,943,321
	132,257,576	**137,801,708**

The municipality had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	30 June 2022	30 June 2021	30 June 2020	30 June 2022	30 June 2021	30 June 2020
First National Bank - Current account: 620-262-96427	127,878,707	20,402,366	58,062,611	127,878,707	20,402,366	58,062,611
First National Bank - Call deposit: 621-470-52427	-	20,943,321	20,943,321	-	20,943,321	20,943,321
Nedbank - Current account 100-422-2378	4,423,325	96,451,021	20,401,078	4,373,869	96,451,021	20,397,552
Total	**132,302,032**	**137,796,708**	**99,407,010**	**132,252,576**	**137,796,708**	**99,403,484**

Nedbank current account reconciliation between the bank statement and cashbook balances:
- Deposits in 2021-2022 not cleared from the bank to the amount of R49 454.02.

12. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprises of:

The nature and extent of government grants recognised in the annual financial statements and an indication of other forms of government assistance from which the municipality has directly benefited; and

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised.

See note 24 for reconciliation of grants from National/Provincial Government.



Notes to the Annual Financial Statements

Figures in Rand	2022	2021

13. Provisions

Reconciliation of provisions - 30 June 2022

	Opening Balance	Additions	Provision for bonus paid out	Interest Charged/Unwinding of interest	Total
Environmental rehabilitation	24,312,724	17,607,983	-	2,416,684	44,337,390
Provision for Bonuses	8,086,338	8,508,302	(8,368,458)	-	8,226,182
	32,399,062	**26,116,285**	**(8,368,458)**	**2,416,684**	**52,563,572**

Reconciliation of provisions - 30 June 2021

	Opening Balance	Additions	Provision for bonus paid out	Interest Charged/Unwinding of interest	Total
Environmental rehabilitation	22,893,470	416,520	-	1,002,734	24,312,724
Provision for Bonuses	7,628,567	8,596,720	(8,138,949)	-	8,086,338
	30,522,037	**9,013,240**	**(8,138,949)**	**1,002,734**	**32,399,062**

Non-current liabilities	44,337,390	23,415,585
Current liabilities	8,226,182	8,983,477
	52,563,572	**32,399,062**

Environmental rehabilitation:

The municipality has two dumping sites, one in Kwaggafontein which is 3,5 hectares and the other one in KwaMlanga which is 4,5 hectares. The remaining useful lives of theses dumping sites are 8 years and 0 years respectively. Each year the dumping sites remaining useful lives are assessed and the provision is adjusted accordingly.

KwaMhlanga landfil site:

Although the landfill site currently has a useful life of 0, THLM does not have a licence for the Kwa Mhlanga landfill site and the landfill will not be closed in the next 12 months, therefore the Kwa Mhlanga landfill site is recognised as a non-current liability.

Bonuses:

The municipality raises a provision for 13th cheque bonuses that staff members receive after twelve months after savings. The provision is based on the appointment month and the most recent effective salary notches of individual employees.

14. Payables from exchange transactions

Payables and Accruals	22,923,104	84,154,787
Accrued leave pay	15,450,240	14,753,197
Retention	2,245,988	129,523
Debtors with credit balances	7,726,118	9,718,024
Unallocated deposits	1,029,570	986,542
Over banking	437,881	437,881
	49,812,901	**110,179,954**

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Figures in Rand	2022	2021
Payables from exchange transactions: Non-current liabilities		
Advance payments: Land	6,387,385	6,057,757
Retention	35,702,006	35,572,463
Deposits received	425,914	405,176
	42,515,305	**42,035,396**
Leave provision for prior year correction made amounting to R14 753 197.		
Current liabilities: Payables from exchange transactions	49,812,901	110,179,954
Non-current liabilities: Payables from exchange transactions	42,515,305	42,035,396
	92,328,206	**152,215,350**
15. VAT payable		
VAT payable	34,966,665	-
16. Revenue		
Service charges	114,341,982	106,884,215
Rental of facilities and equipment	1,030,277	1,463,583
Agency services	11,315,061	11,350,797
Other income	1,176,893	1,926,580
Interest received	74,754,833	42,287,294
Property rates	55,144,559	53,977,351
Government grants & subsidies	652,245,000	698,992,216
Public contributions and donations	7,110,280	44,530,677
Fines, Penalties and Forfeits	3,913,007	8,220,600
	921,031,892	**969,633,313**
The amount included in revenue arising from exchanges of goods or services are as follows:		
Service charges	114,341,982	106,884,215
Rental of facilities and equipment	1,030,277	1,463,583
Agency services	11,315,061	11,350,797
Other income	1,176,893	1,926,580
Interest received	74,754,833	42,287,294
	202,619,046	**163,912,469**
The amount included in revenue arising from non-exchange transactions is as follows:		
Taxation revenue		
Property rates	55,144,559	53,977,351
Transfer revenue		
Government grants & subsidies	652,245,000	698,992,216
Public contributions and donations	7,110,280	44,530,677
Fines, Penalties and Forfeits	3,913,007	8,220,600
	718,412,846	**805,720,844**
17. Service charges		
Sale of water	76,414,661	70,373,920
Sewerage and sanitation charges	1,890,529	1,637,701
Refuse removal	36,036,792	34,872,594
	114,341,982	**106,884,215**

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Figures in Rand	2022	2021
18. Rental of facilities and equipment		
Facilities and equipment		
Rental of facilities	1,030,277	1,463,583
19. Fines, Penalties and Forfeits		
Traffic Fines - Municipal and Court	3,913,007	8,220,600
20. Lease rentals on operating lease		
Motor vehicles		
Straight- linning	4,779,156	4,560,668
Equipment		
Straight-linning	-	784,792
Contingent amounts	1,522,466	607,311
	6,301,622	**5,952,771**

The municipality has entered into operating lease agreement for the lease of printers, copiers and transport assets. The lease period vary between 3 and 5 years.

Payable within 1 year	1,212,576	4,840,392
21. Other income		
Library fees & fines	6,795	3,752
Handling fees	26,643	29,099
Application fees	75,218	199,364
Building plan approval	135,561	184,734
Clearance certificates	9,750	9,751
Maps publications	3,010	1,908
Occupation certificates	1,083	391
Insurance refunds	379,342	731,819
Tender documents	33,372	313,539
Staff recoveries	31,497	17,461
Valuation services	1,736	1,631
Statutory services	10,626	12,062
Trading licences	148,808	139,758
Sale of other goods & rendering of services	313,452	281,311
	1,176,893	**1,926,580**
22. Interest received		
Interest revenue		
Current Bank	1,301,325	932,678
Interest charged on trade and other receivables	67,428,646	36,389,123
Interest on investments	6,024,862	4,965,493
	74,754,833	**42,287,294**

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Notes to the Annual Financial Statements

Figures in Rand	2022	2021
23. Property rates		
Rates received		
Property rates: Residential & other	55,144,559	53,977,351
Valuations		
Residential	981,712,000	907,232,000
Commercial	294,692,000	294,692,000
State	1,923,352,000	1,923,352,000
Municipal	7,667,389,800	7,741,869,800
Agricultural	411,350,000	411,350,000
Schools	524,311,000	524,311,000
Churches	1,246,000	1,246,000
PBO	4,700,000	4,700,000
PSI	35,000	35,000
	11,808,787,800	**11,808,787,800**

Valuations on land and buildings are performed every 5 years. The new general valuation came into effect on 1 July 2018. Interim valuations are processed on an annual basis to take into account changes in individual property values due to alterations and subdivisions.

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Figures in Rand	2022	2021
24. Government grants and subsidies		
Operating grants		
Equitable share	458,200,000	447,741,519
FMG	1,720,000	1,700,000
EPWP	2,127,000	1,760,000
MIG	5,934,900	5,686,078
WSIG	-	5,000,000
	467,981,900	**461,887,597**
Capital grants		
Equitable share	-	71,501,471
MIG	124,763,100	115,384,922
EEDSMG	4,500,000	3,600,000
WSIG	55,000,000	46,618,226
	184,263,100	**237,104,619**
	652,245,000	**698,992,216**
Equitable Share		
Current-year receipts	458,200,000	519,242,990
Conditions met - Capital expenditure	-	(71,501,471)
Conditions met - Operational expenditure	(458,200,000)	(447,741,519)
	-	-

In terms of the Constitution, this grant is used to subsidise the provision of basic services to indigent community members.

The capital portion in 2020-2021 was funded from the allocation of COVID 19 which was conditional based, but was included on the equitable share grant.

MIG

Current-year receipts	130,698,000	121,071,000
Conditions met - Capital expenditure	(124,763,100)	(115,384,922)
Conditions met - Operational expenditure	(5,934,900)	(5,686,078)
	-	-

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FMG

Current-year receipts	1,720,000	1,700,000
Conditions met - Operational expenditure	(1,720,000)	(1,700,000)
	-	-

EPWP Grant

Current-year receipts	2,127,000	1,760,000
Conditions met - Operational expenditure	(2,127,000)	(1,760,000)
	-	-

WSIG

Balance unspent at beginning of year	-	1,618,226
Current-year receipts	55,000,000	50,000,000

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
Conditions met - Capital expenditure	(55,000,000)	(46,618,226)
Conditions met - Operational expenditure	-	(5,000,000)
	-	-
EEDM		
Current-year receipts	4,500,000	3,600,000
Conditions met - Capital expenditure	(4,500,000)	(3,600,000)
Conditions met - Operational expenditure	-	-
	-	-
MDRG		
Current-year receipts	-	252,990
Conditions met - transferred to revenue	-	(252,990)
	-	-

25. Agency services

Agency fees - Drivers licence application	11,312,617	11,350,045
Vehicle licences	2,444	752
	11,315,061	**11,350,797**

26. Donations received

Nkangala District Municipality	7,110,280	44,530,677

Donations by way of assets were received from Nkangala District Municipality R7 110 280; (2021:R44 530 677).



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Figures in Rand	2022	2021

27. Employee related costs

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Basic	105,707,574	102,288,705
Bonus	8,368,458	8,138,949
Medical aid - company contributions	8,836,474	8,083,365
UIF	771,321	951,377
SDL	1,448,273	1,144,159
Standby allowance	627,612	888,318
Leave pay provision charge	754,937	256,331
Travel, motor car, accommodation, subsistence and other allowances	4,631,258	4,305,547
Overtime and Shift allowance	3,477,545	2,630,489
Long-service awards	1,267,039	1,384,683
Acting allowances	819,070	618,547
Housing benefits and allowances	132,137	131,366
Cellphone allowances	641,450	631,230
Pension contributions	19,986,808	19,247,397
SALGBC	45,836	45,520
	157,515,792	**150,745,983**

During the financial period 2018-2019 the municipality migrated from Grade 3 to 4

Remuneration of Municipal Manager: Mr ON Nkosi 01 July 2017 to 30 June 2022

Annual Remuneration	922,918	925,154
Car Allowance	180,000	180,000
Contributions to UIF, Medical and Pension Funds	294,981	93,559
	1,397,899	**1,198,713**

Remuneration of Chief Finance Officer: Ms JG Mahlagu 01 May 2019 to 30 June 2022

Annual Remuneration	706,241	708,103
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	180,019	168,163
	1,006,260	**996,266**

Remuneration of Corporate Service Manager: Ms SA Nxumalo 01 July 2017 to 28 February 2022

Annual Remuneration	659,106	855,066
Car Allowance	40,000	60,000
Contributions to UIF, Medical and Pension Funds	248,019	81,131
	947,125	**996,197**

Remuneration of Social Services Manager: Mr AK Chego 01 August 2018 to 30 June 2022

Annual Remuneration	857,824	928,095
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	77,327	68,211
	1,055,151	**1,116,306**

Remuneration of Development Planning Manager: Mr MS Tsebe 01 May 2019 to 30 June 2022

Annual Remuneration	807,824	808,095
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	84,555	70,966

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
	1,012,379	**999,061**

Remuneration of Technical Sevice Manager: Mr VL Skosana 01 May 2019 to 30 June 2022

Annual Remuneration	782,503	782,704
Car Allowance	120,000	120,000
Contributions to UIF, Medical and Pension Funds	108,006	104,788
	1,010,509	**1,007,492**

28. Remuneration of councillors

Executive Mayor: Cllr Mtsweni NS	344,992	945,985
Executive Mayor: Cllr Dikgale LJ	634,677	-
Chief Whip: Cllr Tau Joyce Johanna (Deceased)	-	119,131
Chief Whip: Cllr Motanyane Thokozile Egnes	741,571	480,286
Speaker: Cllr Msiza MP	465,970	-
Speaker: Cllr Mabena TL	311,893	773,689
MPAC Chairpersons	694,778	-
Executive committee	3,686,435	-
Other councillors	18,460,843	22,673,753
	25,341,159	**24,992,844**

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Figures in Rand	2022	2021

In-kind benefits

The Executive Mayor, Speaker, Chief whip and Mayoral Committee Members are full-time. Each is provided with an office and secretarial support at the cost of the Council.

The Executive Mayor has use of a separate council owned vehicle for official duties.

Remuneration of Executive Mayor: Cllr Dikgale LJ - 01 December 2021 to 30 June 2022

Annual Remuneration	462,754	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	171,924	-
	634,678	**-**

Remuneration of Executive Mayor: Cllr Mtsweni NS - 01 July 2021 to 30 November 2021

Annual Remuneration	282,460	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	62,531	-
	344,991	**-**

Remuneration of Chief Whip: Cllr Motanyane TE - 01 July 2021 to 30 June 2022

Annual Remuneration	380,696	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	196,948	-
Travel allowance	163,927	-
	741,571	**-**

Remuneration of Speaker: Cllr Msiza MP - 01 December 2021 to 30 June 2022

Annual Remuneration	316,160	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	120,015	-
Travel allowance	29,795	-
	465,970	**-**

Remuneration of Speaker: Cllr Mabena TL - 01 July 2021 to 30 November 2021

Annual Remuneration	141,920	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	102,034	-
Travel allowance	67,939	-
	311,893	**-**

Remuneration of MPAC Chairperson

Annual Remuneration	409,997	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	127,640	-
Travel allowances	154,911	-
	692,548	**-**

Remuneration of Executive committee

Annual Remuneration	2,079,421	-
Cellphone allowance, mobile data, contribution UIF, medical aid & pension	780,039	-
Travel allowances	826,975	-
	3,686,435	**-**

Notes to the Annual Financial Statements

Figures in Rand	2022	2021
Remuneration of other councillors		
Annual Remuneration	18,460,843	22,673,753
29. Depreciation and amortisation		
Property, plant and equipment	79,596,249	71,045,243
30. Finance costs		
Interest on overdue accounts	8,036	39,413
31. Debt impairment		
Consumer debtors contribution to debt impairment provision	218,742,421	175,961,188
Traffic fines bad debt contribution to debt impairment provision	1,690,945	3,942,834
	220,433,366	**179,904,022**
32. Amnesty and presciptions written off - consumer debtors		
Amnesty written off	2,083,321	3,719,781
Prescription written off	-	1,396,124
33. Bulk purchases		
Water purchases and water inventory consumed	130,555,769	150,773,812

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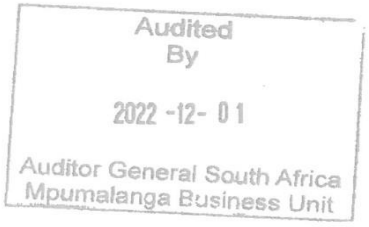
Notes to the Annual Financial Statements

Figures in Rand	2022	2021
34. General expenses		
Advertising	721,377	871,797
Auditors remuneration	6,133,544	5,705,227
Bank charges	411,550	664,675
Cleaning services	710	-
Consulting and professional fees	23,598,603	18,138,129
Debt collection	2,912,589	4,431,130
Entertainment	1,324,109	805,449
Flowers	184,800	-
Insurance	1,962,666	1,393,542
Conferences and seminars	1,679,778	1,151,302
Community development	3,733,852	3,262,225
Motor vehicle expenses	531,711	532,897
Pest control	811,351	448,550
Postage and courier	2,330	2,330
Printing and stationery	374,460	32,404
Repairs and maintenance	24,712,260	14,758,692
Security (Guarding of municipal property)	27,219,854	23,545,632
Software expenses	6,119,999	5,326,432
Staff welfare	580,115	198,020
Subscriptions and membership fees	1,952,796	1,894,413
Telephone and fax	1,616,355	1,783,501
Workman's compensation	541,555	-
Travel - local	2,623,176	1,378,057
Sewerage and waste disposal	20,423,834	8,760,550
Municipal services	21,237,689	15,880,417
Uniforms	535,977	818,841
Material and supplies	17,763,516	21,602,850
Motor vehicle licences	953,386	644,089
Town planning costs	-	2,005,313
Indigent relief	53,008	60,071
Water sample testing	843,630	1,048,197
Ward committee allowances	2,243,903	3,731,000
Water delivery services	17,466,480	39,312,977
Other expenses	10,070,849	9,471,051
	201,341,812	**189,659,760**

General expenditure increase 2021-2022 is mainly due to the landfill site liability increase of R20 024 667.

35. Auditors' remuneration

Expenses	6,133,544	5,705,227



Notes to the Annual Financial Statements

Figures in Rand		2022	2021
36. Cash generated from operations			
Surplus		90,541,169	175,857,105
Adjustments for:			
Depreciation and amortisation	29	79,596,249	71,045,243
Gain/(Loss) on Property, plant and equipment derecognised		7,313,597	14,606,276
Consumer debtors Prescriptions written off		-	1,396,124
Debt impairment	31	220,433,366	179,904,022
Consumer debtors Amnesty written off	32	2,083,321	3,719,781
Donations received	26	(7,110,280)	(44,530,677)
Movements in retirement benefit assets and liabilities		2,069,708	2,158,201
Movements in provisions		24,586,508	6,134,539
Changes in working capital:			
Inventories		442,834	(42,037)
Receivables from exchange transactions		(6,469,349)	(3,034,764)
Consumer debtors		(63,798,435)	(154,596,212)
Statutory receivables		(2,500,014)	(525,371)
Payables from exchange transactions		58,589,382	10,668,901
VAT receivable		10,250,987	9,087,317
Unspent conditional grants and receipts		-	(1,871,216)
		416,029,043	**269,977,232**

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37. Commitments

Authorised capital expenditure

Already contracted for but not provided for		
Property, plant and equipment	162,024,857	253,831,181
Total capital commitments		
Already contracted for but not provided for	162,024,857	253,831,181

This committed expenditure relates to property, plant and equipment and will be financed by available grants, retained surpluses, existing cash resources and funds internally generated. The commitments disclosed amounts are VAT exclusive.

Operating leases - as lessee (expense)

Minimum lease payments due		
- within one year	4,840,392	-
> Bidvest	586,916	-
> Databox		
- in second to fifth year inclusive	1,212,576	-
> Bidvest	978,193	-
> Databox	**7,618,077**	-

Operating lease payments represent rentals payable by the municipality for leased assets used in the day to day operations of the municipality. Leases are negotiated for an average term of seven years and rentals are fixed for an average of three years. Contingent rent is payable.

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Notes to the Annual Financial Statements

Figures in Rand		2022	2021
38. Contingencies			
Plaintiff	**Detail**		
Piet Chilli v/s THLM - Case nr: 12/2013	Mr. Chili has issued a summons against the Municipality claiming among others loss of income as a result of alleged breach of contract on the part of the municipality	345 000	345 000
THLM/ Lawmark Consulting cc - Case nr: 70121/11	The contractor (Joint Venture between Lawmark and Casnans) was awarded the tender of VIP toilets in Cluster E. The municipality concluded a contract on the 24th March 2010. The contractor was unable to complete the wor	1 200 000	1 200 000
Telkom SA Limited Case nr: 110/2015	The plaintiff is alleging that at or near Moloto Road on or about the 04th of March 2013, employees of the municipality acting within their scope of employment damaged an overhead cable belonging the plaintiff.	24 909	24 909
SAMWU abo Thutse Reinethine Mmantimo Case nr: JS436/15	Around 2012 the municipality advertised the position of the Senior Technician: Sanitation, interviews were conducted and appointments done. There were two appointments done while the vacant position was one. The plaintiff was the second best candidates and she was issued with an appointments. She was given an appointment on the 24th December 2012 and it was discovered by HR that her appointment was erroneously issued since it was one vacant position. The plaintiff was then informed telephonically of the mistake and a letter withdrawing her appointment was sent to her on the 28th December 2012. The plaintiff wants to be reinstated to the position and she also demands to be paid all the salaries she was would have received had the municipality not repudiated the contract	Amount not available	Amount not available
Mabapa Building Construction t/a Moriti School Uniform CC vs THLM Case nr: 623/16	On or about 7th August 2013 at Phola Park KwaMhlanga, some employees of the municipality negligently started fire or negligently failed and/or omitted to contain the fire they started. The said fire burned down and destroyed the plaintiff's business premises and other item	2 000 000	2 000 000
MJ Magaela vs Minister of Police/ THLM and NPA Case nr: Case no 84342/17 North Gauteng High court	On the 5th of January 2018 summons were served wherein the Plaintiff claim against the municipality payment of an amount of R1 290 000.00 for damages he claims to have suffered due assault by the member of the Municipal traffic officers on the 15th of March 2016 at Kwamhlanga R573 near total garage. The municipality has filed its appearance to defend and also has filed notice in terms of Rule (34i). to which the Plaintiff must respond within 30 days.	860 000	860 000

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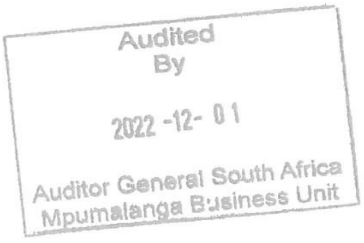
Notes to the Annual Financial Statements

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THLM vs Phungo Incorporated Case no:4801/19 Kunene Ramapala Attorneys	The municipality received combined summons from Phungo Incorporated, whereby the plaintiff is suing the municipality for damages amounting to R534 479.06 arising from a dispute regarding payment for services rendered. The Plaintiff was appointed to investigate Unauthorised, Irregular, Fruitless and Wasteful Expenditure, identified by Auditor-General during the annual audits from 2012/2013 to 2017/2018 financial years. The Plaintiff was expected to investigate the matters and deliver the full report and to date he has not delivered the report.	534 479	534 479
LPR	License Plate Recognition served a letter of demand to Thembisile Hani Local Municipality, Demanding that we allow their client to collect equipment's owned by their clients and also alleging that THLM is in breach of the terms of the contract. It demanded that THLM immediately remedy the breach or it will litigate.	Amount not available	Amount not available

39. Related parties

Relationships	
Accounting Officer	Mr ON Nkosi
Corporate Service Manager	Ms SA Nxumalo
Social Service Manager	Mr AK Chego
Chief Financial Manager	Ms JG Mahlangu
Development Planning Manager	Mr MS Tsebe
Technical Service Manager	Mr VL Skosana
Councillors	Thembisile Hani Local Municipality

The information required as per GRAP 20 paragraph 35(a) to (i) can be found in note 5 (Employee benefit obligations), 13 (Bonus provision), 14 (Leave provision), 27 (Employee related costs), 28 (Remuneration of councilors) and 45 (Councillor's in arrears) within the financial statements where relevant to the municipality.



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40. Prior-year adjustments

Presented below are those items contained in the statement of financial position, statement of financial performance and cash flow statement that have been affected by prior-year adjustments:

Description of nature of the prior period error:

1. Receivables from exchange transactions:

   (i) Interest receivable overstated for 2020-2021 after withdrawal of investment in 2021-2022

   (ii) Merchandising, jobbing and contracts (MJC) clearing of ageing between the other services, Property rates, Water, Sewerage and Refuse.

   (iii) Reallocation of MJC/bad debt.

2. Property, Plant and Equipment (PPE):

   (i) Recapitalisation of 2021_Z_11

   (ii) Capitalization of Enkeldoornoog B WSI Pipelines Civil Engineer Ward 5

   (iii) Recognising omissions Building & Facility - Identified through verification

* (The correction explanation is indicated with a number in brackets next to the item adjusted)

* As a result of prior period errors, the cash flow June 2019 was restated to reflect accurate figures.



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Statement of financial position

30 June 2021

	Note	As previously reported	Prior period error 2020-2021	Reallocation/ Reclassification	Restated 30 June 2021	Correction 2019-2020 and older
Receivables from exchange transactions		-	-	-	-	-
- Water (1iii)		19,383,484	10,529	(5,137,220)	14,256,793	-
- Refuse (1ii)		7,721,599	-	(1,357,068)	6,364,531	-
- Sewerage (1ii)		308,864	-	(54,282)	254,582	-
- Merchandising, jobbing & contracts (1ii)		2,966,395	-	7,480,315	-	(10,446,710)
- Electricity		482	-	(482)	-	-
- Deposits refunds		47,376	-	(47,376)	-	-
- Interest receivable (1i)		4,179,512	(339,171)	-	3,840,341	-
Receivables from non-exchange transactions:						
Statutory eceivables						
- Property rates 1(ii)		5,524,496	(46,420)	(942,033)	4,536,043	-
VAT receivable (1ii)		20,706,153	(13,304,493)	-	7,401,660	-
Property, Plant and Equipment (PPE)						
- Roads infrastructure: Cost (2i-iii)		1,077,959,926	-	34,594	1,077,994,520	-
- Roads infrastructure: Acc depr (2i-iii)		(659,098,708)	(18,890)	-	(659,117,598)	-
- Community assets: Cost (2i-iii)		454,398,437	1,758,106	1,552,057	457,708,600	-
- Community assets: Acc depr (2i-iii)		(292,697,760)	(1,927,870)	-	(294,625,630)	-
- Sanitation Infrastructure: Cost (2i-iii)		84,429,181	-	616,923	85,046,104	-
- Sanitation Infrastructure: Acc depr (2i-iii)		(44,416,777)	(4,479)	-	(44,421,256)	-

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- Pump stations: Cost (2i-iii)	220,894,728	(712,503)	8,794,932	228,977,157	-
- Pump stations: Acc depr (2i-iii)	(17,170,297)	620,656	-	(16,549,641)	-
- Capital work in progress (2i-iii)	252,328,581	-	(9,446,449)	242,882,132	-
Payables from exchange transactions	-	-	-	-	-
- Accrued leave pay	(14,238,465)	(514,732)	-	(14,753,197)	-
- Deposits received	(452,552)	-	47,376	(405,176)	-
- Provisions	(3,664,340)	(4,421,998)	-	(8,086,338)	-
Accumulated surplus		**(18,901,252)**	**1,552,057**		**(10,446,710)**
Total			**(17,359,718)**		**(10,446,710)**

Statement of financial performance



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30 June 2021

	Note	As previously reported	Prior period error 2020-2021	Reallocation/ Reclassification	Restated 30 June 2021	Correction 2019-2020 and older
Revenue from exchange transactions						
- Interest on Investment (1i)		5,304,664	(339,171)	-	4,965,493	-
- Water		70,384,449	10,529	-	70,394,978	-
Other income		-	-	-	-	-
- VAT Receivable		13,324,625	(13,304,493)	(20,132)	-	-
- Sale of other goods & rendering of services		261,178	-	20,132	281,310	-
Revenue from non-exchange transactions						-
- Property rates		54,023,771	(46,420)	-	53,977,351	-
Expenditure		-	-	-	-	-
- Depreciation (2i-iii)		(70,780,581)	(264,662)	-	(71,045,243)	-
- General expenses:i)		-	-	-	-	-
> Repairs & maintenanace (2iii)		(16,310,749)	-	1,552,057	(14,758,692)	-
> Other expenses		(4,534,321)	(4,936,730)	-	(9,471,051)	-
- Bad debt: Consumer debtors (1ii)		-	-	-	-	(10,446,710)
- Gain/loss on PPE derecognition (2ii)		(14,755,710)	(20,305)	-	(14,776,015)	-
			(18,901,252)	1,552,057	-	(10,446,710)
				(17,359,718)	-	(10,446,710)

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41. Risk management

Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

The table below analyses the municipality's financial liabilities into relevant maturity groupings based on the remaining period at the statement of financial position to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant.

At 30 June 2022	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Current liabilities	**94,987,748**	-	-	-
- Payables and accruals	22,923,104	-	-	-
- Retention	2,245,988	-	-	-
- VAT payable	34,966,665	-	-	-
- Unallocated deposits	1,029,570	-	-	-
- Over banking	437,881	-	-	-
- Accrued leave pay	15,450,240	-	-	-
- Provisions	8,226,182	-	-	-
- Employee benefit obligation	1,982,000	-	-	-
- Debtors with credit balances	7,726,118	-	-	-
Non-current liabilities: Payables from exchange transactions	-	**6,912,745**	**35,702,006**	**425,914**
- Deposits received	-	-	-	425,914
- Retention	-	-	35,702,006	-
- Advance payments: Land & building	-	6,912,745	-	-
	-	-	-	-
Non-current liabilities: Employee benefit obligations	-	-	-	**11,199,000**
Non-current liabilities: Landfill sites	-	-	-	**44,337,390**
	-	-	-	-
	-	-	-	-
	-	-	-	-

At 30 June 2021	Less than 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years
Current liabilities	**120,065,660**	-	-	-
- Payables and accruals	84,154,787	-	-	-
- Retention	129,523	-	-	-
- Unallocated deposits	986,542	-	-	-
- Over banking	437,991	-	-	-
- Accrued leave pay	14,753,197	-	-	-
- Provisions	8,983,477	-	-	-
- Employee benefit obligation	902,019	-	-	-
- Debtors with credit balance	9,718,024	-	-	-
Non-current liabilities: Payables from exchange transactions	-	**41,666,712**	-	**405,176**
- Deposits received	-	-	-	405,176
- Retention	-	35,572,463	-	-
- Advance payments: Land & building	-	6,094,249	-	-
Non-current liabilities: Employee benefit obligations	-	-	-	**10,209,273**
Non-current liabilities: Landfill sites	-	-	-	**23,415,585**

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Credit risk

Definition

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Components exposed to credit risk

Components exposed to credit risk include the following

* Cash deposits & cash and cash equivalents - risk that the municipality might deposits funds with the institution that are not approved by council and whose credit standing is questionable

* Trade debtors – possibility that the debtors might not pay the municipality on time exposing the municipality to liquidity problems.

Risk management process

* Deposits cash & cash and cash equivalents

The municipality only utilises registered major banks with high quality credit standing to curb the risk of potential losses on the funds deposited with the bank institutions

* Trade debtors

Trade receivables comprise a widespread of customer base. Management evaluates credit risk relating to customers on an ongoing basis taking into account the credit policy of the municipality which includes the following:

* risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors.

Financial assets exposed to credit risk at year end were as follows:

Financial instrument	**30 June 2022**	**30 June 2021**
Cash and cash equivalents	132,257,576	137,801,708
Receivables from exchange transactions	31,702,439	25,233,200

Market risk

Interest rate risk

As the municipality has no significant interest-bearing assets, the municipality's income and operating cash flows are substantially independent of changes in market interest rates.

42. Going concern

We draw attention to the fact that at 30 June 2022, the municipality had an accumulated surplus of R 2,408,754,473.

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

43. Fruitless and wasteful expenditure

Opening balance as previously reported	11,481,598	12,263,174
Opening balance as restated	**11,481,598**	**12,263,174**
Add: Fruitless and wasteful expenditure	8,036	39,413
Less: Amount written off - prior period	(6,900,293)	(820,989)
Closing balance	**4,589,341**	**11,481,598**

Notes to the Annual Financial Statements

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The municipality has appointed a disciplinary board to investigate the fruitless and wasteful expenditure. The investigation is concluded and therefore Council has written off fruitless and wasteful expenditure for 2017-2018, 2019-2020 amounting to R6 900 293.

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Expenditure identified in the current year include those listed below:			
	Description of expenditure		
Eskom and Rand Water Bulk	Interest on late payments	365	39,413
Eskom	Indigents free electricity	7,671	-
		8,036	**39,413**

44. Irregular expenditure

Opening balance as previously reported	86,366,163	57,227,613
Add: Irregular Expenditure - current year	72,908,793	38,267,097
Opening balance as restated	**159,274,956**	**95,494,710**
Less: Amount written off - prior period	(47,966,070)	(9,128,547)
Closing balance	**111,308,886**	**86,366,163**

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The municipality has appointed a disciplinary board to investigate the fruitless and wasteful expenditure. The investigation is concluded and therefore Council has written off irregular expenditure for 2017-2018, 2019-2020 amounting to R47 966 070.

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Incidents/cases identified in the current year include those listed below:				
	Legislation transgressed against	**Services**		
Mamolato Construction	SCM Reg 29(1)	Delivery of portable water	-	850,585
Thobela Attorneys and LMK Consulting JV	Constitution 117,SCM Reg 32,19	Debt collection	4,779,156	2,554,009
Bidvest Bank	SCM Reg 32	Rental of fleet	-	4,560,667
@Consulting	SCM Reg 32	Maintenance & Updating ofGRAP compliance Fixed Asset Register	-	2,342,476
MWG	SCM Reg 32	Access Control system	-	221,457
Kgotso Mokone Traders	PPR 9(1)	Moloto Water Infrastructure	24,714,373	3,237,077
Jasino General Services	CIDB Reg 17	Construction of Mountain View (Simunye) Bus Route	5,157,896	5,458,173
Laizment General Trading	PPR 5(6)	Galvanised Skip Bins	-	1,242,025
Stickson General Services	SCM Reg 28(1)(c)	Construction of Entokozwniwater infrastructure-Phase 1	6,557,867	-
KJM Business Enterprice	PPR 9(1)	Upgrading Kwamhlanga Stadium	14,744,418	17,800,628
Zembeleni Transport	PPR 9(1)	Construction of Sheldon Water Infra Pipelines	5,446,009	-
DKPB Construction (Pty)Ltd	PPR 9(1)	Upgrading Mabhoko Water Infrastructure	6,795,140	-
Namasango	PPR 9(1)	Construction of Entokozwniwater infrastructure-Phase 1	4,178,908	-
Ndiyase Transport and Projects (Pty) Ltd	PPR 8(2)	Work suits orange, Hats, clothing masks	173,695	-
EM Skhosi Trading (Pty) Ltd	PPR 8(2)	Safety boots, Water boots and Overalls	99,050	-
Lesedi Embellish Tours and Saf	PPR 8(2)	Safety boots, Water boots and Overalls	199,962	-
Kabau Holdings (Pty) Ltd	PPR 8(2)	OHS Committee uniform	62,320	-
			72,908,794	**38,267,097**

Irregular Expenditure is calculated of VAT inclusive while the figure disclosed above have been presented exclusive of VAT, due to that the municipality has claim back the VAT amount from SARS during 2021-2022 financial period

Notes to the Annual Financial Statements

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There had been a prior period error correction made on the upgrading of Kwamhlanga Stadium project to the amount of R17 800 628 .

Cases under investigation

The municipality has appointed a disciplinary board to investigate the irregular expenditure. The investigation is concluded and therefore Council has condoned or written off irregular expenditure for 2018-2019 amounting to R9 128 547.

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45. Additional disclosure in terms of Municipal Finance Management Act

Audit fees

Current year subscription / fee	6,133,544	5,705,227
Amount paid - current year	(6,133,544)	(5,705,227)
	-	-

PAYE

Current year subscription / fee	24,933,323	23,304,060
Amount paid - current year	(24,933,323)	(23,304,060)
	-	-

UIF

Current year subscription / fee	771,323	682,167
Amount paid - current year	(771,323)	(682,167)
	-	-

Pension and Medical Aid contributions

Current year subscription / fee	31,668,080	30,628,600
Amount paid - current year	(31,668,080)	(30,628,600)
	-	-

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Councillors' arrear consumer accounts

30 June 2022	Outstanding less than 90 days R	Outstanding more than 90 days R	Total R
Dhlamini Alicia Lebohang	13,697	19,466	33,163
Dube Tenboy Buttitjie	3,466	59,457	62,923
Gulube Lindiwe Kate	10,860	-	10,860
Jiyane Class Menzelwa	506	21,782	22,288
Jiyane Laza Elsie	296	443	739
Kgomo Rose Martha	894	595	1,489
Khumalo Eliot Sunday	18,722	18,478	37,200
Mabelane Margaret	294	4	298
Mabelwane Oria Mpheto	29,390	33,696	63,086
Mabena Thomas Lebandla	973	34,806	35,779
Madyingu Alexcious Sphiwe	309	1,044	1,353
Mahlangu Gideon	300	497	797
Mahlangu Godrey Nkosinathi	502	20,560	21,062
Mahlangu Moses Michael	11,308	16,995	28,303
Mahlangu Steven Citha	164	1,150	1,314
Mahlangu Thabiso Klass	523	20,136	20,659
Makhwithini Theletjie James	310	1,159	1,469
Mampuru Dipolelo Sinah	334	2,678	3,012
Maphoso Lucky Matlhats	48	2,966	3,014
Mashaba Mqosh Paulus	408	8,111	8,519
Mashinini Thabisile Elsie	290	561	851
Masilela Toenkie Linah	308	995	1,303
Mathibela Emelinah Mavis	309	1,062	1,371
Mgayi Fikile Violet	526	24,537	25,063
Mhlanga Maggie Thandi	519	18,228	18,747
Mnguni Maria Qhubeni	290	435	725
Mnguni Nomvula Sister	164	491	655
Mnguni Zenaye Jantjie	499	19,457	19,956
Mnisi Sgaule Timothy	638	5,029	5,667
Mogoboya Samual Bongani	309	1,062	1,371
Mokoena David Sello	1,614	-	1,614
Mokolo Motalanyane Lucas	164	173	337
Mokwena Augustine Renny	580	-	580
Motaung Ntombi Mit	314	1,097	1,411
Motaung Ntombi Mitta	314	597	911
Motena Mitopi Andries	420	9,581	10,001
Msibi Vusi Amos	309	1,062	1,371
Mtshaise Bernard Vusi	490	17,370	17,860
Mtsweni Samuel Mazungwe	24,074	41,514	65,588
Nduli Masotja Petros Nduli	18,507	18,388	36,895
Ngoma Norman	256	17,730	17,986
Nkosi Thabile Prunella	1,715	914	2,629
Ntuli Michael Vusi	840	684	1,524
Ntuli Mmelisizwe Terance	499	20,768	21,267
Nyalunga Xoloani Clement	502	21,188	21,690
Rampisa Motlalepule Sweetness	499	22,913	23,412
Sepogwana Moses Mmoisetsi	471	16,361	16,832
Shiburi Busisiwe Maria	31,247	40,463	71,710
Sibanyoni David Mabuzwa	506	19,692	20,198
Sikosana M Obed	1,021	1,403	2,424
Sithole Mkhululi Jacob	2,051	12,638	14,689
Skhosana Andries Mphatlalashan	499	19,783	20,282
Skosana Dini Samson	955	14,210	15,165

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Skosana Lindiwe Thembi	349	3,736	4,085
Skosana Vusimusi Vincent	311	1,189	1,500
Tshabangu Martha Lillian	315	1,407	1,722
	185,978	**640,741**	**826,719**

30 June 2021	**Outstanding less than 90 days R**	**Outstanding more than 90 days R**	**Total R**
Boshego Steven (Deceased)	537	5,611	6,148
Maseko Zanele	1,628	4,381	6,009
Msibi Vusi Amos	380	-	380
Dhlamini Alicia Lebohang	665	29,620	30,285
Hlope Nompumelelo Evidence	433	890	1,323
Jiyane Laza Elsie	674	17,267	17,941
Kekana Piet Thapelo	407	15,172	15,579
Mabelwane Oria Mpheto	1,243	57,150	58,393
Mabena Mbebenzi (Deceased)	537	5,611	6,148
Mabena Thomas Lebandla	674	15,942	16,616
Madyungu Alexcious Sphiwe	364	-	364
Mahlangu Amos	407	6,552	6,959
Mahlangu Christinah Ndlelenhle	711	19,575	20,286
Mahlangu Gideon	399	125	524
Mahlangu Moses Michael	665	24,733	25,398
Makhubela Jan Masaka	37	2	39
Makhwiting Theletjie James	420	4	424
Mampuru Dipolelo Sinah	479	2,261	2,740
Mashaba Mqosh Paulus	537	5,611	6,148
Mashinini Thabisile Elsie	407	112	519
Masilela Toenkie Linah	318	-	318
Mathibela Emelinah Mavis	380	-	380
Mnguni Maria Qhubeni	407	8,633	9,040
Mnisi Sgaule Timothy	177	683	860
Mogoboya Samuel Bongani	380	-	380
Motanyane Thokozile Egnes	665	27,912	28,577
Motaung Ntombi Mitta	432	1,058	1,490
Motena Mitopi Andries	555	7,003	7,558
Mtsweni Rubber Qaliwe	367	-	367
Nduli Masotja Petrus	665	33,490	34,155
Ngoma Norman	692	14,303	14,995
Ngoma Sipho Koos	136	-	136
Sikosana Mzwandile Obed	1,462	21,036	22,498
Skosana Dini Samson	407	13,019	13,426
Skosana Lindiwe Thembi	450	1,615	2,065
Skosana Vusimusi Vincent	367	-	367
Tau Joyce Johannah (Deceased)	230	-	230
Tshabangu Martha Lilian	432	612	1,044
	20,126	**339,983**	**360,109**

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Supply chain management regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the City Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.

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Figures in Rand	2022	2021

46. Deviation from supply chain management regulations

Paragraph 36 of the MFMA Act and regulations states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the annual financial statements.

Details of deviations – current year

Service description	Service providers	Justifiable reason for deviation	
60 Point check on vehicle reg. KFN 317 MP and HVV 223 MP	McCarthy Limited	Impractical to follow normal SCM process	141,743
Service on Mayoral vehicle JPF 558 MP	Hatfield Holdings (Pty) Ltd	Impractical to follow normal SCM process	130,875
Roadworthiness tests on municipal vehicles	Eyethu Roadworthy Centre	Impractical to follow normal SCM process	45,650
Registration fees for Ms Sinah Moripe (CIGFARO)	CIGFARO	Sole Provider of services.	4,279
Renewal of membership fees	Institute of Internal Auditors	Sole provider of services	7,718
Calibration of speed camera	Truvelo Africa Electronics		7,045
Registration fees for Mrs. J.G Mahlangu and Mr R. Makhubele for the attendance of Municipal Leaders Development Programme	CMAM South Africa	Impractical to follow normal SCM processes: Sole provider.	11,700
			349,010

Audited By
2022 -12- 01
Auditor General South Africa
Mpumalanga Business Unit

THEMBISILE HANI LOCAL MUNICIPALITY
Unaudited MFMA Section 125 (2)(e)

The following non-compliances were identified

- Non-compliance with Section 62(1) (d) of MFMA since irregular and fruitless and wasteful expenditure were incurred



ACTION PLAN

ACTION PLAN 2021/22

THEMBISILE HANI LOCAL MUNICIPALITY								
AG REMEDIAL ACTION PLAN								
Audit outcome 2021/2022:								
Audit Opinion: Unqualified with Findings								
Finding No.	**Category / Key area**	**Focus area (Finding)**	**Root cause of non-compliance / Internal control deficiencies**	**Action plans to be taken**	**Activities to be undertaken to operationalize the Action plan**	**POE's of Controls set in place**	**Due date**	**Responsible person**
Matters affecting the audit report								
1	Classification errors on Licenses and permits revenue	Whilst auditing the licences and permits, we noted that it was incorrectly classified as revenue from non-exchange transaction instead of exchange transactions since THLM performs services on behalf of DCSSL and in return gets agency fees/commission for such services	Lack of consistency in dealing with the classification of Licensing and permits revenue as per the interaction/advice received from the AGSA from one financial year to the other.	Set aside adequate time to review the AFS to ensure that they are fully compliant with GRAP principles.	Prepare Quarterly AFS together with the lead sheets	AFS Lead sheets	30-Oct-22	Assistant Manager: Revenue

ACTION PLAN

2	VAT receivable incorrectly classified as Revenue	**Finding 1** While auditing revenue from exchange transaction, it was noted that note 20 of the annual financial statement included VAT receivable of R32 117 338 as an income. This item should not be income in terms of the GRAP 9 because of the following reasons: a) The municipality did not exchange any service to SARS in return for any consideration. The municipality merely acts as an "agent" to collect VAT on behalf of SARS. b) The VAT receivable is a reimbursement to the municipality for VAT input not claimed, therefore there is no income generated by the municipality in the ordinary course of its operations. c) The municipality recognize revenues exclusive of VAT in its statement of financial performance and therefore VAT receivable/output cannot be recognized in the statement of financial performance. VAT receivable is a line item in the face of statement of financial position. **Finding 2** It was also noted that VAT receivable was treated in the similar manner in the 2020/21 financial year. An amount of R13 304 493 was incorrectly	Lack of Implementation of proper monitoring and reviews of the annual financial statements	To ensure that all VAT accounts are properly balance on accrual and cash basis. To convert VAT accrual to cash basis as per the AGSA advice from previous auditing	That all VAT 201 returns are submitted on monthly basis to SARS	Monthly VAT 201 submitted to SARS,all segments/items for VAT appearing on the GL both for accrual and cash basis showing receivable or payable	31-Oct-22	Assistant Management Budget and Reporting

ACTION PLAN

		recognized and classified as Income in the comparative figures of 2020/21. This would result in a prior period error because it arose from misinterpretation of the accounting policy and the facts which were readily available when the financial statements were authorized for issue.						
3	Municipality account statements not sent to customers on a monthly basis	Whilst performing walkthroughs for the controls on receivables from exchange pertaining to the monthly preparation and sending of customer statements/accounts, we identified the following: a) Management confirmed that they utilised emails to deliver customer statements on monthly basis for 2021-22 period. We looked at the evidence provided by management for the month of June 2022, we noted that statements were not delivered monthly to all customers per billing report which reflects that the municipality has more than 57 000 customers. On the report provided for walkthroughs, we noted that 865 emails were sent and only 851 were successfully delivered to the customers.	The majority of statements physically sent out were returned from the post office a couple of times due to the addresses in use and those customers which did not renew their lobby boxes from the post office side.	Implementation of controls over monthly sending out of accounts statements to the municipal clients through the use of availably men's of post (digital and/or manual).	Institute adequate controls regarding the delivery of monthly	List of customer statement	31-Jan-23	Assistant Manager: Revenue
4	Non-disclosure of	While auditing donation received, we noted that Thembisile Hani	Lack of enough time to deal with Implementation	Set aside adequate time to review the	Statements to account holders as a matter of	Six months donation from	27-Oct-22	Assistant Manager

ACTION PLAN

	the contingent asset	Local Municipality received donations of capital projects (Completed and WIP) from the Nkangala District Municipality as at 30 June 2022. The municipality was also advised by the district municipality in the letter that as the status of the work in progress are incomplete, these assets should only be disclosed as contingent assets in the annual financial statement of the local municipality in accordance with the applicable GRAP standards. The assets meet the definition of contingent assets because these are possible assets that will only be owned by the local THLM in future, which is upon completion of the projects by the Nkangala district municipality. We noted that the municipality did not disclose these capital projects of an amount of R14 262 467.27 as contingent assets in their financial statements as required by GRAP 19.	of proper monitoring and reviews of the annual financial statements	AFS to ensure that they are fully compliant with GRAP principles.	urgency in order to assist in boosting up the	Nkangala District Municipality.		Assets : Richard Makhubele
5	The disclosure notes for Property, Plant and Equipment not in line	During the audit of Property, Plant and Equipment disclosure we identified that the disclosure notes 3 is not in line with the applicable GRAP standard.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Set aside adequate time to review the AFS to ensure that they are fully compliant with GRAP principles.	Checklist for the GRAP requirements	AFS Lead sheets	Nov-22	R Makhubele – Assistant Manager : Assets

	with GRAP 17							
6	Targets set for water KPIs are not SMART	The following were identified whilst auditing the annual performance report (APR). 1) Management does not have procedures, controls, systems and processes in place to justify the set targets including the reliable measurement of the reported performance on those targets. I. Number of households provided with water and number of households provided with 6kl free basic water The indicators include three kinds of households namely - • Reticulated households with a billing system that can link the water provided to the household through the system reports. • Reticulated households with no billing system, on which the provision of water can be traced. • Households that are provided with water at a central point (Jojo tank) using water trucks, these households cannot be traced as there is no record of which households specifically collect water from the said tanks. Thus for the households that collect water from the Jojo tanks, their household consumption cannot be traced directly to the household like a stand number/	As per 4.4 above, the inclusion of this KPI on the SDBIP was the critical turning point as we could have accepted the finding for not complying with the basic service performance management framework in order to avoid this finding that we may not be able to justify in terms of measurement and verifiability. 5.1.2 Even after including the KPI in the SDBIP, we did not follow the SMART principle when putting /setting targets for the KPI. 5.1.3 Reliance on billing report as a portfolio of evidence for the provision of supply which is not the true reflection as we are billing on a flat rate. 5.1.4 Not billing all households within the municipal area of jurisdiction. 5.1.5 Not being able to quantify the households provided for through supply of water through water tankers.	1.1 As per the recommendation by AGSA to benchmark with other municipalities, we have done that through engagements with Steve Tshwete Local Municipality (STLM). 6.2 The STLM does not have this finding on the SDBIP or APR because they have not included this KPI as part of their APR, meaning they are not reporting for water provision and free basic water supply. 6.3 To register all our Jojo/storage tanks that we use during the delivery of water through water tankers and do away with the pouring of water to individual cans/containers. 6.4 To register all the households (formal or informal) into our register through the housing or planning	List of water tanks, quantity and location by 27/01/2023. Submission of a consolidated GVR and GIS data by 27/01/2023. In-house reconciliation session by 03/02/2023. Engagements with AGSA 10/02/2023.	consolidated GVR, GIS data and Reconciled information	10-Feb-23	Assistant Manager Water and Sanitation & Manager Technical Services

		household consumption report. Note should be taken that all these categories are included in the 91007 households which are reported on, yet only the reticulated billed households can be traced therefore data cannot be collected consistently on this indicator. The target is not specific as it is based on the household data that was provided by statistics South Africa through its census program in 2015, this does not provide a logical relation to the fact that over the years there has been population growth through the emergence of new villages that are not accounted for in the assumed annual percentage increase in the households, furthermore only the billed households can be traced reliably therefore the target is not specific as 91007 are targeted yet the achievement is limited to those that can be reliably traced (64 267). The table below indicates the reported versus planned targets for the indicator. No Key Performance Indicator Target Reported performance 1 DTS007- Number of household provided with water 91 007 64 267 2 DTS033- Number of HH provided with 6kl free basic water 91 007 64 267		unit in order to be able to account for the actual number of households provided with the services so that we can be able to have a sense of our targeted service delivery imperatives. 6.5 Change the wording on the KPI or targets instead of number of households perhaps we could set the number of kiloliters expected from our sources which may lead us to another finding given the unreliable and inconsistent supply from our bulk service providers CoT in particular. 6.6 If possible, we should remove this KPI from the SDBIP because we cannot be able to measure and verify the target set by ourselves which is what brought us to this point.				

ACTION PLAN

7	Misstatements identified in the annual performance report (APR)	The Municipality reported targets achieved in the APR that do not agree to the supporting evidence (POE). The table below indicates the differences. Number Indicator APR POE Difference 1 DTS185 Number of registered/ reported electricity incidents resolved within 14 days. 78 70 -8 2 SDS022 Number of awareness campaigns and events for women, elderly, people with disabilities and children conducted 14 16 2	Unintentional failure to notice the mistake during compilation and reviewal of the Annual Performance Report (APR).	Management should adjust the APR to align with the portfolio of evidence. Effective oversight of progress reporting process by supervisors and management. Management should implement adequate controls to ensure that reported achievements agree to the supporting schedules.	Rectification/ correction of the APR report to align with POE submitted.	Revised APR report, Monthly reviews in order to ensure that the POE aligns with the APR targets.	18-Nov-22	Manager: Technical ; Assistant Manager Electrical; Manager: SDS
8	Misstatements identified in the annual performance report (APR)	The Municipality reported targets achieved in the APR that do not agree to the supporting evidence (POE). The table below indicates the differences. Number Indicator APR POE Difference 1 Number of registered/ reported sanitation incidents resolved within 14 days 291- 572- 281	Unintentional failure to notice the mistake during compilation and reviewal of the Annual Performance Report (APR).	Management should adjust the APR to align with the portfolio of evidence. Effective oversight of progress reporting process by supervisors and management. Management should implement adequate controls to ensure that reported achievements agree to the supporting schedules.	Rectification/ correction of the APR report to align with POE submitted.	Revised APR report, Monthly reviews in order to ensure that the POE aligns with the APR targets.	18-Nov-22	Manager: Technical ; Assistant Manager Water

ACTION PLAN

9	Invitation to quotation did not specify the minimum threshold	During the audit of supply chain management, it was noted that the municipality procured designated sector goods and the invitation (Public notice) or request for quotation did not specify the minimum threshold for local production and content as prescribed in the relevant NT Instruction Notes. For details of the winning bidders and the value of the contract refer to the table below: # Name of supplier Goods procured Value of award 1 NDIYASE TRANSPORT AND PROJECTS (PTY) LTD Work suits orange, Hats, clothing masks 173 695,28 2 EM SKHOSI TRADING (PTY) LTD Safety boots, Water boots and Overalls 99 050,00 3 LESEDI EMBELLISH TOURS AND SAF Safety boots, Water boots, 199 962,00 4 KABAU HOLDINGS (PTY) LTD OHS Committee uniform 62 320,00 535 027,28	Management did not exercise sufficient oversight to ensure compliance with applicable laws and regulations.	Ensure that procurement of local content goods by the municipality complies with applicable laws and regulations.	Check list when procuring designated sector goods and the invitation (Public notice) or request for quotation did not specify the minimum threshold for local production and content	Check list for the public notice	30-Dec-22	Assistant Manager SCM
10	Lead schedule – Difference in the lead and narrative not provided in	a) During the audit of irregular expenditure, we noted a difference from prior year AFS to current year's comparative amounts, however there is no narrative provided in the AFS to explain the	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Set aside adequate time to review the AFS to ensure that they are fully	Quarterly AFS together with the lead sheets	AFS containing the Notes which fully describes the transactions.	12-Oct-22	AFS Consultant

ACTION PLAN

	the AFS for irregular expenditure.	adjustment on the irregular expenditure note (i.e. note 43). No prior period error was disclosed. Details Amount as per prior year audited AFS Amount as per corresponding figures Difference Irregular expenditure R68 565 535 R86 366 163 R17 800 628		compliant with GRAP principles.				
11	Misstatement of Segment reporting disclosure note	While auditing reportable segments, we casted the disclosure and there was a difference noted in terms of the amount disclosed and the amount re-casted by the auditors:	Management lacked the control to implement the exercising of professional due care when preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation with supported with valid evidence.	Conduct proper and thorough reviews from time to time on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Disclosure segment note reporting in terms of the AFS.	Segment reporting disclosure note	1-Nov-22	AFS Consultant
12	Performance agreements not in place and employees not rewarded for performance	• The municipality did not have performance agreements in place for other staff officials to keep the officials responsible and accountable for the areas of their responsibilities. • It was further noted that there was no process in place to reward and retain employees who are performing well as there are no performance bonuses or any other means of recognition in place.	shortage of staff within PMS Unit	To fill the 2x Post of PMS Coordinators and start with the Assistant Managers by ensuring that Job description and Job Evaluation of Assistant Managers aligned with the Municipal Staff Regulations of 20 September 2021	Conclude annual Performance Agreements	Reviewed PMDS Policy to align with staff regulation	1-Dec-22	Assistant Manager: PMS Manager: Corporate Services

ACTION PLAN

Other Important Matters								
13	Misstatement of employee related Costs	While auditing employee related cost, we casted the note 26 and there was a difference noted in terms of the amount disclosed and the amount recalculated by the auditors: Amount as per the AFS 158 057 347,00 Recalculated amount 157 515 792,00 Difference 541 555,00	Management lacked professional due care when preparing the AFS to ensure that it reflects accurate amounts relating to employee related costs.	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Review the Leasheet together with the AFS to detect mapping errors	Leadsheets and AFS	9-Nov-22	Assistant Manager Revenue and Acting Assistant Manager Expenditure
14	Acting positions not filled for more than three months	As per the policy implemented by the municipality, it is required that acting shall be limited to a maximum of three months and the vacant posts are to be filled within six months. During the audit of human resource management, it was noted that there were employees who were in acting positions for more than three months which have been indicated below: Initial and Surname Acting months MS TP TSUNYANE 11 Months Ad JP SKOSANA 8 Months MS SN MATLADI 9 months MR MP MAHLANGU 11 months MR JT MASHIANE 7 months MR C MASUKU 7 months MR T SKHOSANA 7 Months	Unfinalised Job Evaluation processes.	Filling of funded positions.	Advertisement of funded posts. Selection processes and appointments.	Appointment letters	31-Mar-23	Assistant Manager: HRM

ACTION PLAN

15	Leave Policy not line with the Main Collective Agreement for accumulation of leave.	During the audit of leave accrual, it was noted that the leave policy does not make a provision for the forfeiture of accumulated leave days after a period of 6 months, from the end of each employees' leave cycle, which is not in line with the main collective agreement for municipal workers. Further to this, it has been noted that the Payday system does is also not configured to only forfeit leave days in excess of 48 days, after a period of 6 months from the end of the leave cycle. The system is currently set up for employees to forfeit accumulated leave days in excess of 48 days, at the end of their leave cycles The above concerns noted could lead to various consequences for the municipality, which amongst others include employees being disgruntled over forfeiting their leave days unfairly and prematurely, employees not being paid the correct leave days on the day of termination of service and continuous findings by the AGSA on accrued leave pay.	Incorrect set up of the system , Non reviewal of the Leave policy to include the leave forfeiture	Reconfigure the system to allow forfeiture after 6 months at the end of the leave cycle. Review of the Leave Policy to include leave forfeiture.	System to be reconfigured in January 2023 and Test performance to ensure the system is contently set up. Policy will be reviewed by 30 June 2023.	System generated reports; Reviewed Leave policy	Jun-23	Assistant Manager Human Resource
16	Control deficiencies on fines, penalties and forfeits	Whilst performing walkthrough for fines, penalties and forfeits we identified the following: 1. The municipality entered into an agreement with LPR I-Cube on 01	Incompatible system to Munsoft	The newly appointed service providers 'system is compatible with munsoft which will enable interfacing	The new system is in use as from October 2022	System generated reports	31-Oct-22	Acting Assistant Manager: Public Safety

	interface process	December 2017 to handle traffic fines administration for both cameras and fines books. LPR I-cube uses Easy Traffic Management System which is outsourced from ETMS service provider to administer the traffic fines. The municipality managed to perform interface between ETMS and Munsoft but unfortunately the process failed since the Munsoft GL information did not pull through all the information with specific traffic fines references to identify individual accounts. THLM ended up passing a journal to recognise the shortfall that did not pull through.		between the two systems.				and Transport
17	Property Rates Misstatements	Whilst auditing property rates, we noted the following: We selected properties registered from billing report and traced them back to the valuation roll and identified that the following customer should not have been billed because their property is not registered. Account Number Service Account holder Billing report - classification Total amount for the year 0 PROPERTY RATES UNKOWN UNKNOWN RESIDENTIAL R72 370.44	Management lacked control to perform adequate reviews on the billing information to ensure that those whore are not legible to be billed Rates and Taxes are excluded.	Implement proper controls in ensuring that customer data captured on the munsoft system which is used to calculate property rates is valid, accurate and complete.	Reconcile the registered properties from billing report and the valuation roll	Valuation roll reconciliation	31-Mar-23	Assistant Manager Revenue

ACTION PLAN

18	Revenue: Inconsistent description of financial line item.	During the audit of revenue, we noted a line item with a description of Agency fees on the face of the statement of financial performance, however the description on note 15 refers to Licences and permits.	Management lacked the control to implement proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Consistence on the line item with a description of Agency fees on the face of the statement of financial performance and the disclosure note	AFS	Nov-22	Assistant Manager Revenue & CFO
19	Scope Limitation - Various Components (COMAF 05)	We noted the following information was not submitted for audit within two working days: **Supply Chain Management - Performance Audit** The following information was requested on the 7th September 2022 under RFI 12 and was not submitted for audit. Information requested Project Tender document/RFQ for the Professional Service Providers (PSP) Construction of Moloto Water Infrastructure **Debt Impartment** The following information was requested on the 23rd September 2022 under RFI 26 and was not submitted for audit. **General Expenditure - Repairs and maintenance** The following information was requested on the 27th September 2022 under RFI 39 and was not submitted for audit **Operating Lease** The following information was	Lack of Implementation of proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.	Institute proper records management controls to enable the municipality to retrieve the documents with ease and to protect the records from any potential loss or damage.	Separate filing for all the tenders awarded for the current financial year.	Reconcile the filed tender documents with the list of all warded tender for this financial year to verify completeness of the tender document.	30-Mar-22	Assistant Manager SCM / Record Management

		requested on the 30th September 2022 under RFI 45 and was not submitted for audit. • Payment vouchers for operating lease contract with Data box Technologies for the year under review (2021/22).						
20	Scope Limitation – Various Components. COMAF 08	a) **General Expenditure - Remaining population** The following payment vouchers were requested on 4 October 2022 under RFI 53 and was not submitted for audit. b) **General Expenses: Repairs and maintenance (additional sample).** The following payment vouchers were requested on 5 October 2022 under RFI 58 and was not submitted for audit. **PAYABLES** **a) Payable -Retention (additional Sample)** The following information was requested on the 7 October 2022 under RFI 62 and was not submitted for audit. 1. Project progress reports both before and after year end 2. Certificate of completion and invoice 3. Payment certificates	Lack of Implementation of proper record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial and performance reporting.	Institute proper records management controls to enable the municipality to retrieve the documents with ease and to protect the records from any potential loss or damage.	Electronic filing payment vouchers for the current financial year	Monthly electronic payments vouchers	31-Jan-23	Acting Assistant Manager: Expenditure

ACTION PLAN

		4. Signed Contract/Service Level Agreement						
21	Incorrect narration of Irregular expenditure and fruitless and wasteful expenditure.	During the audit of Irregular expenditure and fruitless and wasteful expenditure, as presented in note 42 and 43 of the annual financial statements, we noted that management did not specify in the narrations that the irregular expenditure and fruitless and wasteful expenditure were written off. The narration on the financial statements indicate that council has condoned or written off the amounts.	Lack of Implementation of proper monitoring and reviews.	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Disclose the prior period error in the financial statements and a listing that support the error should be submitted to the auditors.	Prior period error disclosure to have accurate and correct supporting documents.	9-Nov-22	AFS Consultant
22	Incorrect recognition of indigent payments as fruitless and wasteful expenditure	During the audit of fruitless and wasteful expenditure, it was noted that the municipality incorrectly recognised the payments as fruitless and wasteful expenditure for the payments paid for indigents to Eskom. These payments do not qualify as fruitless and wasteful expenditure because they were made of behalf of approved indigents of the municipality and therefore were not incurred in vain. Below is a list of payments made:	Lack of Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Verify each invoice received from Eskom together with the beneficiary list to validate the accuracy and completeness of the invoice before the payment is made to Eskom	Eskom monthly invoices and the Indigent list for the beneficiaries for free basic electricity	28-Feb-23	Assistant Management Revenue

ACTION PLAN

23	Provisions – Incorrect casting of the closing balance.	During the audit of provision for rehabilitation it has been noted that the closing balance for this item as per note 13 has been incorrectly casted as R46 407 098, the correct figure should be R44 337 391 as per the table below and a difference of R2 069 707 (R46 407 098- R44 337 391) has been noted. Details Opening balance Additions Total Provision for rehabilitation R24 312 724 R20 024 667 R44 337 391	Lack of Implementation of proper reviews in the financial statements.	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Properly reviewed AFS to ensure that all notes are casted correctly	Landfill site provision calculations and AFS	28-Feb-23	CFO
24	Kwa Mhlanga landfill site is not licensed	During the audit of the landfill sites, we noted that the municipality uses two landfills for general waste per Schedule 1 of Section 19 of NEWMA being the Kwaggafontein and KwaMhlanga landfill sites and we noted that council does not have a license to operate KwaMhlanga landfill site.	The root cause is the delay in the appointment of the service provider to conduct the process of Environmental Impact Assessment done by the Department of Forestry Fisheries and Environment.	Management will make follow up with DFFE on the appointment of the service provider for EIA process as the tender was closed on the 17 November 2022.	Quarterly progress review meeting with DFFE	None	1-Jul-23	Manager SDS
25	Understatement of Service Bonus Provision identified.	During the audit of Provisions disclosed in note 13 of the annual financial statements for the year ended 30 June 2022, it was noted that there as a significant difference between the provision amount disclosed and the amount paid for service which is disclosed in note 26-Employee related costs.	Lack of capacity by management to can accurately calculate the Bonus Provision when preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation	Conduct proper and thorough reviews on the AFS to ensure that amounts presented	Disclosed in the annual financial statements are supported by valid and accurate calculations and information.	Bonus provision calculations	29-Nov-22	CFO

ACTION PLAN

		After discussions with Nnesana Matladi -Acting Payroll manager and inspection of the THLM provision calculation, it was discovered that the provisions were recognised on pro rata basis instead of being fully recognised. As employees of THLM get paid their bonuses on their relevant month of engagement, the provision recognised for each employee was appointed by the remaining months after year end to the date of payment, being the employee's engagement date. However, GRAP requirements state that the provision should be recognised on a reliable estimate and the reliable estimate in this regard would be the full bonus amount that is expected to be paid out to be recognised as the provision as at year end 30 June 2022.	and supported with valid calculations.					
26	General expenditure not classified correctly	During the audit of Provisions disclosed in note 13 of the annual financial statements for the year ended 30 June 2022, it was noted that there as a significant difference between the provision amount disclosed and the amount paid for service which is disclosed in note 26-Employee related costs. After discussions with Nnesana	Lack of capacity by management to can accurately calculate the Bonus Provision when preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation	Conduct proper and thorough reviews on the AFS to ensure that amounts presented are complete and accurate.	Ensure that the classification of transactions are done as accurate as possible and ample time is provided to do the reviews prior submission of the AFS.calculation of Disclosed in the annual financial	Accurate classification of transactions in the AFS.	29-Nov-22	CFO

ACTION PLAN

		Mataldi -Acting Payroll manager and inspection of the THLM provision calculation, it was discovered that the provisions were recognised on pro rata basis for each employee instead of being fully recognised. It was further discovered that the Bonus Provision in prior years has been calculated this way, resulting in a Prior Period Error.	and supported with valid calculations.		statements are supported by valid and			
27	The DTI was not notified of the successful bidder and the value of the contract	During the audit of compliance with applicable laws and regulations it was noted that the municipality procured goods which falls within the designated sector production for local content and Department of Trade and Industry (DTI) was not notified of the winning bidder, the value of the award, The DTI was also not provided with copies of the contract together the winning bidder's MBD 6,2 certificate and The bidding documentation did not stipulate that the rates of exchange quoted by the bidder in the Declaration Certificate (MBD 6.2) will be verified.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure that the requirements of Local Content and Production are complied with and introducing a compliance check list that will be specific to Local Content and Production	Check list for the public notice	30-Dec-22	Assistance Manager SCM
28	Contract Management : Procurement not initiated	During the audit of supply chain management, we noted the following contracts coming to an end in which procurement process	Lack of enough time to deal with Implementation of proper monitoring and	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying	Establish and communicate policies and procedures to	Contract register	1-Dec-22	Assistant Manager Legal/SCM

ACTION PLAN

	for a contract coming to an end within a six-month period	was not initiated within six months of the expiry of the contract.	reviews of the annual financial statements	and correcting errors on time.	enable and support understanding and			
29	Comparatives - Differences identified	During the audit of general expenses, we noted a difference from prior year AFS to current year's comparative amounts, however no prior period error was disclosed. Details Amount as per prior year audited AFS Amount as per corresponding figures Difference General expenses – staff welfare R198 020 R0 R198 020	Lack of Implementation of proper monitoring and reviews.	Proper review before financial statements are submitted for audit.	Disclose the prior period error in the financial statements and a listing that support the error.	Prior period error disclosure note and supporting documents	28-Feb-23	AFS Consultant
30	General expenditure not classified correctly	During the audit of general expenses (repairs and maintenance) we noted that the following transactions were incorrectly classified. Upon inspection of the documentation to support the transactions, we noted that the transactions formed part of professional fees and thus the nature of the transaction differed to the transactions allocated to the repairs and maintenance accounts as these were professional fees for water sampling and feasibility study for water development plan not repairs and maintenance of the	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Prior period error document that support the error should be compiled and submitted	Leadsheets and AFS	29-Nov-22	AFS Consultant

ACTION PLAN

		municipality. The identified transactions are listed below:						
31	Misstatements identified in the payables and accruals	Whilst auditing payables and accruals balances we identified the following: a) The amount as per general ledger does not agree to the amount as per AFS. As a result, the payables and accruals are misstated - refer to the table below: No Description Amount as per general ledger Amount as per AFS Differences 1 Payables and accruals R17 503 077.72 R23 585 971.00 R6 082 893.28	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Creditors ledger amount agree to the amount as per AFS.	Creditors ledger and AFS	1-Nov-22	Acting Assistant Manager: Expenditure
32	Misstatements identified in the accrued leave pay	During the audit of accrued leave pay, we recalculated the leave days balance used for accrued leave pay using the payroll report and confirmed that they don't agree to the leave days balance as per the accrued leave pay report used to prepare the AFS. As a result, the accrued leave is overstated - refer to the table below:	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure the accuracy of the leave days as drawn from the system	Leave pay list and AFS	bi annually	Assistant Manager: HR
33	Accrued leave pay - Differences identified	During the audit of accrual leave pay, we noted a difference between the accrual leave pay listing and the annual financial	Lack of enough time to deal with Implementation of proper monitoring and	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not	Ensure that the accrued leave pay agrees to the annual financial statements.	Leave pay list and AFS	Quarterly	Acting Assistant Manager: Expenditure

ACTION PLAN

	between the listing and the annual financial statements	statements. Details Amount as per leave provision listing Amount as per current year AFS Difference Accrual leave pay R 15 840 390,33 R 15 325 658 R 514 732,33	reviews of the annual financial statements	detecting, identifying and correcting errors on time.				
34	Incorrect classification of debtors with credit balances in the annual financial statements	During the audit of debtors with credit balances, it was noted that this balance has been incorrectly classified as a non-current liability. In terms of GRAP 1, any liabilities that are part of the working capital used in the entity's normal operating cycle should be classified as current. Based on this, it is our understanding that debtors with credit balances are part of the municipality's working capital that is realised or used in the entities normal operating cycle, this is substantiated by the fact that these debtors arise due to the services provided by the municipality and they are ultimately charged for the various services such as property rates, basic water, refuse and basic sanitation etc. As a result of the entity providing the aforementioned services, these debtors overpay on their accounts which result in a liability, however the municipality will realise this liability to revenue as part of its	Non review and monitor compliance with applicable legislation	Ensure that the balance for debtors with credit balances is correctly classified in terms of GRAP 1.	Debtors with credit balances be disclosed in terms of GRAP be classified as current.	AFS	22-Nov-22	Assistant Manager Revenue

ACTION PLAN

		normal operating cycle when services are provided.						
35	Misstatements identified on the cash flow statement.	During the audit of Cash flow statement, we identified differences while recalculating the figures from the cash flow statement presented. The following differences were noted:	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Review the individual items in the general ledger to ensure that they are aligned to what is disclosed in the annual financial statement.	AFS & General ledger	26-Oct-22	AFS Consultant
36	Completeness of disclosure note - Contingent liabilities	During the audit of the Contingent liabilities, we noted that the municipality received a demand letter from MG Law Performance Strategists on behalf of License Plate Recognition dated 20 June 2022. The Municipality is accused of breach of contract by unlawfully taking possession of LRP's cameras.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Disclose the prior period error in the financial statements and a listing that support the error.	AFS which includes the schedules for contingent liabilities in the Audit File	28-Feb-23	Assistant Manager: Legal
37	Ineffective use of consultants: Non-compliance with the MFMA and the municipal cost containment regulations	Contrary to the above-mentioned requirements, during the audit of the financial statements, the following issues were identified during the audit: The municipality appointed Maximum Profit Recovery (MAXPROF) (Pty) Ltd for the compilation and submission of VAT returns and the administration of VAT issues with the South African Revenue Services for a period of 3 years, commencing on	Management did not ensure that there is adequate resources in place to ensure the efficient use of resources.	Apply the provisions of the Municipal Cost Containment regulation. Internal capacity is developed to reduce the dependency on the use of consultants.	Developed internal capacity to reduce the dependency on the use of consultants.	Advertised and appoint an internal person	N/A	N/A

		7 August 2019. As per SLA, MAXPROF was contracted to provide the following services: • 1.1: Provision of VAT Recovery Services, including the review of all relevant previous transactions in order to ensure overall compliance with the VAT Act. • 1.3: Perform a confidential review of the client's accounting transactions on a contingency basis, more fully set out hereunder, for the maximum period for which a recovery can be made in terms of the prevailing legislation (currently the last 5 (five) years for VAT), calculated from the date of submission of MAXPROF's initial report or calculated from the end of the client's current financial year end, whichever is the latter ("the initial period"). • 1.4: In addition to the review of the "initial period", MAXPROF shall for a period of 36 (thirty-six) months, also perform a review on the transactions entered by the client for the period following the last 5 (five) years, the "initial period", commencing 7 August 2019 until 31 July 2022. • 1.5: The review for purposes hereof shall mean the identification of overpayments and/or under deductions and/or undue assessments and/or undue						

		penalties and interest of a client vis-à-vis its suppliers or the South African Revenue Service; and • 1.6: In addition to the review, MAXPROF shall, where applicable, make submissions on behalf of the client to the South African Revenue Service, with the view to procure the South African Revenue Service to write off, compromise, in whole or in part, any amount of tax, duty, levy, charge, interest, penalty or other amount due by the client to the South African Revenue Service. The municipality, however, did not appoint MAXPROF on a time and cost basis, instead the contract was based on a percentage basis which is considered not to be a fair and reasonable remuneration framework as per regulation 5(5)(a) on cost containment measures. Paragraph 3.2 of the service level agreement between MAXPROF and the Thembisile Hani Local Municipality states: "The client shall pay to MAXPROF 13% of the financial benefit identified for the client which shall include claims of any overpayments, under deductions, undue assessments, undue penalties and interest, amounts written off or compromised, (in whole or in part) of any amounts of tax, duty, levy, charge, interest, penalty or other						

		amount that was due or may have been due vis-à-vis any supplier or South African Revenue Service, in respect of the services rendered by MAXPROF to the client" The service level agreement is therefore quite clear that the fee payable to the service provider is contingent upon the municipality receiving a financial benefit, meaning a VAT refund. The remuneration paid to consultant is therefore not driven by the actual hours and work expended in the preparation and administration of VAT returns but based on the occurrence of an uncertain future event (municipality receiving a VAT refund). The following amounts were paid to MAXPROF: • The municipality paid R9 545 430 in the 2019-20 financial year • The municipality paid R9 137 705 in the 2020-21 financial year • The municipality paid R11 297 415 in the 2021-22 financial year Furthermore, the service level agreement did not include any requirement for the service provider to transfer skills to the officials of the municipality and the contract was extended for a further 12 months.						

ACTION PLAN

38	Budget amount per AFS different from approved adjusted/final budget	During the audit of statement of comparison of budget and actual amounts, we noted the the amounts per the approved final adjusted budget does not agree to the amounts disclosed in the statement of comparison of budget and actual amounts. Below are affected items:	Incorrect Mapping on the Casewear System which lead to the variances.	Will ensure that the alignment of the adjustment budget and AFS figures are done during the preparation of Interim AFS	It will be monitored on monthly basis to ensure that is still aligning.	Table B4 Adjustments Budget Financial Performance (revenue and expenditure)	11-Jul-23	Assistant Manager Budget and Reporting
39	Actual Amounts per AFS different from Statement of Budget Vs Actual.	During the audit of statement of comparison of budget and actual amounts, we noted the following: The actual amounts disclosed in the statement of comparison of budget and actual amounts were different from the amounts disclosed in the statement of financial performance. Below are items affected: It should further be noted that there were inconsistencies in the classification of the above items. In the Statement of financial performance, they were all classified as revenue from exchange transaction, however, the two items were split between exchange and non-exchange in the statement of comparison of budget and actual amounts	Incorrect Mapping on the Casewear System which lead to the variances.	Will ensure that the alignment of the adjustment budget and AFS figures are done during the preparation of Interim AFS	It will be monitored on monthly basis to ensure that is still aligning.	Table B4 Adjustments Budget Financial Performance (revenue and expenditure)	7-Nov-22	Assistant Manager Budget and Reporting
40	Disclosure Note 8 contains a	During the audit of receivables from non-exchange, we noted a line item with a description of	Lack of enough time to deal with Implementation of proper monitoring and	Conduct proper and thorough reviews on the AFS on time to	Implement proper monitoring and reviews to ensure that	AFS	16-Nov-22	Assistant Manager: Revenue

ACTION PLAN

	line description that does not fully describe what it represents	overpayment of contractors which includes the following: i)Overpayment of suppliers ii)Overpayment of councilors The line item should have been overpayment of contractors and councilors.	reviews of the annual financial statements	avoid the risk of not detecting, identifying and correcting errors on time.	line items in the notes are as per supporting documents			
41	Receivable from non-exchange incorrectly disclosed as Statutory Receivables	During the audit of receivable from non-exchange it was noted that other debtors - overpayment of contractors was disclosed as a statutory receivable however overpayment of contractors is not a statutory receivable as it does not arise from legislation or supporting regulations.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Implement proper monitoring and reviews to ensure that line items in the notes are as per supporting documents.	AFS	18-Nov-22	Assistant Manager Revenue
42	Statutory Receivables incorrectly disclosed per GRAP 108	During the audit of Receivable from non-exchange, Statutory receivables it was noted that Note 8 on Receivable from non-exchange does not disclose the requirements of Paragraph 34 as stated above.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Disclosure notes are as per supporting documents.	AFS	18-Nov-22	Assistant Manager Revenue
43	Lead schedule – Difference in the lead for Consumer Debtors.	a) During the audit of receivables from exchange transactions – consumer debtors; we noted differences. The debtors age analysis does not agree with the annual financial statement (AFS) submitted for audit. The differences are indicated below. b) The amount per the prior year	Management did not implement adequate monitoring and reviews of the Annual Financial Statements to ensure that the age analysis agrees to the annual financial statements and to also ensure that the prior	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	To ensure the prior period note and the annual financial statements agrees with the age analysis and Consumer Debtors and the debtor's age analysis agrees.	Consumer Debtors and Debtors age analysis	22-Nov-22	Assistant Manager Revenue

ACTION PLAN

		audited AFS is different from the comparative amounts in current year's AFS submitted for audit. The difference of R583 623 was not disclosed as a prior period error.	period error note is updated with the difference between the comparatives and prior year amounts.					
44	Misclassification of Consumer debtors	During the audit of receivables from exchange transactions – Consumer Debtors; we noted that the AFS and debtors age analysis contains a service that the audited does not provide, which is debtors for electricity for an amount of R169 490	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure that the age analysis agrees to the annual financial statements and to also		22-Nov-22	Assistant Manager Revenue
45	Misclassification of Receivables from exchange (Deposits)	During the audit of receivables from exchange transactions; it was identified that the deposits of R86 153 disclosed in Note 7 are refunds already paid per the supporting document provided. Thus, the amount is not a receivable as there is no future economic benefits or service potential expected to flow to the municipality because the amount has already been received by the municipality.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure that the AFS are as per the GRAP requirement	AFS	22-Nov-22	Assistant Manager Revenue
46	Differences between auditors recalculation and amount	During the audit of receivables from exchange transactions; it was identified that the Undertaking of DLTC was different from the auditor calculation in Note 7.	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying	Reconcile the traffic revenue and the enatis system.	Traffic revenue reconciliation	22-Nov-22	Assistant Manager Revenue

ACTION PLAN

	disclosed amount for Undertaking DLTC	The details of the difference are: Details Amount Auditors Recalculation for under banking for the year R4 473 799,06 AFS Note 7: Amount recognised as under banking per R1 397 963,09 Difference R3 075 835,97		and correcting errors on time.				
47	Account holders in debtors age analysis missing full description.	During the audit of receivables from exchange transactions – consumer debtors; we noted that the debtor's age analysis contains account holders who are being billed on a monthly basis but contain accountholder names that are described as a) Unregistered, b) unknown, c) blank and d) Thembisile Hani names.	Management did not implement adequate monitoring and reviews of the debtor's age analysis.	Implementation of the data collection in the 2022/2023 to ensure that the contents of the debtors age analysis is complete in terms of the names of account holders, addresses etc…	Review of debtor's age analysis and the Consumers debtors.	Consumer debtors and debtors age analysis	30-Jun-23	Assistant Manager Revenue
48	More efforts to be implemented to increase debtor collection rate	During the audit of receivables from exchange transactions and debt impairment; it was identified that there are very little efforts on the part of municipality to collect revenue. The following table shows how much was the % or receivable that was not collected by the municipality for each category during the 2022 financial year.	Management lacked control to ensure that it aggressively enforce the Revenue Enhancement Strategy.	Implementation of the adopted Revenue Enhancement Strategy and implement without fail the Credit Control and Debt Collection Policy.	Robust collection efforts to be implemented in order to curb the low collection levels	Disclosure in the AFS including the actual collections reports in implementing the Revenue Enhancement strategy	30-Jun-23	Assistant Manager Revenue

ACTION PLAN

49	Difference between the trial balance and the annual financial statements	During the audit of receivables from exchange transactions – Consumer Debtors; we the noted differences below: The amount per the TB is different from the AFS note 10 amounts	Management did not implement adequate monitoring and reviews to ensure that amounts disclosed as debtors in note 10 agrees back to the amounts reflected in the relevant components in the AFS.	Ensure correspondence between the TB, GL supporting lead schedules as well as the supporting notes disclosed in the AFS.	During the preparation of the AFS, proper call will be made to ensure that all the supporting information and schedules tie back to the GL, TB as well as the lead schedules.	TB which agrees to the GL back the AFS supported by the lead schedules.	30-Jun-23	Assistant Manager Revenue
50	Difference identified on risk management	During the audit of note 40 (Risk Management), it was identified that current liabilities disclosed on the note does not agree with the amount disclosed on the face of AFS. Current Liabilities as per AFS Amount Per Risk Management Disclosure (Note 40) Difference R48 377 607 R48 583 685 R206 078	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Implement adequate monitoring and reviews to ensure that all amounts on the disclosure notes agrees to the face of AFS	Current liabilities disclosed on the note to agree with the amount disclosed on the face of AFS.	Risk management disclosure note and Current liabilities	1-Nov-22	AFS Consultant
51	Difference between the amount of deviations recorded in the AFS and reported to council	During the audit of deviations, it was identified that is a difference between the amount disclosed on the annual financial statements and the deviations reported to council. Amount as per AFS Amount Reported to Council Difference R349 010.00 R186 761.36 R162 248.64	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Implement adequate monitoring and reviews to ensure that all deviations are reported to council	The amount reported to council agrees to the amount disclosed in the AFS.	Council resolution & AFS	1-Jan-23	Assistant Manager: SCM

ACTION PLAN

52	Issues on property, plant and equipment identified during asset verification	During the verification of the property, plant and equipment, we identified the following issues: GRID Number No. CompID Asset Reporting Class Asset Group Name Asset type Component type Descriptor Type Auditors comment 3 399 36173596 Community Assets Vlaklaagte CC Cemetery Pavements Road surface Concrete block surface Incorrect coordinates 16 613 34433924 Solid Waste Infrastructure KwaMhlanga landfill site Buildings Walls Complete building (internal and external) Asset not in a good condition, however it was not impaired	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Management did not implement adequate monitoring and reviews of the Fixed Assets Register	Conduct proper and thorough reviews on the FAR on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure that the FAR is as per the GRAP requirement	30-Jul-23	Assistant manager Assets
53	Incorrect presentation of Inventory water loss	During the audit of inventory, we have recalculated the percentage of water losses and noted a difference of 6% relating to comparative figures, we noted that this difference is caused by the prior period adjustments. Refer to the table below:	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure that water loss is disclosed at a correct percentage	AFS	22-Nov-22	Assistant manager Assets
54	Ineffective use of consultants: Non-compliance with the MFMA and	During the audit of the use of consultants, we noted the municipality performed a needs assessment, as required by paragraph 5(1) of the Municipal Cost Containment Regulations, prior to engaging consultants to	Management did not ensure that there is adequate resources in place to ensure the efficient use of resources.	Apply the provisions of the Municipal Cost Containment regulations	Ensure internal capacity is developed to reduce the dependency on the use of consultants.	Advertised and appoint an internal person	N/A	Corporate Service Manager/ CFO

	the municipal cost containment regulations	assist with the preparation of the financial statements. The needs/gap analysis was compiled in 2019 and informed the decision to outsource the preparation of the AFS for a period of 36 months. The analysis also identified the need to create a senior accountant position which will be responsible for preparation of the AFS and submitting them to the CFO for review. In addition, as required by paragraph 5(5) of the Municipal Cost Containment Regulations, the municipality ensured: • The requirement for the transfer of skills to the officials of the municipality was not included in the service level agreement with the service provider. • A consultancy reduction plan has also been compiled during the 2019-20 financial year. However, the steps taken by the municipality to take over the preparation of the AFS responsibility has not yielded the desired outcome as: • There is no tangible evidence of skills transfer to the municipal officials. • The municipality does not have people to transfer skills to as they are yet to make the necessary appointments. • The senior accountant post identified through the needs						

		assessment and included in the approved organogram was not filled. • The contract was extended for a further 12 months when it expired in February 2022. The requirement for the transfer of skills to the officials of the municipality was still not included in the extension letter. As a consequence of not building internal capacity, the municipality continues to depend on consultants. This may result to excessive amounts being paid to consultants for services that could have been performed internally at a lower cost. The municipality appointed PMH IT Management and Service (PMH) (Pty) Ltd for the provision of GRAP and MSCOA compliant annual financial statements for a period of 36 months, commencing on 20 February 2019 which was further extended by twelve months. As per SLA, PMH was contracted to provide the following services: • 6.1.1(a): Prepare lead schedules to the AFS. • 6.1.2: Attend to audit queries in 2017/18 audit report and management letter and audit queries in future management letters: a) Prepare a project plan with dates and responsible for obtaining the required information						

		to address the above-mentioned. b) Act in advisory and guidance capacity to address these issues. c) Review audit files compiled by the municipality. d) Compile a file that contains all the audit adjustments made after submission of the AFS. • 6.1.3: Review reconciliation prepared by the municipality of account balances on a monthly basis: a) Bank reconciliations (prepared by the municipality) – between cash book and bank statement. b) Debtors control account reconciliation (prepared by the municipality) between debtors control account and creditors detailed ledger. c) Creditors control account reconciliation (prepared by the municipality) between creditors control account and creditors detailed ledger. d) VAT control account reconciliation (prepared by the municipality) between VAT control account and EMP 201s. e) PAYE control account reconciliation (prepared by the municipality) between PAYE control account and payroll system. f) Review financial records and assists with adjusting journals, including misallocation and known-errors.						

		g) Assist with implementation of audit recommendations to ensure non-recurrence of findings. h) The Thembisile Hani Local Municipality reserves the right to sue the service provider for damages occasioned by the negligence of the service provider in the event that the municipality has fully complied with clause 6.3 of this agreement and was not as a result of negligence or waiting period of a third party responsible for work to be performed. The following amounts were paid to PMH: • The municipality paid R5 004 372.42 in the 2019-20 financial year • The municipality paid R5 043 873.72 in the 2020-21 financial year • The municipality paid R4 809 186.31 in the 2021-22 financial year						
55	Various issues identified disclosure of operating leases	During the audit of operating leases we have noted that operating lease expense payable have been disclosed under the note for commitments instead of being disclosed under note 19 for operating lease and we also noted that the municipality did not disclose payments payable later	Lack of enough time to deal with Implementation of proper monitoring and reviews of the annual financial statements	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure correct disclosure amount for operating lease	AFS	N/A	Assistant manager Assets

ACTION PLAN

		than one year and not later than five years						
56	Misstatements identified in the Prior Error Note	During the audit of Prior Period Note no.39 disclosed in the annual financial statements for the year ended 30 June 2022, it was noted that there were discrepancies between the amount disclosed as restated figures for the 2020/21 financial year and the amount presented on the face of the annual financial statements and other disclosures. The table below illustrates the extent of misstatements that have been identified and the line items affected: No Line Item Restated Figure as per Prior Period Error Note Amount as per the face of financial statement or other disclosure Difference 1 Repairs and Maintenance R 14 758 692 R 15 806 887 -R 1 021 195 2 Receivables from exchange (Water) R 19 394 013 R 19 383 484 R 10 529 Further to the above finding, it has been noted that the prior period error for Receivables from exchange transactions (Water) of R 10 529 disclosed in note no.39, does not include a narration of the nature of	Management did not implement adequate monitoring and reviews to ensure that amounts as per Prior Period Error disclosure note 39 agrees with amounts on the face of the AFS or other disclosure in the annual financial statements.	Conduct proper and thorough reviews on the AFS on time to avoid the risk of not detecting, identifying and correcting errors on time.	Ensure correct disclosure in the Prior Period Error.	AFS	18-Nov-22	Assistant manager Assets and Assistant Manager Revenue

ACTION PLAN

		the prior period error as per GRAP 3.						
57	No supporting documentation for the prior period error	During the audit of Prior Period Note no.39 disclosed in the annual financial statements for the year ended 30 June 2022, it was noted that there is a prior period error disclosed for Receivables from exchange transactions (Merchandising, jobbing & contracts), however based on the supporting documentation provide for audit, the full extent of the amount disclosed as a prior period error could not be substantiated. The table below illustrates the extent of misstatements that have been identified and the line items affected: No Line Item Restated Figure as per Prior Period Error Note Amount as per the supporting documentation Difference 1 Receivables from exchange transactions (Merchandising, jobbing & contracts) R 11 030 000 R 10 446 710 -R 583 290	Management lacked the discipline to exercise professional due care when preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation and supported with valid evidence.	Conduct proper and thorough reviews on the AFS to ensure that amounts presented and disclosed in the annual financial statements are supported by valid and accurate information	The amount disclosed as prior period error for Receivables from exchange transactions to have supporting documents.	Prior period error disclosure note and supporting documents	18-Nov-22	Assistant Manager Revenue
58	Performance Audit – Project delay	The project had been delayed by more than seven months from the original completion date of 4 March 2022 to the latest revised completion date of 28 October 2022. Table 2 outlines the extension of time claims which can	Road crossing identified in a gravel road during planning stage of the project and later , the road was paved and discovered that it is a road	1. Identifying services that fall in outside of municipal servitudes. 2. During planning stage of the project apply for wayleaves prior to the project	1. Identify works that fall outside of Municipal servitude during design stage. 2. Obtain approvals of wayleaves prior to works commence of	1. Wayleaves application, 2. Wayleaves approvals	31-Dec-2022	Project Manager

ACTION PLAN

		be attributed to the municipalities poor planning and coordination. The project has been delayed with 217 days due to the municipality's poor planning and coordination. In addition, the municipal officials responsible for the recommendation and approval of the extension of time no 4 only signed without indicating whether they recommend or approve the extension or not.	that belongs to other organs of state.(PWRT)	commence of construction works. 3. Obtain approvals of wayleaves prior to works commencement of the works.	the project. 3. Assess the performance of the PSP 4. Monitor final account as per the approved agreements 5. Correct interims payment certificate 14 (BOQ) in-line with approvals and final accounts on completion.			
59	Invalid related party disclosure	During the audit of related parties. We have identified that Nkangala district municipality has been identified as a related party of the Thembisile municipality. This is an issue because the Nkangala district municipality does have influence or control over Thembisile Hani Local Municipality. The district municipality does not meet the definition of a related party in terms of GRAP20 (10), therefore it is invalid.	Management lacked the professional knowledge when preparing the AFS to ensure that it reflects accurate and complete information that achieves fair presentation and supported with valid calculations & evidence	Conduct proper and thorough reviews on the AFS to ensure that amounts presented and disclosed in the annual financial statements are supported by valid and accurate information	Reflects accurate and complete information that achieves fair presentation and supported with valid calculations & evidence	AFS	1-Nov-22	Acting Assistant Manager: Expenditure
END OF REPORT								